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COMPLETION OF MEMBER'S VOLUNTARY LIQUIDATION OF DORMANT SUBSIDIARY

Keppel Ltd. (the "**Company**") refers to the announcement entitled "Member's Voluntary Liquidation of Dormant Subsidiary" made on 24 September 2025.

The Company wishes to announce that the member's voluntary liquidation proceedings for its dormant wholly-owned subsidiary, Harvestland Development Pte Ltd, have been completed.

18 March 2026