

# CapitaLand Limited

# DBS Pulse Of Asia Conference, Singapore

5 January 2016



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- Financial Highlights
- Business Highlights
- Financials & Capital Management
- Conclusion





million

🔺 48% YoY

# **Operating PATMI**



S\$459.1

▲ 31% YoY



EBIT

million





## **Overview – YTD September 2015**

## Revenue





## **EBIT**











# **Operating PATMI**<sup>1</sup>





Note:

- 1. Includes fair value gain of \$\$170.6 million arising from change in use of 3 development projects in China, The Paragon Tower 5 & 6 (\$\$110.3 million), Raffles City Changning Tower 3 (\$\$15.6 million) and Ascott Heng Shan (\$\$44.7 million) from construction for sale to leasing as investment properties
- 2. Total PATMI and operating PATMI for YTD Sep 2014 includes discontinued operation of S\$35.4 million and S\$16.3 million respectively



Financial Highlights

# Overview (Cont'd)

## Strong Operating Performance

- Over RMB11 billion of residential sales in China YTD Sep 2015 highest sales value for the past 3 years
- Achieved higher YTD Sep 2015 revenue of ~\$\$3.0 billion
  - Mainly due to higher contribution from China and Singapore development projects, higher rental revenue from shopping mall & serviced residence businesses
  - Two core markets of Singapore and China accounted for ~79% (vs. ~73% in YTD September 2014) of the Group's revenue
- YTD Sep 2015 Total PATMI remained steady at \$\$818.0 million, of which Operating PATMI<sup>1</sup> grew 36.2% y-o-y to \$\$574.3 million

## Balance Sheet Strength

- Balance sheet and key coverage ratios have improved:
  - Net Debt/Equity at 0.51x VS. 0.57x in FY2014
  - Interest servicing ratio (ISR) at 6.8x<sup>2</sup> VS. 4.6x in FY2014
  - Interest coverage ratio (ICR) 6.8x<sup>2</sup> VS. 7.2x in FY2014

Note

Includes \$\$170.6 million fair value gain arising from the change in use of 3 development projects in China, from construction for sale to leasing as investment properties.
 On a run rate basis



Financial Highlights

## Continue To Deepen Presence In Core Markets, While Building A Pan-Asia Portfolio

- Total RE AUM Of S\$75.2 Billion<sup>1</sup> And Total Assets Of S\$46.7 Billion<sup>2</sup> As Of YTD Sept 2015
- 83% Of Total Assets Are In Core Markets Of Singapore & China



1. Refers to the total value of all real estate managed by CL Group entities stated at 100% of property carrying value

- 2. Defined as total assets owned by CL Group at book value and excludes treasury cash held by CL and its treasury vehicles
- \* China includes Hong Kong
- \*\* Excludes Singapore and China. Includes projects in GCC

 $^{\ast\ast\ast}$  Includes StorHub and other businesses in Vietnam, Indonesia, Japan and GCC # Includes Australia and USA

#### Financial Highlights In China: Focus On Tier 1 & Tier 2 Cities

Tier 1 & Tier 2 Cities Make Up ~94% Of China's Property Value China's Top 10 Cities<sup>2</sup> In CL's 5 City Clusters; Make up ~82% of China's Property Value

Cap/t



- As of 30 June 2015, Property value on 100% basis
- 2 Top 10 cities in terms of GDP per capita include: Beijing, Shanghai, Guangzhou, Shenzhen, Tianjin, Hangzhou, Ningbo, Chengdu, Chongqing, Wuhan
- 3 On a 100% basis. Includes assets held by CapitaLand China, CapitaLand Mall Asia and Ascott in China (both operational and non-operational).
  - Excludes properties that are under management contracts

Financial Highlights

# An Optimal Portfolio Mix (As Of 30 September 2015)



#### Majority or ~75% Of Total Assets Contribute To Recurring Income; ~25% Of Total Assets Contribute To Trading Income

Note:

- 1. Refers to total assets, excluding treasury cash held by CL and its treasury vehicles
- 2. Excludes residential component



# Business Highlights - Residential

ION Orchard, Singapore

Residential - Singapore

## Singapore Residential – Continue to De-Risk Portfolio

#### Sold 45 Units Worth S\$109 Million In 3Q 2015



Low Exposure – Singapore Inventory Stock At S\$2.6 Billion Is <7.3 % Of CapitaLand's Total Assets (On An Effective Stake Basis)

Cap/taLand

Residential - Singapore

## Launched Projects Substantially Sold<sup>1</sup>

				% Completed
Project	Total Units	Units Sold As At 30 Sep 2015	% of Total Units Sold	As At 30 Sep 2015
The Orchard Residences	175	168	96%	100%
Urban Resort Condominium	64	62	97%	100%
The Interlace	1,040	900	87%	100%
d'Leedon	1,715	1,525	89%	100%
Bedok Residences	583	571	98%	100%
Sky Habitat	509	377	74%	100%
Sky Vue	694	512	74%	71%
Marine Blue	124	31	25%	52%

Future Project Launches	Total Units
The Nassim	55
Cairnhill	268
Victoria Park Villas	109



The Nassim achieved TOP on 24 Aug 2015



Note

1. Figures might not correspond with income recognition

Residential - Singapore

## Projects Subjected To "Sell-By Date" In 2H 2015

	Sell-by	Total	otal Unsold Six-month Extension Charge		
Project	Date	Units	As At Sell-by date	Lump Sum (S\$' million)	Per Unsold Unit (psf basis)
Urban Resort Condominium	13-Sep-2015	64	2	0.2	~S\$100K (S\$17 psf)
The Interlace	13-Sep-2015	1,040	142	3.0	~\$\$21K (\$\$7 psf)

#### Limited Impact On CapitaLand's Overall Financials

Note

1. Total cumulative extension charge paid YTD Sep 2015 is \$\$3.5 million for Urban Resort Condominium and The Interlace



# China Residential – Sales Remain Steady

- Higher Sales Value In 3Q and YTD Sep 2015 At ~2x and ~3x Y-O-Y respectively
- ~75% Of Launched Units Sold To-Date



1. Units sold includes options issued as of 30 Sep 2015

2. Above data is on a 100% basis and includes CL Township and Raffles City strata/trading

3. Value includes carpark and commercial

14

# New Projects' Recent Launches In 3Q 2015

#### Summit Era, Ningbo

## Vermont Hills, Beijing

## ONE iPARK, Shenzhen



- Launched Blk 3, 4 and 5 (222 units) in Aug 2015
- Achieved sales rate of 42% with ASP ~RMB15.5k
- Sales value ~RMB143.8m



- Launched 51 units in Sep 2015
- Achieved sales rate of 22% with ASP ~RMB27.2k
- Sales value ~RMB182.2m



- Launched 241 units in Sep 2015
- Achieved sales rate of 32% with ASP ~RMB63.1k
- Sales value ~RMB579.5m



Note: Sales rate computed based on options issued as of 30 Sep 2015

# Higher Handover In 3Q 2015

## Higher Number Of Units Handed Over And Value In 3Q, At ~2x Y-O-Y



Note:

1. Above data is on a 100% basis and includes CL Township and Raffles City strata/trading

2. Value includes carpark and commercial



## Handover Of Projects In 3Q 2015

#### Dolce Vita, Guangzhou

### Vista Garden, Guangzhou



- Completed 60 units
- 100% sold with ASP of RMB 27k (Sales value: ~RMB336m)
- 58 units or 97% of the units sold have been handed over



- Completed 665 units/6 blocks
- 88% sold with ASP of RMB 8k (Sales value: ~RMB431m)
- 366 units or 63% of the units sold have been handed over



Note: Sales rate computed based on options issued as of 30 Sep 2015.

# Steady Pipeline For 4Q 2015

## Over 2,000 Units Launch-Ready

Project	City	Launch-Ready Units For 4Q 2015
Tier 1 Cities		
Vermont Hills	Beijing	35
Dolce Vita	Guangzhou	96
Vista Garden	Guangzhou	263
Sub-Total		394
Other Cities		
Century Park	Chengdu	116
Parc Botanica	Chengdu	228
Riverfront	Hangzhou	168
Raffles City Hangzhou – SOHO	Hangzhou	102
The Metropolis	Kunshan	479
Summit Era	Ningbo	193
Lake Botanica	Shenyang	212
Central Park City	Wuxi	159
La Botanica	Xi'an	184
Sub-Total		1,841
Grand Total		2,235

Note: These launch-ready units will be released for sale in 4Q 2015 according to market conditions and subject to regulatory approval



## Projects Expected To Commence Handover In 4Q 2015

#### Lotus Mansion, Shanghai

#### The Metropolis, Kunshan

#### La Botanica, Xian



- Expected completion of 8 blocks (398 units)
- 98% of the units to be completed sold
- Expected completion of 2 blocks (543 units)
- 100% of the units to be completed sold
- Expected completion of Phase 4 (4R1)(620 units)
- 100% of the units to be completed sold



Note: Sales rate computed based on options issued as of 30 Sep 2015.

## Replenishment Of Land Bank – Project Datansha

#### Phase 1A ~ First Residential Plot

- Located in the western part of downtown Guangzhou
- Acquisition of first land plot with GFA of 97,649 sqm in Oct 2015
- Construction expected to commence before the end of this year once construction permit is issued
- First phase of 922 units expected to be launch-ready in 4Q 2016





# Vietnam Residential - Achieved Sales Of 873 Units Worth ~S\$139 Million YTD Sep 2015

Higher Number Of Units Sold In 3Q 2015 (483 Units) VS. 451 Units In 3Q 2014



# Launched Projects Substantially Sold

Project	Total units	Units Iaunched	Units sold as of 30 Sep 2015	% of launched units sold	% completed		
Existing Projects							
The Vista	750	750	644	86%	100%		
Mulberry Lane	1,478	1,478	1,056	72%	100%		
ParcSpring	402	402	397	99%	100%		
Vista Verde	1,152	880	669	76%	22%		
New Projects				I.			
The Krista <sup>1</sup>	344	344	283	82%	25%		
Seasons Avenue <sup>1</sup>	1,300	260	132	41%	5%		
Note 1: Sales achieved during the projects preview							

## Strong Sales From New Launches Drive More Land Acquisition

#### Vista Verde, Ho Chi Minh City



- Launched 218 units (Lotus Tower) in August 2015
- More than 50% sold





- Launched 344 units in August 2015
- More than 80% sold



# **New Acquisitions To Replenish Pipeline**

## Project Safari, Ho Chi Minh City

## Project Sensation, Ho Chi Minh City



- Completed Acquisition Of A New Land Bank In Thanh My Loi Ward, District 2
- ~1,000 units



- Signed New JV Agreement On 11 Oct 2015 To Develop Residential Project In Thao Dien Ward, District 2
- Estimated Project Value US\$55 million (~S\$78 million)
- ~350 units

New Acquisitions Provide Additional Pipeline Of ~1,350 Units For Sale



Business Highlights - Commercial Properties & Integrated Developments

Raffles City Beijing, China

Commercial – Singapore

# **CCT's Portfolio Remains Stable**

## CCT Portfolio Committed Occupancy Above Market Occupancy



CBD Core Occupancy **95.8%** As At 30 Sep 2015

3Q 2015 New Demand In CCT's Portfolio Supported By Diverse Trade Sectors (Top 5)



## CCT's Monthly Average Office Rent Remain Stable<sup>(1)</sup>



26

#### Commercial - Singapore

## CapitaGreen Officially Opened 9 September 2015

### Committed Leases For 87.7%<sup>1</sup> Of NLA or 616,600 sq ft

- Home to more than 30 MNCs from insurance, energy and commodities, technology and e-commerce and financial services
- Winner of 2015 BCA Building Information Modeling (BIM)<sup>2</sup> Platinum Award – Project Category





- 1. As at 27 Oct 2015
- 2. Building Information Modeling (BIM) is a modeling process that allows professionals to work on a building project digitally
- before it is built, leading to more sustainable design and higher construction productivity





Raffles City Portfolio

# Raffles City Portfolio – Stable Returns For Raffles City Singapore

Name Of	Year Of	Total GFA	CL Effective Stake	e Net Property Income (S\$ Million) (100% basis)		NPI Y-o-Y Growth	NPI Yield On Valuation
Property	Opening	(sqm)	(%)	YTD Sep 2015	YTD Sep 2014	(%)	(%) (100% basis)
Raffles City Singapore	1986	~ 320,490	30.1	129.9	127.4	1.9	5.6

Trade Mix – Raffles City Tower (Office)

Tenant Business Sector Analysis by Gross Rental Income as at 30 June 2015



Trade Mix – Raffles City Shopping Centre

Tenant Business Sector Analysis by Gross Rental Income for the Month of June 2015<sup>(1)</sup>



Others include Luxury, Books & Stationery, Sporting Goods & Apparel, Electrical & Electronics, Houseware & Furnishings, Art Gallery, Music & Video, Toys & Hobbies and Information Technology. Raffles City Portfolio

## Raffles City Portfolio -NPI Remains Robust For China Operational Assets

Name Of Property	Year Of Opening	Total GFA <sup>1</sup> (sqm)	am) Stake (10078 Basis) Y-O-Y		(RMB Million)		NPI Yield On Valuation <sup>3</sup> (%)
			(%)	YTD Sep 2015	YTD Sep 2014	Growth (%)	(100% basis)
Raffles City Shanghai	2003	~139,000	30.7	399	382	4.5	Stabilised assets:
Raffles City Beijing	2009	~111,000	55.0	194	196	(1.0) <sup>4</sup>	7% to 8%
Raffles City Chengdu	2012	~211,000	55.0	106	78	35.9	Stabilising
Raffles City Ningbo	2012	~82,000	55.0	52	55	<b>(5.5)</b> <sup>5</sup>	assets: ~3%

Note:

1. GFA relates to the leasing components and includes basement retail area

2. Excludes strata/trading components

3. On an annualised basis

4. Due to vacancy period as a result of a change in tenants for office component.

5. Due to tenancy remix of retail component and higher property tax due to change in basis of assessment



## Raffles City Portfolio Committed Occupancy Rates For China Operational Assets Remain Strong

Properties	2009	2010	2011	2012	2013	2014	As at Sep 2015
Raffles City Shanghai							
- Retail	100%	100%	100%	100%	100%	100%	100%
- Office	93%	96%	100%	100%	98%	100%	100%
Raffles City Beijing							
- Retail	94%	100%	100%	100%	100%	100%	100%
- Office	44%	99%	100%	98%	100%	98%	98%
Raffles City Chengdu							
- Retail				98%	98%	98%	100%
- Office Tower 1					4%	47%	57%
- Office Tower 2				42%	61%	79%	81%
Raffles City Ningbo							
- Retail				82%	97%	94%	98%
- Office				21%	78%	96%	97%
Raffles City Changning							
- Office Tower 3							68%

Note:

1. Raffles City Shanghai has been operational since 2003.

2. Raffles City Beijing commenced operations in phases from 2Q 2009.

3. Raffles City Chengdu commenced operation in phases from 3Q 2012.

4. Raffles City Ningbo commenced operations in late 3Q 2012.

5. Raffles City Changning Office Tower 3 commenced operations from 3Q 2015.



Raffles City Portfolio

# Raffles City Changning – On-Time Execution & Delivery

 Office Tower 3 Commenced Operations With 68% Committed Occupancy Achieved By End 3Q 2015



Office tenants include:





Global Transport and Logistics



Raffles City Portfolio

# **On-Track For Upcoming Raffles City Projects**



# Business Highlights – Shopping Malls

0.5108

antes south

Plaza Singapura, Singapore

Shopping Malls

## Singapore & China Remain As Core Markets



Note: 1. On

On a 100% basis.
 For projects under development, GFA is estimated.

3. Properly Value is from CMA perspective. For committed projects the acquisitions of which have not been completed, property value is based on deposits paid.



Shopping Malls

# Same-Mall NPI Growth (100% basis)

	Country	Local Currency (mil)	YTD Sep 2015	YTD Sep 2014	Change (%)	
1	Singapore	SGD	690	678	+1.8%	
	China	RMB	2,612	2,401	+8.8%	
	Malaysia	MYR	206	199	+3.8%	
	Japan <sup>2</sup>	JPY	2,197	2,201	(0.2%)	
	India	INR	228	155	+47.2%	

Note: The above figures are on a 100% basis, with the NPI of each mall taken in its entirety regardless of CMA's interest. This analysis compares the performance of the same set of property components opened prior to 1 Jan 2014.

(1) Excludes CapitaMall Minzhongleyuan, CapitaMall Shawan, and CapitaMall Kunshan.

(2) Excludes Ito Yokado Eniwa, Narashino Shopping Centre, and Chitose Mall of which the divestments by CMA were completed in the course of 2014 and 2015



Shopping Malls
Operational Highlights

• Y-O-Y Performance In Core Markets For YTD Sep 2015

	Singapore	China
Tenants' sales <sup>1</sup>	+1.1% total tenants' sales	+9.5% total tenants' sales
	+4.1% per sq ft	+9.2% per sq m
Shopper traffic <sup>1</sup>	+6.3%	+3.7%
Same-mall NPI growth	+1.8%	+8.8%
Committed occupancy rate <sup>2</sup>	96.8%	93.4%
NPI yield on valuation <sup>3</sup>	5.7%	5.6%

Note

1. On a same-mall basis.

2. Average committed occupancy rates as at 30 Sep 2015.

3. Average NPI yields based on valuations as at 30 June 2015.


# China – Majority Of Malls In Tier 1 & Tier 2 Cities

#### Tenants' Sales And NPI Growth Remain Strong in Tier 1 & Tier 2 Cities

	Number	<b>Cost</b> (100%		o <b>n Cost (%)</b> 6 basis)	Yield Improvement	<b>Tenants' Sales</b> (psm) <b>Growth</b> 1
City Tier	of Operating Malls	basis) (RMB bil.)	YTD Sep 2015	YTD Sep 2014	YTD Sep 2015 vs. YTD Sep 2014	YTD Sep 2015 vs. YTD Sep 2014
Tier 1 cities <sup>2</sup>	13	26.9	8.3	7.9	+5.1%	+9.3%
<b>Tier 2 cities</b> <sup>3</sup>	17	15.2	6.4	5.5	+15.2%	+8.6%
Tier 3 & other cities <sup>4,5</sup>	18	4.6	7.3	7.7	(5.7%)	+7.4%

YTD Sep 2015	NPI Yield on Cost	Gross Revenue on Cost
China Portfolio	7.5%	12.1%

Note:

- 1. The above figures are on a same-mall basis (100%) and tenants' sales exclude sales from supermarkets and department stores.
- 2. Tier 1: Beijing, Shanghai, Guangzhou, and Shenzhen.
- Tier 2: Provincial capital and city enjoying provincial-level status. Excludes CapitaMall Minzhongleyuan, CapitaMall Shawan, and CapitaMall Tianfu.
   Excludes CapitaMall Kunshan.



37 5. NPI Yield is calculated on a median basis.

# New Mall Opened In China: CapitaMall 1818

- Opened on 17 September 2015; committed occupancy  $\sim$  81%
- Deepening presence: CapitaLand's third mall opening in Wuhan
- Strategically located: directly linked to subway Line 4



# Mall Targeted To Open In 4Q 2015 - China: CapitaMall SKY+

- Opening in December 2015
- Strategically located: only mall in Baiyun New Town that is directly connected to a subway station





# J Topping Out Ceremony Of Suzhou Center Mall On 20 August 2015

- Mall on-track to open in 2017
- Strategically located: in Jinji Lake CBD, connected to subway Line 1 & 3



#### Shopping Malls Active Asset Management Strategy To Improve CMT's Portfolio

#### A) Completed Acquisition Of Bedok Mall

- On 1<sup>st</sup> Oct 2015, CMT completed acquisition of Bedok Mall by way of acquiring all the units in BMT which holds Bedok Mall
- Acquisition was part funded by the issuance of 72.0 million consideration units on 1<sup>st</sup> Oct 2015 at the issue price of S\$1.9022 per new unit amounting to ~S\$137.0 million, with the balance funded by bank borrowings

#### B) Sale Of Rivervale Mall

- On 15 Oct 2015, CMT through its trustee HSBC Institutional Trust Services (Singapore) limited, entered into an agreement to sell Rivervale Mall to a third-party private equity fund for S\$190.5 million<sup>1</sup>
- Net proceeds of ~S\$188.0 million







1. The market valuation of Rivervale Mall is S\$116.0 million as at 30 June 2015

# **Business Highlights** - Serviced Residences

.

ASCOTT

Ascott Huai Hai Road Shanghai, China

HUAI HAI BOAD

### **Resilient Operational Performance**

#### Overall 3Q 2015 RevPAU Increased 4% YoY



Note:

 Same store. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.
 RevPAU – Revenue per available unit



# ~S\$410 Million Of Assets Under Development

#### Potential Uplift To Returns When PUD Becomes Fully Operational



#### Additional \$\$73.4 Million When Pipeline Units Turn Operational<sup>2</sup>

- 1. This represents Ascott's effective share of subsidiaries', associates'/joint ventures' and other investments' total asset value, but excluding the operating assets under Ascott Residence Trust and other asset items like cash balance
- 2. Assuming stabilised year of operation. Out of the \$\$73.4 million fee income from pipeline units including the units opened in 2014, about 6% pertains to properties owned by Ascott.



# **Strong And Healthy Pipeline**

Expects Another ~1,350 Pipeline Units To Be Opened In 4Q 2015 &1Q 2016



Operational Units Contributed \$\$111.9 Million to Fee Income in YTD September 2015



### Investments & Strategic Partnerships In 3Q 2015

Partners QIA To Establish A US\$600-Million Fund To Invest In Serviced Residence Projects Globally With Initial Focus In Asia-Pacific And Europe

- Extend Ascott's leadership position as the world's largest international serviced residence owner-operator
- Develop long term relationship with blue chip capital partner
- Grow fee-based income and enhance returns on equity

Ascott's Strategic Investment In Tujia.com International (S\$67.69 Million) & Set Up Of A Joint Venture (S\$54.15 Million)

- Led consortium to invest over S\$120 million in China's largest and fastest growing online apartment sharing platform
- Capitalise on Tujia's unique business model and technological capabilities
- Continue Ascott's existing business model of acquiring good quality real estate and entering into management contracts to expands its business in China

Ascott Steps Up in Investments to Expand Presence Globally



# **Active Portfolio Reconstitution**

Divestment of Six Rental Housing Properties By Ascott Residence Trust (Ascott REIT) For JPY4,475 Million<sup>1</sup> (S\$52.6 Million)

- Ascott REIT divested six rental housing properties in Japan to reconstitute and improve the quality of its portfolio
- Agreed sale price is 13% above the latest valuation of the properties, registering a net gain of JPY320.0 million (S\$3.6 million)



Note:

Agreed sale price as announced on 3 September 2015. Divestment was completed on 30 September 2015.

# Continue To Build Scale & Accelerate Growth

#### A) Expanded Global Portfolio In 3Q 2015

- South Korea, Indonesia, Malaysia and Vietnam
   Secured new management contracts, adding over 850 units in 3Q 2015
- United States of America
  - -Extended presence into U.S. through acquisition of an extended-stay hotel property in Midtown, Manhattan by Ascott REIT
- Added ~4,700 units<sup>1</sup> in YTD September 2015
   Double the units secured in the same period last year

#### B) Over 700 Units Opened In 3Q 2015

 South Korea, China and Saudi Arabia
 - Citadines Haeundae Busan, Ascott Macau and Ascott Tahlia Jeddah opened in 3Q2015

1. Refers to the gross number of units secured under new serviced residence management agreements







### Accelerating Ascott's Growth Towards The Target of 80,000 Units Under Management By 2020

- Exceeded 2015 Target Of 40,000 units Ahead Of Time
- On course To Double Inventory To 80,000 Units By 2020



# Financials & Capital Management

One George Street, Singapore

Financials Financial Performance For 3Q 2015

(\$\$'million)	3Q 2014	3Q 2015	Change		
Revenue	918.9	1,076.0	<b>17%</b>		
EBIT	350.5	459.1	<b>1</b> 31%		
ΡΑΤΜΙ	130.0	192.7	<b>1 48</b> %		
Operating Profits	129.5	163.0	<b>1</b> 26%		
Portfolio Gains	2.9	22.9	N.M.		
Revaluation Gains /(Impairments)	(2.4)	6.8	N.M.		

17% Increase In Revenue; 26% Increase In Operating PATMI



#### Financials Total PATMI 3Q 2015 VS. 3Q 2014

S\$' Million





#### Financials EBIT By SBUs – 3Q 2015

#### **S**\$'million



#### Note:

1. Corporate & Others include StorHub and other businesses in Vietnam, Indonesia, Japan and GCC



**Financials** 

# Financial Performance For YTD Sep 2015

YTD Sep 2014	YTD Sep 2015	Change
2,406.8	3,022.3	<b>26</b> %
1,569.7	1,715.7	<b>9</b> %
716.1	818.0	14%
751.5	818.0	<b>1</b> 9%
421.8	574.3	<b>1</b> 36%
16.6	14.1	4 15%
313.1	229.6	27%
	2,406.8 1,569.7 716.1 751.5 421.8 16.6	2,406.8       3,022.3         1,569.7       1,715.7         716.1       818.0         751.5       818.0         421.8       574.3         16.6       14.1

#### 26% Increase In Revenue; 36% Increase In Operating PATMI

Note:

54

- 1. Includes operating PATMI from discontinued operation of \$\$16.3 million and gain from sale of 39.1% stake in Australand of \$\$19.1 million in YTD Sep 2014
- 2. Include fair value gains of \$\$170.6 million arising from change in use of 3 development projects in China, The Paragon Tower 5&6 (\$\$110.3 million),
- Raffles City Changning Tower 3 (S\$15.6 million) and Ascott Heng Shan (S\$44.7 million) from construction for sale to leasing as investment properties in YTD Sep 2015



Financials
YTD Sep 2015 PATMI Composition Analysis

S\$' Million



#### Operating PATMI Of \$574 Million Or ~70% of Total PATMI

Note:

. Realised revaluation gains relate to divestments of serviced residences and Bedok Mall



# Financials **EBIT By SBUs – YTD Sep 2015**

S\$'million Lower revaluation gains from IP and dilution loss from CCT's interest in MQREIT in Malaysia	Higher EBIT due to gains from change in use of properties, partially offset by impairment of ITC, Tianjin	Improved contributions from Bedok Mall and Westgate, better performance from the portfolio of malls in China and lower staff costs, offset by portfolio loss from divestment of a mall in Japan and lower revaluation gains from investment properties	Contributions from properties acquired in 2014 and 2015, higher fee income and portfolio gains, partially offset by lower fair value gains from investment properties.	YTD Sep 2015 YTD Sep 2014 Mainly gain from repurchase of CBs	
-8%	+46% 458.8 314.3	565.1 566.3	+13% 201.3 227.2	+41%	
CapitaLand Singapo	ore <sup>1</sup> CapitaLand China	CapitaLand Mall Asia	Ascott	Corporate & Others <sup>2</sup>	

Note:

1. Includes residential business in Malaysia

2. Corporate & Others include StorHub and other businesses in Vietnam, Indonesia, Japan and GCC



### Financials Operating EBIT By Asset Classes – YTD Sep 2015

#### S\$'million



- 1. Including both retail and office component of Minhang Plaza and Hongkou Plaza
- 2. Include corporate and unallocated costs
- 3. Fair value gains from the change in use for properties



Capital Management

# **Balance Sheet & Liquidity Position**

Leverage Ratios	FY 2014	3Q 2015		
Net Debt/Total Assets <sup>1</sup>	0.32	0.29		
Net Debt/Equity	0.57	0.51		
Coverage Ratios				
Interest Coverage Ratio <sup>2,3</sup>	7.2	6.8		
Interest Service Ratio <sup>2,3</sup>	4.6	6.8		
<u>Others</u>				
% Fixed Rate Debt	75%	70%		
Ave Debt Maturity <sup>4</sup> (Yr)	3.3	3.5		
NTA per share (\$)	3.83	4.03		

#### **Balance Sheet Remains Robust**

- 1. Total assets excludes cash
- 2. Interest Coverage Ratio = EBITDA/ Net Interest Expenses; Interest Service Ratio = Operating Cashflow/ Net Interest Paid EBITDA includes revaluation gain
- 3. On run rate basis
- 4. Based on put dates of Convertible Bond holders

Capital Management

# Debt Maturity Profile (As at 30 September 2015)

Majority (93%) Of Debt Maturing In 2015 Relates To Debt From REITs And Debt To Be Repaid/Refinanced



#### Well-Managed Maturity Profile<sup>2</sup>

- 1. Ascott Residence Trust, CapitaLand Commercial Trust and CapitaLand Malaysia Mall Trust
- 2. Based on the put dates of the convertible bond

Capital Management Prudent Management Of Look-Through Debt

(As at 30 September 2015)



#### Well-Managed Balance Sheet

- 1. The Group consolidated Ascott Residence Trust, CapitaLand Commercial Trust (CCT) and CapitaLand Malaysia Mall Trust under FRS 110.
- 2. REITs data comprises CapitaLand Mall Trust (CMT), CapitaLand Retail China Trust and Raffles City Trust (Raffles City Singapore a joint venture of CCT and CMT).
- 3. JVs/Associates exclude investments in Central China Real Estate Limited and Lai Fung Holdings Limited.
- 4. Total assets excluding cash.



Capital Management

# **Disciplined Cost Management**

#### Implied Interest Rates<sup>2</sup> Kept Low at 3.5%



Note:

1. Implied interest rate before restatement was 4.2%.

2. Implied interest rate = Finance costs before capitalisation/Average debt.



# Conclusion

Six Battery Road, Singapore



- A well-balanced portfolio of investment properties and residential projects continue to generate recurring income and trading profits
- Singapore and China remain as core markets and will continue to expand in growth markets like Vietnam, Indonesia and Malaysia
- Capital recycling continues to be an integral part of CapitaLand's overall strategy; explore opportunities to reconstitute our portfolio assets
- CapitaLand is well-positioned for future growth by leveraging on its significant scale and strong expertise in integrated developments, shopping malls, serviced residences and capital management





# Thank You

# **Supplementary slides**

Capital Tower, Singapore



#### Group Managed Real Estate Assets\* (as at 30 Sep 2015): \$\$75.2 billion

<sup>1</sup> Include StorHub and businesses in Vietnam, Indonesia, Japan and others
<sup>2</sup> Includes portfolio in Malaysia

\* Refers to total value of all real estate managed by CapitaLand Group entities stated at 100% of property carrying value



Overview

### Significant Scale Across Asset Classes<sup>1</sup>

	Group Managed Real Estate Assets	Revenue Under Management
Raffles City Beijing	S\$73.1 Billion <sup>2</sup>	<b>S\$8.7 Billion</b> of which Rental RUM is S\$3.9 Billion
Kulles City Beijing	Total Home Units Constructed (Since 2000)	Office Tenants In Singapore And China
Capital Tower, Singapore	>62,000	>900
	Gross Turnover Sales Of Retailers	Shopper Traffic Across 5 Countries
	S\$10.2 Billion	960 Million
HongKov Plaza, Shanghai	Retail Leases Across 5 Countries	Unique Serviced Residence Customers
ASCOTI	~15,000	~660,000

1. Numbers stated as of FY2014 numbers unless otherwise stated

2. As of 30 Jun 2015



Overview

68

# **One of Asia's Leading Fund Managers**



CapitaLand Pioneered the Development of the REITs Industry in Singapore With the Listing of the First Local and Offshore REITs in Singapore



CapitaLand Singapore

# **CapitaLand Singapore**



# Leading developer and owner of quality homes, offices and integrated developments in Singapore and Malaysia





**12** Commercial and Integrated Developments



REIT



# **CapitaLand China**





### Residential / Trading Sales & Completion Status

HANGHAI				launched	Average Selling Price <sup>2</sup>	Completed in	Expected Completion for launched units		
HANGHAI			stake %	sold <sup>1</sup> As at 30 Sep 2015	RMB/Sqm	3Q 2015	4Q 2015	2016	2017
The Paragon	178	4	99%	88%	130,131	0	0	0	0
Lotus Mansion	395		80%	99%	51,227	0	395	0	0
NewHorizon – Blk 1 to 3, 5 to 8	470	4		98%		0	0	0	0
NewHorizon – Blk 9 to 13	260	3		28%		0	260	0	0
New Horizon – Total	730		95%	73%	11,762	0	260	0	0
CUNSHAN									
The Metropolis – Blk 22 and 23	543			100%		0	543	0	0
The Metropolis – Blk 15 and 18	709			97%		0	0	709	0
The Metropolis – Total	1,252		70%	98%	14,214	0	543	709	0
IANGZHOU									
Riverfront – Blk 1, 2, 4 to 7	518	3	100%	66%	27,759	0	0	518	0
IINGBO									
The Summit Executive Apartments (RCN)	180	4	55%	18%	23,330	0	0	0	0
Summit Residences (Plot 1)	38	4	100%	29%	22,291	0	0	0	0
Summit Era (Blk 3 to 5)	222	3	100%	42%	15,451	0	0	222	0
BEIJING									
Vermont Hills	51	3	80%	22%	27,232	0	0	51	0
IANJIN									
International Trade Centre	1,305	4	100%	31%	17,291	0	0	0	0
VUHAN									
Lakeside	738	4	100%	35%	4,587	0	0	0	0
GUANGZHOU									
Dolce Vita – Blk D1 to D3, E1 to E3	378	4		99%		0	0	0	0
Dolce Vita – Blk F1-1 to F1-10, F2-1 to F2-4	84	3		71%		60	24	0	0
Dolce Vita – Blk B2-3 to B2-4, B3-1 to B3-4	816	з		82%		0	0	816	0
Dolce Vita – Blk B2-2	92	3		51%		0	0	0	92
Dolce Vita – Blk A (Villa)	98	4		47%		0	0	0	0
Dolce Vita – Total	1,468		48%	82%	22,715	60	24	816	92
Vista Garden – Blk A1 to A6	661			88%		661	0	0	0
Vista Garden – Blk A7-2, D3, D4 and B3	458	3		21%		0	0	458	0
Vista Garden – Total	1,119		100%	61%	8,091	661	0	458	0
OSHAN		~							
La Cite – Blk 1, 3, 4, 5 and 8	879	4	100%	87%	7,980	0	0	0	0
SHENZHEN		3						~ · · ·	
ONE IPARK	241	5	73%	32%	63,140	0	0	241	0
CHENGDU									
Chengdu Century Park - Blk 5 to 8 (West site)	587	2		89%		0	0	587	0
Chengdu Century Park - Blk 3 & 14 (West site)	356	3		29%		0	0	0	356
Chengdu Century Park – Total	943		60%	66%	11,054	0	0	587	356
Raffles Collection (RCC)	76 10,333	_	55%	4% 66%	26,533	0 721	76 1,298	0 3,602	0 <b>448</b>



#### Residential - China

### Residential / Trading Sales & Completion Status (Cont'd)

Projects	Units Iaunched	CL effective stake	% of launched sold <sup>1</sup>	Average Selling Price <sup>2</sup>	Completed in	Expected Completion for launched uni			
		%	As at 30 Sep 2015	RMB/Sqm	3Q 2015	4Q 2015	2016	2017	
WUXI									
Central Park City - Phase 3 (Plot C2)	846 <sup>3</sup>	15%	92%	7,062	256	226	0	0	
SHENYANG									
Lake Botanica - Phase 2 (Plot 5)	1,453 4		89%		0	0	0	0	
Lake Botanica - Phase 3 (Plot 6)	575 <sup>3</sup>		58%		575	0	0	0	
	2,028	60%	80%	3,714	575	0	0	0	
XIAN									
La Botanica - Phase 2A (2R8)	432 4		94%		0	0	0	0	
La Botanica - Phase 3AC2 (3R3)	1,712 4		100%		0	0	0	0	
La Botanica - Phase 4 (4R1)	1,394		75%		0	620	774	0	
La Botanica - Phase 5 (2R6)	612 <sup>4</sup>		89%		0	0	0	0	
La Botanica - Phase 6 (2R2)	2,325 <sup>3</sup>		78%		0	0	2,325	0	
La Botanica - Total	6,475	38%	85%	5,912	0	620	3,099	0	
CHENGDU									
Parc Botanica - Phase 1 (Plot B-1)	1,244 <sup>3</sup>	56%	79%	5,966	378	0	0	0	
Sub-total	10,593		84%		1,209	846	3,099	0	
CLC Group	20,926		75%		1,930	2,144	6,701	448	

Note:

1. % sold: units sold (Options issued as of 30 Sep 2015) against units launched.

2. Average selling price (RMB) per sqm is derived using the area sold and sales value achieved (including options issued) in the latest transacted quarter.

 Launches from new projects in 3Q 2015, namely ONE iPARK: 241 units, Summit Era: 222 units and Vermont Hills: 51 units. Launches from existing projects in 3Q 2015, namely Vista Garden: 332 units, Century Park: 356 units, Dolce Vita: 260 units, Riverfront: 144 units, New Horizon: 47 units, La Botanica (Xian): 488 units, Lake Botanica (Shenyang): 259 units, Central Park City (Wuxi): 134 units and Parc Botanica (Chengdu): 113 units.



4. Projects/Phases fully completed prior to 3Q 2015.
Raffles City Portfolio

## **Raffles City Hangzhou**

### Construction On Target To Commence Operations In Phases From End 2016





Retail pre-leasing in progress



Curtain Wall Installation 65% completed



Raffles City Portfolio

## **Raffles City Shenzhen**

### Raffles City Shenzhen Retail Podium Structurally Completed





Phase 2: Raffles City Shenzhen Retail Podium structurally completed



Raffles City Portfolio

# **Raffles City Chongqing**

### **Basement Construction In Progress**





Obtained 1st Construction Permit for basement works



Piling works progressing well and on track



CapitaLand Mall Asia

# **CapitaLand Mall Asia**



1. As at 30 June 2015; excludes Tropicana City Mall and Tropicana Office Tower





## Steady Performance – By Markets

Malls opened before 1 Jan 2014	YTD Sep	o 2015	YTD Sep 2015 vs. YTD Sep 2014 (%)*		
	NPI Yield (%) on Valuation <sup>1</sup>	Committed Occupancy Rate (%) <sup>2</sup>	Shopper Traffic	<b>Tenants' Sales</b> on a per sq ft or per sq m basis	
Singapore	5.7%	96.8%	+6.3%	+4.1%	
China	5.6%	93.4%	+3.7%	+9.2%	
Malaysia	6.6%	97.2%	(13.5%)	-	
Japan	5.6%	98.9%	+8.7%	+3.3%	
India	5.6%	90.0%	+2.3%	+8.0%	



Note: The above figures are on a 100% basis, with the NPI yield and occupancy of each mall taken in their entirety regardless of CMA's interest. This analysis takes into account all property components that were opened prior to 1 Jan 2014 and CapitaMall Minzhongleyuan, CapitaMall Shawan and CapitaMall Kunshan.

(1) Average NPI yields based on valuations as at 30 Jun 2015.

(2) Average committed occupancy rates as at 30 Sep 2015.

\* Notes on Shopper Traffic and Tenants' Sales:

Singapore: Excludes Bugis Junction (which was undergoing AEI),

China: Excludes 3 master-leased malls under CRCT. Excludes tenants' sales from supermarkets & department stores.

Malaysia: Point of sales system not ready.

Japan: For Olinas Mall and Vivit Minami-Funabashi only.

# \_NPI Breakdown By Country (By Effective Stake)

	Country	Local Currency (mil)	YTD Sep 2015	YTD Sep 2014	Change (%)	Die Leemers
	Singapore	SGD	230	223	+3.0%	
	China	RMB	933	854	+9.2%	
1	Malaysia	RM	107	100	+7.2%	
	Japan	JPY	2,127	2,028	+4.9%	
	India	INR	110	23	+375.3%	

Note: The above figures are on the basis of CMA's effective stakes in the respective properties. This analysis takes into account all property components that were open as at 30 Sep 2015 and 30 Sep 2014 respectively.



# \_Steady Performance – By REITs<sup>1</sup>

		YTD Sep 2015		YTD Sep 2015 vs. YTD Sep 2014 (%)				
REITs	Committed Occupancy Rate (%)	Same Mall NPI Growth (%)	Shopper Traffic	<b>Tenants' Sales</b> on a per sq ft or per sq m basis				
	CMT	96.8%	(1.9%)	+4.2%	+4.4%	ROBATIANAIN		
	CRCT	94.8%	+0.4%	+2.0%	+14.7%			
	CMMT	95.9%	+3.1%	(16.4%)	-			

Note

1. As extracted from the respective REITs' YTD Sep 2015 results presentations.



### **Pipeline Of Malls Opening**

	No. of Properties As Of 30 Sep 2015						
Country	Opened	Target to be opened in 2015	Target to be opened in 2016 & beyond	Total			
Singapore	19	-	1	20			
China	54	1	9	64			
Malaysia	6	-	1	7			
Japan	5	-	-	5			
India	4	-	5	9			
Total	88	1	16	105			



The Ascott Limited

# The Ascott Limited



The Ascott Limited

# The Ascott Limited



homes with discreet services for business

with flexible services for individuals on the go



families

#### Serviced Residences

## **Resilient Operational Performance**

### Overall YTD Sep 2015 RevPAU Increased 2% YoY



#### Note:

1. Same store. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.



2. RevPAU – Revenue per available unit

#### Serviced Residences

### Ascott's Units Under Management (30 September 2015)

	ART	ASRCF	Owned	Minority Owned	3 <sup>rd</sup> Party Managed	Leased	Total
Singapore	497		371		250	33	1,151
Indonesia	408				2,271		2,679
Malaysia	205			221	1,956		2,382
Philippines	584				944		1,528
Thailand				651	1,545		2,196
Vietnam	818		132		1,514		2,464
Myanmar					153		153
Laos					116		116
STH EAST ASIA TOTAL	2,512		503	872	8,749	33	12,669
China	1,943	853	261		10,708	36	13,801
Japan	2,595		429		283	129	3,436
South Korea					1027		1027
NORTH ASIA TOTAL	4,538	853	690		12,018	165	18,264
India			1,044		624		1,668
SOUTH ASIA TOTAL			1,044		624		1,668
Australia	777		34			175	986
AUSTRALASIA TOTAL	777		34			175	986
United Kingdom	600		230			136	966
France-Paris	994		112		236	516	1,858
France-Outside Paris	677				1	436	1,114
Belgium	323						323
Germany	429		292				721
Spain	131						131
Georgia					66		66
EUROPE TOTAL	3,154		634		303	1,088	5,179
U.A.E					316		316
Saudi Arabia					675		675
Bahrain					118		118
Qatar					454		454
Oman					542		542
Turkey					159		159
GULF REGION TOTAL					2264		2264
United States	411						411
NORTH AMERICA TOTAL	411						411
SERVICE APARTMENTS	9,295	853	2,476	872	22,899	1,428	37,823
	2,097		429		1,059	33	3,618
CORP LEASING TOTAL	2,097		465		1,000		3,010



Our REITs

**CapitaLand Mall Trust** 

Singapore's first and largest real estate investment trust ("REIT")



Cap/taLand

#### Note:

- 1. As at 31 August 2015
- 2. As at 30 June 2015
  - 3. Highest rating assigned to a Singapore REIT

Our REITs

# CapitaLand Commercial Trust

• Singapore's First And Largest Listed Commercial REIT



Cap/taLand

Note: 1. As at 31 August 2015

As at 31 August 201.
As at 30 June 2015

# Ascott Residence Trust

• A Leading Global Serviced Residence REIT



Note:

1. As at 31 August 2015

**Our REITs** 

2. Excludes the New Cairnhill SR, which acquisition is targeted to be completed in 2017. If the New Cairnhill SR was included, the portfolio of Ascott REIT would be approximately \$\$5.0 billion.



Our REITs

# **CapitaLand Retail China Trust**

First and only China shopping mall S-REIT



Anchored by internationable rdsmarking retailers such as Beijing Hualian Group & Carrefour

Cap/taLand

Note:

1. As at 31 August 2015

CapitaMall Shuangjing, Beijing

89 2. As at 30 June 2015

CapitaLand Limited 1Q2015 Results

Our REITs

# **CapitaMalls Malaysia Trust**

 Shopping mall-focused REIT in Malaysia with an income- and geographically-diversified portfolio



#### Five shopping malls which are strategically located across Malaysia

Note:

- 1. As at 31 August 2015
- 2. As at 31 August 2015; includes Tropicana City Mall and Tropicana Office Tower
- 3. Gurney Plaza includes Gurney Plaza Extension
- 4. CMMT's interest in Sungei Wang Plaza comprises (i) 205 strata parcels within the mall which represents approximately 61.9% of the aggregate retail floor area of Sungei Wang Plaza and (ii) 100.0% of the car park bays in Sungei Wang Plaza





(S\$'million)	Operating EBIT	Portfolio Gain	Revaluation Gain/ Impairments	Total
Singapore	188.7	-	-	188.7
China	137.7	18.9	0.1	156.7
Other Asia <sup>1</sup>	58.1	5.8	5.0	68.9
Europe & Others <sup>2</sup>	31.3	0.9	12.6	44.8
Total EBIT	415.8	25.6	17.7	459.1

### Singapore and China Comprise 75% of Total EBIT

Note:

- 1. Excludes Singapore and China and includes projects in GCC.
- 2. Includes Australia and USA



### Financials EBIT By Geography – YTD Sep 2015

(S\$'million)	Operating EBIT	Portfolio Gain/ (Losses)	Revaluation Gain/ Impairments	Total
Singapore	601.2	(0.1)	142.9	744.0
China <sup>1</sup>	477.0	28.9	134.2	640.1
Other Asia <sup>2</sup>	168.0	(28.7)	71.9	211.2
Europe & Others <sup>3</sup>	73.0	3.8	43.6	120.4
Total EBIT	1,319.2	3.9	392.6	1,715.7

### Singapore and China Contributed 81% of Total EBIT

- 1. China including Hong Kong. Includes fair value gains of \$223.6 million arising from change in use of 3 development projects in China, The Paragon Tower 5 & 6 (\$148.4m), Ascott Heng Shan (\$59.6m) and Raffles City Changning Tower 3 (\$15.6m) from construction for sale to leasing as investment properties.
- 2. Excludes Singapore and China and includes projects in GCC
- 3. Includes Australia and USA



Note:

### Financials Well-Diversified Portfolio In Core Markets

Singapore Assets - S\$17.4 billion (37% of Group's Total Assets<sup>1</sup>)



China Assets - S\$21.4 billion

(46% of Group's Total Assets<sup>1</sup>)

Cap/taLand

### Well-balanced To Ride Through Cycles

Note:

. Excluding treasury cash held by CapitaLand and its treasury vehicles.

Financials

### Group Managed Real Estate Assets<sup>1</sup> Of S\$75.2 Billion

Group Managed Real Estate Assets	As at 30 Sep 2015 (S\$ Billion)
On Balance Sheet & JVs	21.7
Funds	19.1
REITs <sup>2</sup>	24.7
Others <sup>3</sup>	9.7
Total	75.2

Note:

- 1. Group Managed Real Estate Assets is the value of all real estate managed by CapitaLand Group entities stated at 100% of the property carrying value
- 2. Includes CCT, ART and CMMT which have been consolidated with effect from 1 Jan 2014
- 3. Others include 100% value of properties under management contracts



Financials Revenue Under Management





CapitaLand Fund Management

## **CapitaLand Fund Management**



### Total REITs/Fund Management Fees Earned YTD Sep 2015 At S\$ 146.5 Million



Note: 1. Denotes total assets managed Asset Allocation

# Asset Matrix - Diversified Portfolio Excluding Treasury Cash<sup>1</sup> As At 30 Sep 2015

	S'pore	China <sup>2</sup>	Other Asia <sup>3</sup>	Europe & Others <sup>4</sup>	Total
	S\$ mil	S\$ mil	S\$ mil	S\$ mil	S\$ mil
CapitaLand Singapore	11,230	-	124	-	11,354
CapitaLand China	_	13,070	-	_	13,070
CapitaLand Mall Asia	4,493	6,876	2,465	_	13,834
Ascott	1,086	1,430	1,772	2,837	7,125
Corporate & Others <sup>5</sup>	594	45	682	-	1,321
Total	17,403	21,421	5,043	2,837	46,704

Note:

- 1. Comprises cash held by CL and its treasury vehicles
- 2. China including Hong Kong
- 3. Excludes Singapore and China and includes projects in GCC

4. Includes Australia and USA

5. Includes Storhub, financial services and other businesses in Vietnam, Indonesia, Japan and GCC

