## WILMAR INTERNATIONAL LIMITED

## 1Q2015 Results Briefing

May 8, 2015


## IMPORTANT NOTICE

Information in this presentation may contain projections and forward looking statements that reflect the Company's current views with respect to future events and financial performance. These views are based on current assumptions which are subject to various risks and which may change over time. No assurance can be given that future events will occur, that projections will be achieved, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

This presentation does not constitute or form part of any opinion on any advice to sell, or any solicitation of any offer to purchase or subscribe for, any shares nor shall it or any part of it nor the fact of its presentation form the basis of, or be relied upon in connection with, any contract or investment decision.

## Agenda

1 1Q2015 Financial Performance - Key Takeaways

2 Business Outlook

3 Questions and Answers

## 1Q2015 Financial Performance - Key Takeaways



## Earnings Highlights

|  | 1Q15 <br> (US\$m) | vs 1Q14 |
| :--- | :---: | :---: |
| Revenue | 9,411 | $-8 \%$ |
| EBITDA | 473 | $38 \%$ |
| Net profit | 241 | $49 \%$ |
| Core profit after tax | 263 | $23 \%$ |
| Earnings per share <br> in US cents (fully diluted) | 3.8 | $52 \%$ |

## Earnings Highlights - Segment Results (PBT US\$m)

|  | 1Q15 | 1Q14 | $\Delta$ |
| :--- | :---: | :---: | :---: |
| Tropical oils <br> (Plantation and Manufacturing) | 152.1 | 272.5 | $-44 \%$ |
| Oilseeds and Grains <br> (Manufacturing and Consumer <br> Products) | 166.1 | 13.6 | $>100 \%$ |
| Sugar <br> (Merchandising, Manufacturing and <br> Consumer Products) | $(68.0)$ | $(54.0)$ | $-26 \%$ |
| Others | 21.9 | $(36.6)$ | $n . m$. |
| Associates | 39.2 | 16.2 | $>100 \%$ |
| Unallocated expenses | $(1.4)$ | $(5.7)$ | $76 \%$ |
| Profit Before Tax | $\mathbf{3 0 9 . 9}$ | $\mathbf{2 0 5 . 8}$ | $51 \%$ |

## Cash Flow Highlights

| US\$ million | 1Q15 | 1Q14 | FY14 |
| :--- | :---: | :---: | :---: |
| Operating cash flow before working capital <br> changes | 516 | 183 | 1,844 |
| Net cash flow from operating activities | 1,869 | 157 | 1,973 |
| Less: | $(457)$ | $(11)$ | $(220)$ |
| Investment in subsidiaries and associates | $(267)$ | $(276)$ | $(1,093)$ |
| Capital expenditure | $(654)$ | $(192)$ | $(773)$ |
| Net (decrease)/ increase from bank borrowings* |  |  |  |
| Decrease/(increase) in other deposits and <br> financial products with financial institutions | 46 | $(333)$ | 238 |
| Dividends | - | - | $(383)$ |
| Others | $(324)$ | $(12)$ | $(278)$ |
| Net cash flow | 214 | $(668)$ | $(536)$ |
| Free cash flow | 1,186 | $(142)$ | 993 |

## Gearing

| US\$ million | As at <br> Mar 31, 2015 | As at |
| :--- | :---: | :---: |
| Debt/Equity (x) | 0.73 | 0.78 |
| - Net Debt * 2014 |  |  |

* Net Debt = Total borrowings - Cash and bank balances - Other deposits with financial institutions.
** Liquid working capital = Inventories (excl. consumables) + Trade receivables - Current liabilities (excl. borrowings)
*** EBITDA for 31 Mar 15 is based on LTM performance.
- Net debt to equity ratio decreased to $0.73 x$ as net debt declined in line with the lower commodity prices.
- Adjusted debt to equity ratio remained low at 0.41 x .


## Business Outlook

- Crush margins are expected to remain positive going into mid-2015.
- Consumer products will continue to grow globally with reasonable margins.
- Although operating conditions for Tropical Oils will remain challenging, we believe that we will be able to overcome the current difficult environment, especially if the Indonesia government implements its proposed support policy for Biodiesel.
- Overall we are cautiously optimistic that second quarter performance will be satisfactory.


## Questions \& Answers



## Appendix



## Business Segment results: Tropical Oils (Plantation and Manufacturing)

|  | 1Q15 | 1Q14 | $\Delta$ |
| :--- | :---: | :---: | :---: |
| Revenue (US\$ million) | $3,922.5$ | $4,857.0$ | $-19 \%$ |
| > Plantation | 13.7 | 19.5 | $-30 \%$ |
| > Manufacturing | $3,908.8$ | $4,837.5$ | $-19 \%$ |
| Sales volume ('000 MT) |  |  |  |
| > Manufacturing | 5,552 | 5,607 | $-1 \%$ |
| Profit before tax (US\$ million) | 152.1 | 272.5 | $-44 \%$ |

- Revenue decreased on the back of lower CPO prices.
- PBT decline was partially offset by increased profitability from downstream products as a result of lower feedstock cost.
- The decline is attributable to:
> Plantation: Lower production yield from unfavourable weather conditions in Malaysia and lower CPO prices.
> Manufacturing: Refining margin contraction due to continued overcapacity, tighter CPO supplies and weaker demand for palm products.


## Business Segment results: Tropical Oils (Plantation and Manufacturing)

|  | 1Q15 | 1Q14 | $\Delta$ |
| :--- | :---: | :---: | :---: |
| Planted area (ha) | 238,773 | 238,431 | $0 \%$ |
| Mature area harvested (ha) | 211,786 | 216,882 | $-2 \%$ |
| FFB production (MT) | 960,319 | $1,057,172$ | $-9 \%$ |
| FFB Yield (MT/ha) | 4.5 | 4.9 | $-7 \%$ |
| Mill Production |  |  |  |
| > Crude Palm Oil (MT) | 396,525 | 448,798 | $-12 \%$ |
| $>$ Palm Kernel (MT) | 92,904 | 100,709 | $-8 \%$ |
| Extraction Rate |  |  |  |
| $>$ Crude Palm Oil | $20.6 \%$ | $20.8 \%$ | $-1 \%$ |
| $>$ Palm Kernel | $4.8 \%$ | $4.7 \%$ | $3 \%$ |

## Plantation Age Profile

| 31 Mar 2015 (in hectares) | 0-3 yrs | 4-6 yrs | 7-14 yrs | 15-18 yrs | $>18 \mathrm{yrs}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Indonesia | 9,003 | 12,864 | 100,507 | 16,110 | 28,124 | 166,608 |
| Malaysia | 7,068 | 2,882 | 14,664 | 9,028 | 24,526 | 58,168 |
| Africa | 6,296 | 466 | 5,785 | 725 | 725 | 13,997 |
| Total planted area | 22,367 | 16,212 | 120,956 | 25,863 | 53,375 | 238,773 |
| \% of total planted area | 9.4\% | 6.8\% | 50.7\% | 10.8\% | 22.3\% | 100.0\% |
| Included YTD new plantings of : | 176 |  |  |  |  |  |
| Plasma Programme | 367 | 1,085 | 5,969 | 5,571 | 18,417 | 31,409 |
| \% of planted area | 1.2\% | 3.5\% | 19.0\% | 17.7\% | 58.6\% | 100.0\% |
| 31 Dec 2014 |  |  |  |  |  |  |
| Indonesia | 11,091 | 25,141 | 88,233 | 17,932 | 24,079 | 166,476 |
| Malaysia | 7,176 | 2,264 | 14,678 | 9,031 | 24,820 | 57,969 |
| Africa | 6,118 | 621 | 5,809 | 535 | 759 | 13,842 |
| Total planted area | 24,385 | 28,026 | 108,720 | 27,498 | 49,658 | 238,287 |
| \% of total planted area | 10.2\% | 11.8\% | 45.7\% | 11.5\% | 20.8\% | 100.0\% |
| Included YTD new plantings of : | 3,089 |  |  |  |  |  |
| Plasma Programme | 319 | 1,959 | 6,900 | 7,303 | 15,185 | 31,666 |
| \% of planted area | 1.0\% | 6.2\% | 21.8\% | 23.0\% | 48.0\% | 100.0\% |

- Weighted average age of our plantations is approximately 12 years.


## Business Segment results: <br> Oilseeds and Grains (Manufacturing and Consumer Products)

|  | 1Q15 | 1Q14 | $\Delta$ |
| :--- | :---: | :---: | :---: |
| Revenue (US\$ million) | $4,459.1$ | $4,615.8$ | $-3 \%$ |
| > Manufacturing | $2,501.5$ | $2,554.0$ | $-2 \%$ |
| > Consumer Products | $1,957.7$ | $2,061.9$ | $-5 \%$ |
| Sales volume ('000 MT) | 6,360 | 5,758 | $10 \%$ |
| > Manufacturing | 4,831 | 4,273 | $13 \%$ |
| > Consumer Products | 1,529 | 1,485 | $3 \%$ |
| Profit before tax (US\$ million) | 166.1 | 13.6 | $>100 \%$ |

- Volume increased on the back of higher crushing volume, continued expansion in grains operations especially flour.
- 1Q2015 PBT surge was driven by:
- Improved crushing margin on lower import of beans into China by financial traders and lower soybean prices.
- Higher consumer products margins on lower feedstock costs and higher sales volume.


## Business Segment results:

Sugar (Merchandising, Manufacturing and Consumer Products)

|  | 1Q15 | 1Q14 | $\Delta$ |
| :--- | :---: | :---: | :---: |
| Revenue (US\$ million) | 743.3 | 681.9 | $9 \%$ |
| $>$ Milling | 20.8 | 21.2 | $-2 \%$ |
| $>$ Merchandising \& Processing | 722.5 | 660.8 | $9 \%$ |
| Sales volume (‘000 MT) | 1,809 | 1,410 | $28 \%$ |
| $>$ Milling | 62 | 50 | $24 \%$ |
| $>$ Merchandising \& Processing | 1,747 | 1,360 | $29 \%$ |
| Profit before tax (US\$ million) | $(68.0)$ | $(54.0)$ | $-26 \%$ |

- Revenue grew 9\% due to increased sales volume from higher merchandising activities.
- Sugar recorded a loss before tax due to weaker performances from the Group's Indonesia refineries and merchandising business and seasonal losses in the Milling segment which are typically incurred as a result of plant maintenance in the first half of the year.


## Non-Operating Items

| In US\$ million | 1Q15 | 1Q14 |
| :---: | :---: | :---: |
| Profit before tax - reported | 309.9 | 205.8 |
| Foreign exchange loss arising from intercompany loans to subsidiaries | (21.2) | (31.4) |
| Net gain/(loss) from investment securities - HFT | 1.2 | (21.8) |
| Net gain from investment securities - AFS | 0.2 | 0.0 |
| Interest expense directly attributable to the funding of the Wilmar Sugar Australia acquisition | (5.8) | (7.1) |
| Sugar - accounting profit from reversal of derivatives mark-to-market losses in pre-acquisition hedging reserves |  | 0.7 |
| Non-operating items loss (pre-tax impact) | (25.6) | (59.6) |
| Profit before tax -excl non-operating items gain | 335.5 | 265.4 |
| Net profit - reported | 241.2 | 161.8 |
| Non-operating items loss (post-tax impact) | (22.1) | (52.7) |
| Net profit - excl non-operating items gains | 263.3 | 214.5 |
|  | wilmar |  |

## Cash Flow

| US\$ million | 1Q15 | 1Q14 | FY14 |
| :--- | :---: | :---: | :---: |
| Operating cash flow before working capital changes | 516 | 183 | 1,844 |
| Net cash flow from operating activities | 1,869 | 157 | 1,973 |
| Less : Investment in subsidiaries and associates | $(457)$ | $(11)$ | $(220)$ |
| $\quad$ Capital expenditure | $(267)$ | $(276)$ | $(1,093)$ |
| $\quad$ Net (decrease)/increase from bank borrowings | $(654)$ | $(192)$ | $(773)$ |
| $\quad$ Decrease/(Increase) in other deposits and | 46 | $(333)$ | 238 |
| $\quad$ financial products with financial institutions | 46 | - | $(383)$ |
| $\quad$ Dividends | - | $(12)$ | $(278)$ |
| $\quad$ Others | $(324)$ | $(12)$ | $\mathbf{5 3 6})$ |
| Net cash flow | $\mathbf{( 2 1 4 )}$ | $\mathbf{( 6 6 8 )}$ | $\mathbf{9 9 3}$ |
| Free cash flow | $\mathbf{1 , 1 8 6}$ | $\mathbf{( 1 4 2 )}$ | $\mathbf{9 9 3}$ |
| Turnover days |  |  |  |
| - Inventories | 67 | 67 | 63 |
| - Trade Receivables | 36 | 35 | 33 |
| Trade Payables | 16 | 12 | 12 |

* Net bank borrowings include proceeds/repayments of loans and borrowings net of fixed deposits pledged with financial institutions for bank facilities.
- Inventories dropped $16 \%$ reflecting lower stockholding of products in China after the festive season and seasonal decrease in stockholding of rice and flour. Inventory turnover days remained at 67 days.
- Trade receivables declined 17\% from lower seasonal sales against the December festive season. Trade receivables turnover days remained comparable at 36 days.
- Trade payables decreased due to the seasonal effect of the non-crushing season for Wilmar Sugar Australia. Average turnover days increased to16 days in 1Q2015 as a result of the timing effect of purchases.


## Funding and Liquidity

|  | As at Mar 31, 2015 |  |  |
| :--- | ---: | ---: | ---: |
| US\$ million | Available | Utilised | Balance |
| Credit facilities : |  |  |  |
| $\quad$ Committed | 11,386 | 8,603 | 2,783 |
| Trade finance | 25,991 | 12,798 | 13,193 |
| Short term | 1,166 | 626 | 540 |
| Total credit facilities | 38,543 | 22,026 | 16,516 |
|  |  |  |  |
| Cash \& cash equivalents |  |  | 1,915 |
| Total liquidity |  | $\mathbf{1 8 , 4 3 1}$ |  |

- $58 \%$ of utilised facilities were trade financing lines, backed by inventories and receivables
- $57 \%$ of total facilities were utilised at Mar 31, 2015
- US\$18.4 billion total liquidity available at Mar 31, 2015


## Key Indicators

## 3 months ended Year ended Mar 31, 2015 Dec 31, 2014

| Return on Average Equity** | 8.1\% | 7.6\% |
| :---: | :---: | :---: |
| Return on Average Capital Employed** | 4.5\% | 4.1\% |
| Return on Invested Capital*** \# | 4.9\% | 4.7\% |
| in US cents |  |  |
| EPS (fully diluted) | 3.8 | 18.1 |
| NTA per share | 172.8 | 173.5 |
| NAV per share | 241.3 | 242.3 |
| * Return on Average Equity $=$ Net profit $\div$ Average equity <br> ${ }_{* * *}^{* *}$ Return on Average Capital Employed $=$ EBIT x (1-tax rate) $\div$ (Average equity + Average minority interest + Average net debt) <br> ${ }^{* * *}$ Return on Invested Capital $=$ Net Operating Profit After Tax $\div$ (Average long term assets excl intangibles + Average net working capital excl cash and borrowings) |  |  |
| "Mart5 return based on LTM periormances |  |  |

