23 July 2024



Management Presentation



Disclaimer



This presentation is for information purposes only and does not constitute or form part of an offer, solicitation, recommendation or invitation for the sale or purchase or subscription of securities, including units in NetLink NBN Trust (the "**Trust**" and the units in the Trust, the "**Units**") or any other securities of the Trust. No part of it nor the fact of its presentation shall form the basis of or be relied upon in connection with any investment decision, contract or commitment whatsoever.

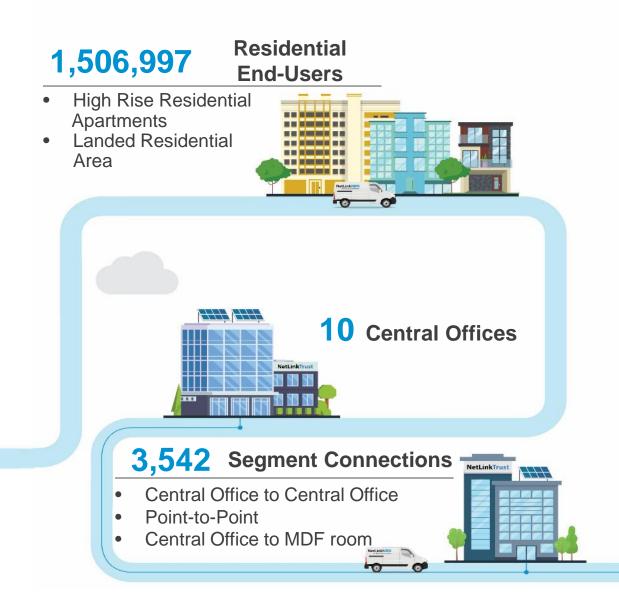
The information and opinions in this presentation are provided as at the date of this document (unless stated otherwise) and are subject to change without notice, its accuracy is not guaranteed, and it may not contain all material or relevant information concerning NetLink NBN Management Pte. Ltd. (the "**Trustee-Manager**"), the Trust or its subsidiaries (the "**NetLink Group**"). None of the Trustee-Manager, the Trust nor its affiliates, advisors and representatives make any representation regarding, and assumes no responsibility or liability whatsoever (in negligence or otherwise) for, the accuracy or completeness of, or any errors or omissions in, any information contained herein nor for any loss howsoever arising from any use of this presentation. Further, nothing in this presentation should be construed as constituting legal, business, tax or financial advice.

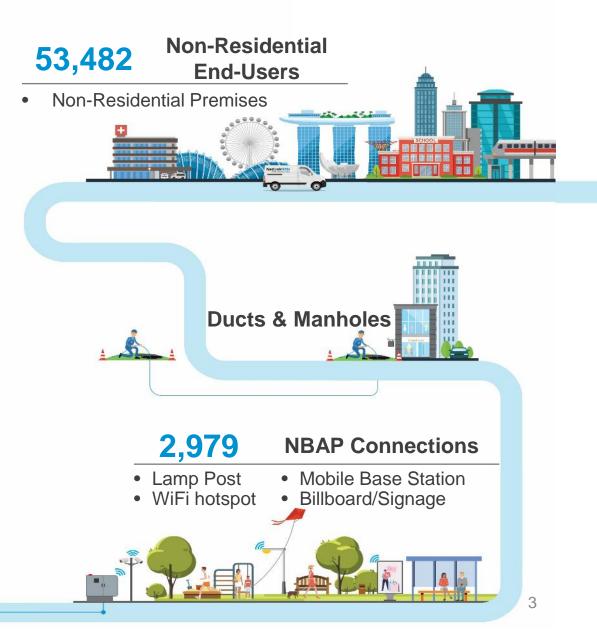
The information contained in this presentation includes historical information about and relevant to the assets of the NetLink Group that should not be regarded as an indication of the future performance or results of such assets. Certain statements in this presentation constitute "forward-looking statements". These forward-looking statements are based on the current views of the Trustee-Manager and the Trust concerning future events, and necessarily involve risks, uncertainties and assumptions. These statements can be recognised by the use of words such as "expects", "plans", "will", "estimates", "projects", "intends" or words of similar meaning. Actual future performance could differ materially from these forward-looking statements, and you are cautioned not to place any undue reliance on these forward-looking statements. The Trustee-Manager does not assume any responsibility to amend, modify or revise any forward-looking statements, on the basis of any subsequent developments, information or events, or otherwise, subject to compliance with all applicable laws and regulations and/or the rules of the Singapore Exchange Securities Trading Limited (the "SGX-ST") and/or any other regulatory or supervisory body or agency.

EBITDA is a non-SFRS financial measure and represents operating profit before depreciation and amortisation expense, net finance costs and income tax expense. EBITDA and EBITDA margin are supplemental financial measures of the NetLink Group's performance and liquidity, and are not required by, or presented in accordance with SFRS, IFRS, Singapore Financial Reporting Standards (International), U.S. GAAP or any other generally accepted accounting principles. Furthermore, EBITDA and EBITDA margin are not measures of financial performance or liquidity and should not be considered as alternatives to net income, operating income or any other performance measures derived in accordance with SFRS, IFRS, Singapore Financial Reporting Standards (International), U.S. GAAP or any other generally accepted accounting principles.



Our business overview





Our business is future proof







Preferred means of fixed broadband delivery High penetration rate in the residential segment **Low prices** for fibre broadband

Critical infrastructure supporting last-mile wireless access solutions

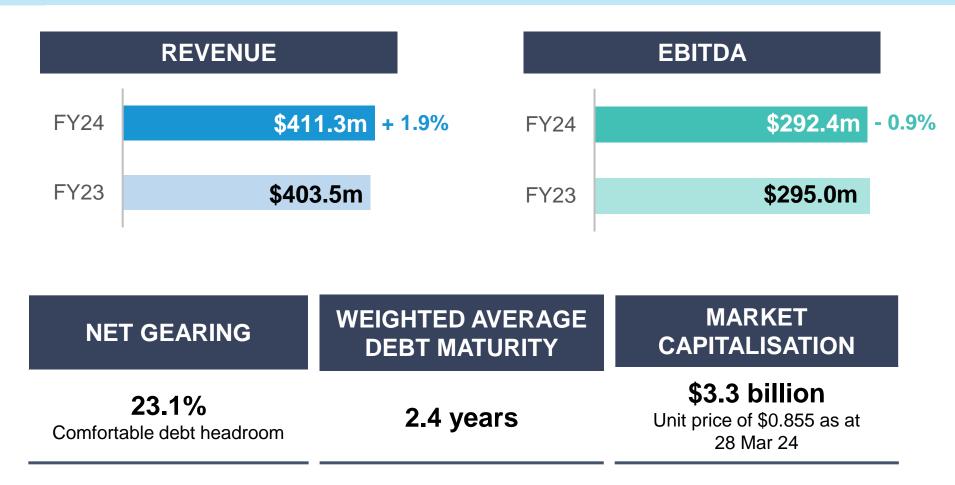


Scalable and supportive of future transmission technologies





FY24 Financial highlights





Steady growth of fibre connections

	Residential	Non-Residential	Non-Building Address Points	Segment ⁽¹⁾
FY24	1,506,997	53,482	2,979	3,542
FY23	1,485,271	52,120	2,706	2,843
FY22	1,464,217	50,278	2,404	1,901
FY21	1,446,784	48,108	1,996	1,146
FY20	1,427,445	47,681	1,679	417

⁽¹⁾ Segment connections comprise, *inter alia, Point-to-Point*, Central Office to Central Office and Central Office to MDF room fibre connections provided to Requesting Licensees



Resilient business model

	Residential Connections	Non- Residential	NBAP & Segment	Ducts & Manholes Service	Co-Location Revenue	Central Office Revenue	بریک Installation Related &	Ancillary Project
		Connections	Connections	Revenue		NON	Other Revenue	Revenue
% of FY24 Revenue	60.2	8.1	4.8	6.6	4.8	3.8	6.1	5.6
Recurring, predictable cash flows	<	<	<	>	<	<	-	-
Long-term contracts / customer stability		\checkmark	S	\bigcirc		>	-	-
Regulated revenues		S	S	\bigcirc	S	-		-
Creditworthy customers	⊘		S	\bigcirc		Ø	~	

Key focus for FY25

- 1. Grow NBAP & Segment connections by supporting deployments related to Smart Nation and cloud-based services
- 2. Continue to support digitalisation of SMEs by lowering the cost of connections
- 3. Enhance our Colocation facilities to support the upgrade of the Nationwide Broadband Network to offer up to 10 Gbps per connection
- 4. Complete the construction of our new Central Office to achieve operational readiness in 2025 to serve the northern part of Singapore
- 5. Execute our sustainability initiatives and strive for continued and sustained emissions reduction



FY24 Profit or loss statement

\$'000	FY24	FY23	Variance (%)
Revenue	411,276	403,460	1.9
EBITDA	292,399	294,979	(0.9)
EBITDA Margin (%)	71.1	73.1	(2.0) pp
Depreciation & amortisation	(172,928)	(170,617)	1.4
Net finance costs	(18,405)	(15,145)	21.5
Profit after tax	103,209	109,253	(5.5)

Revenue for FY24 was higher by \$7.8m mainly contributed by higher connections and installation-related revenue offset by lower ancillary revenue.

EBITDA was \$2.6m lower mainly due to:

- one-off non-cash write-off of decommissioned network assets amounting to \$8.8m; partially offset by
- one-off refund of \$5.2m following a resolution of disputed power charges and \$1.1m gain on disposal of assets.

Excluding the one-off items, EBITDA declined slightly as a result of higher operating expenses.

PAT was lower by \$6.0m mainly due to lower EBITDA, higher finance costs, higher depreciation and amortisation, offset by higher income tax credit.



Strong credit metrics and operating cash flow

	Mar 2024	Mar 2023
Gross Debt	\$765m	\$735m
Weighted Average Debt Maturity	2.4yrs	3.4yrs
Net Debt/EBITDA ⁽¹⁾	2.0 x	1.8x
Borrowings at Fixed Rate	78.4%	69.4%
	FY24	FY23
EBITDA Interest Cover ⁽¹⁾	14.0x	18.6x
Effective average interest rate ⁽²⁾	2.75%	2.32%
Operating Cash Flow	\$289m	\$286m

⁽¹⁾ Ratios calculated based on NetLink Group's trailing 12 months financial

⁽²⁾ The interest expenses used in the computation of effective average interest rate include the impact of net settlement of interest rate swap and the front-end fee which is equivalent to interest. The comparative number has been restated on the same basis.



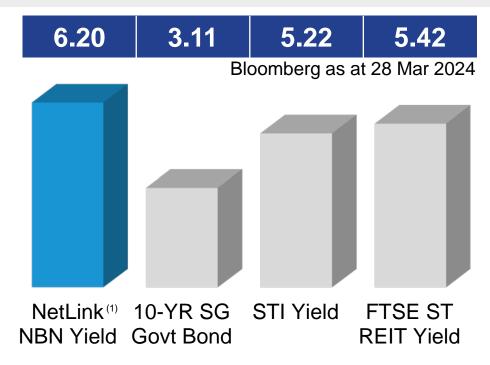
Attractive distribution yield

Distribution per Unit (Singapore cents)

5.05	5.08	5.13	5.24	5.30
FY20	FY21	FY22	FY23	FY24

- NetLink's DPU has been growing steadily yoy since its listing in Jul 2017
- NetLink has returned \$1.3 billion to unitholders since its IPO to date (including the H2FY24 distribution)

Distribution yield (%)



 $^{(1)}$ Based on the unit price of \$0.855 as at 28 Mar 2024



Our sustainability commitments

TARGET

- Achieve 50% reduction in Scope 1 and 2 emissions by 2030 (with FY22 as baseline)
- Achieve net zero by 2050

INITIATIVES

- Rolled-out LED lighting in central offices
- Upgrading central offices' cooling system with more efficient and low carbon models
- Planning vehicle fleet optimisation and electrification
- Trialed fibre cable waste recycling



Our sustainability achievements



BUSINESS PRACTICES

- Zero incidents of corruption and significant non-compliance with laws and regulations
- Four awards and recognitions for governance and communications
- Scrap rate of 1.2% on fibre cable issued, within target of 2.5%

OUR ENVIRONMENT

- Zero incidents of noncompliance on waste disposal practices
- 61.8% Scope 1 and 2 emissions reduction from FY22 base year
- Completed TCFD
 quantitative climate scenario
 analysis



OUR PEOPLE & COMMUNITIES

- 16,780 learning hours in total
- No incidents of discrimination reported
- Zero work-related incidents that resulted in permanent disability or fatality
- 100% islandwide fibre coverage and 99.99% network availability



Our corporate awards and recognitions

Singapore Corporate Governance and Transparency Index	Singapore Corporate Awards	SIAS Investors' Choice Award	The Edge Billion Dollar Club
RANKED 5TH	GOLD Best Investor Relations Award	WINNER Shareholder Communication Excellence Award	WINNER Highest Growth in PAT over three years
REITs and Business Trusts Category	REITs and Business Trusts Category	REITs and Business Trusts Category	Technology Equipment + Telecommunications Services Category





Thank you