MR STEPHEN KO KIAM KONG Present Directorships as at 8 February 2022

- 1. Airwell Air-conditioning (Asia) Company Limited
- 2. Airwell Air-conditioning (Hong Kong) Company Limited
- 3. Airwell Air-conditioning Technology (China) Co., Ltd.
- 4. Cathay Diesel Holdings Ltd.
- 5. Cement Industries (Sabah) Sdn. Bhd.
- 6. China Yuchai International Limited *
- 7. Constellation Star Holdings Limited
- 8. Contour Pte. Ltd.
- 9. Dongguan Rex Packaging Company Limited
- 10. Earnest Assets Limited
- 11. Fedders Hong Kong Company Limited
- 12. Fedders International Pte. Ltd.
- 13. Fedders Investment Holdings Pte. Ltd.
- 14. Goldman Sachs Guangxi Holdings (BVI) Ltd.
- 15. Grace Star Services Ltd.
- 16. Hangzhou Rex Packaging Co., Ltd (in member's voluntary liquidation)
- 17. Hayford Holdings Sdn. Bhd.
- 18. HL Building Materials Pte. Ltd.
- 19. HL Cement (HK) Limited
- 20. HL Cement (Labuan) Limited
- 21. HL Cement (Malaysia) Sdn. Bhd.
- 22. HL Technology Systems Pte Ltd
- 23. HL-Manufacturing Industries Sdn. Bhd.
- 24. HL-Sunway JV Pte. Ltd.
- 25. Hong Leong (China) Limited
- 26. Hong Leong Asia (Shanghai) Co., Ltd.
- 27. Hong Leong Asia Investments Pte. Ltd.
- 28. Hong Leong Asia Ltd. *
- 29. Hong Leong Electric Pte Ltd
- 30. Hong Leong Technology Systems (BVI) Ltd.
- 31. HS-HL Company Pte Ltd
- 32. Island Concrete (Private) Limited

MR STEPHEN KO KIAM KONG Present Directorships as at 8 February 2022

- 33. Padu-Wangsa Sdn. Bhd.
- 34. Qian Hong Packaging Company Limited
- 35. Rex Holdings Pte Ltd
- 36. Rex Packaging (Hong Kong) Limited
- 37. Rex Plastics (Malaysia) Sdn. Bhd.
- 38. Rex Plastics Pte. Ltd.
- 39. Rexpak Sdn. Bhd.
- 40. Ridge Star Limited
- 41. Salvador Pte. Ltd.
- 42. Singapore Cement Manufacturing Company (Private) Limited
- 43. Tasek Cement Quarries Sdn. Bhd.
- 44. Tasek Concrete Sdn. Bhd.
- 45. Tasek Corporation Berhad
- 46. Tasek Holdings Pte. Ltd.
- 47. Tasek Industries Sdn. Bhd.
- 48. Tasek Property Holdings Sdn. Bhd.
- 49. Tianjin Rex Packaging Co., Ltd.
- 50. Tsang & Ong Nominees (BVI) Ltd.
- 51. Venture Delta Limited
- 52. Well Summit Investments Limited
- 53. Youngstar Holdings Limited

^{*} Listed Company