

ADDENDUM DATED 15 APRIL 2026

THIS ADDENDUM IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. PLEASE READ IT CAREFULLY.

If you are in any doubt about the contents herein or as to the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional advisers immediately.

If you have sold or transferred all your shares in the capital of Advancer Global Limited (the “**Company**”), you should immediately forward this Addendum with the Notice of Annual General Meeting and Proxy Form enclosed with the Company’s annual report for the financial year ended 31 December 2025 (the “**Annual Report**”), immediately to the purchaser or transferee or to the bank, stockbroker or agent through whom the sale or transfer was effected for onward transmission to the purchaser or the transferee.

This Addendum is issued by the Company together with the Company’s Annual Report. Its purpose is to provide the shareholders with relevant information relating to, and to seek shareholders’ approval for the proposed renewal of the Share Buy-back Mandate, to be tabled at the annual general meeting to be held physically at 135 Jurong Gateway Road, #06-317, Singapore 600135, on Thursday, 30 April 2026 at 2.00 p.m..

This Addendum has been reviewed by the Company’s sponsor, SAC Capital Private Limited (the “**Sponsor**”). This Addendum has not been examined or approved by the Singapore Exchange Securities Trading Limited (“**SGX-ST**”) and the SGX-ST assumes no responsibility for the contents of this Addendum, including the correctness of any of the statements or opinions made or reports contained in this Addendum.

The contact person for the Sponsor is Ms. Lee Khai Yinn (Telephone: +65 6232 3210) at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542.



Enabling cities of the future

ADVANCER GLOBAL LIMITED

(Incorporated in the Republic of Singapore on 2 February 2016)
(Company Registration Number: 201602681W)

**ADDENDUM TO SHAREHOLDERS IN RELATION TO
THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE**

TABLE OF CONTENTS

| | |
|--|----|
| DEFINITIONS..... | 3 |
| LETTER TO SHAREHOLDERS | 6 |
| 1. INTRODUCTION | 6 |
| 2. SHARE BUY-BACK MANDATE | 6 |
| 3. DISCLOSURE OF SHAREHOLDINGS..... | 22 |
| 4. DIRECTORS' RECOMMENDATION | 22 |
| 5. APPROVAL AND RESOLUTION | 22 |
| 6. ABSTENTION FROM VOTING | 22 |
| 7. DIRECTORS' RESPONSIBILITY STATEMENT | 23 |
| 8. DOCUMENTS AVAILABLE FOR INSPECTION | 23 |

DEFINITIONS

The following definitions apply throughout in this Addendum except where the context otherwise requires:

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| “2026 AGM” | : | The AGM to be held on 30 April 2026. |
| “ACRA” | : | The Accounting and Corporate Regulatory Authority of Singapore. |
| “Addendum” | : | This addendum to Shareholders dated 15 April 2026. |
| “AGM” | : | The annual general meeting of the Company. |
| “Annual Report” | : | The Company’s annual report for the financial year ended 31 December 2025. |
| “Approval Date” | : | The date of the 2026 AGM, whereby approval for the renewal of the Share Buy-back Mandate is sought. |
| “Associates” | : | (a) in relation to any Director, chief executive officer, substantial Shareholder or Controlling Shareholder (being an individual) means: <ul style="list-style-type: none">(i) his immediate family (being spouse, child, adopted child, step-child, sibling and parent);(ii) the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and(iii) any company in which he and his immediate family together (directly or indirectly) have an interest of 30.0% or more; (b) in relation to a substantial Shareholder or a Controlling Shareholder (being a company) means any other company which is its subsidiary or holding company or is a subsidiary of such holding company or one in the equity of which it and/ or such other company or companies taken together (directly or indirectly) have an interest of 30.0% or more. |
| “Average Closing Price” | : | Has the meaning ascribed to it in Section 2.3.4. |
| “Board” | : | The board of directors of the Company. |
| “Catalist” | : | The sponsor-supervised listing platform of the SGX-ST. |
| “Catalist Rules” | : | The Listing Manual (Section B: Rules of Catalist) of the SGX-ST, as amended, supplemented or modified from time to time. |
| “CDP” | : | The Central Depository (Pte) Limited. |
| “Company” | : | Advancer Global Limited. |
| “Companies Act” | : | The Companies Act 1967 of Singapore, as amended, supplemented or modified from time to time. |
| “Constitution” | : | The constitution of the Company, as amended, supplemented or modified from time to time. |

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| “Controlling Shareholder” | : | A person who: <ul style="list-style-type: none"> (a) holds directly or indirectly 15.0% or more of the nominal amount of all voting shares in the Company. The SGX-ST may determine that a person who satisfies this paragraph is not a Controlling Shareholder; or (b) in fact exercises control over the Company. |
| “Director” | : | A director of the Company. |
| “EPS” | : | Earnings per Share. |
| “Executive Directors” | : | Has the meaning ascribed to it in Section 2.11.6. |
| “FY” | : | Financial year ending or ended 31 December, as the case may be. |
| “FY2025” | : | Financial year ended 31 December 2025. |
| “Group” | : | The Company, its subsidiaries and associated companies. |
| “Latest Practicable Date” | : | 23 March 2026, being the latest practicable date prior to the printing of this Addendum. |
| “Market Day” | : | A day on which the SGX-ST is open for securities trading. |
| “Market Purchases” | : | Has the meaning ascribed to it in Section 2.3.3. |
| “Maximum Price” | : | Has the meaning ascribed to it in Section 2.3.4. |
| “NAV” | : | Net asset value. |
| “NTA” | : | Net tangible assets. |
| “Off-Market Purchases” | : | Has the meaning ascribed to it in Section 2.3.3. |
| “Offer Date” | : | Has the meaning ascribed to it in Section 2.3.4. |
| “Relevant Period” | : | The period commencing from the Approval Date whereby the ordinary resolution in relation to the renewal of the Share Buy-back Mandate is passed and expiring on the earliest of: <ul style="list-style-type: none"> (a) the date on which the next AGM is or is required by law to be held; (b) the date on which the Share Buy-backs are carried out to the full extent mandated; or (c) the date the said mandate is revoked or varied by the Shareholders in a general meeting. |
| “Relevant Shareholders” | : | Has the meaning ascribed to it in Section 2.11.6. |
| “Required Price” | : | For Directors and parties acting in concert with them, the higher of: <ul style="list-style-type: none"> (a) the highest price paid by the Directors and/or persons acting in concert with them for the Shares in the preceding six (6) months, or (b) the highest price paid by the Company for the Shares in the preceding six (6) months. |

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| “ Securities Account ” | : | Securities account maintained by a Depositor with CDP, but does not include a securities sub-account maintained with a Depository Agent. |
| “ Securities and Futures Act ” | : | Securities and Futures Act 2001 of Singapore, as amended, supplemented or modified from time to time. |
| “ SGXNET ” | : | Singapore Exchange Network, the system network used by listed companies to send information and announcements to the SGX-ST, or any other system networks prescribed by the SGX-ST. |
| “ SGX-ST ” | : | Singapore Exchange Securities Trading Limited. |
| “ Share Buy-back(s) ” | : | The purchase or acquisition by the Company of its own issued and fully paid-up Shares. |
| “ Share Buy-back Mandate ” | : | The proposed mandate to authorise the Directors to exercise all powers of the Company to carry out Share Buy-backs, the terms of which are set out in this Addendum. |
| “ Shareholders ” | : | Persons who are registered as holders of Shares in the Register of Members maintained by the Company, except where the registered holder is CDP, the term “Shareholders” shall, in relation to such Shares, mean the Depositors whose Securities Accounts maintained with the CDP are credited with Shares. |
| “ Shares ” | : | Ordinary shares in the capital of the Company. |
| “ SIC ” | : | The Securities Industry Council of Singapore. |
| “ Take-over Code ” | : | The Singapore Code on Take-overs and Mergers, as modified, supplemented or amended from time to time. |
| “ S\$ ” and “ cents ” | : | Singapore dollars and cents respectively. |
| “ % ” | : | Per centum or percentage. |

The terms “**Depositor**”, “**Depository Agent**” and “**Depository Register**” shall have the meanings ascribed to them respectively in Section 81SF of the Securities and Futures Act.

The term “**treasury shares**” shall have the meaning ascribed to it in Section 4 of the Companies Act. The term “**subsidiary**” shall have the meaning ascribed to it in Section 5 of the Companies Act. The term “**subsidiary holdings**” shall have the meaning ascribed to it in Sections 21(4), 21(4B), 21(6A) and 21(6C) of the Companies Act.

Words importing the singular shall, where applicable, include the plural and *VICE VERSA*. Words importing the masculine shall, where applicable, include the feminine and neuter genders. References to persons shall include corporations.

Any reference in this Addendum to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined under the Companies Act, the Take-over Code, the Securities and Futures Act or the Catalist Rules or any modification thereof and used in this Addendum shall, unless provided otherwise, have the same meaning ascribed to it under the Companies Act, the Take-over Code, the Securities and Futures Act or the Catalist Rules (or any modification thereof, as the case may be).

All discrepancies in the figures included herein between the listed amounts and totals thereof are due to rounding. Accordingly, figures shown as totals in this Addendum may not be an arithmetic aggregation of the figures that precede them.

Any reference to a time of day and dates in this Addendum shall be a reference to Singapore time and dates, unless otherwise stated.

LETTER TO SHAREHOLDERS

ADVANCER GLOBAL LIMITED

(Incorporated in the Republic of Singapore on 2 February 2016)

(Company Registration Number: 201602681W)

Board of Directors:

Mr. Lim Teck Chai, Danny (Independent Non-Executive Chairman)
Mr. Chin Mei Yang (Chief Executive Officer and Executive Director)
Dr. Chin Mui Hiong (Executive Director)
Mr. Ong Eng Tiang (Executive Director)
Mr. Lim Chong Huat (Independent Non-Executive Director)
Mr. Shamsul Kamar Bin Mohamed Razali (Independent Non-Executive Director)
Mr. Takehito Hirano (Non-Independent Non-Executive Director)

Registered Office:

135 Jurong Gateway Road
#05-317 Singapore 600135

15 April 2026

To: The Shareholders of Advancer Global Limited

Dear Sir or Madam,

THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE

1. INTRODUCTION

- 1.1 Reference is made to the notice of AGM dated 15 April 2026 (“**Notice of AGM**”) in relation to the AGM of the Company to be held on Thursday, 30 April 2026 at 2.00 p.m..
- 1.2 Ordinary Resolution 11 in the Notice of AGM relates to the proposed renewal of the Share Buy-back Mandate, to authorise the Directors to purchase or otherwise acquire Shares of the Company. The current Share Buy-back Mandate, which was approved at the AGM of the Company on 30 April 2025, will expire on the date of the 2026 AGM. Accordingly, the Directors propose that the Share Buy-back Mandate be renewed at the 2026 AGM.
- 1.3 The purpose of this Addendum is to provide Shareholders with information relating to, and to seek their approval for the proposed renewal of the Share Buy-back Mandate at the 2026 AGM. This Addendum has been prepared solely for the purposes set out herein and may not be relied upon by any persons (other than the Shareholders to whom this Addendum is dispatched to by the Company) or for any other purpose.
- 1.4 The SGX-ST assumes no responsibility for the contents of this Addendum, including the accuracy, completeness or correctness of any of the information, statements or opinions made or reports contained in this Addendum.
- 1.5 Shareholders who are in any doubt as to the course of action they should take should consult their stockbroker, bank manager, solicitor, accountant, or other professional advisers immediately.

2. SHARE BUY-BACK MANDATE

2.1 Background

- 2.1.1 The Companies Act allows a Singapore-incorporated company to purchase or otherwise acquire its issued ordinary shares, stocks and preference shares if such purchase or acquisition is permitted under its constitution. Any purchase or acquisition of shares by the company would also have to be made in accordance with, and in the manner prescribed by, the Companies Act, its constitution and the Catalyst Rules (in particular Part XI of Chapter 8 of the Catalyst Rules which relates to the purchase or acquisition by an issuer of its own shares) and such other laws and regulations as may for the time being be applicable. Regulation 9 of the Company’s Constitution expressly permits the Company to carry out Share Buy-backs.

- 2.1.2 Under the Companies Act and the Catalist Rules, a company that wishes to purchase or otherwise acquire its own shares must obtain the approval of its shareholders at a general meeting. Accordingly, approval is now being sought from Shareholders at the AGM for the renewal of the Share Buy-back Mandate. An ordinary resolution will be proposed at the AGM pursuant to which the Share Buy-back Mandate granted to the Directors to exercise all powers of the Company to carry out Share Buy-backs on the terms of the Share Buy-back Mandate will be renewed.
- 2.1.3 If approved by Shareholders at the AGM, the authority conferred by the Share Buy-back Mandate will take effect from the date of the 2026 AGM at which the renewal of the Share Buy-back Mandate is approved and continues to be in force during the Relevant Period.
- 2.1.4 Subject to its continued relevance to the Company, the Share Buy-back Mandate will be put to Shareholders for renewal at each subsequent AGM.

2.2 Rationale for the Share Buy-back Mandate

2.2.1 The rationale for the Share Buy-back Mandate are as follows:

- (a) the Share Buy-back Mandate will give the Company the flexibility to carry out Share Buy-backs when circumstances permit. The Board believes that Share Buy-backs would allow the Company and the Board to better manage the Company's share capital structure, dividend payout and cash reserves;
- (b) the Share Buy-back Mandate also provides the Board with a mechanism to facilitate the return of surplus cash over and above the Company's ordinary capital requirements in an expedient and cost-efficient manner, and the opportunity to exercise control over the Company's share capital structure with a view to enhancing the EPS and/or NAV per Share; and
- (c) the Board believes that Share Buy-backs may help the Company to mitigate short-term market volatility in the Company's share price, offset the effects of short-term speculation and bolster Shareholders' confidence.

2.2.2 Shares purchased or otherwise acquired pursuant to the Share Buy-back Mandate may be held or dealt with as treasury shares, which may be utilised pursuant to the Advancer Global Employee Share Option Scheme¹ or the Advancer Global Performance Share Plan¹.

2.2.3 If and when circumstances permit, the Board will decide (i) whether to exercise the Share Buy-back Mandate through on-market purchases or off-market purchases of Shares; and (ii) whether the Shares purchased or acquired should be held as treasury shares or cancelled, after taking into account, amongst others, the amount of surplus cash available, the prevailing market conditions and the most cost-effective and efficient approach.

2.2.4 **Shareholders should note that Share Buy-backs pursuant to the Share Buy-back Mandate will only be made when the Board believes that such Share Buy-backs would not have a material adverse effect on the financial position, liquidity and orderly trading of the Company and/or the Group, and will only be undertaken when the Board believes that such Share Buy-backs would be in the best interest of the Company and its Shareholders.**

¹ Both the Advancer Global Employee Share Option Scheme ("Advancer Global ESOS") and the Advancer Global Performance Share Plan ("Advancer Global PSP") were adopted by the Company on 6 June 2016 and proposed to be re-adopted at the 2026 AGM. For more details, please refer to the Company's Offer Document and Annual Report dated 30 June 2016 and 15 April 2026 on the Advancer Global ESOS and the Advancer Global PSP.

2.3 Authority and limits on the Share Buy-back Mandate

The authority and limitations placed on the Share Buy-backs under the Share Buy-back Mandate are as follows:

2.3.1 Maximum number of Shares

Only Shares which are issued and fully paid-up may be purchased or acquired by the Company.

The total number of Shares that may be purchased or acquired is limited to such number of Shares representing not more than 10.0% of the issued and paid-up Shares as at the Approval Date, unless, at any time during the Relevant Period, the Company has reduced its share capital by way of a special resolution under Section 78C of the Companies Act, or the Court has made an order under Section 78I of the Companies Act confirming the reduction of share capital of the Company, in which event the total number of Shares shall be taken to be the total number of Shares as altered. Shares which are held by the Company as treasury shares and subsidiary holdings will be disregarded for the purpose of calculating this 10.0% limit.

For illustrative purposes, based on the existing issued and paid-up capital of the Company comprising 251,185,691 Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date, and assuming that (i) no further Shares are issued; and (ii) no further Shares are purchased or acquired until the 2026 AGM, not more than 25,118,569 Shares (representing 10.0% of the total Shares as at the Latest Practicable Date) may be purchased or acquired by the Company pursuant to the Share Buy-back Mandate. As at the Latest Practicable Date, the Company has 1,177,900 treasury shares and no subsidiary holdings.

Notwithstanding that the threshold for the Share Buy-backs is not more than 10.0% of the issued and paid-up Shares as at the Approval Date, to comply with the public float requirements in Rule 723 of the Catalist Rules, the Company would not purchase or acquire more than 16,183,865 Shares pursuant to the Share Buy-back Mandate. More information on the free float computations can be found under Section 2.10.1 of the Addendum.

2.3.2 Duration of authority

Under the Share Buy-back Mandate, Share Buy-backs may be made during the Relevant Period, at any time and from time to time, from the Approval Date up to the earlier of:

- (a) the date on which the next AGM is held or is required by law to be held;
- (b) the date on which Share Buy-backs are carried out to the full extent mandated under the Share Buy-back Mandate; or
- (c) the date on which the authority contained by the Share Buy-back Mandate is varied or revoked by the Shareholders in a general meeting.

The Share Buy-back Mandate may be renewed by the Shareholders at each AGM or any other general meeting of the Company.

2.3.3 Manner of Share Buy-backs

Share Buy-backs under the Share Buy-back Mandate may be made by way of:

- (a) on-market purchases transacted on the Catalist or through the ready market, and which may be transacted through one or more duly licensed stockbrokers appointed by the Company for the purpose ("**Market Purchases**"); and/or
- (b) off-market purchases transacted otherwise than on Catalist, in accordance with an equal access scheme (as defined in Section 76C of the Companies Act) ("**Off-Market Purchases**").

In an Off-Market Purchase, the Directors may impose such terms and conditions as are consistent with the Share Buy-back Mandate, the Catalist Rules, the Companies Act, the Constitution and other applicable laws and regulations as they consider fit in the interests of the Company in connection with or in relation to an equal access scheme. Under the Companies Act, an Off-Market Purchase must satisfy all the following conditions:

- (a) offers for the Share Buy-backs shall be made to every person who holds Shares to purchase or acquire the same percentage of their Shares;
- (b) all of those persons shall be given a reasonable opportunity to accept the offers made to them; and
- (c) the terms of all the offers are the same, except that there shall be disregarded:
 - (i) differences in consideration are attributable to the fact that offers relate to Shares with different accrued dividend entitlements;
 - (ii) (if applicable) differences in consideration attributable to the fact that offers relate to Shares with different amounts remaining unpaid; and
 - (iii) differences in the offers introduced solely to ensure that each person is left with a whole number of Shares.

In addition, Rule 870 of the Catalist Rules provides that, in making an Off-Market Purchase, the Company must issue an offer document to all Shareholders containing at least the following information:

- (a) the terms and conditions of the offer;
- (b) the period and procedures for acceptances; (c) the reasons for the Share Buy-back;
- (d) the consequences, if any, of Share Buy-backs by the Company that will arise under the Take-over Code or other applicable takeover rules;
- (e) whether the Share Buy-backs, if made, would have any effect on the listing of the Shares on the Catalist;
- (f) details of any Share Buy-backs made by the Company in the previous 12 months (whether by way of Market Purchases or Off-Market Purchases), setting out the total number of Shares purchased, the purchase price per Share or the highest and lowest prices paid for the Share Buy-backs, where relevant, and the total consideration paid for the Share Buy-backs; and
- (g) whether the Shares purchased by the Company will be cancelled or kept as treasury shares.

2.3.4 Maximum purchase price

The purchase price per Share (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) to be paid for a Share to be purchased or acquired will be determined by the Directors. However, the purchase price per Share to be paid as determined by the Directors must not exceed:

- (a) 105.0% of the Average Closing Price (as defined hereinafter) for a Market Purchase; and
- (b) 120.0% of the Average Closing Price (as defined hereinafter) for an Off-Market Purchase, (the "**Maximum Price**") in either case, excluding related expenses of the Share Buy-back.

For the purposes of determining the Maximum Price above:

“Average Closing Price” means the average of the closing market prices of the Shares over the last five (5) Market Days on which transactions in the Shares were recorded before the date of the Market Purchase by the Company or, as the case may be, the Offer Date (as defined below) pursuant to the Off-Market Purchase, and deemed to be adjusted, in accordance with the rules of the SGX-ST, for any corporate action that occurs during the relevant five (5) Market Day period and the date of the Market Purchase or as the case may be, the Offer Date (as defined below) pursuant to the Off-Market Purchase; and

“Offer Date” means the date on which the Company makes an offer for an Off-Market Purchase, stating therein the purchase price (which shall not be more than the Maximum Price for an Off-Market Purchase calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase.

2.4 Status of purchased or acquired Shares under the Share Buy-back Mandate

- 2.4.1 A Share purchased or otherwise acquired by the Company under a Share Buy-back is deemed cancelled immediately on completion of the Share Buy-back (and all rights and privileges attached to the Share will expire on such cancellation) unless such Share is held by the Company as a treasury share to the extent permitted under the Companies Act. Accordingly, the total number of issued Shares will be diminished by the number of Shares purchased or otherwise acquired by the Company and which are not held as treasury shares.
- 2.4.2 Any Shares purchased or acquired by the Company under a Share Buy-back (which are not held by the Company as treasury shares to the extent permitted under the Companies Act) will be automatically delisted by the SGX-ST, and (where applicable) the certificates in respect thereof will be cancelled by the Company as soon as reasonably practicable following settlement of any Share Buy-back.
- 2.4.3 At the time of each Share Buy-back, the Company may decide whether the Shares purchased will be cancelled or held as treasury shares, or partly cancelled and partly kept as treasury shares, depending on the needs of the Company and as the Directors deem fit in the interests of the Company at that time.

2.5 Treasury shares

Under the Companies Act, Shares purchased or otherwise acquired by the Company may be held or dealt with as treasury shares. Some of the provisions on treasury shares under the Companies Act are summarised below:

2.5.1 Maximum holdings

The aggregate number of Shares held as treasury shares cannot at any time exceed 10.0% of the total number of Shares. Any Shares more than this limit shall be disposed off or cancelled in accordance with Section 76K of the Companies Act within 6 months beginning on the date on which that contravention occurs or such further periods as ACRA may allow.

As at the Latest Practicable Date, the number of treasury shares held by the Company, amounting to 1,177,900, represented 0.47% of the total number of Shares of the Company.

2.5.2 Voting and other rights

The Company cannot exercise any rights in respect of treasury shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the treasury shares shall be treated as having no voting rights.

In addition, no dividend may be paid, and no other distribution of the Company's assets may be made to the Company in respect of treasury shares. However, the allotment of Shares as fully paid bonus shares in respect of treasury shares is allowed. Any Shares allotted as fully paid bonus shares in respect of the treasury shares shall be treated for the purposes of the Companies Act as if they were purchased by the Company at the time they were allotted, in circumstances in which Section 76H of the Companies Act applied. The subdivision or consolidation of treasury shares into greater or smaller numbers is allowed as long as the total value of the treasury shares after such subdivision or consolidation is same as before the subdivision or consolidation, as the case may be.

2.5.3 Disposal and cancellation

Where Shares are held as treasury shares, the Company may at any time (subject to the Take-over Code):

- (a) sell the treasury shares for cash;
- (b) transfer the treasury shares for the purposes of or pursuant to any share scheme, whether for employees, Directors or other persons;
- (c) transfer the treasury shares as consideration for the acquisition of shares in or assets of another company or assets of a person;
- (d) cancel the treasury shares; or
- (e) sell, transfer or otherwise use the treasury shares for such other purposes as may be prescribed by the Minister for Finance.

2.6 **Reporting requirements**

2.6.1 Within 30 days of the passing of a Shareholders' ordinary resolution to approve any Share Buy-back, the Company shall lodge a copy of such resolution with ACRA.

2.6.2 The Company shall notify ACRA, using the prescribed form, within 30 days of a Share Buy-back on the Catalist or otherwise. Such notification shall include details of the Share Buy-back, such as the date of the Share Buy-backs, the total number of Shares purchased or acquired, the number of Shares cancelled, the number of Shares held as treasury shares, the Company's issued share capital before and after the Share Buy-back, the amount of consideration paid by the Company for the Share Buy-back, whether the Shares were purchased or acquired out of the profits or the capital of the Company, and such other particulars as may be required by ACRA.

2.6.3 Within 30 days of the cancellation or disposal of treasury shares in accordance with the provisions of the Companies Act, the Directors shall lodge with ACRA the notice of cancellation or disposal of treasury shares in the prescribed form as required by ACRA.

2.6.4 Under Rule 704(31) of the Catalist Rules, an immediate announcement must be made of any sale, transfer, cancellation and/or use of treasury shares (in each case, the "**Treasury Usage**"). Such announcement must include details such as the date of the Treasury Usage, the purpose of the Treasury Usage, the number of treasury shares comprised in the Treasury Usage, the number of treasury shares before and after the Treasury Usage, the percentage of the number of treasury shares against the total number of shares outstanding in a class that is listed on the SGX-ST before and after the Treasury Usage and the value of the treasury shares comprised in the Treasury Usage.

2.6.5 Rule 871 of the Catalist Rules specify that a listed company must make an announcement on SGXNET of all purchases or acquisitions of its shares no later than 9.00 a.m.:

- (a) in the case of a Market Purchase, on the Market Day following the date the Market Purchase was made; and

- (b) in the case of an Off-Market Purchase, on the second Market Day after the close of acceptances of the offer for the Off-Market Purchase.

Such announcement must include, *inter alia*, details of the date of the purchase, the total number of Shares purchased, the number of Shares cancelled, the number of Shares held as treasury shares, the purchase price per Share or the highest and lowest prices paid for such Shares (as applicable), the total consideration (including stamp duties and clearing charges) paid or payable for the Shares, the number of Shares purchased as at the date of announcement (on a cumulative basis), the number of issued Shares excluding treasury shares and subsidiary holdings after the purchase, the number of treasury shares held after the purchase and the number of subsidiary holdings after the purchase.

- 2.6.6 The announcement must be in the form of Appendix 8D prescribed by the Catalist Rules. The Company shall plan with its stockbrokers to ensure that they provide the Company in a timely manner with the necessary information which will enable the Company to make the necessary announcements.

2.7 Source of funds

- 2.7.1 In purchasing or acquiring its Shares, the Company may only apply funds legally available for Share Buy-backs in accordance with the applicable laws of Singapore. The Company may not purchase its Shares for a consideration other than in cash or, in the case of a Market Purchase, for settlement otherwise than in accordance with the trading rules of the SGX-ST.

- 2.7.2 Under the Companies Act, Share Buy-backs may be made from the Company's distributable profits or capital so long as the Company is solvent. In determining whether the Company is solvent, the Directors must have regard to the most recently audited financial statements, other relevant circumstances, and may rely on valuations or estimation of assets or liabilities. In determining the value of contingent liabilities, the Directors may consider the likelihood of the contingency occurring, as well as any counterclaims by the Company.

Pursuant to Section 76F(4) of the Companies Act, a company is "solvent" if the following conditions are satisfied:

- (a) there is no ground on which the company could be found to be unable to pay its debts;
 - (b) if,
 - (i) it is intended to commence the winding up of the company within the period 12 months immediately after the date of payment, the company will be able to pay its debts in full within the period of 12 months after the date of commencement of the winding up; or
 - (ii) it is not intended so to commence winding up, the company will be able to pay its debts as they fall due during the period of 12 months immediately after the date of the payment; and
 - (c) the value of the Company's assets is not less than the value of its liabilities (including contingent liabilities) and will not, after the purchase or acquisition of Shares, become less than the value of its liabilities (including contingent liabilities).
- 2.7.3 The Company intends to use internal sources of funds or external borrowings, or a combination of internal resources and external borrowings to finance the Company's Share Buy-backs pursuant to the Share Buy-back Mandate. The Directors do not propose exercising the Share Buy-back Mandate in a manner and to such an extent that it would have a material adverse effect on the financial position, liquidity and/or the capital adequacy of the Group.

2.8 Financial effects

2.8.1 The financial effects on the Company and the Group arising from Share Buy-backs pursuant to the Share Buy-back Mandate will depend on, *inter alia*, whether the Shares are purchased or acquired out of profits and/or capital of the Company, the number and price paid for such Shares and whether the Shares purchased or acquired are held as treasury shares or cancelled.

2.8.2 **The Share Buy-back scenarios discussed below in this Section 2.8.2 are for illustrative purposes only**, to illustrate the financial effects on the Company and the Group arising from Share Buy-backs pursuant to the Share Buy-back Mandate under those scenarios, based on the audited financial statements of the Company and the Group for FY2025, and under the following principal assumptions:

- (a) The Share Buy-backs pursuant to the Share Buy-back Mandate had been effective on 1 January 2025;
- (b) Based on a total of 251,185,691 Shares in issue (excluding treasury shares) as at the Latest Practicable Date, and assuming no change in the number of Shares on or prior to the Approval Date, the Company carried out Share Buy-backs in respect of 25,118,569 Shares representing 10.0% of the total number of Shares (excluding treasury shares);
- (c) **In the scenarios where the Company makes Market Purchases:** Assuming that the Company purchases or acquires 25,118,569 Shares at the Maximum Price of S\$0.1163 (being the price equivalent to 105.0% of the Average Closing Price of the Shares over the last 5 Market Days on which the Shares were transacted on Catalyst immediately preceding the Latest Practicable Date), the maximum amount of funds required for the Share Buy-back of 25,118,569 Shares would be approximately S\$2.92 million;
- (d) **In the scenarios where the Company makes Off-Market Purchases:** Assuming that the Company purchases or acquires 25,118,569 Shares at the Maximum Price of S\$0.1329 (being the price equivalent to 120.0% of the Average Closing Price of the Shares over the last 5 Market Days on which the Shares were transacted on Catalyst immediately preceding the Latest Practicable Date), the maximum amount of funds required for the Share Buy-back of 25,118,569 Shares would be approximately S\$3.34 million; and
- (e) Transaction costs incurred for the Share Buy-backs pursuant to the Share Buy-back Mandate have been assumed to be insignificant and hence have been disregarded for the purpose of computing the financial effects.

Illustrative Financial Effects

2.8.3 **For illustrative purposes only**, and based on the assumptions set out above, the financial effects of the:

- (a) Share Buy-backs of 25,118,569 Shares by the Company made entirely out of capital and the purchased Shares are cancelled; and
- (b) Share Buy-backs of 25,118,569 Shares by the Company made entirely out of capital and the purchased Shares are held in treasury,

based on the audited financial statements of the Company and the Group for FY2025 are set out in the following pages.

2.8.4 Other than as described above, the financial effects of Share Buy-backs by the Company by way of purchases made from profits are similar to that of purchases made out of capital. Therefore, and solely for purposes of illustration, only the financial effects of Share Buy-backs by way of purchases made from capital are set out in this Addendum.

Scenario 1 – Market Purchases of 25,118,569 Shares out of capital and held as treasury shares

| | Group | | | Company | | |
|--|------------------------------------|------------------------------|----------------------------------|------------------------------------|------------------------------|----------------------------------|
| | After Share Buy-back | | | After Share Buy-back | | |
| | Before Share Buy-back (S\$'000) | Market Purchase (S\$'000) | Off-Market Purchase (S\$'000) | Before Share Buy-back (S\$'000) | Market Purchase (S\$'000) | Off-Market Purchase (S\$'000) |
| As at 31 December 2025 | | | | | | |
| Share capital | 40,607 | 40,607 | 40,607 | 40,607 | 40,607 | 40,607 |
| Treasury shares | (241) | (3,162) | (3,579) | (241) | (3,162) | (3,579) |
| Shareholders' equity ⁽¹⁾ | 34,456 | 31,535 | 31,118 | 31,808 | 28,887 | 28,470 |
| Net tangible assets (NTA) ⁽²⁾ | 30,024 | 27,103 | 26,686 | 31,808 | 28,887 | 28,470 |
| Current assets | 36,260 | 33,339 | 32,922 | 23,138 | 20,217 | 19,800 |
| Current liabilities | 9,545 | 9,545 | 9,545 | 111 | 111 | 111 |
| Working capital | 26,715 | 23,794 | 23,377 | 23,027 | 20,106 | 19,689 |
| Total liabilities ⁽³⁾ | 10,453 | 10,453 | 10,453 | 111 | 111 | 111 |
| Cash and bank balances | 21,211 | 18,290 | 17,873 | 7,684 | 4,763 | 4,346 |
| Net profit attributable to owners of the Company | 1,378 | 1,378 | 1,378 | 338 | 338 | 338 |
| Number of Shares excluding treasury shares | 251,185,691 | 226,067,122 | 226,067,122 | 251,185,691 | 226,067,122 | 226,067,122 |
| Financial Ratio | | | | | | |
| NTA per share (cents) ⁽⁴⁾ | 11.95 | 11.99 | 11.80 | 12.66 | 12.78 | 12.59 |
| EPS (cents) ⁽⁵⁾ | 0.55 | 0.61 | 0.61 | 0.13 | 0.15 | 0.15 |
| Gearing ratio (times) ⁽⁶⁾ | N.M. | N.M. | N.M. | N.M. | N.M. | N.M. |
| Current ratio (times) ⁽⁷⁾ | 3.80 | 3.49 | 3.45 | 208.45 | 182.13 | 178.38 |

Notes:

- (1) Shareholders' equity means equity attributable to owners of the Company.
- (2) NTA equals Shareholders' equity less off intangible assets, goodwill on consolidation and deferred tax assets.
- (3) Total liabilities equal to the sum of all liabilities less off income tax payable and deferred tax liabilities.
- (4) NTA per Share is computed based on the NTA divided by the number of Shares in issue (excluding treasury shares).
- (5) EPS has been computed based on FY2025 net profit attributable to owners of the Company divided by the number of Shares in issue (excluding treasury shares).
- (6) Gearing equals total liabilities less cash and cash equivalents divided by total equity. Gearing is N.M. because Group and Company is in a net cash position.
- (7) Current ratio equals current assets divided by current liabilities.

Scenario 2 – Market Purchases of 25,118,569 Shares out of capital and cancelled

| | Group | | | Company | | |
|--|------------------------------------|------------------------------|----------------------------------|------------------------------------|------------------------------|----------------------------------|
| | After Share Buy-back | | | After Share Buy-back | | |
| | Before Share Buy-back (S\$'000) | Market Purchase (S\$'000) | Off-Market Purchase (S\$'000) | Before Share Buy-back (S\$'000) | Market Purchase (S\$'000) | Off-Market Purchase (S\$'000) |
| As at 31 December 2025 | | | | | | |
| Share capital | 40,607 | 37,686 | 37,269 | 40,607 | 37,686 | 37,269 |
| Treasury shares | (241) | (241) | (241) | (241) | (241) | (241) |
| Shareholders' equity ⁽¹⁾ | 34,456 | 31,535 | 31,118 | 31,808 | 28,887 | 28,470 |
| Net tangible assets (NTA) ⁽²⁾ | 30,024 | 27,103 | 26,686 | 31,808 | 28,887 | 28,470 |
| Current assets | 36,260 | 33,339 | 32,922 | 23,138 | 20,217 | 19,800 |
| Current liabilities | 9,545 | 9,545 | 9,545 | 111 | 111 | 111 |
| Working capital | 26,715 | 23,794 | 23,377 | 23,027 | 20,106 | 19,689 |
| Total liabilities ⁽³⁾ | 10,453 | 10,453 | 10,453 | 111 | 111 | 111 |
| Cash and bank balances | 21,211 | 18,290 | 17,873 | 7,684 | 4,763 | 4,346 |
| Net profit attributable to owners of the Company | 1,378 | 1,378 | 1,378 | 338 | 338 | 338 |
| Number of Shares excluding treasury shares | 251,185,691 | 226,067,122 | 226,067,122 | 251,185,691 | 226,067,122 | 226,067,122 |
| Financial Ratios | | | | | | |
| NTA per share (cents) ⁽⁴⁾ | 11.95 | 11.99 | 11.80 | 12.66 | 12.78 | 12.59 |
| EPS (cents) ⁽⁵⁾ | 0.55 | 0.61 | 0.61 | 0.13 | 0.15 | 0.15 |
| Gearing ratio (times) ⁽⁶⁾ | N.M. | N.M. | N.M. | N.M. | N.M. | N.M. |
| Current ratio (times) ⁽⁷⁾ | 3.80 | 3.49 | 3.45 | 208.45 | 182.13 | 178.38 |

Notes:

- (1) Shareholders' equity means equity attributable to owners of the Company.
- (2) NTA equals Shareholders' equity less off intangible assets, goodwill on consolidation and deferred tax assets.
- (3) Total liabilities equal to the sum of all liabilities less off income tax payable and deferred tax liabilities.
- (4) NTA per Share is computed based on the NTA divided by the number of Shares in issue (excluding treasury shares).
- (5) EPS has been computed based on FY2025 net profit attributable to owners of the Company divided by the number of Shares in issue (excluding treasury shares).
- (6) Gearing equals total liabilities less cash and cash equivalents divided by total equity. Gearing is N.M. because Group and Company is in a net cash position.
- (7) Current ratio equals current assets divided by current liabilities.

The actual financial impact will depend on the number and price of the Shares bought back. Shareholders should note that the financial effects set out above are based on the above-mentioned assumptions and are purely for purposes of illustration only. It is important to note that the above illustration is based on historical audited financial statements for the financial year ended 31 December 2025 and is not necessarily representative of future financial performance.

Although the Share Buy-back Mandate would authorise the Company to purchase or acquire up to 10.0% of the issued Shares (excluding treasury shares and subsidiary holdings), the Company may not necessarily purchase or acquire or be able to purchase or acquire the full 10.0% of the issued Shares (excluding treasury shares and subsidiary holdings). In addition, the Company may cancel all or part of the Shares purchased or hold all or part of the Shares purchased as treasury shares.

2.9 Tax implications

Shareholders who are in doubt as to their respective tax positions or the tax implications of a Share Buy-back by the Company or who may be subject to tax, whether in or outside Singapore, should consult their own professional advisers.

2.10 Requirements under the Catalist Rules

2.10.1 Free float

Rule 723 of the Catalist Rules requires a listed company to ensure that at least 10.0% of its total number of its issued shares (excluding preference shares, convertible equity securities and treasury shares) in a class that is listed is at all times held by the public. The “public”, as defined under the Catalist Rules, are persons other than the directors, chief executive officer, substantial shareholders or controlling shareholders of the company or its subsidiaries, and the associates of such persons.

As at the Latest Practicable Date, there are 419 Shareholders and 39,684,048 Shares representing approximately 15.80% of the total number of issued Shares (excluding treasury shares) are held by the public. **For illustrative purposes only**, assuming the Company undertakes Share Buy-backs up to the full 10.0% limit pursuant to the Share Buy-back Mandate, the number of issued Shares held by the public would be reduced to 14,565,479 Shares representing approximately 6.4% of the total number of Shares (excluding treasury shares). Therefore, in such a situation, and in order not to adversely affect the listing status of Shares on the SGX-ST, the Company **will not** be permitted to undertake Share Buy-backs to the full 10.0% limit pursuant to the Share Buy-back Mandate if it will result in the number of Shares held by public Shareholders to fall below 10.0% of the issued Shares (excluding preference shares, convertible equity securities and treasury shares) of the Company.

Taking into consideration the free float requirements of Rule 723 of the Catalist Rules, the Company will not be able to acquire more than 16,183,865 Shares.

The Company does not have any individual shareholding limit or foreign shareholding limit.

In undertaking any Share Buy-backs, the Directors will use their best efforts to ensure that the Company does not affect Share Buy-backs, if such Share Buy-backs would result in the number of Shares remaining in the hands of the public falling to below 10.0% or such a level as to (i) cause market illiquidity, (ii) adversely affect the orderly trading of the Shares, (iii) adversely affect the listing status of the Shares on Catalist or (iv) adversely affect the listing status of the Company.

2.10.2 Restrictions on Share Buy-backs

While the Catalist Rules do not expressly prohibit any purchase or acquisition of shares by a listed company during any time, the listed company would be regarded as an “insider” in relation to any proposed purchase or acquisition of its issued shares. As such, the Company will not undertake any purchase or acquisition of Shares pursuant to the Share Buy-back Mandate at any time after any matter or development of a trade-sensitive or price-sensitive nature has occurred or has been the subject of consideration and/or a decision of the Board until such trade-sensitive or price-sensitive information has been publicly announced or disseminated in accordance with the requirements of the Catalist Rules.

Further, in conformity with the best practices on dealing with securities under the Catalist Rules, the Company will not undertake any Share Buy-backs through Market Purchases or Off-Market Purchases during the period commencing one (1) month immediately preceding the announcement of the Group’s half year and full year results.

2.11 Take-over Implications

Appendix 2 of the Take-over Code contains the Share Buy-back Guidance Note applicable as at the Latest Practicable Date. The take-over implications arising from any Share Buy-backs pursuant to the exercise of the Share Buy-back Mandate are set out below:

Obligation to make a take-over offer

- 2.11.1 Pursuant to Rule 14 of the Take-over Code, a Shareholder and persons acting in concert with the Shareholder will incur an obligation to make a mandatory take-over offer if, *inter alia*, he and persons acting in concert with him increase their voting rights in the Company to 30.0% or more or, if they, together holding between 30.0% and 50.0% of the Company's voting rights, increase their voting rights in the Company by more than 1.0% in any period of 6 months.

If, because of any Share Buy-back, a Shareholder's proportionate interest in the voting rights of the Company increases, such an increase will be treated as an acquisition for the purpose of Rule 14 of the Take-over Code. If such an increase results in a change of effective control, or as result of such an increase, a Shareholder or group of Shareholders acting in concert obtains or consolidates effective control of the Company, such Shareholder or group of Shareholders acting in concert could become obliged to make a mandatory take-over offer for the Company under Rule 14 of the Take-over Code.

Persons acting in concert

- 2.11.2 Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), cooperate, through the acquisition by any of them of shares in a company, to obtain or consolidate effective control of that company.

Unless the contrary is established, *inter alia*, the following persons will, be presumed to be acting in concert:

- (a) a company with its parent company, subsidiaries, its fellow subsidiaries, any associated companies of the foregoing companies, any company whose associated companies include any of the foregoing companies, and any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the foregoing companies for the purchase of voting rights. For this purpose, a company is an associated company of another company if the second company owns or controls at least 20.0% but not more than 50.0% of the voting rights of the first-mentioned company;
- (b) a company with any of its directors, together with their close relatives, related trusts as well as companies controlled by any of the directors, their close relatives and related trusts;
- (c) a company with any of its pension funds and employee share schemes;
- (d) a person with any investment company, unit trust or other fund whose investment such person manages on a discretionary basis, but only in respect of the investment account which such person manages;
- (e) a financial or other professional adviser, including a stockbroker, with its client in respect of the shareholdings of the adviser and persons controlling, controlled by or under the same control as the adviser, and all the funds which the adviser manages on a discretionary basis, where the shareholdings of the adviser and any of those funds in the client total 10.0% or more of the client's equity share capital;
- (f) directors of a company (together with their close relatives, related trusts and companies controlled by any of such directors, their close relatives and related trusts) which is subject to an offer or where the directors have reason to believe a *bona fide* offer for their company may be imminent;
- (g) partners; and

- (h) an individual, his close relatives, his related trusts, any person who is accustomed to act according to the instructions of that individual, companies controlled by any of the above, and any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the above for the purchase of voting rights.

“**close relatives**” is defined under the Take-over Code to include immediate family (i.e. parents, siblings, spouse and children), siblings of parents (i.e. uncles and aunts) as well as their children (i.e. cousins), and children of siblings (i.e. nephews and nieces).

Effect of Rule 14 and Appendix 2 of the Take-over Code

- 2.11.3 The circumstances under which Shareholders of a company (including directors of the company) and persons acting in concert with them respectively will incur an obligation to make a take-over offer under Rule 14 of the Take-over Code following Share Buy-backs pursuant to exercise of the Share Buy-back Mandate are set out in Appendix 2 of the Take-over Code.
- 2.11.4 In general terms, the effect of Rule 14 and Appendix 2 of the Take-over Code is that, unless exempted, the Directors and persons acting in concert with them will incur an obligation to make a take-over offer for the Company under Rule 14 if, as a result of the Company carrying out a Share Buy-back, the voting rights of such Directors and their concert parties would increase to 30.0% or more, or if the voting rights of such Directors and their concert parties fall between 30.0% and 50.0% of the Company’s voting rights, the voting rights of such Directors and their concert parties would increase by more than 1.0% in any period of six (6) months.

Under Appendix 2 of the Take-over Code, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 of the Take-over Code if, as a result of the Company carrying out a Share Buy-back, the voting rights of such Shareholder in the Company would increase to 30.0% or more, or if such Shareholder holds between 30.0% and 50.0% of the Company’s voting rights, the voting rights of such Shareholder would increase by more than 1.0% in any period of six (6) months. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Buy-back Mandate unless so required under the Companies Act.

The statements in this Addendum do not purport to be a comprehensive or exhaustive description of all implications that may arise under the Take-over Code. Shareholders are advised to consult their professional advisers and/or the SIC at the earliest opportunity as to whether an obligation to make a take-over offer under the Take-over Code would arise by reason of any Share Buy-backs by the Company.

Exemption under Appendix 2 of the Take-over Code

- 2.11.5 Section 3(a) of Appendix 2 of the Take-over Code provides, *inter alia*, that for a market acquisition under Section 76E of the Companies Act or an off-market acquisition on an equal access scheme under Section 76C of the Companies Act by the Company, Directors and persons acting in concert with them who would otherwise be required to make a general offer for the Company under Rule 14.1 of the Take-over Code will be exempted from such requirement, subject to the fulfilment of the following conditions:
- (a) the Addendum to Shareholders on the resolution to renew the Share Buy-back Mandate to contain advice to the effect that by voting for the Share Buy-back Mandate resolution, Shareholders are waiving their right to a general offer at the Required Price from Directors and parties acting in concert with them who, as a result of the Company buying back its Shares, would increase their voting rights to 30.0% or more, or if they together hold between 30.0% and 50.0% of the Company’s voting rights, would increase their voting rights by more than 1.0% in any period of six (6) months; and the names of such Directors and persons acting in concert with them, their voting rights at the time of the resolution and after the proposed buy-back to be disclosed in the same circular. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Buy-back by more than 1.0% in any period of six (6) months;

- (b) the resolution to renew the Share Buy-back Mandate to be approved by a majority of those Shareholders present and voting at the meeting on a poll who could not become obliged to make an offer as a result of Share Buy-backs pursuant to the Share Buy-back Mandate;
- (c) such Directors and parties acting in concert with them to abstain from voting for and/or recommending Shareholders to vote in favour of the resolution to renew the Share Buy-back Mandate;
- (d) within seven (7) days after the passing of the resolution to renew the Share Buy-back Mandate, each of the Directors to submit to the SIC a duly signed form as prescribed by the SIC;
- (e) such Directors and persons acting in concert with them not to have acquired and not to acquire any Shares between the date on which they know that the announcement of the Share Buy-back Mandate is imminent and the earlier of:
 - (i) the date on which the authority of the Share Buy-back Mandate expires; and
 - (ii) the date on which the Company announces it has bought back such number of Shares as authorised by the Share Buy-back Mandate or it has decided to cease buying back its Shares, as the case may be,

if such acquisitions, taken together with the Share Buy-back, would cause their aggregate voting rights to increase to 30% or more;

- (f) such Directors and persons acting in concert with them, together holding between 30% and 50% of the Company's voting rights, not to have acquired and not to acquire any Shares between the date on which they know that the announcement of the Share Buy-back Mandate is imminent and the earlier of:
 - (i) the date on which the authority of the Share Buy-back Mandate expires; and
 - (ii) the date on which the Company announces it has bought back such number of Shares as authorised by the Share Buy-back Mandate or it has decided to cease buying back its Shares, as the case may be,

if such acquisitions, taken together with the Share Buy-back, would cause their aggregate voting rights to increase by more than 1% in the preceding six (6) months. It follows that where aggregate voting rights held by Directors and persons acting in concert with them increase by more than 1% solely as a result of the Share Buy-backs and none of them has acquired any Shares during the relevant period stated above, then such Directors and persons acting in concert with them would be eligible for the exemption from the requirement to make a general offer under Rule 14 of the Take-over Code, or where such exemption had been granted, would continue to enjoy the exemption.

Relevant Shareholders

- 2.11.6 As at the Latest Practicable Date, our Chief Executive Officer and Executive Director, Mr. Chin Mei Yang (“**Gary Chin**”) and our Executive Director, Dr. Chin Mui Hiong (“**Desmond Chin**”) (collectively the “**Executive Directors**”) and certain Shareholders whom, following further enquiries by the Company with the Executive Directors as further elaborated below, may possibly be considered as parties acting in concert with the Executive Directors (collectively the “**Relevant Shareholders**”) hold an aggregate of 109,818,907 Shares, representing approximately 43.72% of the total voting rights in the Company.

Further details of the Relevant Shareholders and the Shares they hold are set out in the table below:

| Name | Relationship with Executive Directors | No of Shares held as at the Latest Practicable Date | % of total issued share capital as at Latest Practicable Date |
|--|--|--|--|
| <i>Executive Directors</i> | | | |
| Chin Mei Yang (Gary Chin) | Executive Director | 30,931,018 | 12.31% |
| Chin Mui Hiong (Desmond Chin) | Executive Director | 37,573,963 | 14.96% |
| Total (A) | | 68,504,981 | 27.27% |
| <i>Other Relevant Shareholders who may be presumed concert parties of Executive Directors under the Take-over Code</i> | | | |
| Chin Swee Siew @ Chen Yin Siew (Francis Chin) | Head of Employment Services, brother of the Executive Directors and hence deemed a close relative under the Take-over Code | 38,062,126 | 15.15% |
| Chin Chwee Hwa | Brother of the Executive Directors and hence deemed a close relative under the Take-over Code | 323,900 | 0.13% |
| Chin Yin Yee Stanley | Nephew of the Executive Directors and hence deemed a close relative under the Take-over Code | 1,608,100 | 0.64% |
| Chin Hui Yan (Chen Huiyan) | Niece of the Executive Directors and hence deemed a close relative under the Take-over Code | 300,100 | 0.12% |
| Chin Yee Hong (Chen Yihong) | Nephew of the Executive Directors and hence deemed a close relative under the Take-over Code | 195,200 | 0.08% |
| Irene Chin Mui Nyuk @ Yin Mui Nyuk | Sister of the Executive Directors and hence deemed a close relative under the Take-over Code | 639,500 | 0.25% |
| Total (B) | | 41,128,926 | 16.37% |
| <i>Other Relevant Shareholders</i> | | | |
| Ang Lee Shiang | Wife of the nephew of the Executive Directors | 160,000 | 0.06% |
| Maria Kang Chit Mooi | Wife of the brother of the Executive Directors | 25,000 | 0.01% |
| Total (C) | | 185,000 | 0.07% |
| Grand Total (A + B + C) | | 109,818,907 | 43.72% |

2.11.7 Based on the above information and for illustration purposes only, if the Company purchases 25,118,569 Shares, being 10% of the total number of Shares of the Company namely, 251,185,691 Shares as at the Latest Practicable Date, and all the purchased Shares are cancelled and not held as treasury shares, the combined shareholdings of the Relevant Shareholders could potentially increase from 43.7% to approximately 48.6%. In such an event, the Relevant Shareholders will, unless exempted, be obliged to make a mandatory offer for the Company under Rule 14 of the Take-over Code.

- 2.11.8 Shareholders should note that the Relevant Shareholders will be eligible to be exempted from, and by voting in favour of the Share Buy-back Mandate, Shareholders shall be waiving their rights to a general offer at the Required Price from the Relevant Shareholders and persons acting in concert with them in the circumstances set out in Section 2.11.5 above.
- 2.11.9 The other Relevant Shareholders are persons who are related to our Executive Directors by familial relationships, including those who would be considered “close relatives” of our Executive Directors as defined under the Take-over Code, although the Executive Directors do not have any agreement or understanding (whether formal or informal) with such persons to obtain or consolidate effective control of the Company.
- 2.11.10 Notwithstanding the foregoing, given that the Relevant Shareholders may be considered to be parties acting in concert with the Executive Directors, *inter alia*, arising from such presumption for close relatives under the Take-over Code, for reasons of transparency and prudence, the shareholding details of the other Relevant Shareholders, together with the shareholding details of the Executive Directors as at the Latest Practicable Date have been disclosed in this Addendum.

Shares purchased by the Company in the previous 12 months

- 2.11.11 No purchase or acquisitions of Shares were made by the Company after Shareholders’ approval for renewal of the Share Buy-back Mandate obtained on 30 April 2025 up to the Latest Practicable Date.
- 2.11.12 Other than our Executive Directors and parties acting in concert with them, the Directors are not aware of any Shareholder or group of Shareholders acting in concert who may become obligated to make a mandatory offer in the event the Directors exercise the power to buy back Shares pursuant to the Share Buy-back Mandate.

Shareholders should note that by voting in favour of the Share Buy-back Mandate, they are waiving their rights to a take-over offer at the Required Price from the Relevant Shareholders and persons acting in concert with them in the circumstances set out above.

The statements in this Addendum do not purport to be a comprehensive or exhaustive description of all implications that may arise under the Take-over Code.

Shareholders who are in any doubt as to whether they would incur any obligations to make a take-over offer as a result of any Share Buy-back pursuant to the Share Buy-back Mandate are advised to consult their professional advisers and/or the SIC and/or the relevant authorities at the earliest opportunity as to whether an obligation to make a take-over offer under the Take-over Code would arise by reason of any Share Buy-backs by the Company and/or before they acquire any Shares during the period when the Share Buy-back Mandate is in force.

3. DISCLOSURE OF SHAREHOLDINGS

As at the Latest Practicable Date, the interests of the Directors and substantial Shareholders in the Shares of the Company are as follows:

| Directors | Direct Interest | | Deemed Interest | |
|--|-----------------|-------|-----------------|-------|
| | No. of Shares | % | No. of Shares | % |
| Desmond Chin ⁽¹⁾ | 37,573,963 | 14.96 | – | – |
| Gary Chin ⁽¹⁾ | 30,931,018 | 12.31 | – | – |
| Ong Eng Tiang | 19,985,436 | 7.96 | – | – |
| Lim Teck Chai, Danny | – | – | 642,500 | 0.26 |
| Lim Chong Huat | 25,000 | 0.01 | – | – |
| Shamsul Kamar Bin Mohamed Razali | – | – | – | – |
| Takehito Hirano ⁽²⁾ | – | – | 65,000,000 | 25.88 |
| Substantial Shareholders | | | | |
| Francis Chin ⁽¹⁾ | 38,062,126 | 15.15 | – | – |
| Fullcast Holdings Co., Ltd. ⁽³⁾ | 65,000,000 | 25.88 | – | – |
| Hirano Associates Co., Ltd. ⁽³⁾ | – | – | 65,000,000 | 25.88 |
| Mohamed Abdul Jaleel S/O Muthumaricar Shaik Mohamed ⁽⁴⁾ | 1,502,500 | 0.60 | 12,500,000 | 4.98 |

Notes:

- (1) Dr. Desmond Chin, Mr. Gary Chin and Mr. Francis Chin are siblings.
- (2) Mr. Takehito Hirano (“**Mr. Hirano**”) and his family hold 100% ordinary shares in Hirano Associates Co., Ltd. (of which Mr. Hirano himself holds 18.04% ordinary shares). In addition, Mr. Hirano is a director and the Chairman of Fullcast Holdings Co., Ltd. (“**Fullcast**”).
- (3) Hirano Associates Co., Ltd. holds 36.35% ordinary shares in Fullcast, which in turn holds 25.88% ordinary shares of the Company (excluding treasury shares). Hence, Mr. Hirano and Hirano Associates Co., Ltd. are deemed interested in the 65,000,000 shares held by Fullcast in the Company by virtue of Section 7 of the Companies Act.
- (4) Mr. Mohamed Abdul Jaleel S/O Muthumaricar Shaik Mohamed is deemed interested in the 12,500,000 shares held by MES Group Holdings Pte. Ltd. (“**MES**”) in the share capital of the Company through his 100% interest held in MES. The shares of the Company held by MES are held through CGS-CIMB Securities (Singapore) Pte. Ltd.. Mr. Mohamed Abdul Jaleel S/O Muthumaricar Shaik Mohamed also holds 1,502,500 shares through Philip Securities Pte. Ltd..

4. DIRECTORS’ RECOMMENDATION

The Directors (save for Dr. Desmond Chin and Mr. Gary Chin), having carefully considered, among others, the rationale and terms of the Share Buy-back Mandate, are of the opinion that it is in the best interests of the Company. Accordingly, they recommend that Shareholders vote in favour of the renewal of the proposed Share Buy-back Mandate at the AGM.

5. APPROVAL AND RESOLUTION

Shareholders’ approval for the proposed renewal of the Share Buy-back Mandate is sought at the AGM. The resolution relating to the proposed renewal of the Share Buy-back Mandate is contained in the Notice of AGM as Ordinary Resolution 11.

6. ABSTENTION FROM VOTING

All Relevant Shareholders will abstain from exercising their voting rights in respect of all Shares owned by them and shall not accept appointments as proxies unless specific instructions as to voting are given, in respect of the resolution relating to the proposed renewal of the Share Buy-back Mandate is contained in the Notice of AGM as Ordinary Resolution 11.

7. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Addendum and confirm after making all reasonable enquiries, that to the best of their knowledge and belief, this Addendum constitutes full and true disclosure of all material facts about the proposed renewal of the Share Buy-back Mandate, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this Addendum misleading. Where information in this Addendum has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Addendum in its proper form and context.

The Directors, when approving any Share Buy-backs pursuant to the Share Buy-back Mandate, will consider the impact the Share Buy-backs may have on the liquidity of the Shares. The Directors are committed to ensuring that any Share Buy-back by the Company is in the best interests of the Company and will not have any material adverse impact on the free float, liquidity and/or orderly trading of the Shares. The Directors are also committed to ensuring that the proposed Share Buy-back Mandate and any Share Buy-backs by the Company do not contravene any regulation in the Constitution or any law or regulation governing the Company.

8. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of the Company at 135 Jurong Gateway Road, #05-317, Singapore 600135, during normal business hours from the date of this Addendum up to the date of the AGM:

- (a) the Constitution; and
- (b) the Annual Report of the Company for the financial year ended 31 December 2025.

Yours faithfully,

For and on behalf of the Board of Directors

Advancer Global Limited

Gary Chin

Chief Executive Officer and Executive Director

15 April 2026