# JAPFA LTD.

#### (the "Company") (Incorporated in the Republic of Singapore) Co Reg No.: 200819599W

## MINUTES OF THE TENTH ANNUAL GENERAL MEETING ("AGM")

Venue:	York Hotel Singapore, Carlton Hall
	Level 2, 21 Mount Elizabeth,
	Singapore 228516

### Date/Time: 18 April 2024 / 2.00 pm

- Present (1) Lim Hwee Hua, Independent Chairman Tan Yong Nang, Executive Director and Chief Executive Officer Kevin John Monteiro, Executive Director and Chief Financial Officer ("KM") Renaldo Santosa, Executive Director and Head of Strategic Projects Manu Bhaskaran, Independent Director Chia Wee Boon, Independent Director Hendrick Kolonas, Non-Executive Director Tan Kian Chew, Independent Director
  - (2) Christina Chua Sook Ping, Head of Legal and Compliance, Company Secretary and Shareholder Cheng Sai Hong, Company Secretary and Shareholder ("Company Secretary")
  - (3) Shareholders (as per attendance list)
  - (4) In Attendance/By Invitation:
    - Representatives from:
      - (i) Boardroom Corporate & Advisory Services Pte Ltd, Share Registrar and Polling Agent;
      - (ii) DrewCorp Services Pte Ltd, Scrutineer;
      - (iii) Ernst & Young LLC;
      - (iv) Rajah & Tann LLP;
      - (v) Management / admin support, Japfa;
    - (as per attendance list).

1	QUORUM
1.1	Company Secretary confirmed there was sufficient quorum to constitute the meeting.
2	CHAIRMAN OF MEETING
2.1	Mrs Lim Hwee Hua presided as Chairman of the Meeting and called the meeting to order at 2.00
	pm.
3	INTRODUCTION OF DIRECTORS
3.1	Chairman introduced the Directors present at the meeting.
4	NOTICE OF MEETING AND E-POLLING PROCEDURES
4.1	With the permission of the Shareholders, the Notice of AGM dated 1 April 2024 was taken as read.
	Chairman informed the Meeting that:
	(i) in line with the Company's commitment towards promoting good corporate governance and
	greater corporate transparency, she would be exercising her right under Regulation 86(2) of
	the Company's Constitution to demand that all resolutions at the AGM to be put to the vote by
	way of a poll;

	<ul> <li>Boardroom Corporate &amp; Advisory Services Pte Ltd ("Boardroom") has been appointed Polling Agent and DrewCorp Services Pte Ltd has been engaged as Scrutineer for the meeting.</li> </ul>
4.2	A video presentation on the electronic voting process was screened at the meeting and a test run was conducted for Shareholders to familiarize themselves with the voting process.
4.3	Chairman informed the meeting that in her capacity as Chairman of the Meeting, she has been appointed as proxy by certain shareholders and will vote in accordance with the wishes of these shareholders.
5	AGM PRESENTATION
5.1	Chairman invited KM to present the Corporate presentation, including the financials for FY2023.
5.2	Question and answer session commenced following the Corporate presentation.
6	QUESTION AND ANSWER SESSION (Questions which overlapped or are related have been combined/rephrased for clarity).
6.1	In relation to the non-distribution of hard copies of Annual Report ("AR") to Shareholders and request for printed AR at the AGM.
Ans	In line with our sustainability efforts, we have discontinued the practice of mailing out nor handing out hard copies of AR at the AGM. Shareholders who wish to receive printed copies of the AR can request for the same by completing
	and returning the self-addressed AR Request Form.
6.2	Suggestion to hold the AGM a week earlier going forward as there are many companies holding AGM on the same day.
Ans	Shareholder's suggestion will be taken into consideration. Clustering of AGMs in April is unavoidable because most Singapore public listed companies have their financial year-end in December and are required to hold their AGMs by the following April. The choice of AGM date is also affected by external factors eg the availability of venue during the AGM peak period and AR production and printing schedule.
6.3	There is an over reliance on PT Japfa Comfeed Indonesia's ("PT Japfa") financial performance and whether Japfa has the ability to venture into other business lines such as aquaculture which is totally different from the poultry and swine business.
Ans	Our objective is to grow the other businesses so there is a balanced portfolio. Such growth will require a long lead period. We have proven record which demonstrated the Group's ability to deal with different species/livestock (chicken, cows, swine, fish and shrimp) and duplicate the success in Indonesia to other countries. Our venture in aquaculture business has been successful and profitable (FY2023 revenue: USD301.3m) thus far.
6.4	Explain streamlining in Vietnam.
Ans	The mutation of the African Swine Fever virus has affected our Vietnam operation. Actions have been taken to improve farms' biosecurity. Farms that cannot meet our production and biosecurity standards have been depopulated and closed down. Operational as well as management decision making processes have been streamlined to facilitate faster and effective execution at farm level.
6.5	Has there been any investment in technology and research and development ("R&D") to stay up to date and avoid losing out in competition?
Ans	Yes, Japfa invests in technology and R&D to stay abreast with evolving agrifood technologies. One of our core success factors is our ability to understand the science behind what we do. For example, by understanding the technology and working with the right genetic partners, we can improve the productivity of our swine.

We have started trial in small-scale smart farms using smart cameras to help measure animals and track their activities. We have also looked at some simple AI projects. O in digitalization was initiated a few years back and we have engaged a Chief Digitaliza two years ago to oversee the digitalization project.           6.6         With regards to the rumours of privatisation of Japfa Ltd           Ans         The Company has on 11 March 2024, issued an announcement in response to Bloomber; 2024 article titled "Top Asia Poultry Firm Japfa Owners Said to Mull Go Private Deal           The Board has been informed by Renaldo Santosa that his family, as key shareholders o has been approached from time to time by various financiers, investment banks and oth finance professionals to consider a wide variety of transactions in the public debt markets. As a matter of practice, the family will typically assess all such proposals. As family has been regularly engaged in exploratory discussions regarding various corpor including ones both similar and different to what has been reported on.           The Board has been informed by Mr Santosa that if at any point in time should discussions become definitive, the family will make all relevant announcements as req applicable law.           As there is no certainty or assurance that any definitive agreement will be entered into any transaction will materialise, sharcholders and potential investors should exercise ce dealing in the shares of the Company and refrain from taking any action in resp investments which may be prejudicial to their interests.           The Board to Sharcholder's request to pass the message to the Santosa family to take th private and to distribute the shares of PT Japfa to sharcholders.           Ans         The Board can hel	at produces its own st.
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AUDITED FINANCIAL STATEMENTS FOR FYE 31 DECEMBER 2023           7.1         Ordinary Resolution 1 was duly proposed and seconded. Chairman put Ordinary Resolution 2023, the second se	
vote: "That the Audited Financial Statements for the financial year ended 31 December 2023, th	
Statement and the matter 5 report of received and adopted.	
7.2 Chairman announced the poll results:	

	TOTAL	FOR		AGAIN	IST		
	VOTES	No of Votes	%	No of Votes	%		
	1,751,915,479	1,751,375,479	99.97	540,000	0.03		
7.3	Based on the polling resu	lts, Chairman declare	d Resolution	1 carried.			
8	RESOLUTION 2						
	<b>RE-ELECTION OF DIF</b>	RECTOR- MDM TA	N HWEE H	IUA @ LIM HW	EE HUA		
8.1	Chairman invited TYN to to her re-election as a Dir			eting as Resolution	n 2 was in relation		
8.2	Ordinary Resolution 2 wa	as duly proposed and	seconded. T	YN put Ordinary R	Resolution 2 to vote:		
	"That Mdm Tan Hwee Hu	a @ Lim Hwee Hua, b	e re-elected	as a Director of the	e Company."		
8.2	TYN announced the poll r	results:					
	TOTAL	FOR		AGAIN	IST		
	VOTES	No of Votes	%	No of Votes	%		
	1,752,598,479	1,752,284,779	99.98	313,700	0.02		
	put to vote. Mr Tan Yong Nang, who is entitled to withdraw, has withdrawn his voluntary retiremen and will not be standing for re-election at the AGM. Mr Tan will remain as an Executive Director and the Chief Executive Officer of the Company until his retirement by rotation in accordance with Regulation 112 of the Company's Constitution and/or Rule 720 of the SGX's Listing Manual Chairman informed Shareholders that based on the votes received from proxies, Resolution 3 would						
	have been carried had it be	een put to vote.					
10	<b>RESOLUTION 4:</b>	DECTOD MD KEV		ONTEIDO			
10.1	RE-ELECTION OF DIRECTOR- MR KEVIN JOHN MONTEIRO           Ordinary Resolution 4 was duly proposed and seconded. Chairman put Ordinary Resolution 4 to vote:           "That Mr Kevin John Monteiro, be re-elected as a Director of the Company."						
10.2	Chairman announced the j		<u> </u>	,			
		FOR					
	TOTAL	100		AGAIN	IST		
	VOTES	No of Votes	%	No of Votes	%		
			<b>%</b> 99.96				

	ΤΟΤΑΙ	FOR	I	ACAIN	T	
	TOTAL	FOR		AGAIN	ST	
	VOTES	No of Votes	%	No of Votes	%	
	1,752,506,579	1,730,952,406	98.77	21,554,173	1.23	
1.3	Based on the polling resul	ts, Chairman declared	Resolution 5	carried.		
2	<b>RESOLUTION 6:</b>	DECTOD MD HEN				
2.1	RE-ELECTION OF DI           Ordinary Resolution 6 wa				Pasalution 6 to	
2.1	vote:	s dury proposed and so		unnan put Orumary	Resolution 0 to	
	"That Mr Hendrick Kolon	as, he re-elected as a	Director of th	he Company "		
2.2	Chairman announced the			ie company.		
2.2		son results.				
	TOTAL	FOR		AGAIN	ST	
	VOTES	No of Votes	%	No of Votes	%	
	1,752,263,979	1,749,094,687	99.82	3,169,292	0.18	
2.3	Based on the polling results, Chairman declared Resolution 6 carried.					
3	<b>RESOLUTION 7</b>					
3	<b>RESOLUTION 7:</b> <b>RE-ELECTION OF DI</b>	RECTOR -MR MAI	NII RHASK	ARAN		
	<b>RE-ELECTION OF DI</b>				Resolution 7 to	
	RE-ELECTION OF DI           Ordinary Resolution 7 was				Resolution 7 to	
	RE-ELECTION OF DI           Ordinary Resolution 7 was vote:	s duly proposed and se	econded. Cha	iirman put Ordinary	Resolution 7 to	
3.1	RE-ELECTION OF DI           Ordinary Resolution 7 was	s duly proposed and so <i>in, be re-elected as a l</i>	econded. Cha	iirman put Ordinary	Resolution 7 to	
3.1	RE-ELECTION OF DI           Ordinary Resolution 7 wa           vote:           "That Mr Manu Bhaskard"	s duly proposed and so <i>in, be re-elected as a l</i>	econded. Cha	iirman put Ordinary	Resolution 7 to	
13.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara"         Chairman announced the point         TOTAL	s duly proposed and se <i>in, be re-elected as a l</i> poll: F <b>OR</b>	econded. Cha	irman put Ordinary <u>e Company</u> ." AGAIN	ST	
3.1	RE-ELECTION OF DI         Ordinary Resolution 7 wa         vote:         "That Mr Manu Bhaskard         Chairman announced the p         TOTAL         VOTES	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes	econded. Cha	irman put Ordinary <i>e Company."</i> AGAIN No of Votes	ST %	
3.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara"         Chairman announced the point         TOTAL	s duly proposed and se <i>in, be re-elected as a l</i> poll: FOR	econded. Cha	irman put Ordinary <u>e Company</u> ." AGAIN	ST	
3.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskard         Chairman announced the p         TOTAL         VOTES         1,752,604,779	s duly proposed and se <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479	econded. Cha Director of th % 99.97	irman put Ordinary e Company." AGAIN No of Votes 453,300	ST %	
3.1 3.2 3.3	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskard         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result	s duly proposed and se <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479	econded. Cha Director of th % 99.97	irman put Ordinary e Company." AGAIN No of Votes 453,300	ST %	
3.1 3.2 3.3	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling resul         RESOLUTION 8:	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared	econded. Cha Director of th % 99.97 Resolution 7	irman put Ordinary <u>e Company."</u> AGAIN: No of Votes 453,300 ' carried.	ST %	
3.1 3.2 3.3 4	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN	Conded. Cha Director of th % 99.97 Resolution 7	irman put Ordinary <u>e Company."</u> AGAIN No of Votes 453,300 ' carried. EW	ST % 0.03	
3.1 3.2 3.3 4	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskard         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN	Conded. Cha Director of th % 99.97 Resolution 7	irman put Ordinary <u>e Company."</u> AGAIN No of Votes 453,300 ' carried. EW	ST % 0.03	
3.1 3.2 3.3 <b>4</b>	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskard         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way         vote:	s duly proposed and se <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN s duly proposed and se	econded. Cha Director of th % 99.97 Resolution 7 KIAN CH econded. Cha	irman put Ordinary <u>e Company</u> ." AGAIN No of Votes 453,300 Carried. EW irman put Ordinary	ST % 0.03	
3.1 3.2 3.3 4 4.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling resul         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way         vote:         "That Mr Tan Kian Chew	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN s duly proposed and so <i>be re-elected as a Di</i>	econded. Cha Director of th % 99.97 Resolution 7 KIAN CH econded. Cha	irman put Ordinary <u>e Company</u> ." AGAIN No of Votes 453,300 Carried. EW irman put Ordinary	ST % 0.03	
3.1 3.2 3.3 4 4.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskard         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way         vote:	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN s duly proposed and so <i>be re-elected as a Di</i>	econded. Cha Director of th % 99.97 Resolution 7 KIAN CH econded. Cha	irman put Ordinary <u>e Company</u> ." AGAIN No of Votes 453,300 Carried. EW irman put Ordinary	ST % 0.03	
13.1 13.2 13.3 14 14.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way         vote:         "That Mr Tan Kian Chewy         Chairman announced the p	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN s duly proposed and so <i>be re-elected as a Di</i> poll results:	econded. Cha Director of th % 99.97 Resolution 7 KIAN CH econded. Cha	iirman put Ordinary <u>e Company."</u> AGAIN No of Votes 453,300 Carried. EW iirman put Ordinary Company."	ST % 0.03	
13         13.1         13.2         13.3         14.1         14.2	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way         vote:         "That Mr Tan Kian Chewy         Chairman announced the p         TOTAL	s duly proposed and se <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN s duly proposed and se <i>be re-elected as a Di</i> poll results: FOR	econded. Cha Director of th % 99.97 Resolution 7 KIAN CH econded. Cha rector of the	iirman put Ordinary <i>e Company."</i> AGAIN No of Votes 453,300 ' carried. EW iirman put Ordinary <i>Company."</i>	ST % 0.03 Resolution 8 to	
13.1         13.2         13.3         14.1	RE-ELECTION OF DI         Ordinary Resolution 7 way         vote:         "That Mr Manu Bhaskara         Chairman announced the p         TOTAL         VOTES         1,752,604,779         Based on the polling result         RESOLUTION 8:         RE-ELECTION OF DI         Ordinary Resolution 8 way         vote:         "That Mr Tan Kian Chewy         Chairman announced the p	s duly proposed and so <i>in, be re-elected as a l</i> poll: FOR No of Votes 1,752,151,479 ts, Chairman declared RECTOR -MR TAN s duly proposed and so <i>be re-elected as a Di</i> poll results:	econded. Cha Director of th % 99.97 Resolution 7 KIAN CH econded. Cha	iirman put Ordinary <u>e Company."</u> AGAIN No of Votes 453,300 Carried. EW iirman put Ordinary Company."	ST % 0.03	

	Based on the polling results, Chairman declared Resolution 8 carried.						
15	<b>RESOLUTION 9:</b> <b>RE-ELECTION OF DIRECTOR -MR CHIA WEE BOON</b>						
15.1							
1.5.1	"That Mr Chia Wee Boon, be re-elected as a Director of the Company."						
			v	1 2			
15.2	Chairman announced the						
	TOTAL	FOR No of Votor	0/	AGAIN			
	<b>VOTES</b> 1,752,122,579	No of Votes 1,751,829,879	<b>%</b> 99.98	<u>No of Votes</u> 292,700	<b>%</b> 0.02		
5.3	Based on the poll results,			,	0.02		
	· ·						
16	RESOLUTION 10: PROPOSED CHANGE	IN DIRECTORS' FI	FFS FOR N	ON_FYFCUTIVE	DIRFCTOR		
16.1	Ordinary Resolution 10 v						
10.1	vote:	tus dury proposed une	i seconded. (	enunnun put orun	ary resolution		
	"That the payment of Dire	ctors' fees up to 31 M	arch 2025 bc	used on existing Di	rectors' fee stri		
	be approved"				-		
16.2	Chairman announced the						
	TOTAL VOTES	FOR No of Votor	0/	AGAI			
	1,752,054,479	No of Votes 1,751,053,879	<b>%</b> 99.94	No of Votes 1,000,600	<b>%</b> 0.06		
	1,732,034,479	1,731,033,679	77.74	1,000,000	0.00		
6.3	Based on the polling resul	ts, Chairman declared	Resolution 1	0 carried.			
17	RESOLUTION 11: RE	-APPOINTMENT O	F AUDITO	RS			
17	RESOLUTION 11: RE           Ordinary Resolution 11 v	-APPOINTMENT O	F AUDITO	RS	nary Resolution		
17	RESOLUTION 11: RE-           Ordinary Resolution 11 v           vote:	-APPOINTMENT O vas duly proposed and	F AUDITO	<b>RS</b> Chairman put Ordin			
17	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL	-APPOINTMENT O was duly proposed and P be re-appointed as	F AUDITO	<b>RS</b> Chairman put Ordin <i>the Company until</i>	the conclusion		
<b>17</b> 17.1	RESOLUTION 11: RE-           Ordinary Resolution 11 v           vote:	-APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Dired	F AUDITO	<b>RS</b> Chairman put Ordin <i>the Company until</i>	the conclusion		
<b>17</b> 17.1	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee	-APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Dired	F AUDITO	<b>RS</b> Chairman put Ordin the Company until orised to fix their re	the conclusion emuneration."		
<b>17</b> 17.1	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direc poll results: FOR	<b>F AUDITO</b> I seconded. ( <i>Auditors of a</i> <i>ctors be auth</i>	<b>RS</b> Chairman put Ordin the Company until orised to fix their ro AGAIN	the conclusion emuneration."		
<b>17</b> 17.1	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direc poll results: FOR No of Votes	F AUDITO	<b>RS</b> Chairman put Ordin the Company until orised to fix their ro AGAIN No of Votes	the conclusion emuneration." NST %		
<b>17</b> 17.1	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direc poll results: FOR	<b>F AUDITO</b> I seconded. ( <i>Auditors of a</i> <i>ctors be auth</i>	<b>RS</b> Chairman put Ordin the Company until orised to fix their ro AGAIN	the conclusion emuneration."		
<b>17</b> 17.1 17.2	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direc poll results: FOR No of Votes 1,751,757,579	F AUDITO I seconded. C Auditors of a ctors be auth % 99.99	<b>RS</b> Chairman put Ordin the Company until orised to fix their ro <u>AGAIN</u> No of Votes 147,500	the conclusion emuneration." NST %		
<b>17</b> 17.1 17.2 17.3	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direc poll results: FOR No of Votes 1,751,757,579	F AUDITO I seconded. C Auditors of a ctors be auth % 99.99	<b>RS</b> Chairman put Ordin the Company until orised to fix their ro <u>AGAIN</u> No of Votes 147,500	the conclusion emuneration." NST %		
<b>17</b> 17.1 17.2 17.3 <b>B</b>	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579	F AUDITO	<b>RS</b> Chairman put Ordin the Company until orised to fix their ro AGAIN No of Votes 147,500	the conclusion emuneration." NST 0.01		
<b>17</b> 17.1 17.2 17.3 <b>B</b>	RESOLUTION 11: RE-         RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU	-APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 Its, Chairman declared FHORITY FOR DI	F AUDITO	RS Chairman put Ordin the Company until orised to fix their ra AGAIN No of Votes 147,500	the conclusion emuneration." NST % 0.01 TIONAL SHA		
<b>17</b> 17.1 17.2 17.3 <b>B</b>	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         vOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU         AND CONVERTIBLE	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 ts, Chairman declared FHORITY FOR DIR E INSTRUMENTS	F AUDITO	RS Chairman put Ordin the Company until orised to fix their ra AGAIN No of Votes 147,500	the conclusion emuneration." NST % 0.01 TIONAL SHA		
<b>17</b> 17.1 17.2 17.3 <b>B</b>	RESOLUTION 11: RE-         RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 ts, Chairman declared FHORITY FOR DIR E INSTRUMENTS	F AUDITO	RS Chairman put Ordin the Company until orised to fix their ra AGAIN No of Votes 147,500	the conclusion emuneration." NST % 0.01 TIONAL SHA		
17         17.1         17.2         17.3 <b>B</b> 18	RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         vOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU         AND CONVERTIBLE	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 Its, Chairman declared FHORITY FOR DID E INSTRUMENTS 57	F AUDITO I seconded. ( Auditors of a ctors be auth 99.99 Resolution 1 RECTORS PURSUAN	RS Chairman put Ordin the Company until orised to fix their re AGAIN No of Votes 147,500 11 carried. TO ISSUE ADDI NT TO SECTIO	the conclusion emuneration." NST 0.01 TIONAL SHA DN 161 OF		
17         17.1         17.2         17.3 <b>B</b> 18	RESOLUTION 11: RE-         RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU'         AND CONVERTIBLE         COMPANIES ACT 196	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 Its, Chairman declared FHORITY FOR DID E INSTRUMENTS 57	F AUDITO I seconded. ( Auditors of a ctors be auth 99.99 Resolution 1 RECTORS PURSUAN	RS Chairman put Ordin the Company until orised to fix their re AGAIN No of Votes 147,500 11 carried. TO ISSUE ADDI NT TO SECTIO	the conclusion emuneration." NST 0.01 TIONAL SHA DN 161 OF		
<ul> <li>16.3</li> <li>17</li> <li>17.1</li> <li>17.2</li> <li>17.3</li> <li><b>B</b></li> <li>18.1</li> </ul>	RESOLUTION 11: RE-         RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU'         AND CONVERTIBLE         COMPANIES ACT 190         Ordinary Resolution 12 v         vote:	APPOINTMENT O vas duly proposed and <i>P be re-appointed as</i> <i>ting and that the Direc</i> <i>poll results:</i> FOR No of Votes 1,751,757,579 its, Chairman declared FHORITY FOR DIR Sof vas duly proposed and	F AUDITO I seconded. ( Auditors of a ctors be auth 99.99 Resolution 1 RECTORS PURSUAN	RS Chairman put Ordin the Company until orised to fix their re AGAIN No of Votes 147,500 11 carried. TO ISSUE ADDINT TO SECTIO Chairman put Ordin	the conclusion emuneration." NST 0.01 TIONAL SHA DN 161 OF nary Resolution		
17         17.1         17.2         17.3 <b>B</b> 18	RESOLUTION 11: RE-         RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU'         AND CONVERTIBLE         COrdinary Resolution 12 v         vote:         "That pursuant to Section	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 Its, Chairman declared FHORITY FOR DII E INSTRUMENTS 57 vas duly proposed and on 161 of the Compo	F AUDITO I seconded. ( Auditors of a ctors be auth 99.99 Resolution 1 RECTORS PURSUAN	RS Chairman put Ordin the Company until orised to fix their re AGAIN No of Votes 147,500 11 carried. TO ISSUE ADDINT TO SECTIO Chairman put Ordin	the conclusion emuneration." NST 0.01 TIONAL SHA DN 161 OF nary Resolution		
17         17.1         17.2         17.3 <b>B</b> 18	RESOLUTION 11: RE-         RESOLUTION 11: RE-         Ordinary Resolution 11 v         vote:         "That Ernst & Young LL         next Annual General Mee         Chairman announced the         TOTAL         VOTES         1,751,905,079         Based on the polling result         SPECIAL BUSINESS         RESOLUTION 12: AU'         AND CONVERTIBLE         COMPANIES ACT 190         Ordinary Resolution 12 v         vote:	APPOINTMENT O vas duly proposed and P be re-appointed as ting and that the Direct poll results: FOR No of Votes 1,751,757,579 Its, Chairman declared FHORITY FOR DII E INSTRUMENTS 57 vas duly proposed and on 161 of the Compo	F AUDITO I seconded. ( Auditors of a ctors be auth 99.99 Resolution 1 RECTORS PURSUAN	RS Chairman put Ordin the Company until orised to fix their re AGAIN No of Votes 147,500 11 carried. TO ISSUE ADDINT TO SECTIO Chairman put Ordin	the conclusion emuneration." NST 0.01 TIONAL SHA DN 161 OF nary Resolution		

		"Instrur but not warrant at any tu	or grant offers, a nents") that might or limited to the creati s, debentures or other ime and upon such ter persons as the Direct	would requi on and issue instruments ms and cond	re Shares to be issu e of (as well as ad convertible into Sha litions and for such p	eed, including ljustments to) ares, purposes and
	<i>(ii)</i>	to be in force)	ng that the authority issue Shares in purs while this resolution i	uance of any		
	PROVI	DED THAT:				
	(1)	issued in pursu not exceed 50 calculated in a of shares to b (including Sha this resolution)	number of Shares is nance to any Instrumen per cent of the total m accordance with sub-p e issued other than o pres to be issued in pu ) does not exceed 20 p es (as calculated in ac	nts made or g umber of issu aragraph (2) n a pro rata ursuant of In er cent of the	ranted pursuant to t ed Shares excluding below), of which th basis to sharehold struments made or total number of issu	his resolution), doe. treasury Shares (a. e aggregate number ers of the Company granted pursuant to red Shares excluding
	(2)	purpose of det paragraph (1) of issued shan (excluding tree (i) r securitie subsistin	ch manner of calcula termining the aggrega above, the percentag res in the capital of asury shares), after ad new Shares arising fa es or share options of ag at the time this reso any subsequent bonus	ite number of e of issued sh the Compan ljusting for:- rom the con r vesting of so olution is pas	f Shares that may b hares shall be based y at the time this r version or exercise share awards which sed; and	e issued under sub on the total numbe. resolution is passed of any convertible are outstanding of
	(3)	the provisions supplemental	he authority conferred of the Companies Ac measures thereto) for y the SGX-ST) and the	t 1967, the L the time bein	isting Manual of the ng in force (unless s	sGX-ST (including uch compliance ha
	(4)	this resolution Company or t	d or varied by the Con a shall continue in f he date by which the er is the earlier."	brce until th	e conclusion of the	e next AGM of the
8.2	Chairma	n announced the	poll results:			
	[	TOTAL	FOR		AGAIN	ST
		VOTES	No of Votes	%	No of Votes	%
	1	,752,704,289	1,731,768,829	98.81	20,935,460	1.19
8.3	Based on	the polling resu	lts, Chairman declare	d Resolutior	12 carried.	

19	RESO	LUTIO	N 13: RENEWAL OF THE SHARE PURCHASE MANDATE
19.1	Ordina	ry Reso	lution 13 was duly proposed and seconded. Chairman put Ordinary Resolution 13 to
	vote:		
	"That	:-	
	(a)	amena Direct acquir in agg may b	e purposes of Sections 76C and 76E of the Companies Act 1967 of Singapore, as led or modified from time to time (the "Companies Act"), the exercise by the ors of the Company of all the powers of the Company to purchase or otherwise re issued ordinary Shares in the capital of the Company (the "Shares") not exceeding regate the Maximum Percentage (as hereafter defined), at such price or prices as the determined by the Directors from time to time up to the Maximum Price (as fter defined), whether by way of:
			market purchase(s) (" <b>Market Purchase(s)</b> ") on the Singapore Exchange Securities Trading Limited (" <b>SGX-ST</b> ") transacted through the SGX-ST trading system and/or any other securities exchange on which the Shares may for the time being be listed and quoted (the " <b>Other Exchange</b> "); and/or
			off-market purchase(s) (" <b>Off-Market Purchase(s)</b> ") (if effected otherwise than on the SGX-ST or, as the case may be, the Other Exchange) in accordance with any equal access scheme(s) as may be determined or formulated by the Directors of the Company as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act,
		or, as a and is	herwise in accordance with all other laws and regulations and rules of the SGX-ST the case may be, the Other Exchange, as may for the time being be applicable, be hereby authorised and approved generally and unconditionally (the "Share ase Mandate");
	<i>(b)</i>	the Di by the	varied or revoked by the Company in general meeting, the authority conferred on rectors of the Company pursuant to the Share Purchase Mandate may be exercised Directors at any time and from time to time during the period commencing from the f the passing of this Ordinary Resolution and expiring on the earliest of:
		(i)	the date on which the next Annual General Meeting of the Company is held;
		(ii)	the date by which the next Annual General Meeting of the Company is required by law to be held; or
		(iii)	the date on which purchases and acquisitions of Shares pursuant to the Share Purchase Mandate are carried out to the full extent mandated;
	(c)	in this	Resolution:
		"Aver	age Closing Price" means:
		(i)	in the case of a Market Purchase, the average of the closing market prices of a Share over the five consecutive Market Days on which the Shares are transacted on the SGX-ST or, as the case may be, the Other Exchange, immediately preceding the date of the Market Purchase by the Company; or

		a Shar on the	case of an Off-Market P e over the five consecuti SGX-ST or, as the case t e of the making of the o	ive Market L nay be, the (	Days on which the Si Other Exchange, im	hares are transacted mediately preceding
			be adjusted in accorda on that occurs during th made;			
		for an Off-Mar than the Maxin	<b>aking of the offer"</b> me ket Purchase, stating th num Price for an Off-1 ual access scheme for e	herein the pr Market Purc	urchase price (whic chase) for each Sha	ch shall not be mor are and the relevan
		"Market Day"	means a day on which i	the SGX-ST	is open for trading	in securities;
			<b>rcentage</b> " means that 1 (excluding treasury Sho d			
		price (excludir	<b>ice</b> " in relation to a Sha ag brokerage, commiss es) which shall not exce	ion, applica		
		(i) in the Shares	case of a Market Purc ; and	hase, 105.09	% of the Average (	Closing Price of th
			case of an Off-Marke 6 of the Average Closin			ual access scheme
	(d)	and do all such as they and/or	f the Company and/or a a cts and things (includ he may consider expea and/or authorised by thi	ling execution lient or nece	ng such documents essary to give effect	as may be required
19.2	Chair	man announced th	ne poll results:			
		TOTAL	FOR		AGAIN	ST
		VOTES	No of Votes	%	No of Votes	<u>%</u>
	l	1,752,672,889	1,752,538,389	99.99	134,500	0.01
19.3	Based	on the polling re	sults, Chairman declare	d Resolution	n 13 carried.	
20	CLO	SE OF MEETIN	G			
20.1	There pm.	being no other b	usiness to be transacted	, the Chairn	nan declared the Me	eeting closed at 3.2
CONFI	- IBMED	AS A TRUE R	ECORD OF MEET	ING		

## **CONFIRMED AS A TRUE RECORD OF MEETING**

LIM HWEE HUA CHAIRMAN