INCREDIBLE HOLDINGS LTD. (UNDER INTERIM JUDICIAL MANAGEMENT)
(Company Registration Number: 199906220H)
(Incorporated in the Republic of Singapore)

UPDATE ON JUDICIAL MANAGEMENT APPLICATION – TIMELINES FOR THE JUDICIAL MANAGEMENT APPLICATION

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*Unless otherwise defined herein or the context otherwise requires, all capitalised terms shall have the same meanings as defined in the previous announcements dated 23 September 2026, 30 September 2026 and 2 October 2026 (collectively, the "**Previous Announcements**").*

The Company refers to the Previous Announcements, in relation to the case conference for the Company's application in the General Division of the High Court of Singapore ("**Court**") to place the Company under judicial management and for judicial managers to be appointed to manage the affairs, business and property of the Company ("**JM Application**") ("**Case Conference**"), as well as the orders granted by the Court on 1 October 2026 in connection with the Company's application to place the Company under interim judicial management pending the determination of the JM Application ("**IJM Application**") (the "**IJM Order**").

The Company wishes to announce that further to the Case Conference, the Court has fixed the following timelines for the JM Application:

1. Interim judicial management report is to be filed by **30 October 2026**.

2. Reply affidavits (by any interested person) are to be filed by **11 November 2026** (if any).

3. The reply affidavit of the Company is to be filed by **18 November 2026**.

4. Written submissions and bundle of authorities are to be exchanged, filed, and tendered to Court by **4 pm on 25 November 2026**. Please note that the written submissions of each party is limited to 35 pages and is to comply with paragraph 105(2) of the Supreme Court Practice Directions 2021.

5. Hearing of the JM Application is fixed on **3 December 2026 at 2:30 pm**, for a half-day hearing ("**JM Hearing**").

Anyone intending to attend or participate in the JM Hearing on 3 December 2026 should inform the Company's solicitors, Delta Law Corporation, at IncredibleHoldingsLtd@deltalaw.sg and provide the following information by **26 November 2026**:

1. The name(s) of the person(s) or lawyer(s) attending the JM Hearing;

2. The full name of the party that the person or lawyer is representing; and

3. Your position on the JM Application.

For the avoidance of doubt, in accordance with the provisions of the Insolvency, Restructuring and Dissolution Act 2018, the IJM Order remains in force until the JM Application is determined by the Court.

The Company will make further announcements in relation to the above as appropriate in due course and on any other material developments as and when necessary.

Shareholders and potential investors of the Company are advised to read this announcement and any past and further announcements by the Company carefully. In the event of any doubt, shareholders of the Company should consult their stockbrokers, bank managers, solicitors, accountants and other professional advisers.

Submitted by the Interim Judicial Managers
For and on behalf of the Company

Ellyn Tan Huixian and Terrence Chin Khee Loon

Joint and Several Interim Judicial Managers

27 October 2026

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*This announcement has been reviewed by the Company's sponsor, Novus Corporate Finance Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

The contact person for the Sponsor is Ms. Lin Huiying, Head of Continuing Sponsorship, at 7 Temasek Boulevard, #04-02 Suntec Tower 1, Singapore 038987, telephone (65) 6950 2188.