Company Registration No. 200609894C

Pacific Radiance Ltd. and its Subsidiaries

Condensed interim financial statements
For the twelve months ended 31 December 2025 (2H 2025) (12M 2025)

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Condensed interim consolidated statement of profit or loss and other comprehensive income

	Note	Group					
		2H 2025	2H 2024	Increase/ (Decrease)	12M 2025	12M 2024	Increase/ (Decrease)
		US$'000	US$'000	%	US$'000	US$'000	%
Revenue	5	30,817	24,787	24	55,187	43,842	26
Cost of sales		(20,601)	(16,821)	22	(33,012)	(29,533)	12
Gross profit		10,216	7,966	28	22,175	14,309	55
Other operating income		1,504	6,939	(78)	3,368	24,045	(86)
General and administrative expenses		(6,636)	(7,063)	(6)	(13,021)	(13,579)	(4)
Fair value loss on derivative warrant liabilities	15	(3,252)	(478)	580	(3,509)	(468)	650
Other operating expenses		(743)	(138)	438	(813)	(939)	(13)
Finance costs		(143)	(148)	(3)	(284)	(413)	(31)
Share of results of associates and joint ventures		3,115	1,053	196	3,182	1,207	164
Profit before taxation	6	4,061	8,131	(50)	11,098	24,162	(54)
Taxation	7	29	1,342	(98)	1,788	1,693	6
Profit for the period/year		4,090	9,473	(57)	12,886	25,855	(50)
Items that may be reclassified subsequently to profit or loss:							
Foreign currency translation		(272)	(188)	45	2,113	(725)	NM
Other comprehensive income for the period/year, net of tax		(272)	(188)	45	2,113	(725)	NM
Total comprehensive income for the period/year		3,818	9,285	(59)	14,999	25,130	(40)
Profit for the period/year attributable to:							
Equity holders of the Company		4,071	9,477	(57)	12,862	25,853	(50)
Non-controlling interests		19	(4)	NM	24	2	1100
		4,090	9,473	(57)	12,886	25,855	(50)
Total comprehensive income for the period/year attributable to:							
Equity holders of the Company		3,799	9,289	(59)	14,975	25,128	(40)
Non-controlling interests		19	(4)	NM	24	2	1100
		3,818	9,285	(59)	14,999	25,130	(40)
Earnings per share attributable to equity holders of the Company							
Basic (US cents per share)		0.3	0.7		0.9	1.9	
Diluted (US cents per share)		0.3	0.6		0.9	1.8	

NM: Not Meaningful

Condensed interim statements of financial position

	Note	Group		Company	
		31 December 2025	31 December 2024	31 December 2025	31 December 2024
		US$'000	US$'000	US$'000	US$'000
ASSETS					
Non-current assets					
Property, plant and equipment	12	57,657	59,750	–	–
Investment in subsidiaries		–	–	31,070	7,539
Investment in associates		8,846	6,347	–	–
Investment in joint ventures		5,360	1,997	–	–
Club memberships		–	140	–	–
Amounts due from related companies		403	408	–	–
		72,266	68,642	31,070	7,539
Current assets					
Inventories		6,668	215	–	–
Trade receivables	9	14,122	8,377	–	–
Other receivables		4,964	8,509	17	31
Amounts due from related companies	10	11,179	12,182	31,480	32,180
Dividends receivable		–	–	–	3,800
Cash and bank balances		14,383	17,834	8,819	1,459
		51,316	47,117	40,316	37,470
Total assets		123,582	115,759	71,386	45,009
EQUITY AND LIABILITIES					
Current liabilities					
Trade payables		4,302	7,241	–	–
Other liabilities		12,514	16,867	522	388
Amounts due to related companies		2	1,450	2,896	7
Provision for taxation		349	276	–	–
Lease liabilities		476	421	–	–
		17,643	26,255	3,418	395
Net current assets		33,673	20,862	36,898	37,075

Condensed interim statements of financial position

	Note	Group		Company	
		31 December 2025	31 December 2024	31 December 2025	31 December 2024
		US$'000	US$'000	US$'000	US$'000
Non-current liabilities					
Other liabilities		–	–	–	–
Provisions		268	253	–	–
Deferred tax liabilities		491	2,345	–	–
Lease liabilities		6,694	6,591	–	–
Derivative warrant liabilities	15	3,757	515	3,757	515
		11,210	9,704	3,757	515
Total liabilities		28,853	35,959	7,175	910
Net assets		94,729	79,800	64,211	44,099
Equity attributable to equity holders of the Company					
Share capital	13	206,321	205,844	206,321	205,844
Treasury shares	13	(2,135)	(2,135)	(2,135)	(2,135)
Accumulated losses		(105,124)	(117,439)	(139,912)	(159,547)
Other reserves		(4,194)	(6,307)	(63)	(63)
		94,868	79,963	64,211	44,099
Non-controlling interests		(139)	(163)	–	–
Total equity		94,729	79,800	64,211	44,099

Condensed interim statements of changes in equity

	Note	Share capital	Treasury shares	Accumu-lated losses	Total other reserves	Foreign currency translation reserve	Capital reserve	Total	Non-controlling interests	Total equity
		US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000	US$'000
The Group										
Balance at 1 January 2025		205,844	(2,135)	(117,439)	(6,307)	(3,065)	(3,242)	79,963	(163)	79,800
Profit for the year		–	–	12,862	–	–	–	12,862	24	11,886
Other comprehensive income										
- Foreign currency translation		–	–	–	2,113	2,113	–	2,113	–	2,113
Total comprehensive income for the year		–	–	12,862	2,113	2,113	–	14,975	24	14,999
Issue of share capital	13(i)	477	–	–	–	–	–	477	–	477
Dividends paid		–	–	(547)	–	–	–	(547)	–	(547)
Balance at 31 December 2025		206,321	(2,135)	(105,124)	(4,194)	(952)	(3,242)	94,868	(139)	94,729
Balance at 1 January 2024		188,878	(2,135)	(143,292)	(5,582)	(2,340)	(3,242)	37,869	(165)	37,704
Profit for the year		–	–	25,853	–	–	–	25,853	2	25,855
Other comprehensive income										
- Foreign currency translation		–	–	–	(725)	(725)	–	(725)	–	(725)
Total comprehensive income for the year		–	–	25,853	(725)	(725)	–	25,128	2	25,130
Issue of share capital	13(i)	16,966	–	–	–	–	–	16,966	–	16,966
Balance at 31 December 2024		205,844	(2,135)	(117,439)	(6,307)	(3,065)	(3,242)	79,963	(163)	79,800

Condensed interim statements of changes in equity

	Note	Share capital	Treasury shares	Accumu-lated losses	Total other reserves	Capital reserve	Total
		US$'000	US$'000	US$'000	US$'000	US$'000	US$'000
The Company							
Balance at 1 January 2025		205,844	(2,135)	(159,547)	(63)	(63)	44,099
Profit for the year		–	–	20,182	–	–	20,182
Total comprehensive income for the year		–	–	20,182	–	–	20,182
Issue of share capital	13(i)	477	–	–	–	–	477
Dividends paid		–	–	(547)	–	–	(547)
Balance at 31 December 2025		206,321	(2,135)	(139,912)	(63)	(63)	64,211
Balance at 1 January 2024		188,878	(2,135)	(160,515)	(63)	(63)	26,165
Profit for the year		–	–	968	–	–	968
Total comprehensive income for the year		-	-	968	-	-	968
Issue of share capital	13(i)	16,966					16,966
Balance at 31 December 2024		205,844	(2,135)	(159,547)	(63)	(63)	44,099

Condensed interim consolidated statement of cash flows

	Note	12M 2025 US$'000	12M 2024 US$'000
Cash flows from operating activities:			
Profit before taxation		11,098	24,162
Adjustments for:			
Depreciation of property, plant and equipment	6	5,440	4,703
Finance costs		285	413
Interest income	6	(654)	(174)
Share of results of associates and joint ventures		(3,182)	(1,207)
(Gain)/Loss on disposal of property, plant and equipment		(2)	4
Gain on sale of investment in joint ventures, net	6	(150)	–
Gain on control of subsidiary (formerly joint venture)		(11)	–
Gain on sale of held for trading investment securities		–	(18)
Gain on recognition of deferred gain on sale of vessels	6	–	(4,282)
Gain on debt forgiveness of bank loans	6	–	(10,800)
Gain on trade payables no longer payable	6	–	(100)
Gain on debt forgiveness of amounts due to related companies	6	(27)	(1,835)
Return of capital from joint ventures	6	(99)	–
Impairment of investment in club memberships		140	–
Impairment of doubtful trade receivables, net	6	111	71
Impairment/(Write-back) of amounts due from related companies, net	6	265	(608)
(Write-back)/Impairment of property, plant and equipment	6	(862)	481
Write-back of investment in associates	6	–	(5,510)
Write-back of amounts due from related companies, net	6	(941)	–
Fair value loss on derivative warrant liabilities	6, 15	3,509	468
Exchange differences		76	731
Operating cash flows before changes in working capital		14,996	6,499
Increase in trade and other receivables		(1,815)	(1,442)
(Increase)/Decrease in amounts due from related companies, net		(3,202)	3,801
Increase in inventories		(3,896)	(98)
(Decrease)/Increase in trade payables and other liabilities		(8,079)	7,207
Cash generated from operations		(1,996)	15,967
Taxes paid		(26)	(171)
Interest paid		(285)	(413)
Interest received		654	174
Net cash flows generated from operating activities		(1,653)	15,557

Condensed interim consolidated statement of cash flows

	Note	12M 2025 US$'000	12M 2024 US$'000
Cash flows from investing activities:			
Purchase of property, plant and equipment		(2,516)	(20,031)
Proceeds from property, plant and equipment		2	112
Gain on control of subsidiary (formerly joint venture)		25	–
Investment in joint ventures		–	(14)
Proceeds from sale of joint ventures		150	–
Return of capital from joint ventures		99	–
Repayment of loans by joint ventures		772	–
Proceeds from sale of held for trading investment securities		–	63
Net cash flows used in from investing activities		(1,468)	(19,870)
Cash flows from financing activities:			
Payment of principal portion of lease liabilities		(451)	(1,042)
Repayment of bank loans		–	(19,519)
Partial redemption of perpetual securities		–	(744)
Proceeds from issuance of new shares upon conversion of derivative warrant liabilities	13(i),15	477	16,966
Dividends paid		(547)	–
Decrease in restricted cash and bank balance		–	2,021
Net cash flows used in from financing activities		(521)	(2,318)
Net decrease in cash and bank balances		(3,642)	(6,631)
Effect of exchange rate changes on cash and bank balances		191	(190)
Cash and bank balances at beginning of the year		17,834	24,655
Cash and bank balances at end of the year		14,383	17,834

Notes to the condensed interim consolidated financial statements

1. Corporate information

Pacific Radiance Ltd. (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited (“SGX-ST”). These condensed interim consolidated financial statements for the twelve months ended 31 December 2025 comprise the Company and its subsidiaries (collectively, the “Group”). The principal activity of the Company is investment holding.

The principal activities of the Group are:
(a) owning, managing, chartering and operating of offshore support vessels and dive support vessels; and
(b) ship building and repair.

2. Basis of preparation

The condensed interim consolidated financial statements for the twelve months ended 31 December 2025 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However selected explanatory notes are included to explain events and transactions that are significant to the understanding of the changes in the Group’s financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The financial statements are presented in United States Dollars (US$) which is the Company’s functional currency and all values in the tables are rounded to the nearest thousand (US$’000), except when otherwise indicated.

2.1 New and amended standards adopted by the Group

A number of amendments to SFRS(I)s have become applicable for the current reporting year. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those amendments.

2.2 Use of judgements and estimates

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial year.

4. Segment Information

For management purposes, the Group's operation is organised into two main operating business segments by services and products:

(a) the ship management business is engaged in the provision of vessel chartering, ship management, ship agency and project management services supporting the offshore oil and gas and offshore wind sectors; and

(b) the shipyard business is engaged in shipbuilding, ship repair, maintenance, fabrication and conversion activities.

Management monitors the operating results of the business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit from operations. Income taxes are managed on a group basis and are not allocated to the business segments.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

	Ship Management US$'000	**Shipyard** US$'000	**Total** US$'000
2H 2025			
Revenue:			
Sales	14,113	16,723	30,836
Inter-segment sales (Note A)	–	(19)	(19)
Sales to external customers	14,113	16,704	30,817
Results:			
Interest income	264	107	371
Finance costs	(1)	(142)	(143)
Depreciation and amortisation	(1,311)	(1,472)	(2,783)
Share of results of associates and joint ventures	(3,115)	–	(3,115)
Write-back/(Impairment) of doubtful trade receivables, net	167	(4)	163
Impairment of amounts due from related companies	(268)	–	(268)
Segment profit before taxation (Note C)	4,751	2,819	7,570

	Ship Management US$'000	**Shipyard** US$'000	**Total** US$'000
2H 2024			
Revenue:			
Sales	15,481	9,330	24,811
Inter-segment sales (Note A)	(24)	–	(24)
Sales to external customers	15,457	9,330	24,787

4. Segment Information (cont'd)

	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
2H 2024			
Results			
Interest income	113	2	115
Finance costs	(1)	(147)	(148)
Depreciation and amortisation	(1,150)	(1,400)	(2,550)
Share of results of associates and joint ventures	1,053	–	1,053
Write-back of amounts due from related companies	399	208	607
Segment profit before taxation	7,032	1,099	8,131

	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
12M 2025			
Revenue:			
Sales	28,166	27,040	55,206
Inter-segment sales (Note A)	–	(19)	(19)
Sales to external customers	28,166	27,021	55,187
Results:			
Interest income	540	114	654
Finance costs	(1)	(284)	(285)
Depreciation and amortisation	(2,556)	(2,884)	(5,440)
Share of results of associates and joint ventures	3,182	–	3,182
Impairment of doubtful trade receivables, net	(85)	(26)	(111)
Impairment of amounts due from related companies	(265)	–	(265)
Segment profit before taxation (Note C)	10,778	3,829	14,607

	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
As at 31 December 2025			
Segment assets:			
Investment in associates	8,846	–	8,846
Investment in joint ventures	5,360	–	5,360
Additions to non-current assets (Note B)	1,492	1,024	2,516
Segment assets	68,858	53,734	122,592
Segment liabilities	15,828	13,025	28,853

4. Segment Information (cont'd)

	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
12M 2024			
Revenue:			
Sales	25,321	18,546	43,867
Inter-segment sales (Note A)	(25)	–	(25)
Sales to external customers	25,296	18,546	43,842
Results:			
Interest income	172	2	174
Finance costs	(21)	(392)	(413)
Depreciation and amortisation	(1,933)	(2,770)	(4,703)
Share of results of associates and joint ventures	1,207	–	1,207
Write-back of amounts due from related companies	400	208	608
Impairment of property, plant and equipment	(481)	–	(481)
Segment profit before taxation	11,406	12,756	24,162

	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
As at 31 December 2024			
Segment assets:			
Investment in associates	6,347	–	6,347
Investment in joint ventures	1,997	–	1,997
Additions to non-current assets (Note B)	17,070	2,961	20,031
Segment assets	70,412	45,347	115,759
Segment liabilities	6,458	29,501	35,959

Note:

A. Inter-segment sales are eliminated on consolidation.
B. Additions to non-current assets are primarily due to capital expenditure for vessel enhancement and factory conversion.
C. Segment profit exclude fair value loss on the Warrants. Upon conversion of the Warrants, the fair value of the Warrants will be reclassified to share capital (refer to Note 15).

5. Disaggregation of revenue

Segments	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
2H 2025			
Type of services			
Lease revenue	4,346	–	4,346
Other ancillary time charter revenue	4,322	–	4,322
Shipbuilding and ship repair income	–	16,704	16,704
Ship management fee income	5,445	–	5,445
	14,113	16,704	30,817
Timing of transfer of services			
At a point in time	–	16,704	16,704
Over time	14,113	–	14,113
	14,113	16,704	30,817
2H 2024			
Type of services			
Lease revenue	6,438	–	6,438
Other ancillary time charter revenue	4,130	–	4,130
Ship repair income	–	9,295	9,295
Ship management fee income	4,889	–	4,889
Others	–	35	35
	15,457	9,330	24,787
Timing of transfer of services			
At a point in time	–	9,330	9,330
Over time	15,457	–	15,457
	15,457	9,330	24,787

5. Disaggregation of revenue (cont'd)

Segments	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
12M 2025			
Type of services			
Lease revenue	8,736	–	8,736
Other ancillary time charter revenue	8,604	–	8,604
Shipbuilding and ship repair income	–	27,021	27,021
Ship management fee income	10,826	–	10,826
	28,166	27,021	55,187
Timing of transfer of services			
At a point in time	–	27,021	27,021
Over time	28,166	–	28,166
	28,166	27,021	55,187
12M 2024			
Type of services			
Lease revenue	9,923	–	9,923
Other ancillary time charter revenue	7,267	–	7,267
Ship repair income	–	18,471	18,471
Ship management fee income	8,106	–	8,106
Others	–	75	75
	25,296	18,546	43,842
Timing of transfer of services			
At a point in time	–	18,546	18,546
Over time	25,296	–	25,296
	25,296	18,546	43,842

5. Disaggregation of revenue (cont'd)

Intercompany revenue

	Ship Management	Shipyard	Total
	US$'000	US$'000	US$'000
12M 2025	–	19	19
12M 2024	25	–	25

Geographical information

Revenue is based on the geographical location in which the services are performed.

	Group		Group	
	2H 2025	**2H 2024**	**12M 2025**	**12M 2024**
	US$'000	US$'000	US$'000	US$'000
Asia [(1)]	–	1,813	–	7,799
Singapore	22,072	18,472	37,675	28,789
Middle East	8,745	4,502	17,512	7,254
	30,817	24,787	55,187	43,842

[(1)] Asia includes Brunei and Thailand

6. Profit before taxation

6.1 Significant items

	Group		Group	
	2H 2025	**2H 2024**	**12M 2025**	**12M 2024**
	US$'000	US$'000	US$'000	US$'000
Income				
Gain on sale of investment in joint ventures, net	150	–	150	–
Gain on recognition of deferred gain on sale of vessels	–	–	–	4,282
Gain on debt forgiveness of bank loans	–	–	–	10,800
Gain on trade payables no longer payable	–	100	–	100
Gain on debt forgiveness of amounts due to related companies	27	30	27	1,835
Write-back of property, plant and equipment	862	–	862	–
Write-back of impairment of doubtful trade receivables, net	163	–	–	–
Write-back of investment in associates	–	5,510	–	5,510
Write-back of amounts due from related companies, net	15	607	941	608
Return of capital from joint ventures	6	–	99	–
Foreign exchange gains, net	–	108	–	–
Interest income	371	115	654	174
Expenses				
Depreciation of property, plant and equipment (included in cost of sales)	2,221	2,035	4,348	3,675
Depreciation of property, plant and equipment (included in general and administrative expenses)	562	515	1,092	1,028
Impairment of doubtful trade receivables, net	–	71	111	71
Impairment of property, plant and equipment	–	–	–	481
Impairment of amounts due from related companies	265	–	265	–
Interest expense on bank loans carried at amortised cost	–	–	–	89
Fair value loss on derivative warrant liabilities	3,766	478	3,509	468
Foreign exchange losses, net	86	–	40	35

6. Profit before taxation (cont'd)

6.2 Related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the financial year:

	Group		Group	
	2H 2025	**2H 2024**	**12M 2025**	**12M 2024**
	US$'000	US$'000	US$'000	US$'000
Income				
Charter hire income:				
- Joint ventures	2,576	5,243	10,808	6,999
Shipbuilding and repair income:				
- Associates	5,000	448	5,000	448
Management fee income:				
- Joint ventures	21	21	42	42
Ship management fee income:				
- Associates	38	42	80	84
- Joint ventures	(8)	7	40	7
- Related parties	–	–	–	195
Interest income:				
- Associates	104	–	104	–
- Joint ventures	79	69	240	107
Miscellaneous income:				
- Associates	13	–	26	–
- Joint ventures	61	–	460	–
Reimbursement of expenses:				
- Joint ventures	–	124	–	140
- Related parties	–	993	–	993
Expense				
Charter hire expense, ship repair, ship management and other cost of sales to:				
- Joint ventures	–	(177)	–	759

7. Taxation

The Group calculates the income tax expense for the period using the tax rate ould be applicable to the expected total annual earnings. The major components of income tax expense in the condensed consolidated statement of profit or loss are:

	Group		Group	
	2H2025	**2H2024**	**12M2025**	**12M2024**
	US$'000	US$'000	US$'000	US$'000
Current income tax expense	(3)	1,343	(98)	1,559
Deferred tax expense	–	–	1,854	129
Withholding tax expense	32	(1)	32	5
	29	1,342	1,788	1,693

8. Net asset value

	Group		Company	
	As at 31 December 2025	**As at 31 December 2024**	**As at 31 December 2025**	**As at 31 December 2024**
Net asset value (US$'000)	94,729	79,800	64,211	44,099
Total number of ordinary shares issued ('000)	1,455,218	1,447,993	1,455,218	1,447,993
Net asset value per ordinary share (US cents)	6.50	5.51	4.41	3.05

9. Trade receivables

The movement in allowance for expected credit losses of trade receivables computed based on lifetime expected credit losses is as follows:

	Group	
	As at 31 December 2025 US$'000	**As at 31 December 2024** US$'000
Movement in allowance accounts:		
At 1 January	437	1,503
Charge for the year	300	79
Write-back	(189)	(8)
Write-off	(136)	(1,137)
At 31 December	412	437

10. Amounts due from related companies

The Group provides for lifetime expected credit losses for trade amounts due from related companies based on a provision matrix similar to allowance for trade receivables. The Group compute expected credit loss for non-trade amounts and loans due from related companies using the probability of default approach.

The movement in allowance accounts is as follows:

	Group		Company	
	As at 31 December 2025 US$'000	**As at 31 December 2024** US$'000	**As at 31 December 2025** US$'000	**As at 31 December 2024** US$'000
Movement in allowance accounts:				
At 1 January	33,235	90,630	8,122	8,122
Charge for the year	1,356	1,281	–	–
Write-back	(5)	(608)	–	–
Write-off	(5,841)	(57,980)	–	–
Exchange differences	14	(88)	–	–
At 31 December	28,759	33,235	8,122	8,122

11. Fair values of financial instruments

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction, other than in a forced or liquidation sale.

(i) ***Fair value hierarchy***

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 – Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(ii) ***Fair value of financial instruments that are carried at fair value***

The following table shows an analysis of each class of assets and liabilities measured at fair value at the end of the reporting year:

	US$'000 Fair value measurements at the end of the reporting year using			
	Quoted prices in active markets for identifiable instruments (Level 1)	Inputs other than quoted prices that are observable (Level 2)	Significant unobservable inputs (Level 3)	Total
Group and Company **31 December 2025** ***Financial liabilities***				
Derivatives not designated as hedging instrument				
Derivative warrant liabilities	1,859	1,898	–	3,757
Group and Company **31 December 2024** ***Financial liabilities***				
Derivatives not designated as hedging instrument				
Derivative warrant liabilities	515	–	–	515

11. Fair values of financial instruments (cont'd)

(iii) ***Financial instruments whose carrying amounts are reasonable approximation of fair value***

(a) Trade and other receivables, trade payables and other liabilities, amounts due from/(to) related companies, cash and bank balances.

The carrying amounts of these balances approximate fair values due to their short-term nature.

(b) Amounts due from related companies and lease liabilities.

The carrying value of amounts due from related companies and lease liabilities approximate fair value as the current lending rates for similar types of lending arrangements are not materially different from the rates obtained by the Group.

Financial instruments by category

Set below is a comparison by category of the carrying amount of all the Group and Company's financial instruments that were carried in the financial statements.

	Financial assets at amortised cost US$'000	**Financial assets at fair value through profit or loss** US$'000	**Financial assets at fair value through OCI** US$'000
Group			
31 December 2025			
Assets			
Trade receivables	14,122	–	–
Other receivables	4,038	–	–
Amounts due from related companies	11,582	–	–
Cash and bank balances	14,383	–	–
	44,125	–	–
31 December 2024			
Assets			
Trade receivables	8,377	–	–
Other receivables	7,777	–	–
Amounts due from related companies	12,590	–	–
Cash and bank balances	17,834	–	–
	46,578	–	–

11. Fair values of financial instruments (cont'd)

(iii) ***Financial instruments whose carrying amounts are reasonable approximation of fair value (cont'd)***

Financial instruments by category (cont'd)

	Financial liabilities at amortised cost	Financial liabilities at fair value through profit or loss
	US$'000	US$'000
Group		
31 December 2025		
Liabilities		
Trade payables	4,302	–
Other liabilities	8,446	–
Amounts due to related companies	2	–
Derivative warrant liabilities	–	3,757
Lease liabilities	7,171	–
	19,921	3,757
31 December 2024		
Liabilities		
Trade payables	7,241	–
Other liabilities	13,453	–
Amounts due to related companies	1,450	–
Derivative warrant liabilities	–	515
Lease liabilities	7,012	–
	29,156	515

	Financial assets at amortised cost	Financial liabilities at fair value through profit or loss
	US$'000	US$'000
Company		
31 December 2025		
Assets		
Amounts due from related companies	31,480	–
Cash and bank balances	8,819	–
	40,299	–
31 December 2024		
Assets		
Amounts due from related companies	32,180	–
Cash and bank balances	1,459	–
	33,639	–

11. Fair values of financial instruments (cont'd)

(iii) ***Financial instruments whose carrying amounts are reasonable approximation of fair value (cont'd)***

Financial instruments by category (cont'd)

	Financial assets at amortised cost	Financial liabilities at fair value through profit or loss
Company	US$'000	US$'000
31 December 2025		
Liabilities		
Other liabilities	509	–
Amounts due to related companies	2,896	–
Derivative warrant liabilities	–	3,757
	3,405	3,757
31 December 2024		
Liabilities		
Other liabilities	388	–
Amounts due to related companies	7	–
Derivative warrant liabilities	–	515
	395	515

12. Property, plant and equipment

During the financial year ended 31 December 2025, property, plant and equipment increased by US$2.5 million primarily due to capital expenditure for vessel enhancement and factory conversion.

The Group assesses the impairment of its property, plant and equipment whenever events or changes in circumstances indicate that the carrying value exceeds its recoverable amount, which is the higher of its fair value less costs to dispose and its value in use.

There was no impairment loss recognised for the financial year ended 31 December 2025. The recoverable amount of certain assets was assessed to exceed their carrying amounts as at 31 December 2025, resulting in a US$0.9 million reversal of impairment in the statement of profit and loss.

13. Share capital and treasury shares

(i) *Share capital*

	Group and Company			
	31 December 2025		31 December 2024	
	No. of shares '000	US$'000	No. of shares '000	US$'000
Issued and fully paid ordinary shares:				
Balance at the beginning of the year	1,449,026	205,844	451,742	188,878
Issue of shares	7,225	477	997,284	16,966
Balance at the end of the year	1,456,251	206,321	1,449,026	205,844

As at 31 December 2025, a total of 7,225,424 Shareholder Warrants were converted into 7,225,424 ordinary shares of the Company (refer to Note 15). These new ordinary shares issued rank pari passu in all aspects with the existing ordinary share of the Company.

The Company's subsidiaries do not hold any shares in the Company as at 31 December 2025 and 31 December 2024.

(ii) *Treasury shares*

	Group and Company			
	31 December 2025		31 December 2024	
	No. of shares '000	US$'000	No. of shares '000	US$'000
Balance at the beginning and end of the year	(1,033)	(2,135)	(1,033)	(2,135)

The Company did not acquire any treasury shares during the financial year.

The Company's total issued ordinary shares excluding treasury shares as at 31 December 2025 and 31 December 2024 was 1,455,218,326 and 1,447,992,902 respectively.

14. Dividends

The directors have proposed a final dividend for the financial year 2025 of 0.175 S$ cents per share amounting to approximately US$2,000,000. The financial statements do not reflect the proposed final dividend which will be accounted for in shareholders' equity as an appropriation of retained earnings in the financial year ended 31 December 2026.

15. Derivative warrant liabilities

	Group and Company				
	31 December 2025		31 December 2024		
	No. of warrants '000	US$'000	No. of warrants '000	US$'000	Exercise price S$ per warrant share
Balance at the beginning of the year	67,816	515	45,488	68	
Shareholder Warrants (converted)/issued - quoted	(7,225)	(338)	11,021	15	0.025
Fair value adjustment on shareholder warrants	–	3,509	–	453	
Management Warrants issued – unquoted	–	–	11,307	–	0.045
Exchange differences	–	71	–	(22)	
Balance at the end of the year	60,591	3,757	67,816	515	

Both the Shareholder Warrants and Management Warrants (collectively the "Warrants") were issued on 19 September 2022 and will expire five years from the date of issuance on 19 September 2027. The Warrants may only be exercised on the date falling on the third anniversary of the issuance of the Warrants or earlier if all perpetual securities issued by the Company have been redeemed by the Company. All perpetual securities issued by the Company were redeemed by 30 August 2024.

On 5 February 2024, pursuant to a rights issue which constitutes an event that gives rise to an adjustment to the exercise price and the number of Warrants held by each holder of the Warrants, the Company issued (a) an aggregate of 11,021,494 additional Shareholder Warrants to the holders of Shareholder Warrants; and (b) an aggregate of 11,307,109 additional Management Warrants to the holders of Management Warrants. Accordingly, (a) the number of Shareholder Warrants has increased from 22,454,446 Shareholder Warrants to 33,475,940 Shareholder Warrants with an adjusted exercise price of S$0.025. The number of Management Warrants has increased from 23,033,431 Management Warrants to 34,340,540 with an adjusted exercise price of S$0.045.

As at 31 December 2025, a total of 7,225,424 Shareholder Warrants have been converted into ordinary shares of the Company. No Management Warrants have been converted into ordinary shares of the Company.

Except for the Warrants, there were no convertible securities as at 31 December 2025 and 31 December 2024. As at 31 December 2025, the number of shares that may be issued on exercise of the Warrants were 60,591,056 (31 December 2024: 67,816,480).

The Warrants are recognised as warrant liabilities rather than equity on the balance sheet as the exercise prices are denominated in S$, while the Company's functional currency is US$. Consequently, the Warrants are measured at fair value at their inception date and remeasured at each subsequent reporting period, with any change in fair value being recorded as a gain or loss in the statement of profit or loss.

Shareholder Warrant liabilities are considered as Level 1 liabilities on the fair value hierarchy, as they are listed. As at 31 December 2025, the fair value of the Shareholder Warrant liabilities was US$1,859,000 (31 December 2024: US$515,000), based on the listed warrant price of S$0.091 (31 December 2024: S$0.021).

Management Warrant liabilities are considered as Level 2 liabilities on the fair value hierarchy, as they are unlisted. Based on the listed price of the Shareholder Warrants and adjusting for the difference in exercise price between the Shareholder Warrants and Management Warrants, management has determined that the fair value of the unlisted Management Warrants was US$1,898,000 as at 31 December 2025 (31 December 2024: US$ Nil).

For the financial year ended 31 December 2025, a fair value loss of US$3.5 million (31 December 2024: US$0.5 million) for the Warrants was recognised in the statement of profit and loss as a result of the increase in fair value of the Warrants. Upon conversion of the Warrants, the fair value of the Warrants will be reclassified to share capital.

Other information required by Listing Rule Appendix 7.2

This announcement is pursuant to Rule 705(2) of the SGX Listing Manual.

1. Review

The condensed consolidated statement of financial position of the Group as at 31 December 2025 and the condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the twelve months ended 31 December 2025 and related explanatory notes have not been audited or reviewed.

2. Review of performance of the Group

Comparison of statement of profit or loss and other comprehensive income between 12M 2025 and 12M 2024

Total revenue from operations of US$55.2 million for 12M 2025 was US$11.3 million or 26% higher than the same period in 2024. The growth was mainly attributable to higher shipbuilding and ship repair revenue, as well as an increase in ship chartering and management revenue.

The Shipyard segment recorded a 46% improvement in revenue to US$27.0 million, driven by the completion and sale of a crew transfer vessel in the second half of the year, as well as higher-value ship repair jobs. Ship chartering and management revenue rose by 10% to US$28.2 million, underpinned by firmer chartering demand and improved vessel utilisation. Gross profit from operations increased by approximately US$7.9 million or 55% to US$22.2 million in 12M 2025.

Other operating income for 12M 2025 decreased to US$3.4 million, approximately US$20.7 million lower than the same period in 2024. The decrease was mainly due to the absence of gains recognised in the prior year, including gain on debt forgiveness of bank loan, recognition of deferred gain on sale of vessels, and write-back of investment in an associate. This was partially offset by write-back of impairment of property, plant and equipment, as well as write-back of amounts due from related companies following repayment.

General and administrative expenses for 12M 2025 was US$13.0 million, about US$0.6 million or 4% lower as compared to 12M 2024. It comprised mainly of staff costs, property tax and related expenses, and general corporate expenses.

A fair value loss of US$3.5 million was recognised for 12M 2025 due to the remeasurement of derivative warrant liabilities (refer to Note 15).

Other operating expenses for 12M 2025 declined by approximately US$0.1 million or 13% to US$0.8 million, contributed by cost reduction measures.

Finance costs decreased by approximately US$0.13 million or 31% to US$0.3 million as there was no outstanding bank loan for 12M 2025.

Share of results of associates and joint ventures for 12M 2025 was in relation to associate, PT Logindo Samudramakmur Tbk., and joint venture, Mainprize Asia Ventures Pte. Ltd.

2. Review of performance of the Group (cont'd)

Comparison of statement of financial position

Non-current assets

The Group's non-current assets amounted to US$72.3 million as at 31 December 2025 as compared to US$68.6 million as at 31 December 2024. The change was due to mainly to share of profit from associates and joint ventures for 12M 2025.

Current assets

The Group's current assets increased by US$4.2 million to US$51.3 million as at 31 December 2025 from US$47.1 million as at 31 December 2024. This was mainly due to the increase in:

(i) inventories by US$6.5 million, which included crew transfer vessels under construction; and
(ii) trade receivables by US$5.7 million.

This was partially offset by the decrease in:

(iii) other receivables by US$3.5 million;
(iv) cash and bank balances by US$3.5 million; and
(v) amounts due from related companies by US$1.0 million.

Current liabilities

The Group's current liabilities amounted to US$17.6 million as at 31 December 2025. The decrease of US$8.6 million in current liabilities from US$26.2 million as at 31 December 2024 was attributed mainly to the:

(i) reduction in trade payables of US$2.9 million and other liabilities of US$4.4 million; and
(ii) decrease in amounts due to related parties by US$1.4 million.

This was partially offset by the:

(iii) increase in tax provision and lease liabilities by US$0.1 million.

Non-current liabilities

The Group's non-current liabilities amounted to US$11.2 million as at 31 December 2025. Non-current liabilities increased from US$9.7 million as at 31 December 2024 primarily due to the:

(i) increase in derivative warrant liabilities of US$3.3 million (refer to Note 15); and
(ii) decrease in deferred tax liabilities of US$1.8 million.

Statement of Cash Flows

For 12M 2025, the Group registered a net cash outflow of US$3.6 million.

Net cash outflow from operating activities was US$1.7 million. Net working capital inflow from operating activities before working capital changes was US$15.0 million. There was a decline in working capital of US$17.0 million mainly attributed to the conversion of amounts owing by related companies to equity and the utilisation of internal cash flows to fund the increase in shipbuilding activities during the year.

Net cash outflow from investing activities was US$1.5 million, primarily due to capital expenditure for vessel enhancement and factory conversion.

Net cash outflow from financing activities was US$0.5 million due to lease payments of US$0.4 million and dividends of US$0.6 million, which was offset by proceeds of US$0.5 million from issuance of new ordinary shares upon conversion of the Shareholder Warrants.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The second half of 2025 was marked by a noticeable increase in global uncertainty, driven by escalating geopolitical tensions, shifting macroeconomic conditions and heightened policy unpredictability. This elevated uncertainty is expected to persist over the next 12 months. In particular, evolving U.S. trade policies, including tariff measures and technology and export restrictions, have contributed to increased global trade fragmentation, supply chain realignment and currency volatility. These developments have moderated global GDP growth expectations and resulted in a softer energy demand outlook for the coming year.

In the oil and gas sector, Brent crude oil prices traded largely within the US$60–70 per barrel range in 2025, reflecting a relatively balanced global supply-demand environment. Looking ahead over the next 12 months, while underlying fundamentals such as moderate demand expansion and continued non-OPEC supply growth may provide a degree of price stability, short-term volatility is expected to persist. Oil prices are likely to remain sensitive to geopolitical developments involving major oil-producing countries, particularly where supply disruptions or sanctions-related constraints could introduce additional risk premiums.

In the offshore wind sector, long-term fundamentals remain supportive, underpinned by energy transition commitments and decarbonisation targets. In light of evolving policy dynamics in the United States, investment is expected to become more geographically concentrated toward markets offering greater regulatory clarity and policy stability. Europe is likely to remain a core growth region, while in Asia-Pacific, countries such as Taiwan, Japan, South Korea and Australia continue to advance development pipelines aligned with their long-term energy transition objectives.

Given the fluid external environment, the Group will continue to exercise discipline in capital allocation and operational planning, while remaining positioned to capture opportunities across both the oil and gas and offshore wind markets.

5. Dividend information

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

Yes.

Name of Dividend	Final
Dividend type	Cash
Dividend amount per share (in cents)	0.175 SGD cents
Tax rate	Tax exempt (one tier)

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes.

(c) Date payable

The proposed dividend, if approved at the next Annual General Meeting to be held on 30 April 2026, will be paid on 20 May 2026.

(d) Books closure date

The Share Transfer Books and Register of Members of the Company will be closed on 8 May 2026 at 5:00 pm for the preparation of dividend.

6. Interested person transactions

The Group has not obtained a general mandate from shareholders for Interested Party Transactions.

7. In the review of performance, the factors leading to any material change in contributions to turnover and earnings by the business or geographical segments

Refer to part 2 and 4.

8. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

	2025 US$	2024[1] US$
Final Dividend	2,000,000	547,000
Total	2,000,000	547,000

Note:
1. 2024 proposed dividend was approved in the Annual General Meeting on 28 April 2025 and paid on 20 May 2025.

9. Confirmation of Directors and Executive Officers' undertakings pursuant to Listing Rule 720(1)

The Company confirms that it has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) pursuant to Rule 720(1) of the SGX Listing Manual.

10. Person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Alphonsus Ang	67	Brother-in-law of Mr Pang Yoke Min who is the substantial shareholder and executive chairman of the Company. Uncle of Mr Pang Wei Meng who is the executive director of the Company.	General Manager – Procurement. Appointed in 2007. Responsible for the development of the Group's supply chain management policies as well as the management of procurement activities in alignment with the Group's strategies and business plans.	None.
James Ang	65	Brother-in-law of Mr Pang Yoke Min who is the substantial shareholder and executive chairman of the Company. Uncle of Mr Pang Wei Meng who is the executive director of the Company.	Ship Repair Manager. Appointed in 2011. Responsible for management of the ship repair yard.	None.

11. Confirmation by the Board pursuant to SGX Listing Rule 705(5)

The Board hereby confirms to the best of its knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the financial statements for the months ended 31 December 2025 to be false or misleading in any material respect.

On behalf of the Board of Directors

Pang Yoke Min
Executive Chairman

Pang Wei Meng
Executive Director

28 February 2026