



FY2023 Results Presentation

27 February 2024

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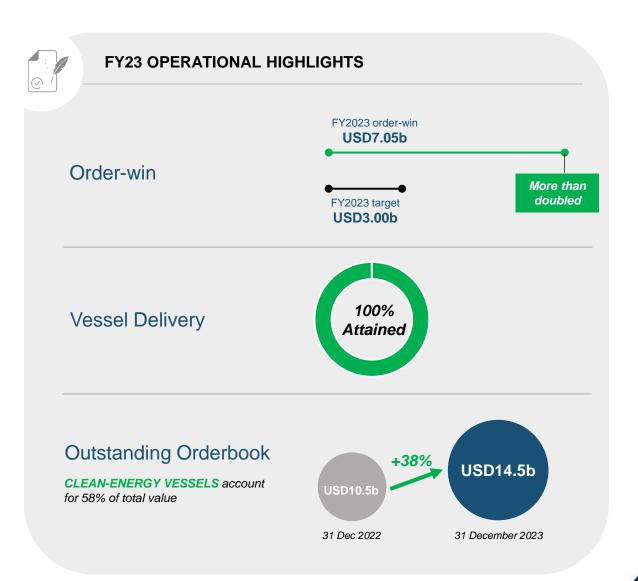
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FY2023 Snapshot



Record PATMI, greatly improved gross margin, more than doubled FY2023 order-win target

lı,	FY23 FINANCIAL RESULTS		
	Revenue	Gross Margin	PATMI*
	RMB24.1b	22.4%	RMB4.1b
	+16% y-o-y	+7ppts** y-o-y	+57% y-o-y
	ROE*	Dividend	Dividend Payout**
	19.6%	6.5	33.7%
	+4.7 pts	SG Cents	



^{***} Applied SGD/CNY= 0.1860, Bloomberg data as of 31 December 2023



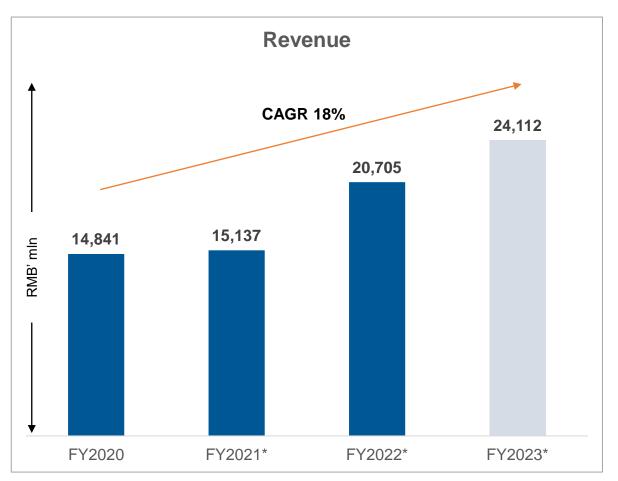
FINANCIAL HIGHLIGHTS

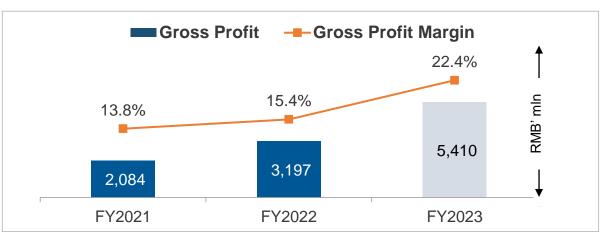


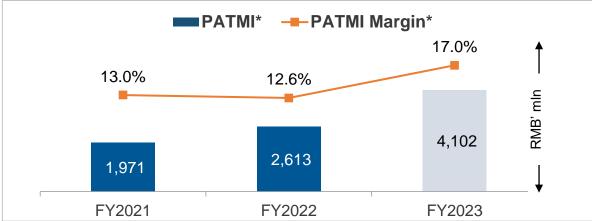




Strong FY2023 performance driven by increased new-build prices, favourable foreign exchange rate and reduced raw material costs



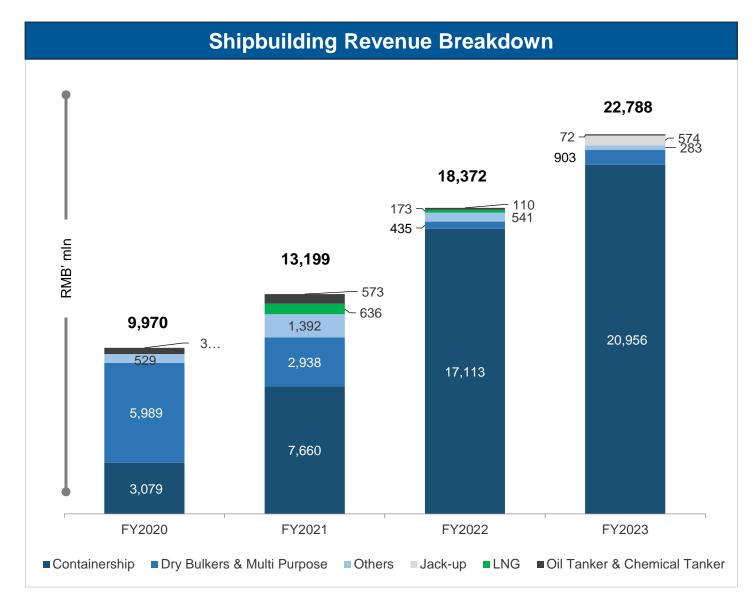


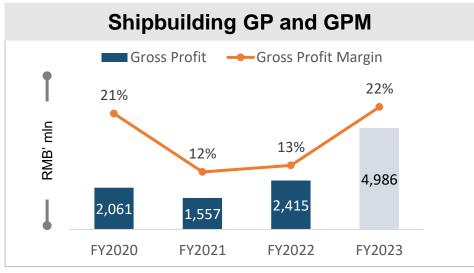


^{*} Revenue, Gross profits and PATMI for FY2021, FY2022, and FY2023 from continuing operations only









Shipbuilding revenue growth due to



- (1) increased vessel prices
- (2) a favourable foreign exchange rate

Gross profit expansion driven by

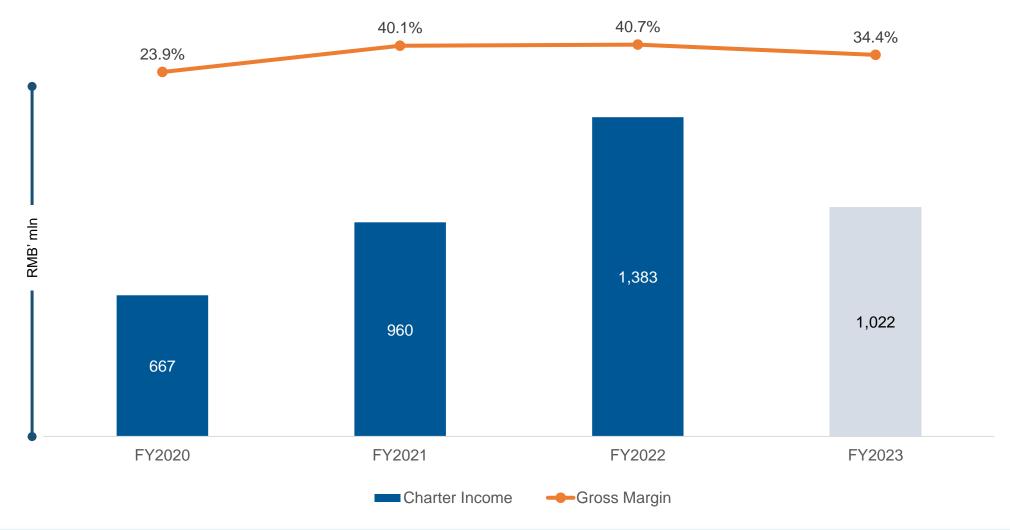


- (1) reduced raw material costs, particularly for steel
- (2) GP contribution from the re-sale of the jack-up rig



Shipping Segment

Margin compression due to lower charter rates; the Group has strategically locked in short-term contracts which gives us flexibility to reassess in the near-term



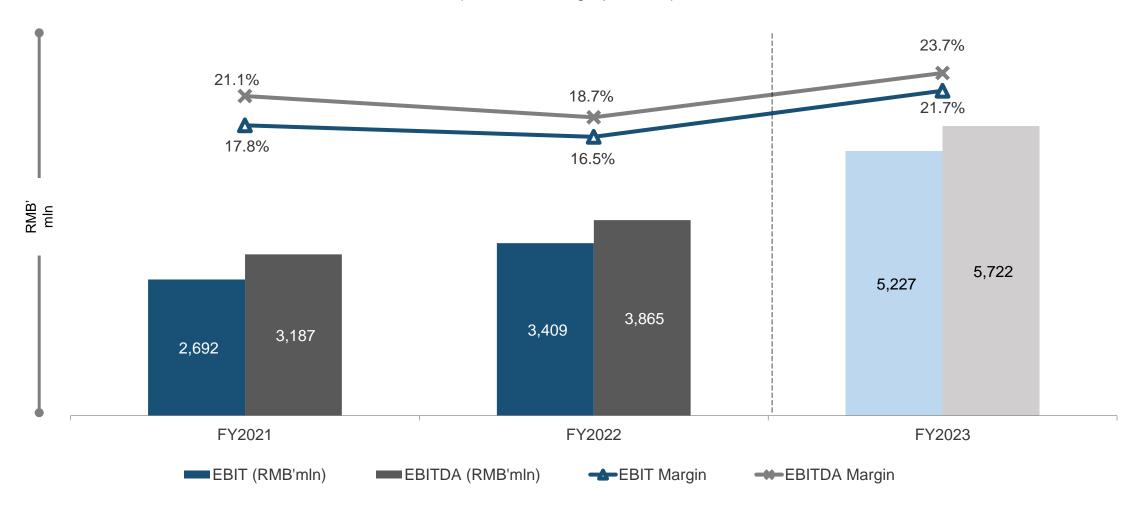




Notable improvements in the Group's profitability

EBIT and EBITDA Trends

(From Continuing Operations)



Balance Sheet Highlights

Robust balance sheet with a strong net cash position

Financial Highlights	31 Dec 2023	31 Dec 2022
Filialiciai Highlights	RMB'000	RMB'000
Property, Plant and Equipment	7,219,062	7,277,768
- Property, Plant and Equipment – Shipping Segment	3,363,792	3,182,454
Cash & Cash Equivalents	16,560,685	10,778,393
Total Borrowings	5,594,646	4,567,540
Total Equity	21,142,950	17,704,760
Gross Gearing	26.5%	25.8%
Net Gearing	Net cash position	Net cash position

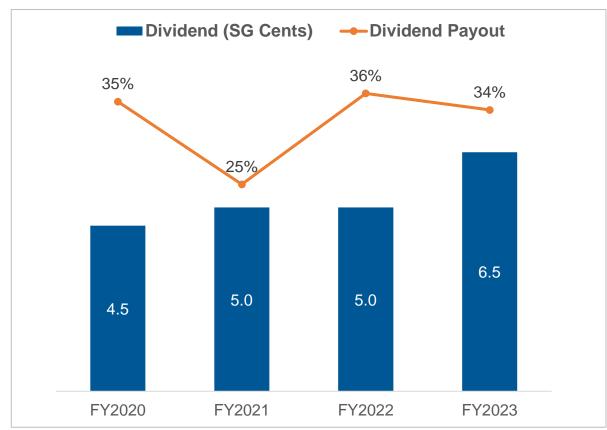
Marginal decline due to the disposal of ageing vessels and depreciation, partially offset by fleet expansion

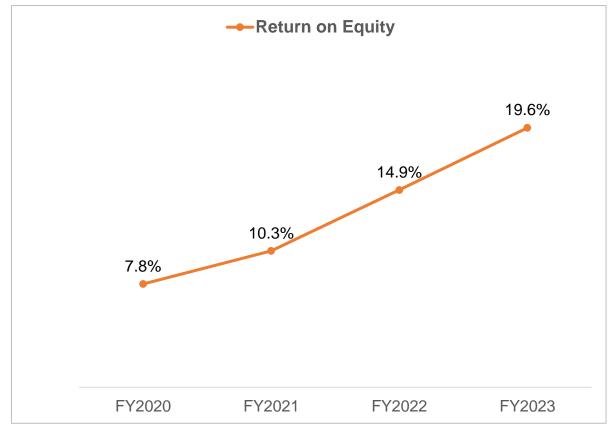
Remains at a healthy gearing position





Sustainable dividend and improved return on equity to reward shareholders' long-term unwavering support





*ROE for FY2022 and FY2023 was calculated using PATMI from continuing operations only



SHIPBUILDING SEGMENT HIGHLIGHTS



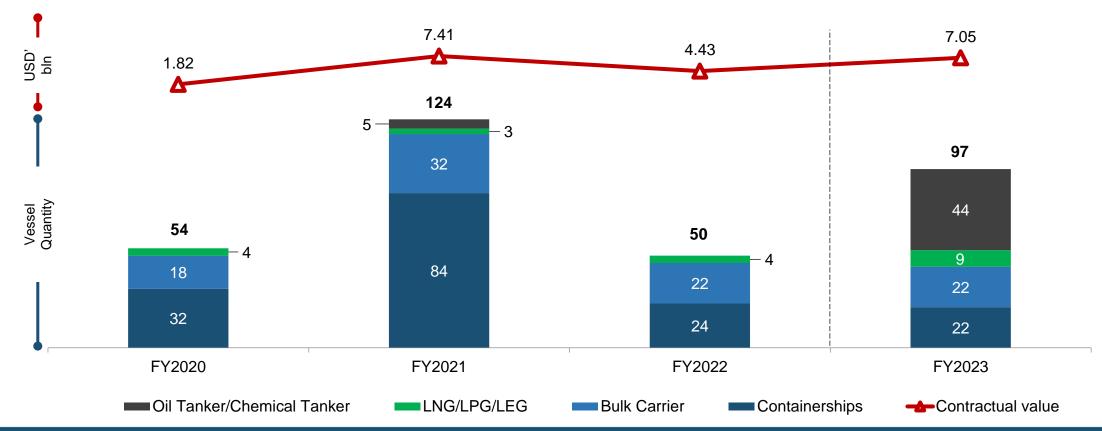




More than doubled FY2023 order-win target of USD3 billion



Order-win Trend







Significant proportion of new order-wins was classified as eco-friendly vessels, aligning with the green transition trend

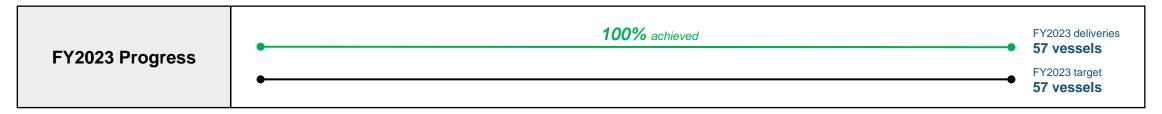
Vessel Type	Size & Specifications	Quantity
	8,000TEU	2
CONTAINERSHIPS	Methanol Dual-fuel 950TEU	4
Total Quantity: 22	Methanol Dual-fuel 9,000TEU	6
	LNG Dual-fuel 24,000TEU	10
LNG/LPG/LEG	36,000 CBM LEG	1
Total Quantity: 9	40,000 CBM LPG	8
BULK CARRIERS	Combination 83,300 DWT	3
	80,000DWT	5
Total Quantity: 22	82,500DWT	14
OIL TANKERS	50,000DWT MR OT	31
	75,000DWT LR1 OT	8
Total Quantity: 44	114,000DWT LR2 OT	5

Newly secured eco-friendly vessel orders

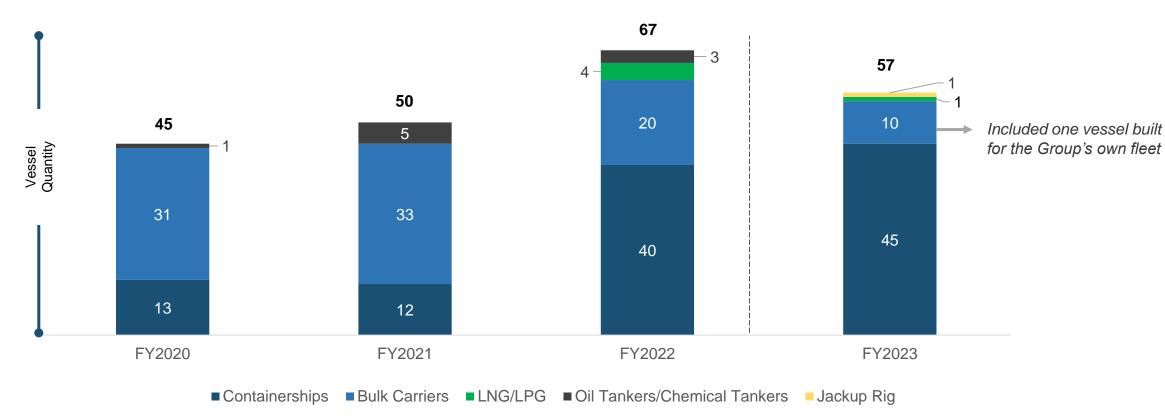
Vessel Delivery



Achieved 100% of FY2023 vessel delivery target



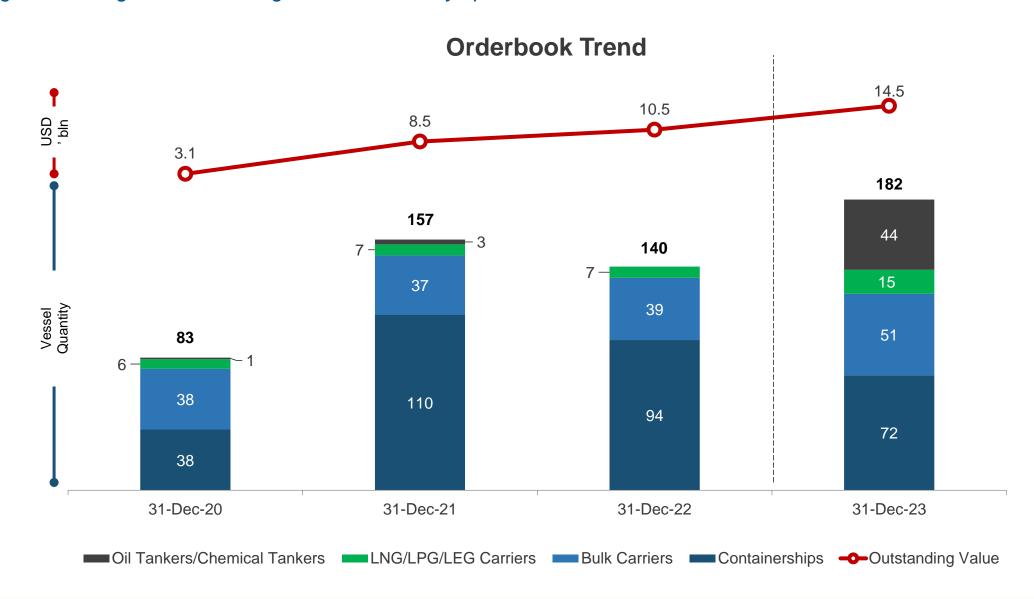
Vessel Delivery Trend







Strong outstanding orderbook brings revenue visibility up to 2027



Outstanding Orderbook Breakdown



Clean energy vessels account for ~58% of the total outstanding orderbook value

182

7.58m

USD14.48b

2024 - 2028

Vessels

Compensated gross tonnage (CGT)

Total Contract Value

Delivery Timeframe

Containerships			
72	4.99m	USD9.07b	
Vessels	Total CGT	Total Value	
Size & Spec	ifications	Quantity	
1,8007	ΓEU	3	
2,4007	ΓEU	1	
3,3007	3,300TEU		
3,5007	3		
4,6007	2		
8,0007	4		
15,000	1		
16,000TEU		9	
Methanol Dual-Fuel 950TEU		4	
Methanol Duel-Fuel 9,000TEU		6	
LNG Dual-Fuel 7,000TEU		12	
LNG Dual-Fue	LNG Dual-Fuel 8,000TEU		
LNG Dual-Fuel	LNG Dual-Fuel 16,000TEU		
LNG Duel-Fuel 24,000TEU		10	

Bulk Carriers			
51 Vessels	1.02m Total CGT	USD2.02b Total Value	
Size & Speci	fications	Quantity	
29,8000	OWT	1	
32,000	4		
40,000DWT		6	
45,000DWT		4	
63,200DWT		2	
66,000DWT		10	
80,000DWT		5	
82,500DWT		16	
Combination 83,300DWT		3	

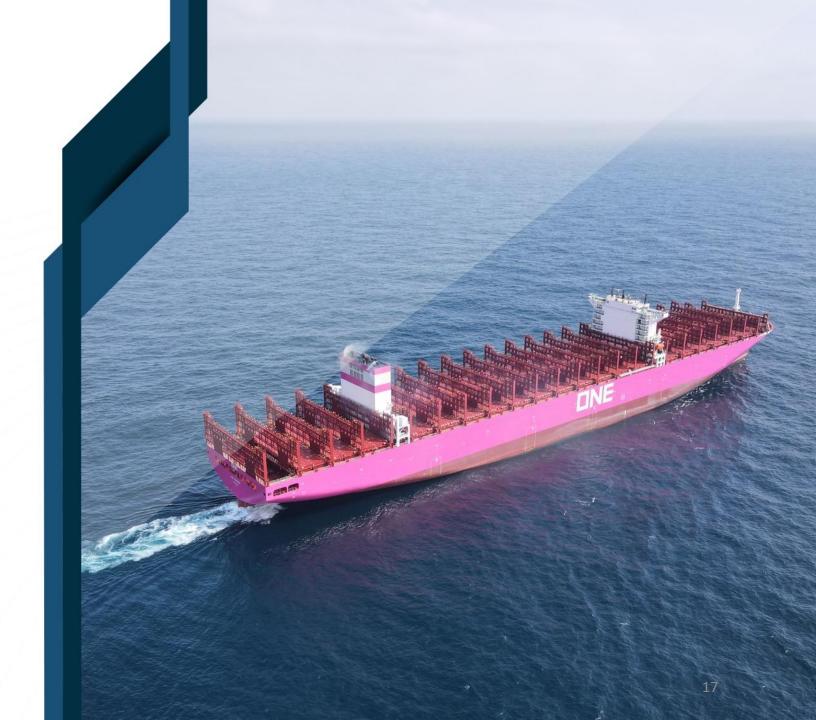
LNG/LPG/LEG				
15	0.46m	USD1.34b		
Vessels	Total CGT	Total Value		
Size & Spec	Quantity			
36,000 CBM LEG		3		
40,000 CB	10			
175,000 CE	2			

Oil Tankers			
44	1.11m	USD2.05b	
Vessels	Total CGT	Total Value	
Size & Spec	Size & Specifications		
50,000DW	50,000DWT MR OT		
75,000DW1	75,000DWT LR1 OT		
114,000DWT LR2 OT		5	

Note: Order book data as of 31 December 2023



SHIPPING SEGMENT HIGHLIGHTS







Well-diversified fleet enables us to offer comprehensive services to our clients

	Quantity	Average Age (Years)	Total Capacity
Bulk Carriers	24	8.00	1,776,600 DWT
Stainless Steel Chemical Tankers	3	8.50	52,200 DWT
Containerships	2	1.80	3,600 TEU
Multiple Purpose Vessels	1	10.70	12,500 DWT
Total	30	7.70	



OUTLOOK & GUIDANCE



Industry Outlook



Regulatory factors will continue to boost new-build orders

International Regulations

▶ The United Nations Climate Change Conference ("COP28")

Nov 2023

- Highlighted the importance of greenhouse gas ("GHG") emission reduction
- Emphasized on the phase-down of reliance on fossil fuel

China Regulations

Maritime

Industry Regulations **Green Development in the Shipbuilding Industry**

Dec 2023

Carbon Peak Carbon Neutrality Guidance to Establish Green Shipbuilding Roadmap

By 2030

By 2060

By 2030

Accelerate fleet decarbonization

2023 IMO Strategy on Greenhouse Gas ("GHG") Emission Reduction Net Zero

Two Indicative Checkpoints

By 2050

20-30%

Reduction **By 2030**

70-80% Reduction By 2040

Inclusion of Maritime Emissions into EU Emissions Trading System

Jan 2024

Jul 2023

- · Mandated ship operators to purchase and surrender emission allowances
- Any non-compliance could result in fines, refusal of port calls, and potential detention of the ship

Source: United Nations, IMO, China Government, European Union





Cautiously optimistic about the long-term green fleet renewal trend; increases order-win target to US\$4.5 billion for FY2024



2024 Order-win Target

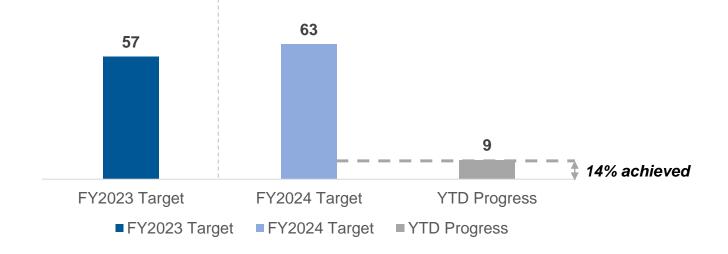
New orders will be primarily from alternative fueled vessels and tankers





2024 Vessel Delivery Target

2024 Vessel deliveries stem from orders placed in 2021 and 2022.





THANK YOU!



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