BBR HOLDINGS (S) LTD
(Incorporated in the Republic of Singapore)
(Company Registration Number: 199304349M)

APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR AND CHANGE IN COMPOSITION OF THE BOARD COMMITTEES

The Board of Directors (the "**Board**") of BBR Holdings (S) Ltd (the "**Company**") wishes to announce the appointment of Mr Bhavik Doshi as an Independent Non-Executive Director of the Company with effect from 2 November 2026.

The detailed announcement pursuant to Rule 704(6) of the Listing Manual of the Singapore Exchange Securities Trading Limited in relation to the above appointment will be released separately via SGXNet.

With this appointment, the Board composition will comprise eight directors: three independent non-executive directors, three non-independent non-executive directors and two executive directors.

The constitution of the Board and the various Board Committees with effect from 2 November 2026 will be as follows:

Board Members		**Audit & Risk Committee**	**Remuneration Committee**	**Nominating Committee**
Mr. Lim Boon Cheng	Independent Director, Non-Executive Chairman	Chairman	Member	Member
Mr. Chan Mun Wei	Independent Non-Executive Director	Member	Chairman	Chairman
Mr. Bhavik Doshi	Independent Non-Executive Director	Member		Member
Mr. Jan Frederic Moermann	Non-Independent Non-Executive Deputy Chairman,	Member	Member	Member
Ms. Karen Lee Kiah Ling	Non-Independent Non-Executive Director	Member		Member
Mr. Bruno Sergio Valsangiacomo/ Marcel Poser	Non-Independent Non-Executive Director			
Mr. Havard Chi Cher Pan	Executive Director, Acting Chief Executive Officer			
Mr. Tan Kheng Hwee Andrew	Senior Executive Director			

Following the Board reconstitution, the Company will comply with Rule 210(5)(c) of the SGX-ST Mainboard Listing Manual and the Code of Corporate Governance 2018.

BY ORDER OF THE BOARD

Havard Chi Cher Pan
Executive Director & Acting Chief Executive Officer

2 November 2026