



Q & M DENTAL GROUP (SINGAPORE) LIMITED

(Company Registration Number 200800507R)

(Incorporated in the Republic of Singapore)

**COMPLETION OF PROPOSED ACQUISITION OF ANN ARBOR DENTAL SURGERY PTE. LTD.
AND NOTICE OF TRANSFER OF TREASURY SHARES**

The Board of Directors (the “**Board**”) of Q & M Dental Group (Singapore) Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) refers to the Company’s announcement dated 11 February 2026 in relation to, among other things, the proposed acquisition of Ann Arbor Dental Surgery Pte. Ltd. (“**Ann Arbor**”) (the “**Proposed Ann Arbor Acquisition**”).

The Board wishes to announce that the Company had on 8 April 2026 entered into a Sale and Purchase Agreement (“**SPA**”) with Dr Teoh Siew Gaik and Mr Lim Peng Soon (collectively, the “**Vendors**”) for the acquisition by the Company of the entire issued and paid-up share capital of Ann Arbor.

The Board further wishes to announce that the conditions precedent as set out in the SPA have been fully satisfied and/or waived, and the Proposed Ann Arbor Acquisition has been completed. In connection with the Proposed Ann Arbor Acquisition, Dr Teoh Siew Gaik has also entered into a seven (7)-year service agreement with the Company.

In accordance with the terms of the SPA, part of the consideration for the Proposed Ann Arbor Acquisition was satisfied through the transfer to the Vendors of an aggregate of 657,819 treasury shares as consideration shares. Pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Company wishes to announce the following details on the transfer of treasury shares:

(a)	Date of the sale, transfer, cancellation and/or use of treasury shares	8 June 2026	
(b)	Purpose of such sale, transfer, cancellation and/or use of treasury shares	Transfer of consideration shares pursuant to the proposed acquisition of Ann Arbor Dental Surgery Pte. Ltd. as announced by the Company on 11 February 2026	
(c)	Number of treasury shares sold, transferred, cancelled and/or used	657,819	
(d)	Number of treasury shares before and after such sale, transfer, cancellation and/or use of treasury shares	Before	18,824,035
		After	18,166,216
(e)	Percentage of the number of treasury shares against the total number of issued ordinary shares (excluding treasury shares) that is listed before such sale, transfer, cancellation and/or use ⁽¹⁾	1.99%	
(f)	Percentage of the number of treasury shares against the total number of issued ordinary shares (excluding treasury shares) that is listed after such sale, transfer, cancellation and/or use ⁽²⁾	1.92%	

(g)	Value of the treasury shares if they are used for a sale or transfer, or cancelled ⁽³⁾	657,819 treasury shares at S\$0.55 per share amounting to S\$361,800.45
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Note:

- (1) The percentage is calculated based on the issued share capital of the Company comprising of 947,041,312 ordinary shares (excluding treasury shares) before the transfer of treasury shares.
- (2) The percentage is calculated based on the issued share capital of the Company comprising of 947,699,131 ordinary shares (excluding treasury shares) after the transfer of treasury shares.
- (3) Based on the agreed issue price of S\$0.55 per share pursuant to the SPA.

By Order of the Board

Ng Sook Hwa
Chief Financial Officer
10 June 2026