

## CapitaLand Retail China Trust

Singapore's First Listed China Shopping Mall REIT

## **Annual General Meeting 2017**

19 April 2017

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## **L** Contents

- FY 2016 Key Highlights
- Decade of Excellence
- Asset Management Update
- Disciplined Capital Management
- Championing Sustainability
- Going Forward
- 2017 Annual General Meeting







## L Vision & Mission

### Vision

Sustainable and resilient REIT with a professionally managed portfolio of quality retail real estate across China.

### **Mission**

Deliver sustainable income growth to our Unitholders and value add to the community and stakeholders by enhancing organic growth through proactive asset management; creating new value through innovative asset enhancement strategies; and capitalising on yield-accretive acquisitions growth.





## **Delivering A Resilient Performance**

### **Gross Revenue**

RMB1,027.5 million

▲ 2.2% y-o-y

## **Net Property Income**

In RMB terms

RMB669.8 million

▲ 4.1% y-o-y

### **Net Property Income**

In SGD terms

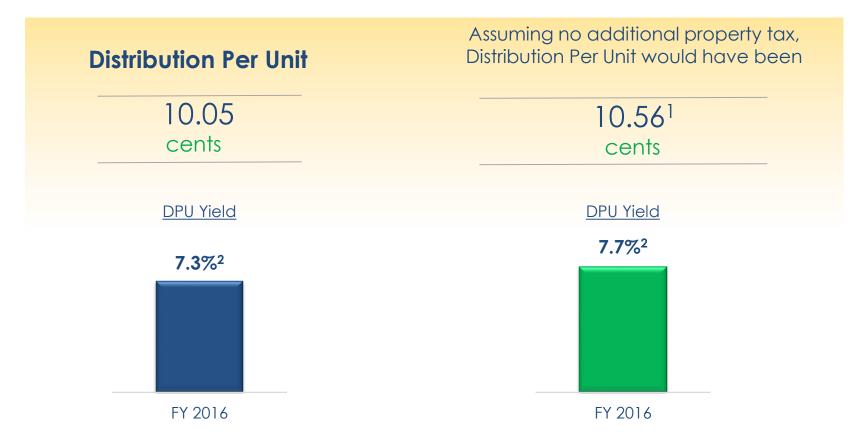
S\$139.7 million

▼1.0% y-o-y





## **Delivering A Resilient Performance**



<sup>1.</sup> Assuming the same exchange rate as FY 2015, FY 2016 DPU (same property tax basis) would have been 11.22 cents, 5.8% higher.

2. Based on unit closing price of \$\$1.37 on 31 December 2016.



## **L** Healthy Operating Metrics



95.9% Portfolio Occupancy



3.9%
Portfolio Rental Reversion



92.1 million Annual Shopper Traffic ▲ 1.1% yoy



RMB12.7 billion Portfolio Property Valuation ▲ 16.5% yoy 11 Properties



**RMB1,743** per sq m Tenants' Sales 3.1% yoy





## Geographical Diversified Portfolio; Well Located in Major Cities

### A Beijing

- 1. CapitaMall Xizhimen
- 2. CapitaMall Wangjing
- 3. CapitaMall Grand Canyon
- 4. CapitaMall Anzhen
- 5. CapitaMall Shuangjing
- **B** Shanghai
- 6. CapitaMall Qibao
- **©** Wuhu
- 7. CapitaMall Wuhu
- Wuhan
- 8. CapitaMall Minzhongleyuan
- **E** Zhengzhou
- 9. CapitaMall Erqi
- (F) Hohhot
- 10. CapitaMall Saihan
- G Chengdu
- 11. CapitaMall Xinnan











- Positioned as onestop familyoriented destinations
- Sizeable population catchment
- Easily accessible via major transportation



## Celebrating A Decade of Excellence

### **Total Assets**

(as at 31 December)

2016: **\$\$2.8 billion** 

2007: S\$0.8 billion

## Total Gross Rentable Area

(as at 31 December)

2016: **657,706 sq m** 

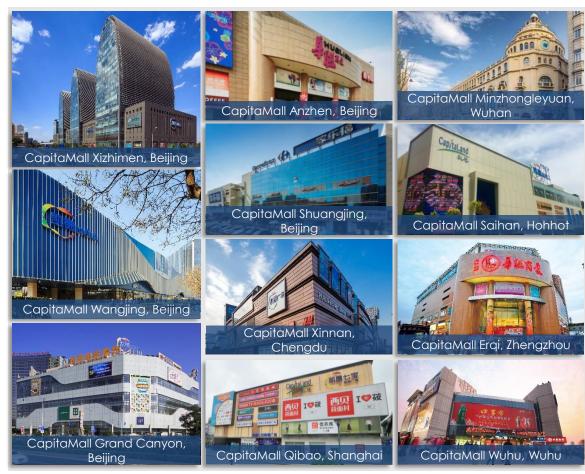
2007: 412,866 sq m

## No. of Properties

(as at 31 December)

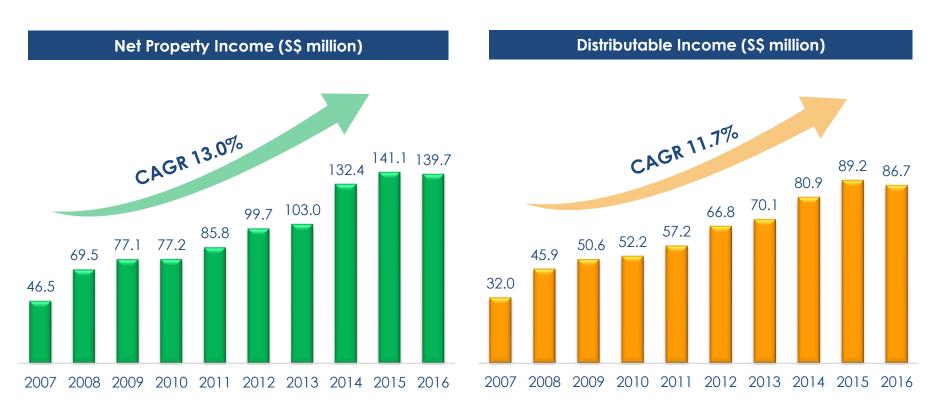
2016: **11** 

2007: 7





## Celebrating A Decade of Excellence





## **Strategic Expansion & Active Portfolio** Management



2008:

Acquired

Xizhimen in

Beiiina



Completed phase I of AEI at Saihan



Saihan into a family and lifestyle destination in **Hohhot** 



2011: Acquired Minzhongleyuan, in Wuhan



2013: **Acquired** Grand Canvon in fast-growing South Beijing



2014: The revamped Minzhongleyuan reopened in April 2014 to positive responses



2015: Completed the car park upgrading works at **Grand Canvon** 



2016: **Acquired Xinnan in** Chengdu

Renovated the facade of Wangjing, Qibao and Saihan and rejuvenated the interior of Grand Canvon













# Entry to Chengdu with the Acquisition of CapitaMall Xinnan



- Acquisition completed on 30 Sep 2016
- Full year contribution from FY 2017
- Attractive mall & DPU accretive
  - Well connected to public transport and arterial roads
  - Enjoys strong synergy with the neighbouring establishments
  - Proximity to large affluent catchment
  - Stable footfall & tenants' sales
- Total investment cost of RMB1,527 mil



## Enhancing Mall Competitiveness through Façade Upgrading





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## Enhancing Mall Competitiveness through Façade Upgrading







# CapitaMall Minzhongleyuan: Reopening of Zhongshan Avenue & Commencing Operations of Line 6 on 28 Dec 16



Occupancy increased to 93.6%

Enjoy growing footfall and tenants' sales

- Local government started on the transformation of Zhongshan Avenue to iconic lifestyle destination
- Favourably located between two bustling metro stations
- A Liuduqiao metro station
  - ~200 m from Minzhongleyuan
- B Jianghan Road metro station
  - ~600 m from Minzhongleyuan
  - Interchange for Line 2 and Line 6





# CapitaMall Minzhongleyuan – Revamp of Cinema to Attract Moviegoers

UA cinemas will take up additional space, update the current IMAX technology and refurbish the interior design and layout

Target to reopen in phases from 2Q 2017 onwards





## Riding on the Demand for Co-Working Space

- UrWork<sup>1</sup>, provides working spaces and related services to entrepreneurs, small enterprises, start-ups and independent professionals
- CapitaMall Minzhongleyuan
  - First UrWork project in Wuhan; commenced operations in phases from 28 Dec 2016
- CapitaMall Wangjing
  - Occupying ~1,300 sq m; Target to open in 2Q 2017
- UrWork members will form a stable recurring customer base for the mall





 International Enterprise (IE) Singapore, CapitaLand and UrWork signed a Memorandum of Understanding in December 2016 to facilitate Singapore SMEs' entry into China.

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# CapitaMall Qibao – Introduce More Lifestyle Concepts to Engage Shoppers











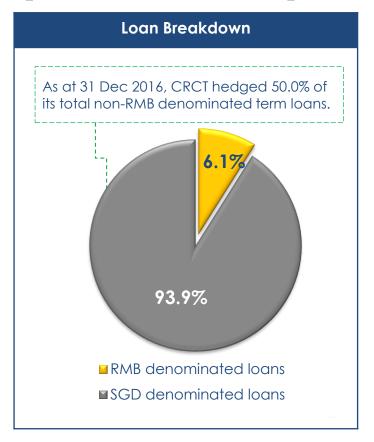






# Legistra Key Financial Indicators (31 Dec 2016)

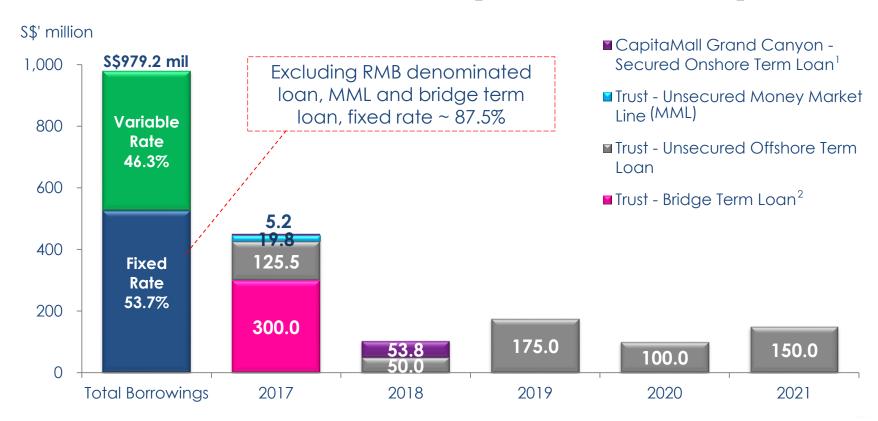
Gearing	Average Cost of Debt
35.3%	2.81%
31 Dec 2015: 27.7%	31 Dec 2015: 2.99%
Average Term to Maturity (Years)	Unencumbered Assets as % of Total Assets <sup>1</sup>
1.84	97.9%
31 Dec 2015: 2.18	31 Dec 2015: 96.9%
Interest Coverage	Net Debt / EBITDA
6.0x	7.7x
31 Dec 2015: 6.3x	31 Dec 2015: 5.4x



<sup>1.</sup> Negative pledge and non-disposal is allowed, subject to a ratio of the market value of the unencumbered assets and the unsecured borrowings of at least 2:1.

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## Debt Maturity Profile (31 Dec 2016)



<sup>1.</sup> Amortisation repayment is \$\$5.2 million in 2017. The outstanding loan balance will be fully repaid in December 2018.

<sup>2.</sup> One-year bridge term loan to finance the acquisition of CapitaMall Xinnan on 30 September 2016.



Commitment to Community Causes & Sustainable Development











# Commitment to Community Causes & Sustainable Development







# **L** Going Forward

- 2017 GDP and retail sales targeted to grow at around 6.5% and 10% y-o-y respectively
- CapitaMall Xinnan To strengthen brand and tenant mix, improve sales and costs efficiency to further improve the mall's attractiveness
- CapitaMall Minzhongleyuan Improve occupancy and bring in quality tenants
- Rejuvenate CapitaMall Xizhimen and CapitaMall Wangjing to maintain their leadership positions
- CapitaMall Wuhu Ongoing trade mix adjustment to strengthen competitiveness
- Continue to seek acquisition opportunities to strengthen CRCT's portfolio





## **Thank You**