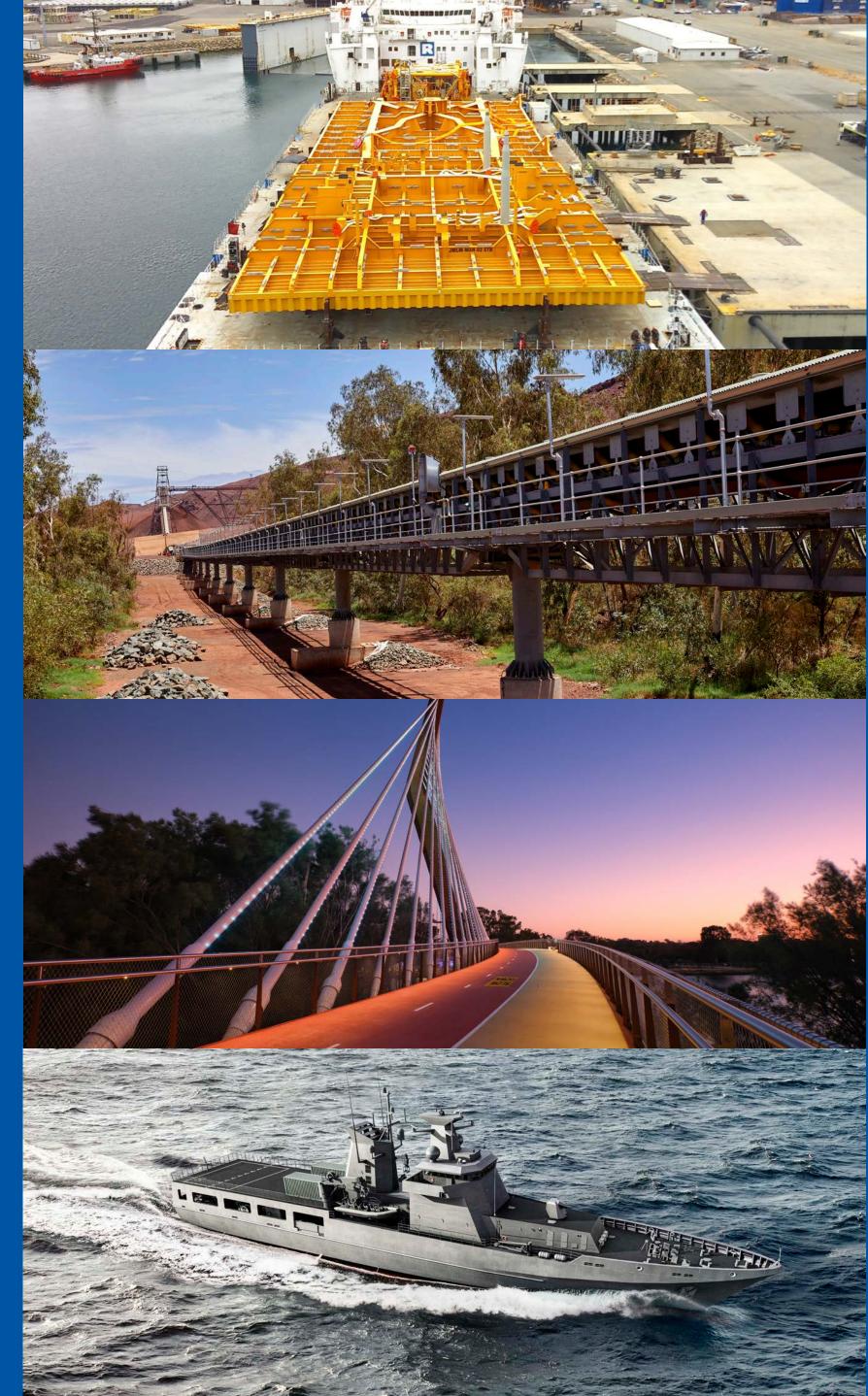


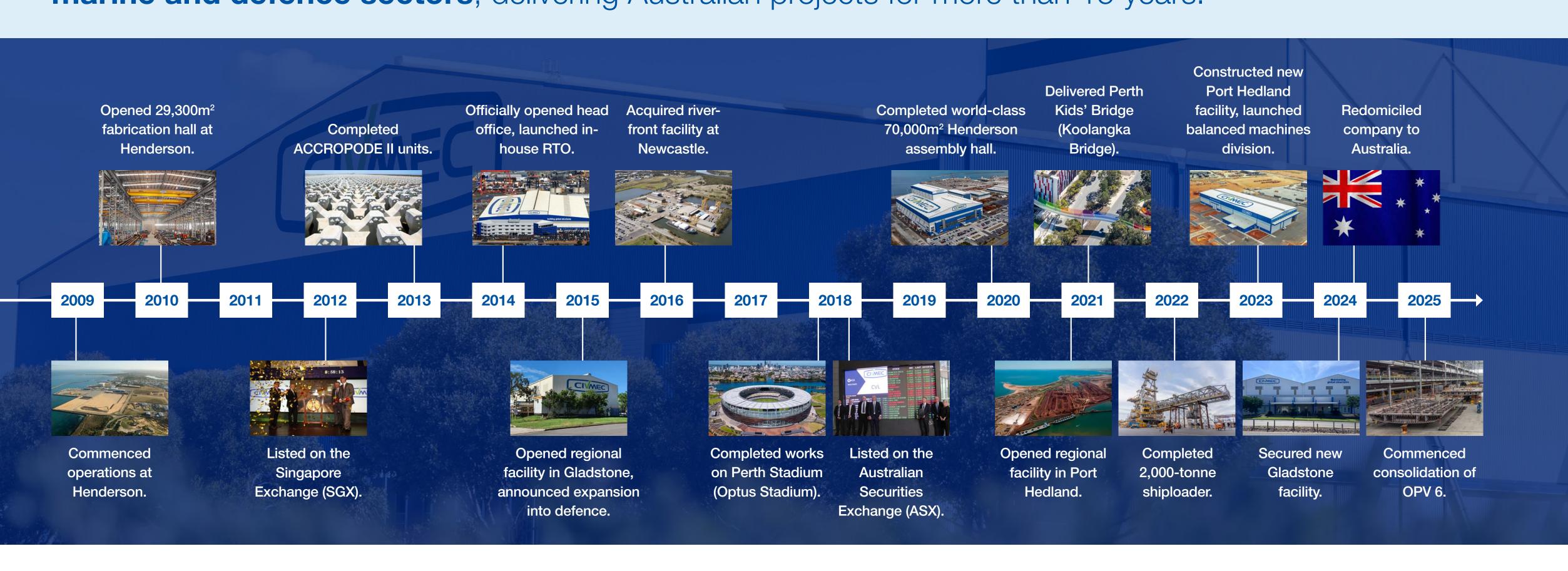
Euroz Hartleys Industrial & Resources Forum

June 2025 ASX:CVL SGX:P9D



Delivering for Australia since 2009

Civmec is a multidisciplinary services provider to the energy, resources, infrastructure, marine and defence sectors, delivering Australian projects for more than 15 years.















41.2% shares on SGX (as at 13/06/2025)

CIVMEC

Henderson (WA), Newcastle (NSW), Gladstone (QLD) and Port Hedland (WA)

Redomiciled to Australia in September 2024

uilding global structure





Integrated services, turnkey solutions







Manufacturing

- Heavy engineering
- Offsite modular assembly and testing
- OEM material handling equipment
- Naval shipbuilding



Construction

- Module installation
- Structural, mechanical, piping, electrical and instrumentation (SMPE&I)
- Electrical, instrumentation and control (EIC)
- Structural concrete works
- Site earthworks

Maintenance and Capital Works

- SMPE&I and maintenance
- Civil concrete works
- Industrial insulation
- Rope access
- Heat resistant industrial linings





Strategic facility locations in key activity hubs



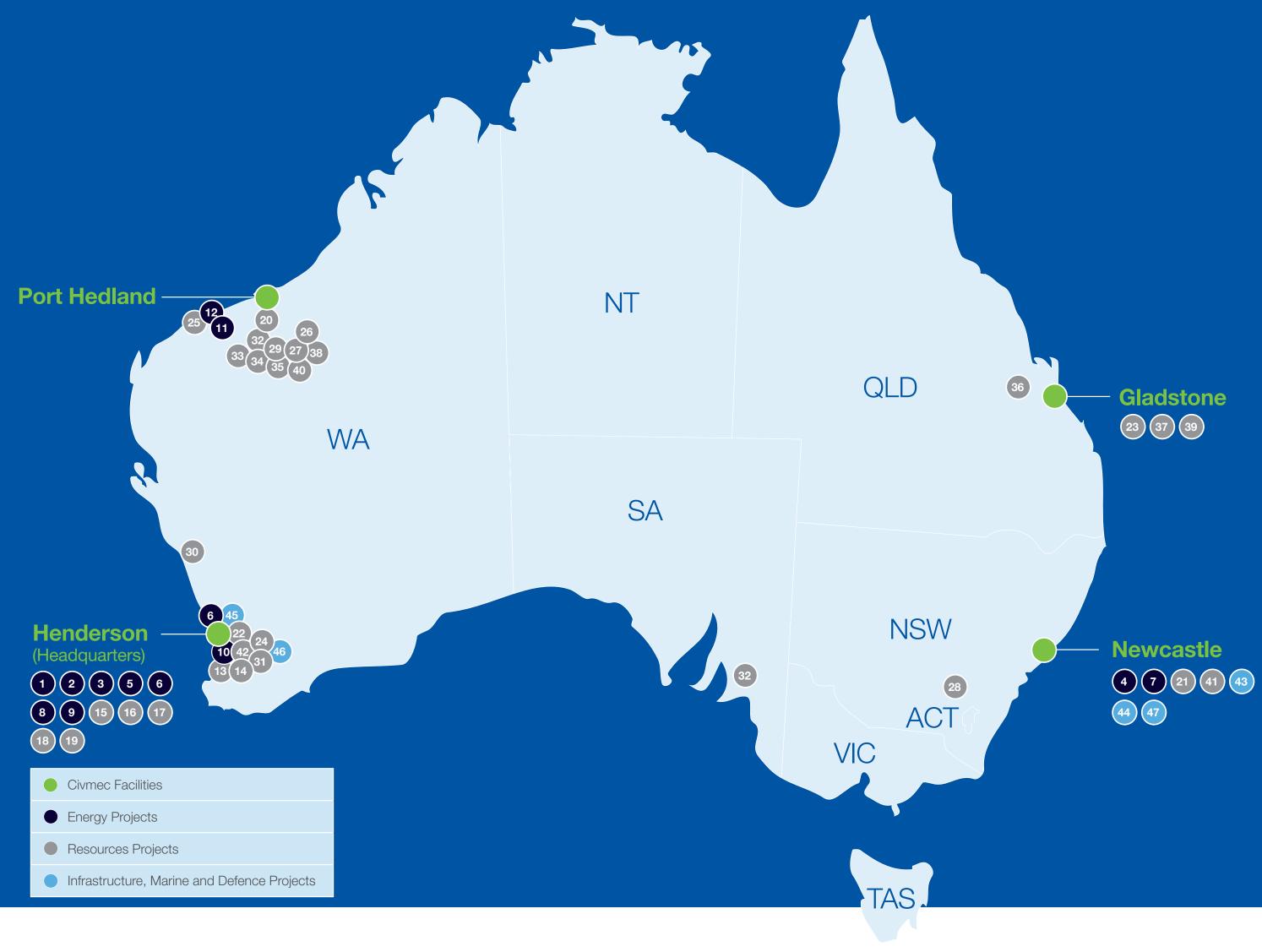
Port Hedland

- Newly constructed 5,000m² facility on 50,000m² of land
- Supporting port and process plant maintenance and capital works



Henderson

- Largest heavy engineering facility in Australia
- 200,000m² land with extensive wharf access
- Throughput capacity of 80,000 tonnes of steel per annum







- Located on 34,000m² land, with workshop/offices
- Client engagement resulting in increased tendering pipeline



Newcastle

- One of the largest heavy engineering facilities on the east coast
- 227,000m² of land with direct waterfront access
- Throughput capacity of 25,000 tonnes of steel per annum





Future opportunities naval shipbuilding and defence





- The Australian Government's multi-billion-dollar investment to expand the Henderson precinct and Fleet Base West continues to progress, with recent EOI requests from the Commonwealth for engineering services and industry consultation signalling that infrastructure activity is progressing. Civmec is exceptionally well positioned – both in capability and location – to support this development and play a key role in the targeted A\$10-15 billion program, including future naval shipbuilding and infrastructure delivery.
- Heads of Agreement for ownership transfer of Luerssen Australia to Civmec is underway, due diligence is progressing, and the parties are tracking towards a 1 July 2025 transfer date. It is Civmec's intention to rename the entity to Civmec Defence Industries (CDI) in the future.
- The acquisition will bring approximately 180 experienced shipbuilding professionals - primarily in staff roles - into Civmec's defence division, significantly enhancing our shipbuilding capabilities, positioning Civmec well for future shipbuilding program awards.
- Civmec has used the transition period to observe program delivery and capture lessons learned, enabling us to drive efficiencies and strengthen program execution going forward.
- Renewed engagement is underway on the LAND 8710 Phase 2 (Heavy) program, with Civmec and Austal aligned under an MoU to form a joint venture supporting the Commonwealth's future build requirements.





Continued growth in the OEM division







- Civmec continues to be the only Australian company offering a complete inhouse balanced machines solution – from design and engineering through to manufacturing, construction, maintenance, and spares management.
- With four machines currently at different stages of design or manufacture, approximately 100 personnel are engaged in OEM equipment projects. This includes an expanded team of over 80 professionals in design and project management roles based at our Perth city office.
- In close integration with the balanced machines division, Civmec's maintenance team is actively securing refurbishment opportunities for existing material handling machines across a range of commodities. This is generating a strong pipeline of work from both new and existing clients, supporting continued growth in the maintenance division.
- Early engineering activities are underway for several upcoming OEM projects, which are expected to convert into formal contract awards in the first half of FY26.
- Civmec remains confident in the long-term growth of the OEM division, with market demand indicating a requirement for approximately 40 new builds or major refurbishments of material handling machines over the next decade.









Continued growth in maintenance

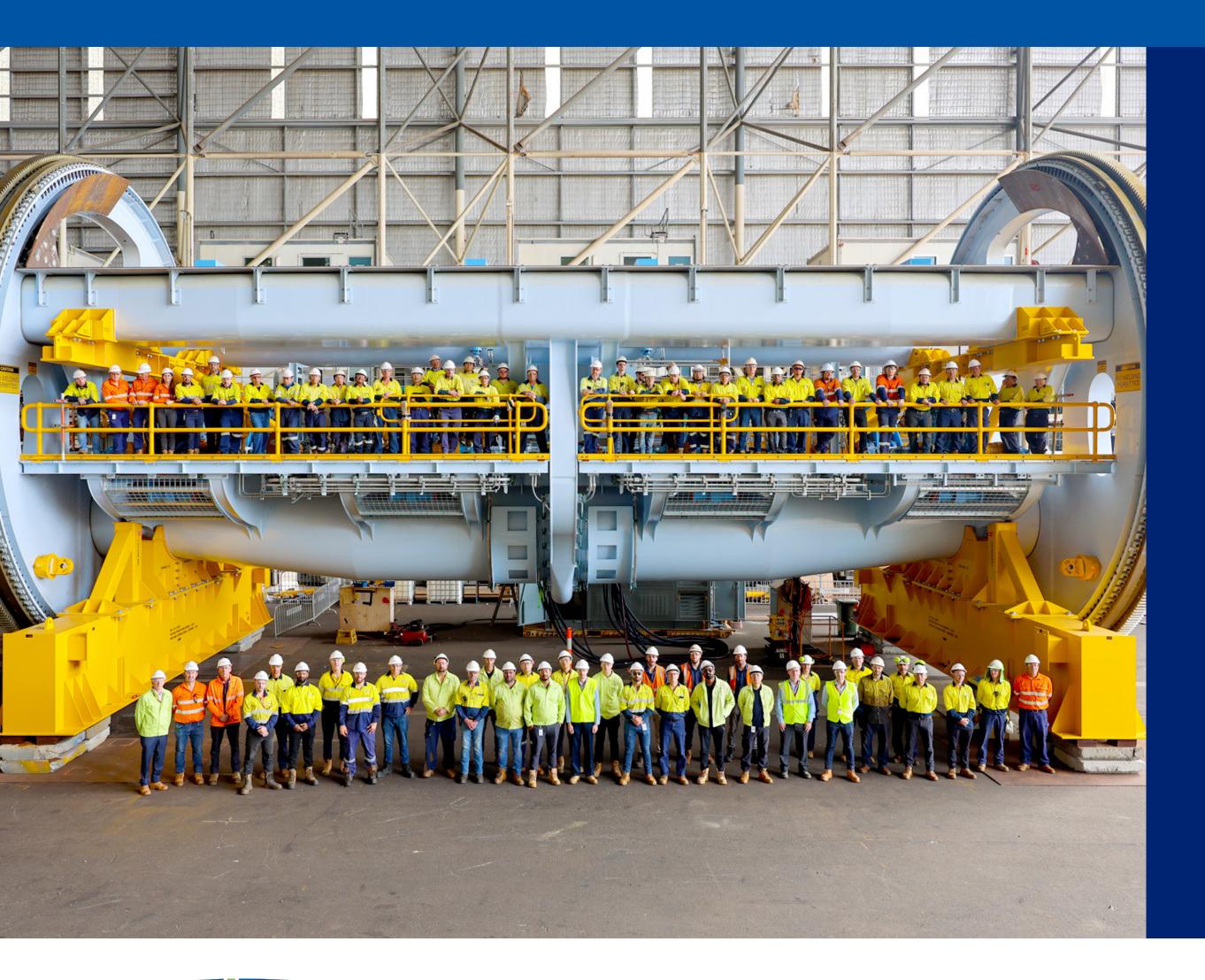
- Investment in regional facilities in Port Hedland and Gladstone over the past two years has significantly enhanced Civmec's maintenance service offering and generated growing interest in our capabilities.
- As more clients become aware of our now regionally based capacity, we are seeing increased demand for off-site work, which is expected to translate into greater volumes of on-site maintenance activity.
- Civmec's maintenance capabilities include structural repairs, remediation and modifications, fabrication and heavy structural welding (including specialised fabrication), rotable services, mechanical component replacement, surface treatment, scaffolding, and rope access (IRATA member), among a wide range of in-house services.
- A recent organisational restructure has introduced dedicated operational leads for key geographic regions across Australia, all reporting under a single Executive General Manager for Maintenance and Capital Works to drive consistency and responsiveness.
- With a targeted focus on sustaining capital and capital works, Civmec is seeing a growing pipeline of opportunities across a variety of package sizes and values - well suited to our multi-disciplinary in-house service model.
- Maintenance capabilities also extend to pre-assembly of oversized items, staging trial fits, factory acceptance testing (FAT), and storage, further strengthening our end-to-end project delivery offering.







Operational update





- Tendering activity remains strong, with encouraging feedback on medium-sized construction projects.
- The Henderson facility continues to operate at high utilisation, with manufacturing proving self-sustaining despite a slowdown in major construction activity.
- The east coast manufacturing facility is steadily gaining market share as a standalone operation, independent of west coast activity.
- The business is increasing its focus on carbon efficiency initiatives, including active client discussions around energy transition opportunities.
- Recent internal restructuring has right-sized the organisation for current market conditions and positioned it for sustainable future growth.



Delivering value with prudent financial management

- Since our inception, **A\$286.5m** in retained earnings has been reinvested back into the company and converted into **A\$497.2m** of property, plant and equipment on the balance sheet (excluding leasehold land).
- Reinvestment of earnings in our world-class infrastructure has resulted in an NTA of 99.43 cents per share (as at 2/3/25).
- Since FY18, Civmec has paid **A\$105.5m** to investors in dividends, equivalent to 20.9 cents per share.
- Dividend yield of 6.25%* over the past 12 months (8.9%* with franking credits).
- 2.5c interim dividend paid 11 April 2025.











Appendix FY25 key projects



Energy

1. Baker Hughes for **Chevron Australia** Jansz-Io Compression **Project Subsea Compression Manifold** Structure (J-IC SCMS) subsea structures Henderson, WA

2. Chevron Australia **DE-PMP** Gorgon Carbon Capture and Storage (CCS) – fabrication and pre-assembly of modules Henderson, WA

3. Dalrymple Bay **Coal Terminal** Supply, manufacture and assembly of shiploader Henderson, WA

4. NCIG Maintenance works Newcastle, NSW

5. OneSubsea Julimar Development Project Phase 3 (JDP3) fabrication Henderson, WA

6. Port Waratah Design and construction of shiploader Perth and Henderson, WA

7. Port Waratah Refurbishment of shiploader Newcastle, NSW

8. Saipem Jansz-lo Compression Project – subsea spools Henderson, WA

9. Subsea 7 executed by Subsea Integration Alliance Scarborough Project subsea structures Henderson, WA

10. WesCEF Master agreement – brownfield EPC works Kwinana. WA

11. Woodside Energy Five-year term agreement, with two one-year extension options Karratha, WA

12. **Yara** Maintenance at fertiliser and nitrates facilities Pilbara, WA



13. Albemarle Maintenance, shutdown and sustaining capital projects Kemerton, WA

14. Alcoa Australia Calciner maintenance, major overhaul and repair services to Alcoa mines Pinjarra, Wagerup and Kwinana, WA

15. Alcoa Australia Design and construction of bridge reclaimer Henderson, WA

16. **BHP** Nelson Point Car Dumper 3 (CD3) **Replacement Project** Henderson, WA

17. BHP Car Dumper 4 (CD4) **Replacement Project** Henderson, WA

18. **BHP**

Car Dumper 6 (CD6) **Replacement Project** Henderson, WA

19. **BHP** Design and construction

of shiploader Henderson, WA

20. **BHP** Site Engineering Panel – three-year contract, with two one-year extension options Pilbara, WA

21. Cargill Australia Maintenance works Newcastle, NSW

22. Cockburn Cement – Adbri Shutdown services Munster, WA

23. Coronado Curragh Maintenance works Gladstone, QLD



24. Covalent Lithium Lithium Refinery Project - construction Kwinana, WA

25. Dampier Salt Balanced machines maintenance Port Hedland and Dampier, WA

26. Fortescue Maintenance and capital upgrades works Pilbara. WA

27. Fortescue Balanced machines - machine risk management program Pilbara, WA

28. Graymont Australia Refractory and mechanical maintenance works Galong, NSW

29. **IBJV** Iron Bridge – punchlist works Marble Bar. WA

30. Iluka Resources **Eneabba Rare Earths** Refinery – tanks and civil works Eneabba, WA

31. Newmont Maintenance and capita works at Boddington gold mine Boddington, WA

32. Orora Limited G3 Furnace Rebuild – refractory and SMP Kingsford, SA

33. Pilbara Infrastructure Maintenance and capita upgrades Pilbara, WA

34. Pilbara Minerals Pilgangoora P1000 **Expansion Project –** SMPEI Pilbara, WA

35. Pilbara Minerals Pilgangoora – shutdown and maintenance services agreement Pilbara, WA

36. QMAG Pty Ltd Maintenance works Central QLD

37. Queensland **Alumina Limited** Mechanical maintenance works to support major shutdowns Gladstone, QLD

38. Rio Tinto Western Range Project - primary crusher, conveyors and tie-in works Paraburdoo, WA

39. Rio Tinto Maintenance and refractory term contract for Bovne Smelters Limited (BSL) Gladstone. QLD

40. Roy Hill Maintenance agreement for shutdown and maintenance support services for fixed plant assets Pilbara, WA

41. Schlam Payload Dumper tray body assembly Newcastle, NSW

42. Tiangi Lithium Two-year services panel agreement Kwinana, WA



Infrastructure, Marine and Defence

Molonglo River Bridge Crossing Newcastle, NSW

43. **BMD Constructions** 44. Ferrovial Gamuda JV Coffs Harbour Bypass Pedestrian Bridge Newcastle, NSW 45. Main Roads WA **Causeway Pedestrian** and Cyclist Bridges Perth, WA Road Widening Project 47. Transport for NSW Currambene Bridge Newcastle, NSW

46. Main Roads WA State-wide Road **Construction Panel** Agreement – M031 Northam-Cranbrook **Rural WA**



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