

Foundation Healthcare Holdings Accelerates Specialist Expansion, Growing to 117 Specialists Across 16 Specialties

Singapore, 16 October 2026 – Foundation Healthcare Holdings Limited (“FHH” or the “Group”), today disclosed that nine emerging¹ specialists have joined or signed on to the specialist group since 30 June 2026, spanning anaesthesiology, hand surgery, obstetrics and gynaecology, oral and maxillofacial surgery, orthopaedic surgery, and otorhinolaryngology (“ENT”).

With these new signings, FHH’s specialist network has grown to 117 specialists across 16 specialties, expanding accessibility to specialist services while strengthening coordinated multidisciplinary care. This total figure accounts for one specialist departure since 30 June 2026.

Of the nine new specialists, one emerging specialist commenced practice in July 2026, while the remaining eight will join progressively between November 2026 and January 2027.

The eight incoming specialists comprise:

- Three anaesthesiologists which will support care coordination and intra-group referrals;
- Two ENT specialists who will strengthen capabilities in head and neck conditions and otology and neuro-otology, respectively;
- An orthopaedic surgeon, specialising in upper limb and sports conditions, and a hand surgeon, who will both expand FHH’s musculoskeletal programme; and
- An obstetrics and gynaecology specialist who will deepen FHH’s women and children’s health programme.

In July 2026, a diagnostic radiology specialist departed the network as FHH transitions to an outsourced service provider model for radiology services. During the same month, one emerging and one established² oral and maxillofacial surgery specialist joined to support the opening of the Foundation Oral Maxillofacial Surgery Centre (“FOMSC”).

The signings demonstrate continued execution of FHH’s specialist expansion plans, complementing its investments in ambulatory centres and day surgeries. The Group remains focused on building its specialist practices, growing patient volumes through referrals and insurer partnerships, and increasing utilisation of its facilities to support sustainable growth.

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About Foundation Healthcare Holdings Limited

Foundation Healthcare is a leading private specialist healthcare group in Singapore, with a vision to build an integrated healthcare system that is efficient, effective and sustainable. The Company provides specialist medical services through its network of specialists and clinics, complemented by its own medical centres that enable right-sited care delivery for outpatient procedures. Supported by AVA®, its proprietary technology platform which functions as an end-to-end digital infrastructure layer, Foundation Healthcare connects specialists, healthcare providers, payors and patients to enhance coordination across the care journey and advance accessibility, affordability and accountability within Singapore’s healthcare ecosystem.

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¹ Emerging specialists are defined as medical specialists who commenced private medical specialist practice less than five years prior to the end of the relevant financial year/period.

² Established specialists are defined as medical specialists who have five or more years of experience in a private medical specialist practice as at the end of the relevant financial year/period.