COMBINE WILL INTERNATIONAL HOLDINGS LIMITED

(Incorporated in the Cayman Islands on 8 October 2007)
(Co. Reg. No.: MC-196613)

NEWS RELEASE

Combine Will Reports Higher Net Profit for HY2026, Advances Indonesia Expansion and Manufacturing Transformation

- ***Revenue from plush products increased by approximately 50% year-on-year to HK$96.8 million***
- ***Continued expansion of strategic customer portfolio and new customer development initiatives***
- ***Construction of the new 56,000 sqm Indonesia manufacturing facility substantially completed; operations scheduled to commence in Q4 2026.***

Financial Highlights

HK$'000	HY2026	HY2025	Change	%
Revenue	**744,716**	**875,630**	(130,914)	(15.0)
Gross Profit	**81,508**	**88,386**	(6,878)	(7.8)
Gross Profit Margin	**10.9%**	**10.1%**	0.8ppt*	n.a.
Profit from Operations	**35,882**	**36,605**	(723)	(2.0)
Profit After Tax	**21,144**	**16,087**	5,057	31.4
Basic EPS (cents)	**53.41**	**49.76**	3.65	7.3

*ppt denotes percentage points

Singapore, 7 August 2026 – Singapore Exchange Main Board-listed Combine Will International Holdings Limited ("Combine Will" or the "Group"), a vertically integrated ODM/OEM manufacturer of sustainable corporate premiums, toys and consumer products across Hong Kong, the People's Republic of China and Indonesia, today reported its financial results for the six months ended 30 June 2026 ("HY2026").

The Group recorded revenue of HK$744.7 million, representing a 15.0% decrease year-on-year attributable mainly to changes in production and shipment schedules for certain key customer programmes, partially offset by continued growth in plush production in Indonesia and contributions from new customer programmes.

Despite the reduced revenue, gross profit margin improved to 10.9%, from 10.1% in HY2025. The improved gross profit margin reflected a more favourable product mix, continued workforce productivity improvements and ongoing operational optimisation initiatives.

Profit after tax for HY2026 rose 31.4% to HK$21.1 million. The growth was mainly attributable to lower administrative expenses, partially offset by a decline in fixed-income bond-related income upon disposal. Following the organisational strengthening initiatives undertaken in FY2025, the Group continued to see improved productivity and efficiency from the contributions of its new management appointments as well as various operational initiatives to lower operating costs. As a result, administrative expenses were lower than the corresponding period last year.

> *"While the operating environment remains challenging, our long-term strategy continues to deliver meaningful progress. During the first half of 2026, we completed another major milestone in our Indonesia expansion and continued investing in human capital, digitalization, automation and intelligent manufacturing technologies. These initiatives have strengthened our manufacturing capabilities, improved operational efficiency and strengthened the Group's long-term competitiveness, supporting sustainable future growth and development while creating long-term value for our shareholders. " said Mr. Simon Chiu, Chief Executive Officer.*

Operational Highlights

During the first half of 2026, the Group continued to execute its long-term strategic initiatives despite an increasingly volatile global operating environment.

The construction of the Group's new approximately 56,000 sqm die-casting and plastic manufacturing facility in Indonesia was substantially completed during the period and remains on schedule to commence operations in early Q4 2026. Upon full ramp-up, the facility is expected to increase the Group's die-casting production capacity by approximately 125% and plastic toy production capacity by approximately 20%, while providing additional manufacturing flexibility, enhanced supply chain resilience and greater capacity to support future business growth.

Together with the Group's manufacturing facilities in China, the Indonesia platform enables Combine Will to provide customers with greater flexibility in production allocation and supply chain planning amidst an uncertain global manufacturing landscape.

The Group also continued to accelerate its manufacturing digitalisation strategy through investments in automation, Manufacturing Execution Systems (MES), production planning system, quality management systems and intelligent manufacturing technologies. These initiatives are designed to improve product quality, production visibility, manufacturing consistency and operational efficiency across the Group's manufacturing facilities.

Continuous operational improvement has enabled the Group to further optimise its workforce structure through productivity enhancement and process digitalisation, while maintaining sufficient manufacturing capacity to support future business growth.

Sustainability remains an integral part of the Group's long-term strategy. The continued adoption of eco-friendly materials, investments in green manufacturing technologies and responsible operational practices strengthen our collaboration with global brand owners while supporting their sustainability objectives. These initiatives reinforce the Group's long-term competitiveness and position as a trusted manufacturing partner. The utilisation of eco-friendly materials in our production processes reached 83% in HY2026.

During the period, the Group received the "ESG Practice Navigator Award" at the 10th China International EHS & Sustainable Development Summit in recognition of its sustainable governance practices and implementation achievements. This award reflects the Group's continued commitment to responsible business practices, operational excellence and long-term sustainable development.

Outlook

As we progress through 2026, the global operating environment remains challenging, shaped by ongoing geopolitical conflicts, evolving trade policies, persistent inflationary pressures and macroeconomic uncertainties. These developments continue to affect global supply chains, logistics costs and customer procurement strategies across the manufacturing sector.

The Group will continue to execute its long-term strategic road-map with a focus on expanding its Indonesia manufacturing platform, strengthening manufacturing capabilities, enhancing operational efficiency and supporting customers' evolving sourcing strategies. The commencement of operations at the new Indonesia die-casting and plastic manufacturing facility in Q4 2026 is expected to further strengthen the Group's manufacturing flexibility and long-term competitiveness.

Upon completion of above-mentioned new die-casting facility, the Group will formally commence business engagements with its new customers, expand its regional market footprint and unlock new growth drivers for sustainable business expansion.

At the same time, the Group will continue to invest prudently in digitalisation, automation and intelligent manufacturing technologies to improve product quality, manufacturing efficiency and operational resilience, while maintaining prudent capital allocation, disciplined cost management and a strong financial position.

Although near-term market conditions are expected to remain volatile, management remains confident of the Group's long-term strategic direction. Supported by its expanding manufacturing footprint, ongoing customer development initiatives and continuous operational improvement, the Group believes it is well positioned to create sustainable long-term value for shareholders.

About Combine Will International Holdings Limited

Combine Will International Holdings Limited ("Combine Will") is a leading original design manufacturer ("ODM") and original equipment manufacturer ("OEM") of corporate premiums, toys and consumer products, providing integrated product development and manufacturing solutions to leading global brand owners. The Group operates across Hong Kong, the People's Republic of China ("PRC") and Indonesia.

Established in 1992 and listed on the Main Board of the Singapore Exchange Securities Trading Limited in 2008, the Group has developed into a vertically integrated manufacturer with comprehensive capabilities spanning plastic, die-cast, paper and plush products. Supported by strong in-house research and development ("R&D"), engineering expertise, advanced manufacturing technologies and an expanding regional production network, Combine Will delivers customised end-to-end solutions from concept development and product design to engineering, tooling and mass production.

The Group serves a diversified international customer base across Asia, Europe and North America, including multinational corporations in the premium merchandising, consumer products, toy and quick-service restaurant sectors. With offices in Hong Kong, China and Singapore, the Group operates six manufacturing facilities across China and Indonesia and employs over 10,000 people. The continued expansion of its Indonesia manufacturing platform, together with ongoing investments in digitalisation, automation and sustainable manufacturing, further strengthens the Group's ability to support customers' evolving supply chain strategies while delivering high standards of quality, operational excellence and long-term value.

For more information, please visit www.combinewill.com

For media inquiries, please contact:

Mr. Simon Suen
Tel: (852) 2665 1678
Email: simon.suen@combinewill.com