KIN GLOBAL LIMITED
(Company Registration No.: 202300449G)
(Incorporated in the Republic of Singapore)

PROFIT GUIDANCE FOR THE FIRST HALF YEAR ENDED 30 JUNE 2026

The Board of Directors (the "**Board**") of Kin Global Limited (the "**Company**", and together with its subsidiaries, the "**Group**") wishes to announce that based on a preliminary review of the Group's unaudited consolidated financial results for the first half year ended 30 June 2026 ("**1H2026**"), the Group expects to report a net loss for 1H2026 as compared to a net profit for the corresponding half year ended 30 June 2025 ("**1H2025**"). However, the Group also incurred one-off expenses in relation to its listing on the Catalist Board of the Singapore Exchange Securities Trading Limited on 23 April 2026. Excluding these one-off listing-related expenses, the Group would have recorded a marginal profit for 1H2026, reflecting resilience of its underlying business model.

Key Explanation of the 1H2026 Results

The decline in financial performance was primarily attributable to lower revenue from the Group's Design & Build ("**D&B**") segment due to the delays in timing of project awards and project commencements, resulting in lower revenue being recognised during the period. However, the Group's overall gross profit margin improved in 1H2026, mainly attributable to the Group's continued project cost optimisation initiatives, including more disciplined procurement and cost management practices, across its two business segments of Event Delivery and Management ("**EDM**") and D&B.

The Group operates in a project-based industry where the timing, scale and duration of projects may vary significantly from period to period. Accordingly, the revenue and profit recognised in any particular reporting period may not be indicative of the Group's full-year performance, as project awards, execution schedules and the progress of ongoing projects can materially affect the timing of revenue and profit recognition.

Our Business Strategies and Future Plans Remains Unchanged

As set out in the section titled "*Business Strategies and Future Plans*" of the Offer Document, the Group's commitment to its business strategies communicated remains unchanged and plans are ongoing, which is to continue to pivot into the different pillars in the wider events tourism industry, which encompasses MICE, entertainment, sports, lifestyle and experiential and arts and culture.

The Group will continue to expand its core capabilities in our events delivery and management services segment and strategically expand to capture the high-growth opportunities in wider events tourism industry. Over the longer term, the Group's operating industry continues to be supported by Singapore's focus on growing its sports tourism and meetings, incentives, conferences and exhibitions (MICE) sectors. Under the Tourism 2040 roadmap, Singapore aims to increase tourism receipts to between S$47 billion and S$50 billion by 2040, from S$29.8 billion in 2024, with business events expected to be a key contributor[1]. At the same time, Singapore's sports tourism ambitions are also supported by the S$165 million Major Sports Events Fund, which seeks to secure long-term, multi-year sporting events and support the development of a year-round events calendar.[2]

In addition, the Greater Sentosa Master Plan, announced in July 2026, sets out the various initiatives to transform Sentosa and the 120ha Pulau Brani in Keppel Harbour over the next two decades to refresh its experiences and boost its appeal as a destination. Resort World Sentosa's

[1] https://www.straitstimes.com/singapore/spore-to-pump-740m-into-tourism-rakes-in-record-tourism-spending-of-32-8b-in-2025
[2] https://www.businesstimes.com.sg/opinion-features/beyond-formula-1-singapores-year-round-sports-tourism-strategy

waterfront lifestyle development is slated for completion in 2030, alongside Super Nintendo World at Universal Studios Singapore[3].

Against this backdrop, the Board believes that Singapore's continued focus on sports tourism and MICE presents various long-term opportunities for the Group’s business model and supports its growth ambitions.

The Group is in the process of finalising its unaudited financial results for 1H2026 (“**1H2026 Results Announcement**”). Further details on the Group’s financial performance will be disclosed in its 1H2026 Results Announcement, which will be announced on or before 14 August 2026.

In the meantime, shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company. When in doubt as to the action they should take, shareholders and potential investors should consult their stockbrokers, bankers, solicitors, accountants or other professional advisers.

By Order of the Board
KIN GLOBAL LIMITED

Vincent Chai Cheng Hong
Executive Director and Chief Executive Officer
31 July 2026

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*This announcement has been reviewed by the Company’s sponsor, SAC Capital Private Limited (the "**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

The contact person for the Sponsor is Ms Lee Khai Yinn, Telephone: +65 6232 3210, at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542.

[3] https://www.straitstimes.com/singapore/master-plan-for-greater-sentosa-unveiled-new-attractions-to-be-ready-from-early-2030s