



Ascott Residence Trust

Investor Presentation

A Member of CapitaLand

May 2021

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A SCOTT RESIDENCE TRUST

Content

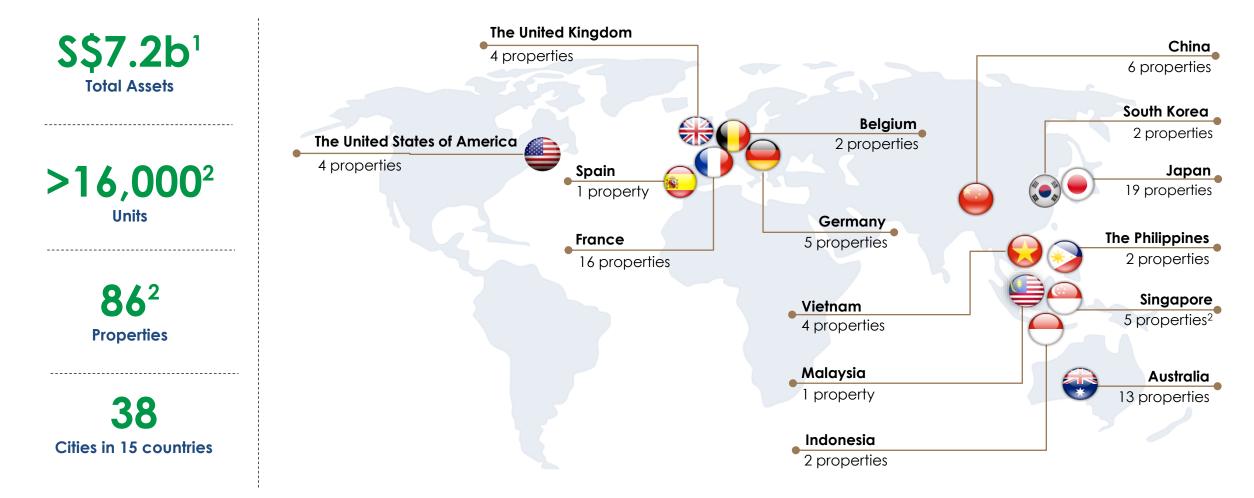
- Overview of Ascott Residence Trust
- COVID-19 Situational Update
- IQ 2021 Highlights
- Portfolio Updates
- Capital Management
- Outlook & Prospects
- Appendix: Key Country Updates

Overview of Ascott Residence Trust



A Leading Global Hospitality Trust Constituent of FTSE EPRA Nareit Global Developed Index 矣





2. Including lyf one-north Singapore and Somerset Liang Court Singapore (currently under development)

Leveraging Strengths in Challenging Times

Resilience from diversification and predominantly long-stay portfolio



Notes: Above as at 31 March 2021 unless otherwise stated

- 1. Based on property values as at 31 December 2020
- 2. Excludes properties on master leases and properties under development
- 3. MCMGI refers to Management Contracts with Minimum Guaranteed Income

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Strong Sponsor – The Ascott Limited

One of the leading international lodging owner-operators





Cap/taLand

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Commitment to Sustainability & Corporate Governance





15 new green certifications

Maiden green loan

for the development of lyf onenorth Singapore, which has obtained BCA Green Mark Gold^{PLUS}

Educating our guests to go green



Governance

Ranked **3rd**

in Singapore Governance and Transparency Index for three consecutive years









Providing a home away from home for healthcare workers, returning nationals, migrant workers and other affected communities

ASCOTT RESIDENCE TRUST

- Distributing meals to the elderly and vulnerable groups
- Distributing hand sanitisers to local community
- Packing school bags and schooling essentials for children from low-income families

Supporting the fight against COVID-19



COVID-19 Situational Update

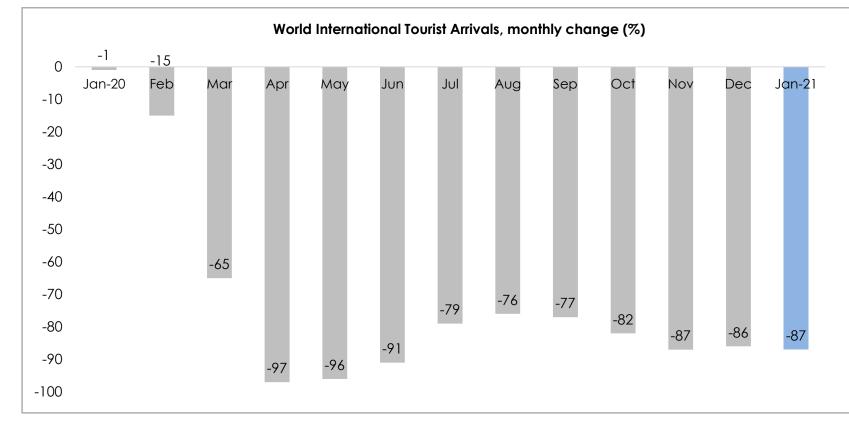
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International Arrivals Impacted by Border Closures

A potential rebound could take place in the second half of 2021

C.85% Expected year-on-year decline in international arrivals in 1Q 2021



Outlook scenario 1

Rebound in international arrivals in July 2021

66%

Year-on-year increase in international arrivals in 2021

Outlook scenario 2

Rebound in international arrivals in September 2021

22%

Year-on-year increase in international arrivals in 2021

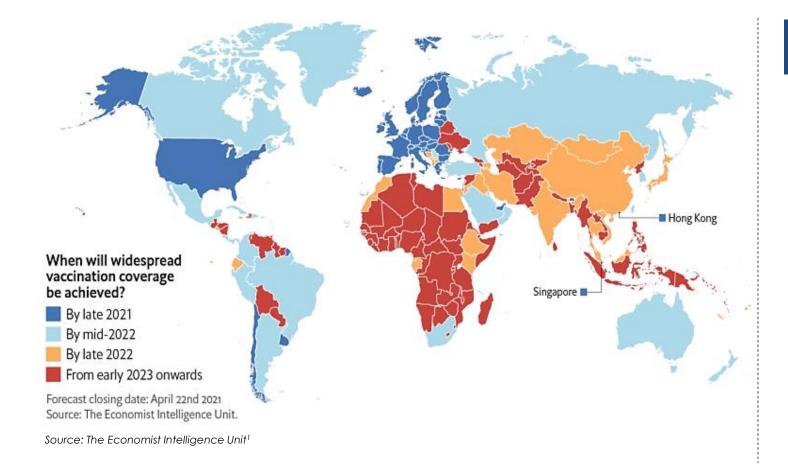


ASCOT

Vaccinations a Confidence-booster for Travel

More willing to travel domestically and internationally





Based on a Tripadvisor survey² of travellers from six major markets...

86% of travellers more likely to travel domestically if they receive the vaccine

77%

of travellers more likely to travel internationally if they receive the vaccine

74%

of travellers plan to take at least one overnight domestic leisure trip in 2021

1. The Economist Intelligence Unit, Forecast as at April 2021

2. Tripadvisor, "2021 - The year of the travel rebound?", January 2021

More Countries Reopening for Travel

Formation of travel bubbles and launch of vaccine certificates



International Air Transport Association (IATA) expects personal and leisure travel to return from second half of 2021¹



Australia formed travel bubble with New Zealand. considers cautious approach in reopening international borders in 2022²



France lifted domestic travel restrictions in May; could allow non-EU foreign visitors with a digital travel certificate in June³



England and Scotland will allow international travel to 12 countries and territories from 17 Mav⁴

US contemplates lifting travel **ban** on countries including Europe and United Kingdom by mid-May⁵



Greece has lifted quarantine requirements for vaccinated travellers from key tourism markets⁶



China, Europe, Japan and South Korea have announced the launch of COVID-19 certificates and vaccine passports⁷

Sources:

- The Business Times, "Personal travel will return from second half of 2021: lata chief", March 2021
- 2. The Straits Times, "Australia says international borders might not fully reopen until mid-to-late 2022", May 2021
- Forbes, "France to reopen borders on 9 June to Non-EU Travelers: What You Need to Know", Apr 2021 З.
- BBC, "Which countries are on the green list for foreign holidays?", May 2021
- Forbes, "US travel: Reports that Biden will lift EU, UK travel ban by mid-May", March 2021
- CNN, "Greece opens its doors to Covid-free tourists", April 2021 6.
- Nikkei Asia, "Japan to join EU and China in issuing digital vaccine passport", March 2021

1Q 2021 Highlights

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1Q 2021 Highlights

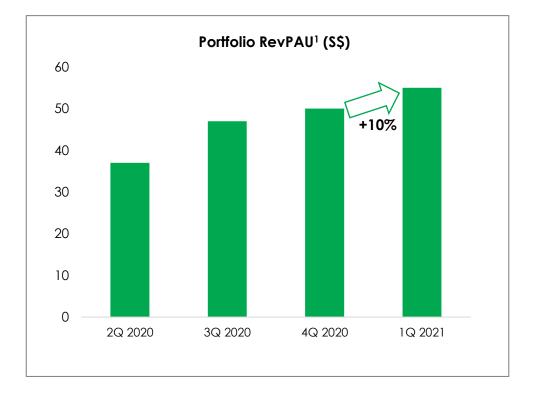
Sequential improvement despite seasonal lull



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Gradual quarter-on-quarter improvement in operating performance

- Portfolio RevPAU¹ increased 10% quarter-on-quarter (q-o-q) to \$\$55
 - Increase in average portfolio occupancy from mid-40% in 4Q 2020 to c.50% in 1Q 2021, supported by block bookings
 - Sequentially higher RevPAU despite a resurgence in some countries during the winter and a seasonally softer quarter for corporate travel
 - RevPAU 47% lower year-on-year (y-o-y)
- Strong domestic leisure demand on weekends and holidays; corporate activity picked up gradually in March 2021
- Varied pace of recovery across markets; China continues to lead with 1Q 2021 RevPAU stable y-o-y on a same-store basis²
- Countries with long stays, such as Indonesia, Philippines and Vietnam, were more resilient with smaller RevPAU declines y-o-y
- Distributable income boosted by termination fee³ of \$\$9.8 million and one-off realised exchange gain of \$\$5.6 million



Notes:

- . Portfolio RevPAU refers to the revenue per available unit of properties under management contracts and management contracts with minimum guaranteed income, excluding rental housing and student accommodation properties
- 2. Excluding Ascott Guangzhou which was divested in December 2020
- 3. For the divestments of Citadines Xinghai Suzhou and Citadines Zhuankou Wuhan which were terminated

1Q 2021 Highlights

Enhancing stability and working towards a sustainable recovery



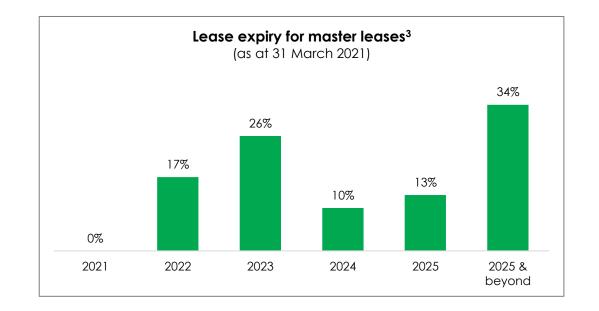


Mitigating the impact of COVID-19

- Stable income sources provided downside protection and resilience
- Longer-stay properties (rental housing and student ٠ accommodation) registered occupancies of >95%
- Collectively, ART's master leases, management ٠ contracts with minimum guaranteed income and longer-stay properties contributed over three-auarters of gross profit in 1Q 2021
- Portfolio continued to generate operating profits and ٠ positive cashflow
 - c.88% of properties operational¹ of the 10 temporarily closed properties², 6 were on master leases and continued to receive fixed rent
 - Temporarily closed properties planned to reopen ٠ progressively in 2Q 2021 in preparation for the summer holiday season

Supporting tenants and extending lease expiry profile

- No master leases expiring in 2021
- **Relief extended to some lessees** and other rental negotiations ongoing



Notes:

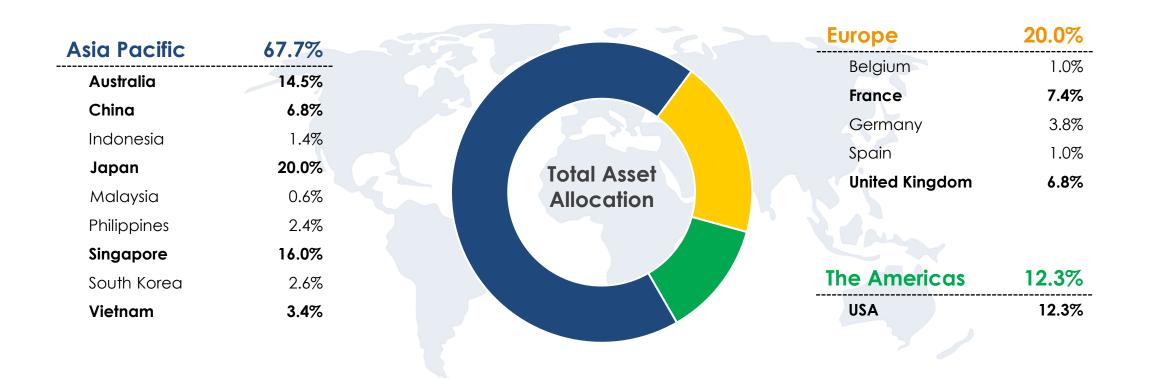
٠

- Excludes properties under development, includes Citadines City Centre Grenoble which was divested in March 2021 and Paloma West Midtown (formerly Signature West Midtown) which was acquired in February 2021
- Temporarily closed properties as at 31 March 2021 comprise 5 properties in France, 2 in Japan, 1 each in Belgium, Spain and South Korea
- Percentage of gross rental income for master leases expiring during the respective periods over the total gross rental income for all master leases 3.

Diversified Asset Allocation

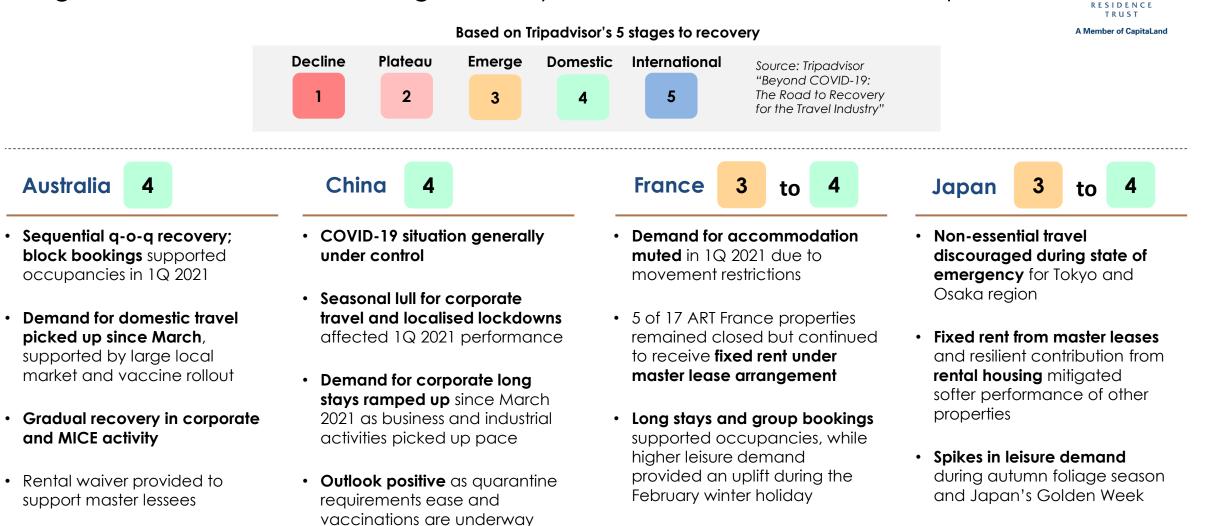
Well-placed to recover with predominantly Asia Pacific-centric portfolio and presence in countries with large domestic markets





Varied Pace of Recovery Across Markets

Large domestic markets leading recovery before international travel reopens



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Varied Pace of Recovery Across Markets

Large domestic markets leading recovery before international travel reopens





Singapore 3 to

- Occupancies remain elevated as properties are block booked by government and serve corporate long stays
- Letter of demand issued to master lessee of Park Hotel Clarke Quay to recover rent due; security deposits held in cash and negotiations ongoing
- Currently under tightened measures until mid-June to control rising community cases

United Kingdom 3 to

- Limited demand due to lockdown restrictions in 1Q 2021 mitigated by long stays from student groups and corporates, as well as essential business travel
- Easing of restrictions in April led to spike in leisure demand on weekends
- Positive trend expected to continue

United States

 Sequential q-o-q recovery as economy reopens and leisure demand gradually picks up

4

- Block booking at Sheraton Tribeca New York through 2Q 2021
- Renovation of Hotel Central Times Square underway
- First contribution from student accommodation property acquired in February

Vietnam 4

- Largely stable performance with COVID-19 situation generally under control
- Long stays, corporate guests and project groups formed a resilient occupancy base
- Gradual increase in domestic corporate demand and business travel between Hanoi and Ho Chi Minh City

Portfolio Updates

lyf one-north, Singapore (Artist's Impression) Concept Design by WOHA

Investment & Portfolio Reconstitution Strategy

Virtuous cycle to enhance yield for Stapled Securityholders





- Recycling capital into higher-yielding investments with a focus on increasing proportion of stable income
- c.\$\$216 million in net gains from divestments that are ongoing and completed in FY 2020 and year-to-date 2021
- Development projects to rejuvenate the portfolio and enhance returns

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First Foray into Student Accommodation

Pivoting towards longer-stay accommodation for income stability

- Freehold property with 183 units and 525 beds in Atlanta, Georgia, USA acquired in February 2021
- Agreed property value of USD\$95.0 million
- 5 to 15-minute walk to Georgia Institute of Technology (Georgia Tech)
- Long average length of stay of c.1 year and c.95% occupancy rate
- EBITDA yield of 5% and expected DPS accretion of 4.4%¹
- S Z

Enhancing returns to Stapled Securityholders, replacing lost income from recent divestments and reinvesting at higher yield



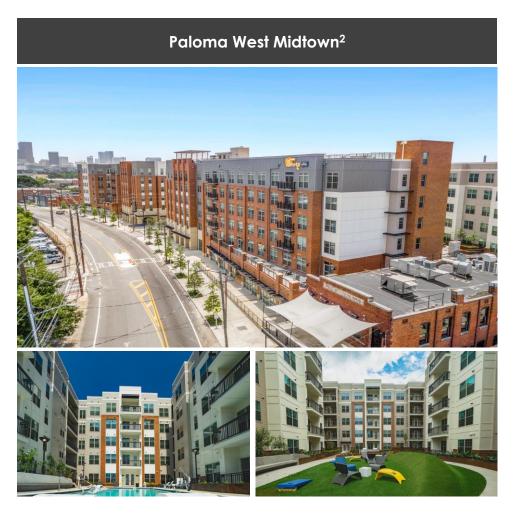
Strong property fundamentals coupled with robust pre-leasing momentum, supported by steady enrolment growth at Georgia Tech



Pivoting towards longer stay accommodation for income stability



Enhancing diversification given countercyclical nature of asset class, adding a new platform for growth



Notes:

2. Formerly Signature West Midtown

The pro forma DPS is calculated based on the unaudited consolidated financial statements of ART for FY 2020 and 3, 108,047,703 Stapled Securities in issue as at 31 December 2020 and on the following
assumptions: (i) ART had completed the Acquisition on 1 January 2020 and (ii) the acquisition is funded based on a funding structure of 40% debt and 60% divestment proceeds.

Acquisition of 2nd Rental Housing Property in Sapporo

Building a resilient portfolio









About the Property

- Acquisition price of JPY 2.03 billion (\$\$25.5 million)
- 127-unit rental housing property in Sapporo, Japan
- Newly opened in March 2020
- Walking distance to amenities, train station, Hokkaido University and ART's other rental housing property, Big Palace Kita 14 jo Residence
- DPS-accretive acquisition with expected EBITDA yield of c.4%
- Expected completion in 2Q 2021

About Sapporo



Japan's 5th largest city and 6th fastest growing city which benefits from net migration from neighbouring cities within Hokkaido



Key economic and logistics hub that is well-supported by a large and well-educated workforce



Resilient rental rates and declining new supply

Investment

Divesting at Premium to Book Despite COVID-19

Divesting properties that have reached their optimal stage of life cycle



Recently completed / ongoing divestments



c.S\$570 mil in proceeds from completed and ongoing divestments

Enhancing liquidity and flexibility to

- Pare down debt;
- Rejuvenate portfolio; and/or
- Recycle capital into higher-yielding assets

c.S\$216 mil in net gains from completed and ongoing divestments

- Capacity to supplement distributions to Stapled Securityholders, if necessary
- S\$45 million in past divestment gains distributed in FY 2020

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Rejuvenating the Portfolio with New Developments

New product offerings to cater to the new normal

Redevelopment of Somerset Liang Court Singapore

Development of lyf one-north Singapore



- 324-unit coliving property located in the vibrant research and ٠ business hub of one-north, Singapore
- ٠ Development update:
 - Main structural and facade works completed in 1Q 2021
 - External works, internal architectural and mechanical & engineering works in progress
- Expected to complete in 4Q 2021

- 192-unit Somerset serviced residence with hotel licence in the popular riverfront lifestyle and entertainment Clarke Quay precinct
- Sale of partial GFA completed on 15 July 2020 and \$\$163.3 mil ٠ of cash proceeds collected
- Demolition works underway and construction expected to ٠ commence in 3Q 2021
- Development expected to complete in 2025 ٠



Capital Management

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Strong **capital** Robust financing Fortifying **liquidity** flexibility management reserves 36.1% c.S\$1.2 bil **S\$1.15** Gearina Total available funds NAV per Unit Interest cover (c. S\$1.9 billion debt headroom¹) **2.1X**² 51% c.**\$\$360** mil 1.7% Total assets in foreign Cash on-hand 71% currency hedged per annum Low effective of property value borrowing cost unencumbered c.S\$830 mil **0.8%** (gain) Available credit facilities and **BBB** (Negative Outlook) Impact of foreign exchange net divestment proceeds Fitch Ratings to be received³

Notes:

Above as at/for period ended 31 March 2021

1. Refers to the amount of additional debt before reaching aggregate leverage of 50%

2. Refers to the 12-month trailing interest cover

Balances as at 31 March 2021; includes committed credit facilities of approximately \$\$183 mil and outstanding proceeds from the divestments of Citadines Didot Montparnasse Paris, Citadines City Centre Grenoble and Somerset Xu Hui Shanghai

Strong Financial Capacity & Healthy Liquidity Position

Sufficient liquidity to cover three years' fixed costs under a worst-case, zero-income scenario



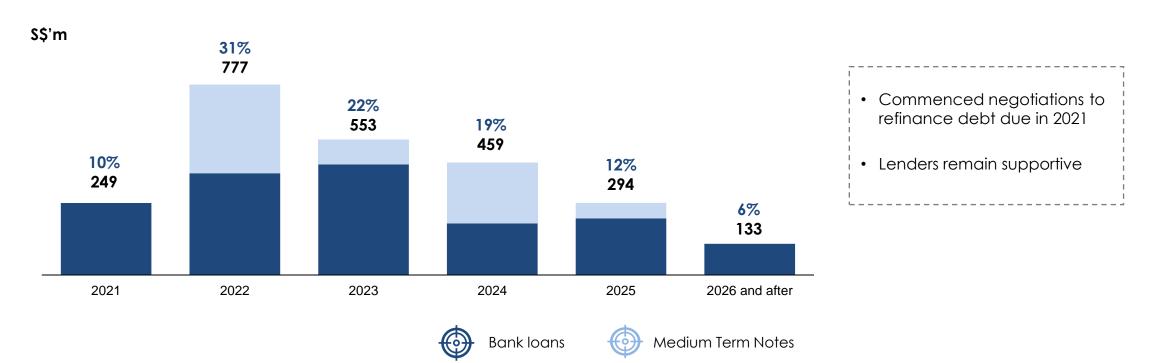
Strong Financial Capacity & Healthy Liquidity Position

Diversified funding sources and well spread-out debt maturity profile



69%:31%10%c.78%3.0 yearsBank Ioans : Medium Term NotesTotal debt due in 2021Total debt on fixed ratesWeighted average debt to maturity

Managing liquidity risks through diversified funding sources



Outlook & Prospects

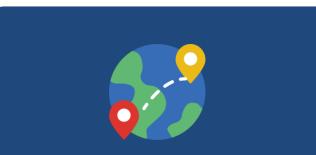
votel Sydney Central

Well-positioned for Recovery

Underpinned by strong fundamentals, poised to capture pent-up demand



UNWTO expects a rebound in international arrivals by 2H 2021 Recovery to 2019 levels could take 2.5 - 4 years¹



Uneven recovery across markets, dependent on easing of restrictions

Stable income sources and long stays to continue offering resilience



Acceleration of vaccinations and reopening of borders

Countries with large domestic markets poised to recover first, fuelled by local leisure demand



Strengthening and futureproofing the portfolio

Reinvesting divestment proceeds into longer-stay assets at higher yields, supported by a strong financial position

The View Ahead

Gradual pick-up in demand, but near-term outlook challenging



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Pace of recovery varied across markets, dependent on easing of restrictions

- Market conditions expected to remain challenging in the near term, given the resurgence and new variants of the virus, as well as movement restrictions in various countries
- Stable income sources and long stays expected to cushion the impact in the interim
- · Working with lessees and operators towards a sustainable recovery
- Vaccinations and reopening of borders to spur travel revival



Strengthening and future-proofing the portfolio

- Expanding investment mandate and redeploying divestment proceeds into longer-stay lodging asset class for stable income
- Leveraging operational expertise of Sponsor and operators proactively sourcing for alternative business, preparing for the
 upturn with future-ready offerings
- Cost containment measures and digital acceleration
- Strong financial position and disciplined capital management

With its scale, diversification, predominantly extended-stay portfolio and strong financial capacity & flexibility, ART is well-positioned to capture the upturn



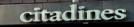
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Appendix: Key Country Updates

As announced on 29 April 2021



Citadines

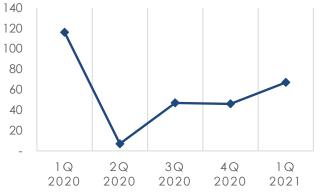
Citad

Australia

Domestic demand improves as state borders reopen



REVPAU (AUD)





Social-distancing measures have largely been eased except during 3-5 day snap lockdowns



International borders closed except for Australia-New Zealand travel bubble which started on 19 April 2021



Domestic travel generally permitted except during lockdowns

15% of total assets: 4 Master Leases; 9 Management Contracts

- 1Q 2021 RevPAU increased 46% q-o-q to AUD 67¹ as several hotels were block booked by the government for self-isolation; RevPAU decreased 42% y-o-y
- Snap lockdowns across various states affected overall confidence in travel in 1Q 2021 but demand picked up since March 2021 with the reopening of borders
- Strong pent-up demand from domestic leisure segment observed, especially on weekends and during the Easter holiday

- Large-scale sporting and entertainment events have resumed at full capacity in most states
- Corporate demand has also improved gradually, with an increase in enquiries for conferences and meetings
- Aircrew bookings secured following
 travel bubble with New Zealand
- Rental waiver provided to support master lessees and in compliance with Australia's mandatory code of conduct

Notes: Updates on travel and movement restrictions above as at 27 April 2021

1. Excluding Ascott Guangzhou which was divested in December 2020

China

340

320

300

280

260

240

1 Q

2020

2Q

2020

Recovery picks up pace with stronger demand for corporate long stays

Ascott Guangzhou divested in December 2020

4 Q

2020

1 Q

2021

REVPAU (RMB)

COVID-19 situation generally under control; localised lockdowns imposed on areas experiencing a resurgence

3 Q

2020



•

International borders remain closed except for green lane arrangements



Domestic travel permitted

7% of total assets: 6 Management Contracts

- 1Q 2021 RevPAU decreased 10% y-o-y to RMB 280 due to the divestment of Ascott Guangzhou
- On a same-store basis¹, RevPAU was stable y-o-y and decreased
 9% q-o-q due to localised lockdowns

• Second-tier cities registered a y-o-y increase in RevPAU

- Average occupancy of the China portfolio was mid-50%, on par with a year ago, due to a seasonal lull for corporate travel and as travel was discouraged during the Chinese New Year in February 2021
- Demand for corporate long stays ramped up since March 2021 as business and industrial activities picked up pace

- Inter-city conferences and events also increased in numbers and scale, providing an uplift to the market
- Demand for accommodation continues to be predominantly domestic due to limitations around visa approvals for foreign travellers
- Outlook positive as recovery momentum continues with the easing of quarantine requirements and vaccinations underway
- Received \$\$9.8 million in termination fee following the termination of divestments of Citadines Xinghai Suzhou and Citadines Zhuankou Wuhan



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France Extended lockdown hampers recovery







Third national lockdown imposed from April to May 2021



International borders reopened to countries outside Schengen Zone but with COVID-19 tests and selfisolation requirements



Travel beyond 10km from one's home not permitted during lockdown

7% of total assets: 17 Master Leases¹

- Demand for accommodation muted due to movement restrictions in 1Q 2021; 5 of 17¹ ART France properties remained temporarily closed²
- Long stays and group bookings supported occupancies, while higher leisure demand in the regional cities provided an uplift during the February 2021 winter holiday
- Lockdown measures from April 2021 expected to curtail domestic leisure travel; long stays, corporate, student and cultural group bookings expected to cushion impact

• Temporarily closed properties received fixed rent under master lease arrangement and planned to progressively reopen for the summer holiday season, subject to changes in COVID-19 restrictions

Note: Updates on travel and movement restrictions above as at 27 April 2021

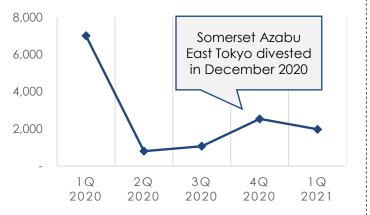
1. Including Citadines City Centre Grenoble which was divested on 31 March 2021

2. The 5 properties are Citadines Les Halles Paris, Citadines Republique Paris, Citadines Maine Montparnasse Paris, La Clef Louvre Paris and Citadines Croisette Cannes

Japan Limited demand as non-essential travel remains discouraged



REVPAU (JPY)





State of emergency lifted in March 2021 but re-introduced from 26 April through 11 May 2021 for Tokyo and Osaka region



International borders closed except to nationals and long-term visa holders



Domestic travel discouraged under state of emergency 20% of total assets: 5 Master Leases; 3 serviced residences under

Management Contracts (MC) and 11 rental housing properties under MC

- 1Q 2021 RevPAU decreased 72% y-o-y to JPY 1,976¹ due to the divestment of Somerset Azabu East Tokyo and as Japan was under a state of emergency from January to March 2021
- On a same-store basis², RevPAU decreased 70% y-o-y and 15% q-o-q
- Fixed rent from master leases and resilient contribution from rental housing properties (high occupancies of >90%) mitigated softer performance of other properties under MC
- Domestic leisure demand increased during the autumn foliage season but remained limited as non-essential travel was discouraged

- Month-long corporate bookings secured at two of the serviced residences in April 2021 and some initial group bookings secured for Tokyo Olympics in July 2021
- Third state of emergency expected to dampen demand for travel during Japan's Golden Week holiday from late April to first week of May 2021
- Update on WBF properties:
 - WBF Hotel Kitasemba East and WBF Hotel Kitasemba West converted from master leases to management contracts; to remain closed due to poor demand in Osaka
 - WBF Hotel Honmachi continues under a master lease arrangement with a revised rent structure

Note: Updates on travel and movement restrictions above as at 27 April 2021

1. Pertains to the properties under management contracts only

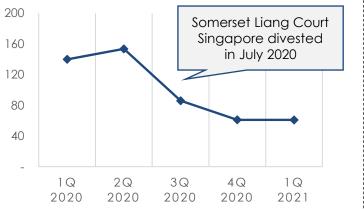
2. Excluding Somerset Azabu East Tokyo which was divested in December 2020

Singapore

Government-contracted business supports occupancies



REVPAU (S\$)





Currently in Phase 3 of reopening



International borders remain closed except for green lane and official business travel arrangements



Hotels approved by Singapore Tourism Board can accept staycation bookings

16% of total assets: 2 Master Leases; 1 Management Contract

- 1Q 2021 RevPAU decreased 56% y-o-y to \$\$61¹ due to the divestment of Somerset Liang Court Singapore and lower room rates at Citadines Mount Sophia Singapore (CMSS) which was block booked by the government for self-isolation
- On a same-store basis², RevPAU decreased 42% y-o-y and increased 14% q-o-q
- Occupancy at CMSS expected to remain high through 2Q 2021 under the government contract
- Corporate long stays and staycation bookings were key drivers for Ascott Orchard Singapore in 1Q 2021; corporate and relocation enquiries have gradually increased

- Park Hotel Clarke Quay (PHCQ), previously block booked by the government from April to December 2020, has been re-booked by the government from May 2021
- Letter of demand issued to master lessee of PHCQ to recover S\$5.4 million³ due as at 1 March 2021. In addition, S\$3.5 million of rent under the Statutory Repayment Schedule is outstanding as at 31 March 2021. Security deposits amounting to S\$6.8 million (c.6 months' rent) is held in cash.
- COVID-19 situation under control; Singapore government currently exploring travel bubbles with various countries and may reopen international borders end-2021

Note: Updates on travel and movement restrictions above as at 27 April 2021

- 1. RevPAU pertains to property under management contract, CMSS, only
- 2. Excluding Somerset Liang Court Singapore which was divested in July 2020

3. Comprises fixed rent, top-up of cash security deposit and property tax for March 2021

Note: Updates on travel and movement restrictions above as at 27 April 2021

 Vaccination programme underway, with 75% of the population forecasted to be fully immunised by August 2021

Income top-up mitigated the drop at Citadines South Kensington, under MCMGI arrangement

- 3 MCs expiring in April 2021 will be renewed as MCs for another year,

under the same terms

7% of total assets: 3 Management Contracts (MCs); Management Contract with Minimum Guaranteed Income (MCMGI)

- 1Q 2021 RevPAU decreased 50% g-o-g to GBP 14 as restrictions were imposed on UK hotels under the country's lockdown system; RevPAU decreased 86% y-o-y
- Long stays by student groups and corporates comprised most of the bookings in 1Q 2021, with the remainder being essential business travel
- Leisure demand spiked on weekends with the easing of lockdown measures in April 2021; positive trend expected to continue with further relaxation of measures in May 2021
- constraints in May 2021

hotels to reopen and operate without

Non-essential travel discouraged;

United Kingdom Lockdown restrictions limit demand for accommodation

120 100 80 60 40 20 1 Q 2Q 3 Q 40 1 Q 2020 2020 2020 2021 2020

REVPAU (GBP)



Four-step plan to ease lockdown between April to June 2021, if strict conditions are met



International borders open to countries under airbridge arrangements



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Note: Updates on travel and movement restrictions above as at 27 April 2021

1. Pertains to the 3 business hotels and excludes the student accommodation property

United States

120 100

80

60

40 20

1 Q

2020

2Q

2020

REVPAU (USD)

3 Q

2020

Many states have reopened fully

International travel restrictions on

and several others have lifted

COVID-19 related restrictions

Domestic travel increasingly

permitted as state-mandated

indoor capacity limits and

arrivals from Europe

restrictions are eased

4Q

2020

10

2021

Gradual pick-up in leisure demand, supported by long stays and block bookings



- 1Q 2021 RevPAU increased 16% q-o-q to USD 58¹ due to higher demand; RevPAU decreased 47% y-o-y
- Block booking cushioned occupancy of Sheraton Tribeca New York, and is expected to continue through 2Q 2021
- Element New York Times Square West enjoyed higher occupancy and room rates on weekends and holidays, primarily driven by leisure demand, while being supported by long stays from healthcare personnel
- Previously closed room inventory to be reopened in anticipation of a pick-up in demand, supported by the easing of state border restrictions

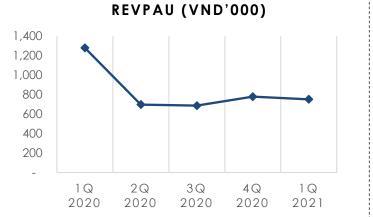
- Vaccines have been widely distributed with over 40% of the population having received at least one dose
- Renovation and rebranding of Hotel Central Times Square commenced in April 2021; property remains operational and booking momentum has begun to pick up
- Completed acquisition of student accommodation property in February 2021; occupancy resilient at >90% and leasing activity has ramped up





Vietnam

Long stays continue to provide resilience





COVID-19 situation generally under control; localised lockdowns imposed on areas experiencing a resurgence



International borders remain closed except to selected officials and skilled workers



Domestic travel permitted

3% of total assets: 4 Management Contracts

- 1Q 2021 RevPAU decreased 4% q-o-q to VND 752,000, impacted by a resurgence during the Tet holiday in February 2021; RevPAU decreased 41% y-o-y
- Long stays, corporate guests and project groups formed majority of the properties' bookings, providing a resilient occupancy base
- Gradual increase in domestic corporate demand as well as business travel between Hanoi and Ho Chi Minh City

- Continue to build on long stays and domestic corporate market share, with a focus on project group and relocation segments
- Marketing initiatives to capture domestic leisure and alternative sources of business have also been introduced

