Unaudited Third Quarter 2019 Financial Statements

(Incorporated In the Republic of Singapore)

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income for the Group together with a comparative statement for the corresponding period of the immediately preceding financial year

1(a)(i) CONSOLIDATED INCOME STATEMENT (3Q FY2019 vs 3Q FY2018)

| | Group | Group | |
|--|-----------|-----------|-------------|
| | 01/07/19- | 01/07/18- | Incr/(Decr) |
| | 30/09/19 | 30/09/18 | , |
| | S\$ '000 | S\$ '000 | % |
| | | | |
| Sales | 117,239 | 118,576 | (1.1%) |
| Cost of sales | (92,803) | (93,579) | (0.8%) |
| Gross profit | 24,436 | 24,997 | (2.2%) |
| Other gains | 1,200 | 1,406 | (14.7%) |
| Credit loss allowance on trade receivables | (595) | (428) | 39.0% |
| Expenses | | | |
| - Distribution | (10,550) | (11,005) | (4.1%) |
| - Administrative | (9,986) | (11,281) | (11.5%) |
| - Finance | (1,082) | (899) | 20.4% |
| Chave of mustik of an accessisted assurance. | 449 | F70 | (00.00() |
| Share of profit of an associated company | | 578 | (22.3%) |
| Profit before income tax | 3,872 | 3,368 | 15.0% |
| Income tax expense | (1,100) | (934) | 17.8% |
| Net profit | 2,772 | 2,434 | 13.9% |
| Profit Attributable to: | | | |
| Equity holders of the Company | 2,678 | 2,349 | 14.0% |
| Non-controlling interests | 94 | 85 | 10.6% |
| | 2,772 | 2,434 | 13.9% |

NOTES TO CONSOLIDATED INCOME STATEMENT (3Q FY2019 vs 3Q FY2018)

| | Group 01/07/19- 30/09/19 S\$ '000 | Group 01/07/18- 30/09/18 S\$ '000 | Incr/(Decr) |
|---|--|--|-------------|
| Interest income | 76 | 91 | (16.5%) |
| Rental income | 890 | 890 | 0.0% |
| Interest on borrowings | (761) | (899) | (15.4%) |
| Lease interest | (321) | - | ` NM |
| Depreciation of property, plant and equipment and investment property | (3,002) | (2,647) | (13.4%) |
| Depreciation of right-of-use assets ** | (1,817) | - | ` NM |
| Amortisation of intangible assets | (119) | (119) | 0.0% |
| Credit loss allowance on trade receivables | (595) | (428) | 39.0% |
| Write-down of inventories | (449) | (286) | (57.0%) |
| Currency exchange gain/(loss) - net | 993 | (177) | ` NM |
| Share of profit of an associated company | 449 | `57Ŕ | (22.3%) |
| Gain on disposal of property, plant and equipment | 4 | 32 | (87.5%) |

NM - Not meaningful

^{**} Note: Please refer to Note 5 (page11) on the adoption of new accounting standard SFRS (I) 16 Lease with effect from 1 Jan 2019.

NOTES TO CONSOLIDATED INCOME STATEMENT (3Q FY2019 vs 3Q FY2018) (Cont'd)

| Income Tax Expenses Tax expense attributable to profit is made up of: | Group 01/07/19- 30/09/19 S\$ '000 | Group 01/07/18- 30/09/18 S\$ '000 | Incr/(Decr) |
|--|--|--|-------------|
| Ourseast in a sure than | | | |
| Current income tax | | | |
| - Singapore | 80 | (1) | NM |
| - Foreign | 952 | 996 | (4.4%) |
| | 1,032 | 995 | (3.7%) |
| Deferred income tax | 68 | 18 | 277.8% |
| | 1,100 | 1,013 | 8.6% |
| (Over)/Under provision in previous financial year | | | |
| - Current income tax | - | (79) | NM |
| | 1,100 | 934 | 17.8% |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (3Q FY2019 vs 3Q FY2018)

| | Group | Group | _ |
|--|-----------|-----------|-------------|
| | 01/07/19- | 01/07/18- | Incr/(Decr) |
| | 30/09/19 | 30/09/18 | _, |
| | S\$ '000 | S\$ '000 | % |
| | | | |
| Profit for the period | 2,772 | 2,434 | 13.9% |
| Other comprehensive (loss)/income: | | | |
| Items that may be reclassified subsequently to profit or loss | | | |
| - Currency translation differences | *(408) | #(4,046) | (89.9%) |
| · | , , | , | , |
| Items that will not be reclassified subsequently to profit or loss | | | |
| - Currency translation differences | 14 | (3) | NM |
| Total comprehensive (loss)/income for the period | 2,378 | (1,615) | NM |
| | | | |
| Total comprehensive (loss)/income to: | | | |
| Equity holders of the Company | 2,270 | (1,697) | NM |
| Non-controlling interests | 108 | 82 | 31.7% |
| | 2,378 | (1,615) | NM |
| | | | |

^{*} Consist of foreign currency losses mainly resulting from the weakening of RMB against SGD.

[#] Consist of foreign currency losses mainly resulting from the weakening of RMB and AUD against SGD.

1(a)(ii) CONSOLIDATED INCOME STATEMENT (YTD SEP FY2019 vs YTD SEP FY2018)

| | Group 01/01/19- 30/09/19 S\$ '000 | Group 01/01/18- 30/09/18 S\$ '000 | Incr/(Decr) |
|---|--|--|-------------|
| Sales Cost of sales Gross profit | 344,386 | 343,044 | 0.4% |
| | (271,743) | (268,597) | 1.2% |
| | 72,643 | 74,447 | (2.4%) |
| Other gains Credit loss allowance on trade receivables | 3,706 | 7,647 | (51.5%) |
| | (1,292) | (1,249) | 3.4% |
| Expenses - Distribution - Administrative - Finance | (29,735) | (31,525) | (5.7%) |
| | (31,924) | (33,211) | (3.9%) |
| | (3,232) | (2,671) | 21.0% |
| Share of profit of an associated company Profit before income tax Income tax expense Net profit | 2,160 | 2,201 | (1.9%) |
| | 12,326 | 15,639 | (21.2%) |
| | (3,246) | (4,003) | (18.9%) |
| | 9,080 | 11,636 | (22.0%) |
| Profit Attributable to: Equity holders of the Company Non-controlling interests | 8,847 | 10,724 | (17.5%) |
| | 233 | 912 | (74.5%) |
| | 9,080 | 11,636 | (22.0%) |

NOTES TO CONSOLIDATED INCOME STATEMENT (YTD SEP FY2019 vs YTD SEP FY2018)

| | Group | Group | |
|---|-----------|-----------|-------------|
| | 01/01/19- | 01/01/18- | Incr/(Decr) |
| | 30/09/19 | 30/09/18 | (= 001) |
| | S\$ '000 | S\$ '000 | % |
| Interest income | 259 | 356 | (27.2%) |
| Rental income | 2,657 | 2,858 | (7.0%) |
| Interest on borrowings | (2,368) | (2,671) | (11.3%) |
| Lease interest | (864) | - | ` NM |
| Depreciation of property, plant and equipment and investment property | (8,790) | (7,879) | 11.6% |
| Depreciation of right-of-use assets ** | (4,825) | - | NM |
| Amortisation of intangible assets | (369) | (359) | 2.8% |
| Credit loss allowance on trade receivables | (1,292) | (1,249) | 3.4% |
| Write-down of inventories | (1,374) | (1,402) | (2.0%) |
| Currency exchange gain/(loss) - net | 999 | (31) | NM |
| Share of profit of an associated company | 2,160 | 2,201 | (1.9%) |
| Gain on disposal of property, plant and equipment | 20 | 123 | (83.7%) |
| Gain on disposal of non-current assets held for sale | - | 3,075 | NM |
| | | | |

NM – Not meaningful

** Note: Please refer to Note 5 (page11) on the adoption of new accounting standard SFRS (I) 16 Lease with effect from 1 Jan 2019.

NOTES TO CONSOLIDATED INCOME STATEMENT (YTD SEP FY2019 vs YTD SEP FY2018) (Cont'd)

| Income Tax Expenses Tax expense attributable to profit is made up of: | Group 01/01/19- 30/09/19 S\$ '000 | Group 01/01/18- 30/09/18 S\$ '000 | Incr/(Decr) |
|--|--|--|-------------|
| Current income tax | | | |
| - Singapore | 474 | 253 | 87.4% |
| - Foreign | 2,718 | 2,821 | (3.7%) |
| | 3,192 | 3,074 | 3.8% |
| Deferred income tax | 14 | 1,205 | (98.8%) |
| | 3,206 | 4,279 | (25.1%) |
| (Over)/under provision in previous financial year | | | |
| - Current income tax | 21 | (276) | NM |
| - Deferred income tax | 19 | - | NM |
| | 3,246 | 4,003 | (18.9%) |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (YTD SEP FY2019 vs YTD SEP FY2018)

| | Group | Group | |
|--|-----------|-----------|-------------|
| | 01/01/19- | 01/01/18- | Incr/(Decr) |
| | 30/09/19 | 30/09/18 | mon (Boot) |
| | | | % |
| | S\$ '000 | S\$ '000 | 70 |
| | | | |
| Profit for the period | 9,080 | 11,636 | (22.0%) |
| · | | | , |
| Other comprehensive income/(loss): | | | |
| Items that may be reclassified subsequently to profit or loss | | | |
| , , , | *(0.400) | (a a= 1) | (() |
| - Currency translation differences | *(2,183) | (3,254) | (32.9%) |
| Items that will not be reclassified subsequently to profit or loss | | | |
| · · · · · · · · · · · · · · · · · · · | (600) | (00) | F70.40/ |
| - Currency translation differences | (622) | (92) | 576.1% |
| Total comprehensive income for the period | 6,275 | 8,290 | (24.3%) |
| | | | |
| Total comprehensive income to: | | | |
| Equity holders of the Company | 6,664 | 7,470 | (10.8%) |
| Non-controlling interests | (389) | 820 | NM |
| | 6,275 | 8,290 | (24.3%) |
| | | | |

^{*} Consist of foreign currency losses mainly resulting from the weakening of RMB and AUD against SGD.



1(b) A statement of financial position (for the issuer and Group), together with a comparative statement as at the end of the immediately preceding financial year

STATEMENT OF FINANCIAL POSITION Group Company Group Company 30/09/19 31/12/18 30/09/19 31/12/18 S\$ '000 S\$ '000 S\$ '000 S\$ '000 **ASSETS Current assets** Cash and cash equivalents 49.606 51.102 4.530 4.430 Trade and other receivables 99,552 100,800 31,029 34,855 109,534 Inventories 119,992 Derivative financial instruments 115 115 258,807 272,009 35,559 39,285 Non-current assets Transferable club membership, at cost 172 172 Investment in an associated company 21,024 18,629 Investments in subsidiaries 100,325 100,325 77,611 2 Property, plant and equipment 84,999 20 Right-of-use assets * 26.886 Investment property 9.743 10,334 4,072 Intangible assets 4,445 Deferred income tax assets 3,370 3,380 142,878 121,959 100,327 100,345 **Total assets** 401,685 393,968 135,886 139,630 **LIABILITIES Current liabilities** 1,407 Trade and other payables 33,608 43.427 1,115 265 Current income tax liabilities 709 159 Borrowings 70,255 75,362 Lease liabilities ** 4,604 108,732 1,115 1,566 119,498 Non-current liabilities Borrowings 4,697 8,145 Lease liabilities ** 22,864 Deferred income tax liabilities 2,217 2,149 Other non-current liabilities 199 57 29,977 10,351 **Total liabilities** 138,709 129,849 1,115 1,566 **NET ASSETS** 262,976 134,771 264,119 138,064 **EQUITY** Capital and reserves attributable to equity holders of the Company 77,001 77.001 77,001 77,001 Share capital Other reserves (2,393)(210)178,127 57,770 Retained profits 176,149 61,063 252,735 252.940 134,771 138.064 Non-controlling interests 10,241 11,179

Total equity

262,976

264,119

134,771

138,064

^{**} Note: Please refer to Note 5 (page 11) on the adoption of new accounting standard SFRS (I) 16 Lease with effect from 1 Jan 2019.



1(c) Aggregate amount of Group's borrowings and debt securities

Amount repayable in one year or less, or on demand

| Group As at 30/09/19 | | Group As at 31/12/18 | |
|-------------------------|-----------|-------------------------|-----------|
| Secured | Unsecured | Secured | Unsecured |
| S\$ '000 | S\$ '000 | S\$ '000 | S\$ '000 |
| 70,255 | 1 | 75,362 | - |

Amount repayable after one year

| Group As at 30/09/19 | | Group As at 31/12/18 | |
|-------------------------|-----------|-------------------------|-----------|
| Secured | Unsecured | Secured | Unsecured |
| S\$ '000 | S\$ '000 | S\$ '000 | S\$ '000 |
| 4,697 | | 8,145 | 1 |

Details of any collateral

The Group's borrowings are secured by the following:-

- (i) a first legal mortgage on certain subsidiaries' freehold and leasehold properties;
- (ii) a first legal charge on office equipment, plant and machinery of certain subsidiaries;
- (iii) a fixed and floating charge on all the assets of certain subsidiaries;
- (iv) corporate guarantee from the Company; and
- (v) banker's guarantees, up to S\$6.6 million (2018: S\$6.6 million), given as security to banks which granted banking facilities to certain subsidiaries. The banker's guarantees are in turn secured by a fixed and floating charge on all the assets of a subsidiary.



1(d) A statement of cash flows (for the Group), together with a comparative statement for the corresponding period of the immediately preceding financial year

1(d)(i) CONSOLIDATED STATEMENT OF CASH FLOWS (3Q FY2019 vs 3Q FY2018)

| (d)(i) CONSCLIDATED STATEMENT OF CASTITIONS (GQ 1 12013 V3 GQ 1 12010) | Group 01/07/19- 30/09/19 S\$ '000 | Group 01/07/18- 30/09/18 S\$ '000 |
|--|--|--|
| Cash flows from operating activities Net profit | 2,772 | 2,434 |
| Adjustments for: | _, | 2, |
| -Income tax expenses | 1,100 | 934 |
| -Depreciation of property, plant and equipment and investment property | 3,002 | 2,647 |
| -Depreciation of right-of-use assets | 1,817 | - |
| -Amortisation of intangible assets | 119 | 119 |
| -(Gain)/loss on disposal of property, plant and equipment | (4) | (32) |
| -Interest expense | 1,082 | 899 |
| -Interest income | (76) | (91) |
| -Share of profit of an associated company | (449) | (578) |
| -Fair value loss on derivative financial instruments | (1) | 3 |
| -Unrealised currency translation differences | (586) | 1,435 |
| Operating cash flow before working capital changes | 8,776 | 7,770 |
| Changes in working capital: | (004) | (4.004) |
| -Inventories | (681) | (4,361) |
| -Trade and other receivables | 2,371 | 587 |
| -Trade and other payables | (1,645) | 2,740 |
| Cash generated from operations | 8,821 | 6,736 |
| Interest received | 76 | 91 |
| Income tax paid | (1,240) | (1,077) |
| Net cash provided by operating activities | 7,657 | 5,750 |
| Cash flows from investing activities | | |
| Proceeds from sale of property, plant and equipment | 94 | 346 |
| Purchase of property, plant and equipment | (543) | (9,139) |
| Net cash used in investing activities | (449) | (8,793) |
| Cash flows from financing activities | (4.000) | (000) |
| Interest paid | (1,082) | (899) |
| Proceeds from borrowings | 5,918 | 2,434 |
| Repayments of borrowings | (11,514) | (5,198) |
| Repayments of finance lease liabilities | - (1 E24) | (6) |
| Principal element of lease payments | (1,534) | (2,660) |
| Net cash used in financing activities | (8,212) | (3,669) |
| Net decrease in cash and cash equivalents | (1,004) | (6,712) |
| Cash and cash equivalents at beginning of the financial period | 48,618 | 60,246 |
| Effects of currency translation on cash and cash equivalents | 2 | (1,023) |
| Cash and cash equivalents at end of the financial period | 47,616 | 52,511 |
| - | | |



| • | Group | Group |
|--|-----------------------|-----------------------|
| | 01/07/19- | 01/07/18- |
| Consolidated cools and cools as it is laste as a service and but | 30/09/19 | 30/09/18 |
| Consolidated cash and cash equivalents are represented by: | S\$ '000 | S\$ '000 |
| Cash and bank balances | 49,606 | 52,581 |
| Less: Bank overdrafts | (1,990) | (70) |
| Cash and cash equivalents as per consolidated statement of cash flows | 47,616 | 52,511 |
| | | |
| 1(d)(iI) CONSOLIDATED STATEMENT OF CASH FLOWS (YTD SEP FY2019 vs YTD S | - | |
| | Group | Group |
| | 01/01/19- 30/09/19 | 01/01/18- 30/09/18 |
| | S\$ '000 | S\$ '000 |
| Cash flows from operating activities | | <u> </u> |
| Net profit | 9,080 | 11,636 |
| Adjustments for: | 0,000 | 11,000 |
| -Income tax expenses | 3,246 | 4,003 |
| -Depreciation of property, plant and equipment and investment property | 8,790 | 7,879 |
| -Depreciation of right-of-use assets | 4,825 | - ,0.0 |
| -Amortisation of intangible assets | 369 | 359 |
| -(Gain)/loss on disposal of property, plant and equipment | (20) | (123) |
| -Gain on disposal of non-current assets held for sale | - | (3,075) |
| -Interest expense | 3,232 | 2,671 |
| -Interest income | (259) | (356) |
| -Share of profit of an associated company | (2,160) | (2,201) |
| -Unrealised currency translation differences | (785) | 898 |
| Operating cash flow before working capital changes | 26,318 | 21,691 |
| | | |
| Changes in working capital: | | |
| -Inventories | 8,848 | (7,726) |
| -Trade and other receivables | (75) | (9,378) |
| -Trade and other payables | (9,109) | 4,909 |
| Cash generated from operations | 25,982 | 9,496 |
| Intercet received | 259 | 056 |
| Interest received | (3,092) | 356 (4,022) |
| Income tax paid Net cash provided by operating activities | 23,149 | 5,830 |
| Net cash provided by operating activities | 23,149 | 3,030 |
| Cash flows from investing activities | | |
| Proceeds from sale of property, plant and equipment | 598 | 832 |
| Proceed from sale of non-current assets held for sale | - | 3,986 |
| Purchase of property, plant and equipment | (2,262) | (12,149) |
| Purchase of intangible assets | (1) | (56) |
| Purchase of transferable club memberships | - | (89) |
| Net cash used in investing activities | (1,665) | (7,476) |
| | | |
| Cash flows from financing activities | | |
| Dividends paid to equity holder of the Company | (6,869) | (4,384) |
| Dividends paid to non-controlling interests | (549) | (1,174) |
| Interest paid | (3,232) | (2,671) |
| Proceeds from borrowings | 21,989 | 23,196 |
| Repayments of borrowings | (31,377) | (14,311) |
| Repayments of finance lease liabilities | (4.074) | (21) |
| Principal element of lease payment | (4,271) | - |
| Net cash (used in)/from financing activities | (24,309) | 635 |

| | Group 01/01/19- 30/09/19 S\$ '000 | Group 01/01/18- 30/09/18 S\$ '000 |
|---|--|--|
| Net decrease in cash and cash equivalents | (2,825) | (1,011) |
| Cash and cash equivalents at beginning of the financial period | 50,820 | 53,995 |
| Effects of currency translation on cash and cash equivalents | (379) | (473) |
| Cash and cash equivalents at end of the financial period | 47,616 | 52,511 |
| Consolidated cash and cash equivalents are represented by: | | |
| Cash and bank balances | 49,606 | 52,581 |
| Less: Bank overdrafts | (1,990) | (70) |
| Cash and cash equivalents as per consolidated statement of cash flows | 47,616 | 52,511 |

1(e) A statement (for the issuer and Group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

STATEMENT OF CHANGES IN EQUITY

| ← | ←Attributable to equity holders of the Company→ | | | | | |
|---|---|-------------------------|---------------------------|-----------------------|--|-------------------|
| | Share capital S\$ '000 | Other reserves S\$ '000 | Retained profits S\$ '000 | Sub-total S\$ '000 | Non- controlling interests S\$ '000 | Total S\$ '000 |
| The Group | | | | | | |
| Balance at 1 January 2019 | 77,001 | (210) | 176,149 | 252,940 | 11,179 | 264,119 |
| Profit for the period | - | | 8,847 | 8,847 | 233 | 9,080 |
| Other comprehensive loss for the period | - | (2,183) | | (2,183) | (622) | (2,805) |
| Total comprehensive (loss)/ income for the period | - | (2,183) | 8,847 | 6,664 | (389) | 6,275 |
| Dividend relating to 2018 paid | - | - | (6,869) | (6,869) | (549) | (7,418) |
| Balance at 30 September 2019 | 77,001 | (2,393) | 178,127 | 252,735 | 10,241 | 262,976 |

| ← | ←Attributable to equity holders of the Company→ | | | | | |
|--|---|-------------------------|---------------------------|-----------------------|--|-------------------|
| - | Share capital S\$ '000 | Other reserves S\$ '000 | Retained profits S\$ '000 | Sub-total S\$ '000 | Non- controlling interests S\$ '000 | Total S\$ '000 |
| The Group | | | | | | |
| Balance at 1 January 2018 | 77,001 | 3,836 | 167,338 | 248,175 | 12,632 | 260,807 |
| Effects on adoption of SFRS (I) 9 | - | - | (391) | (391) | - | (391) |
| Balance at 1 January 2018 (restated) | 77,001 | 3,836 | 166,947 | 247,784 | 12,632 | 260,416 |
| Profit for the period | | | 10,724 | 10,724 | 912 | 11,636 |
| Other comprehensive loss for the period | | (3,110) | (144) | (3,254) | (92) | (3,346) |
| Total comprehensive (loss)/income for the period | - | (3,110) | 10,580 | 7,470 | 820 | 8,290 |
| Dividend relating to 2017 paid | - | - | (4,384) | (4,384) | (1,174) | (5,558) |
| Balance at 30 September 2018 | 77,001 | 726 | 173,143 | 250,870 | 12,278 | 263,148 |
| | | | | | | |

STATEMENT OF CHANGES IN EQUITY (Cont'd)

| Share capital S\$ '000 | Retained profits S\$ '000 | Total S\$ '000 |
|------------------------------|-----------------------------------|--|
| | | |
| 77,001 | 61,063 | 138,064 |
| - | 3,576 | 3,576 |
| - | (6,869) | (6,869) |
| 77,001 | 57,770 | 134,771 |
| | | |
| Share capital S\$ '000 | Retained profits S\$ '000 | Total S\$ '000 |
| | | |
| 77,001 | 61,309 | 138,310 |
| - | 4,740 | 4,740 |
| - | (4,384) | (4,384) |
| 77,001 | 61,665 | 138,666 |
| | capital S\$ '000 77,001 | capital S\$ '000 profits S\$ '000 77,001 61,063 - 3,576 - (6,869) 77,001 57,770 Share capital S\$ '000 Retained profits S\$ '000 77,001 61,309 - 4,740 - (4,384) |

1(f) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares or cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on.

There was no change in the Company's number of shares since 31 December 2018. The share capital of the Company as at 30 September 2019 was 292,295,811 ordinary shares. There is no share option issued during the period.

1(g) State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares, excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

The Company did not hold any treasury shares as at 30 September 2019 and 31 December 2018.

1(h)(i) Total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year

| | 30/09/19 | 31/12/18 |
|--|-------------|-------------|
| Total numbers of issued shares | 292,295,811 | 292,295,811 |
| Less: Treasury shares | - | - |
| Total numbers of issued shares excluding treasury shares | 292,295,811 | 292,295,811 |
| | | |

1(h)(ii) A statement showing all sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the current financial period reported on

There were no sales, transfers, disposal, cancellation and/or use of treasury shares as at 30 September 2019.



2. Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard)

The figures have not been audited or reviewed by the Company's auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

Except for those as disclosed under paragraph 5, the accounting policies and methods of computation applied by the Group are consistent with those used in its most recently audited financial statements.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change

SFRS(I) 16 Leases (effective for annual periods beginning on or after 1 January 2019)

The Group has adopted SFRS(I) 16 Leases with effect from 1 January 2019. On adoption of SFRS(I) 16, almost all leases are being recognised on the balance sheet, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases. The accounting for lessors will not change significantly.

The Group has elected not to restate comparative amounts for the 2018 reporting period as permitted under the specific transition provisions in the standard.

The adoption of SFRS (I) 16 has resulted in adjustments to the balance sheet of the Group as at 1 January 2019. The impact on the statement of comprehensive income and balance sheet is as follows:

| | As at 31 December 2018 S\$'000 | Effect of applying SFRS(I) 16 S\$'000 | As at 1 January 2019 S\$'000 | Movement S\$'000 | As at 30 September 2019 S\$'000 |
|--|---|--|---------------------------------------|-------------------------|--|
| Administrative expenses Rental expenses Depreciation of right-of-use assets Finance expenses Finance expenses on lease liabilities | - - - | | | (3,397) 4,825 864 | (3,397) 4,825 864 |
| Non-current asset Right-of-use assets | - | 26,542 | 26,542 | 344 | 26,886 |
| <u>Current liabilities</u> Borrowings (Finance lease liabilities) Lease liabilities | (36) | 36 (5,104) | (5,104) | 500 | (4,604) |
| Non-current liabilities Borrowings (Finance lease liabilities) Lease liabilities | (59) | 59 (21,533) | (21,533) | - (1,331) | (22,864) |
| Equity Currency translation reserve | - | - | - | (76) | (76) |



(1) <u>SFRS(I) INT 23 Uncertainty Over Income Tax Treatments (effective for annual periods beginning on or after 1 January 2019)</u>

The interpretation explains how to recognise and measure deferred and current income tax assets and liabilities where there is uncertainty over a tax treatment. In particular, it discusses:

- (i) how to determine the appropriate unit of account, and that each uncertain tax treatment should be considered separately or together as a group, depending on which approach better predicts the resolution of the uncertainty;
- (ii) that the entity should assume a tax authority will examine, the uncertain tax treatments and have full knowledge of all related information, i.e. that detection risk should be ignored
- (iii) that the entity should reflect the effect of the uncertainty in its income tax accounting when it is not probable that the tax authorities will accept the treatment,
- (iv) that the impact of the uncertainty should be measured using either the most likely amount or the expected value method, depending on which method better predicts the resolution of the uncertainty, and
- (v) that the judgements and estimates made must be reassessed whenever circumstances have changed or there is new information that affects the judgements.

The adoption of the interpretation did not result in the Group recognising additional tax liability.

6. Earnings per ordinary share of the Group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

| EARNINGS PER SHARE | Group 01/07/19 - 30/09/19 | Group 01/07/18 - 30/09/18 | Group 01/01/19 - 30/09/19 | Group 01/01/18 - 30/09/18 |
|---|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| (a) Based on the number of ordinary shares on issue (cents) | 0.92 | 0.80 | 3.03 | 3.66 |
| (b) On fully diluted basis (cents) | 0.92 | 0.80 | 3.03 | 3.66 |
| Weighted average number of ordinary shares | 292,295,811 | 292,295,811 | 292,295,811 | 292,295,811 |

- (i) The Group's earnings per share for current and preceding financial year are based on the 292,295,811 ordinary shares.
- (ii) Diluted earnings per share is the same as basic earnings per share. There are no dilutive potential ordinary shares as there are no outstanding share options at the beginning and end of the financial year.
- (iii) There was no material impact on prior period EPS on adoption of the revised FRS as disclosed in paragraph 5.

7. Net asset value (for the issuer and Group) per ordinary share based on the total number of issued shares, excluding treasury shares of the issuer at the end of the (a) current financial period reported on and (b) immediately preceding financial year

| NET ASSET VALUE PER SHARE | Group | Group | Company | Company |
|--|----------|----------|----------|----------|
| | 30/09/19 | 31/12/18 | 30/09/19 | 31/12/18 |
| Net asset value per ordinary share (cents) | 86.47 | 86.54 | 46.11 | 47.23 |

- (i) The Group and Company net asset value per share as at 30 September 2019 and as at 31 December 2018 are based on the actual number of 292,295,811 ordinary shares.
- (ii) There was no material impact on prior period net asset value per share on adoption of the new/revised SFRS(I) and SFRS (I) INTs.
- 8. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the Group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the Group during the current financial period reported on

REVIEW OF THIRD QUARTER FINANCIAL RESULTS (3Q2019 VS 3Q2018)

Turnover

The Group reported a 1.1% (or \$1.3 million) decrease in turnover to \$117.3 million (3Q2019) from \$118.6 million (3Q2018) mainly due to lower sales in the distribution business as compared to the corresponding period last year.

Distribution business, accounting for 72.8% of the Group's total turnover, recorded a decrease of 2.9% (or \$ 2.5 million) in turnover, from \$87.8 million (3Q2018) to \$85.3 million (3Q2019) mainly due to lower sales in tyre and wheel divisions, cushioned by higher sales in industrial products & automotive divisions. Our wheel manufacturing business, accounting for 27.2% of the Group's total turnover, recorded an increase of 3.9% (or \$1.3 million) in turnover, from \$30.7 million (3Q2018) to \$32.0 million (3Q2108).

Gross Profit

Gross Profit decreased by 2.2% (or \$0.6 million) to \$24.4 million (3Q2019) from \$25.0 million (3Q2018). The Group's gross profit margin decreased to 20.8 % in 3Q2019 compared to 21.1% in 3Q2018 mainly due to lower gross profit margin from manufacturing business. As for distribution business, the tyre division reported lower gross profit margin but was cushioned by higher gross profit margin reported by the wheel and industrial products & automotive divisions.

Operating Expenses

Distribution expenses decreased by 4.1% (or \$0.4 million) in 3Q2019 to \$10.6 million compared to \$11.0 million in 3Q2018 mainly due to lower sales related expenses in line with lower sales.

Administrative expenses decreased by 11.5% (or \$1.3 million) in 3Q2019 to \$10.0 million compared to \$11.3 million in 3Q2018 mainly due to foreign currency exchange gain in 3Q2019 compared to a loss in 3Q2018.

Financing costs increased by 20.4% (or \$0.2 million) in 3Q2019 to \$1.1 million compared to \$0.9 million in 3Q2018 mainly due to recognition of lease interest as a result of the adoption of new accounting standard SFRS(I) 16 Leases with effect from 1 January 2019.



Share of Profit of an Associated Company

Our associated company reported lower profit and our share of profit was \$0.4 million in 3Q2019 compared to \$0.6 million in 3Q2018.

Income Tax expense

Income tax expense increased by 17.8 % (or \$0.2 million) mainly due to higher Group profit before tax for the period.

Net Profit after Tax and Non-controlling Interests

Net profit after tax and non-controlling interests attributable to shareholders of the Company increased by \$0.4 million (or 14.0%) to \$2.7 million in 3Q2019 from \$2.3 million in 3Q2018.

REVIEW OF NINE MONTHS YEAR-TO-DATE FINANCIAL RESULTS (9M2019 VS 9M2018)

Turnover

The Group reported a 0.4% (or \$1.4 million) increase in turnover to \$344.4 million (3Q2019) from \$343.0 million (9M2018) mainly due to higher sales recorded by the manufacturing business as compared to the corresponding period last year.

Distribution business, accounting for 72.1% of the Group's total turnover, recorded a decrease of 0.4% (or \$1.0 million) in turnover, from \$249.2 million (9M2018) to \$248.2 million (9M2019) mainly due to lower sales reported by our tyre and wheel divisions in the period despite higher sales reported by our industrial products & automotive divisions. Our wheel manufacturing business, accounting for 27.9% of the Group's total turnover, recorded an increase of 2.6% (or \$2.4 million) in turnover, from \$93.8 million (9M2018) to \$96.2 million (9M2019).

Gross Profit

Gross profit decreased by 2.4% (or \$ 1.8 million) to \$ 72.6 million (9M2019) from \$74.4 million (9M2018). The Group's gross profit margin decreased to 21.1% in 9M2019 compared to 21.7% in 9M2018 mainly due to lower gross profit margin from both distribution and manufacturing business.

Other Gains

Other gains decreased from \$7.6 million in 9M2018 to \$3.7 million in 9M2019 mainly due to absence of the one-off disposal gain of \$3.1 million recorded by Australia subsidiary in 1Q2018.

Operating Expenses

Distribution expenses decreased by 5.7% (or \$1.8 million) in 9M2019 to \$29.7 million compared to \$31.5 million in 9M2018 mainly due to lower R&D expenses and other sales related expenses.

Administrative expenses decreased by 3.9% (or \$1.3 million) in 9M2019 to \$31.9 million compared to \$33.2 million in 9M2018 mainly due to foreign exchange gain in 9M2019 compared to a loss in 9M2018.

Financing costs increased by 21.0% (or \$0.6 million) to \$3.2 million in 9M2019 compared to \$2.7 million in 9M2018 mainly due to recognition of lease interest as a result of the adoption of new accounting standard SFRS(I) 16 Leases with effect from 1 January 2019.

Share of Profit of an Associated Company

Our share of profits from associated company was relatively flat at \$2.2 million in both 9M2019 and 9M2018.



Income Tax expense

Income tax expense decreased by 18.9% (or \$0.8 million) mainly due to lower Group profit before tax for the period.

Net Profit after Tax and Non-controlling Interests

Net profit after tax and non-controlling interests attributable to shareholders of the Company decreased by \$1.9 million (or 17.5%) to \$8.8 million in 9M2019 from \$10.7 million in 9M2018 mainly due to absence of the one-off disposal gain of \$1.7 million recorded by our Australia subsidiary in 1Q2018.

Non-controlling Interests

Net profit after tax and non-controlling interests attributable to non-controlling interest of the Company decreased by \$0.7 million (or 74.5%) to \$0.2 million in 9M2019 from \$0.9 million in 9M2018 mainly due to absence of the one-off disposal gain recorded by Australia subsidiary in 1Q2018.

STATEMENT OF FINANCIAL POSITION REVIEW

As at 30 September 2019, total assets amounted to about \$401.7 million comprising \$258.8 million of current assets and \$142.9 million of non-current assets. Total liabilities amounted to about \$138.7 million comprising current liabilities of \$108.7 million and non-current liabilities of \$30.0 million. Shareholders' equity including non-controlling interests amounted to \$263.0 million.

The substantial changes in the statement of financial position compared to 31 December 2018 are as follow:

Inventories

Inventories decreased from \$120.0 million to \$109.5 million due to better inventory management.

Right-of-use assets and Lease liabilities (current & non-current)

Right-of-use assets and lease liabilities increased from \$NIL to \$26.9 million and \$27.5 million respectively. This is due to the adoption of new accounting standard SFRS (I) 16 Leases with effect from 1 January 2019.

These right-of-use assets are mainly warehouse rental leases for our distribution business. On adoption of the standard, these leases are now required to be recognised as assets and the financial liability to pay rental is also recognised as lease liability.

The Group has elected not to restate comparative amounts for the 2018 reporting period as permitted under the specific transition provisions in the standard.

Trade and other payables

Trade and other payables decreased from \$43.4 million to \$33.6 million due to payments to trade suppliers.

Borrowings (current & non-current)

Borrowings decreased from \$83.5 million to \$75.0 million due to repayment of bank borrowings in 9M2019.

Current income tax liabilities

Income tax liabilities decreased from \$0.7 million to \$0.3 million mainly due to income tax paid during the period.

Other reserves

Other reserves, consist of foreign currency translation gains on overseas investments, decreased from negative \$0.2 million to negative \$2.4 million mainly due to the weakening of RMB against SGD.

STATEMENT OF CASH FLOW REVIEW

\$23.1 million was provided by operating activities in 9M2019. The Group utilised \$1.7 million in investing activities mainly for the purchase of property, plant and equipment. A total of \$24.3 million was used in financing activities mainly for dividend payout and repayment of borrowings. Cash and cash equivalents amounted to \$47.6 million as at 30 September 2019 compared to \$50.8 million reported as at 31 December 2018.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

There is no forecast or prospect statement previously disclosed.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months

The ongoing trade war between the United Stated and China will continue to affect our business.

The escalated tariff of 25% on China made wheels has increased uncertainty and challenges for our wheels manufacturing business in China. To mitigate the impact, we have made changes in our production planning and shifted some US orders to our other factories in Taiwan and Malaysia.

Against the backdrop of a slowing global growth and challenging operating environment of our tyre business, the Group will continue to strengthen the distribution business by enhancing efficiency, sourcing for new products, new business opportunities and exploring new sales channels in our distribution network.

The Group will continue to remain vigilant on our operating environment and be on the lookout for growth opportunities amidst a slowing global economy.

11. Dividend

(a) Current Financial Period Reported On

Any dividend recommended for the current financial period reported on?

None

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

None

(c) Date payable

Not applicable

(d) Books closure date

Not applicable.

12. If no dividend has been declared (recommended), a statement to that effect

No dividend has been recommended for the period ended 30 September 2019.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920 (1)(a)(ii). If no IPT mandate has been obtained, please make a statement to that effect

The Company does not have a shareholders' mandate under Rule 920 of the Listing Manual of the Singapore Exchange Securities Trading Limited.

14. Statement Pursuant to Rule 705(5) of the Listing Manual of the Singapore Exchange Securities Trading Limited

We, Tay Tian Hoe Richard and Tay Tiang Guan, being two of the directors of the Company, do hereby confirm on behalf of the Board of Directors of the Company that, to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the financial results for the nine months ended 30 September 2019 to be false or misleading in any material aspect.

15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720 (1).

The Company confirmed that it has procured undertakings from all its directors and executive officers under Rule 720(1) of the Listing Manual.

PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

16. Segmented revenue and results for business or geographical segments (of the Group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

Not applicable to Q1, Q2, & Q3 results.

17. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Not applicable to Q1, Q2, & Q3 results.

18. A breakdown of sales

A breakdown of sales:-

Not applicable to Q1, Q2, & Q3 results.

19. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

Not applicable to Q1, Q2, & Q3 results.

20. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Not applicable to Q1, Q2, & Q3 results.

BY ORDER OF THE BOARD

Tay Tian Hoe Richard Executive Chairman and Group Managing Director 13/11/2019

Submitted by Tay Tian Hoe Richard, Executive Chairman and Group Managing Director on 13/11/2019 to the SGX.