

**MR ERNEST KAN YAW KIONG  
PAST DIRECTORSHIPS AND OTHER APPOINTMENTS  
(FOR THE LAST 5 YEARS)**

<b>No.</b>	<b>Name</b>	<b>Nature of Appointment</b>
1	Singapore Exchange	Chief Advisor, Capital Markets China
2	Deloitte & Touche Management Services Pte Ltd	Board Member
3	Institute of Technical Education	Board Member, Board of Governors
4	The People's Association	Board Member

**MR ERNEST KAN YAW KIONG  
PRESENT DIRECTORSHIPS AND OTHER APPOINTMENTS**

<b>No.</b>	<b>Name</b>	<b>Nature of Appointment</b>
1	ITE Education Services Pte. Ltd.	Board Member
2	Monetary Authority of Singapore, Appeal Advisory Panel	Member
3	Lee Kuan Yew School of Public Policy	Governing Board Member
4	Singapore Management University, School of Information System	Advisory Board Member
5	Singapore-China Business Association	Council Member
6	Board of Visiting Justices Board of Inspection	Board Member
7	Nanyang Academy of Fine Arts	Board Member
8	YR Industries Pte Ltd	Board Member
9	Institute of Valuers and Appraisers, Singapore, Panel for Investigation/Hearing/Appeal	Member