APPENDIX A

MR KWA BING SENG'S OTHER PRINCIPAL COMMITMENTS INCLUDING DIRECTORSHIPS

	COMPANY/CORPORATION	NATURE OF APPOINTMENT
	Past (for the last 5 years)	
1.	Marina Centre Holdings Private Limited (2022 – 2023)	Alternate Director
2.	PT Pan Pacific Hotels & Resorts Indonesia (2019 – 2020)	Director
3.	Secure Venture Development (Simei) Pte. Ltd. (2019 – 2020)	Director
4.	UOL Development (Dakota) Pte. Ltd. (2019 – 2022)	Director
5.	UOL Serviced Residences Sdn. Bhd. (2019 – 2023)	Director
6.	United Venture Development (Thomson) Pte. Ltd. (2019 – 2023)	Director
7.	United Venture Development (No.3) Pte. Ltd. (2020 – 2024)	Director
8.	United Venture Development (No. 7) Pte. Ltd. (2023 – 2024)	Director
9.	United Venture Development (No. 8) Pte. Ltd. (2023 – 2024)	Director
	Present	
1.	Aquamarina Hotel Private Limited	Alternate Director
2.	Hotel Investments (Hanoi) Pte. Ltd.	Director
3.	Hotel Marina City Private Limited	Alternate Director
4.	Hua Ye Xiamen Hotel Limited	Director
5.	Marina Bay Hotel Private Limited	Alternate Director
6.	Novena Square Development Ltd	Director
7.	Novena Square Investments Ltd	Director
8.	Pan Pacific (Shanghai) Hotel Management Co., Ltd	Director
9.	Pan Pacific Shared Services Centre Pte. Ltd.	Director
10.	Parkroyal Pickering Hotel Pte. Ltd.	Director
11.	Parkroyal Serviced Residences Pte. Ltd.	Director
12.	Peak Venture Pte. Ltd.	Director
13.	President Hotel Sdn. Bhd.	Director
14.	Promatik Emas Sdn. Bhd.	Director
15.	PT Pan Pacific Hotels & Resorts Indonesia	Commissioner
16.	PT Success Venture Serviced Suites Investments	Commissioner
17.	PT Success Venture Hotel Investments	Commissioner

COMPANY/CORPORATION		NATURE OF APPOINTMENT
Present		
18.	Secure Venture Development (Alexandra) Pte. Ltd.	Director
19.	Secure Venture Development (No. 1) Pte. Ltd.	Director
20.	Secure Venture Investments Limited	Director
21.	Success City Pty Limited	Director
22.	Success Venture (CS) Pty Ltd	Director
23.	Success Venture Investments (Australia) Ltd	Director
24.	Success Venture Investments (Jakarta) Pte. Ltd.	Director
25.	Success Venture Investments (Jersey) Limited	Director
26.	Success Venture Investments (WA) Limited	Director
27.	Success Venture Nominees (No.1) Limited	Director
28.	Success Venture Property Investments Limited	Director
29.	Success Venture Pty Limited	Director
30.	Tianjin UOL Xiwang Real Estate Development Co., Ltd.	Director
31.	United Venture Development (2020) Pte. Ltd.	Director
32.	United Venture Development (2021) Pte. Ltd.	Director
33.	United Venture Development (2022) Pte. Ltd.	Director
34.	United Venture Development (Clementi 1) Pte. Ltd.	Director
35.	United Venture Development (Meyer) Pte. Ltd.	Director
36.	United Venture Development (No.1) Pte. Ltd.	Director
37.	United Venture Development (No. 5) Pte. Ltd.	Director
38.	United Venture Development (No. 9) Pte. Ltd.	Director
39.	United Venture Development (No. 10) Pte. Ltd.	Director
40.	United Venture Development (Watten) Pte. Ltd.	Director
41.	United Venture Investments (No. 1) Pte. Ltd.	Director
42.	UOL Capital Investments Pte. Ltd.	Director
43.	UOL Development (Bartley) Pte. Ltd.	Director
44.	UOL Development (No. 1) Pte. Ltd.	Director
45.	UOL Development (Sengkang) Pte. Ltd.	Director
46.	UOL Development (St Patrick) Pte. Ltd.	Director
47.	UOL Equity Investments Pte Ltd	Director

COMPANY/CORPORATION	NATURE OF APPOINTMENT
Present	
48. UOL Investments (Australia) Pte. Ltd.	Director
49. UOL Management Services Pte. Ltd.	Director
50. UOL Overseas Development Pte. Ltd.	Director
51. UOL Project Management Services Pte. Ltd.	Director
52. UOL Property Investments Pte. Ltd.	Director
53. UOL Retail Management Pte. Ltd.	Director
54. UOL Somerset Investments Pte. Ltd.	Director
55. UOL Treasury Services Pte. Ltd.	Director
56. UOL Venture Investments Pte Ltd	Director
57. UOL Ventures Holdings Pte. Ltd.	Director
58. Yangon Hotel Limited	Director
59. YIPL Investment Pte. Ltd.	Director