SPINDEX INDUSTRIES LIMITED

(Incorporated in the Republic of Singapore)
(Registration No. 198701451M)

IMPORTANT:

1. The Annual General Meeting ("**AGM**") will be held, in a wholly physical format, at 8 Boon Lay Way #10-03, 8@TradeHub 21 Singapore 609964 on Friday, 24 October 2025 at 3.00 p.m. (and any adjournment thereof). **There will be no option for shareholders to participate virtually**. Printed copies of this Proxy Form will be sent to members and it will be published on (i) the SGX-ST's website at the URL: https://www.sgx.com/securities/company-announcements; and (ii) the Company's corporate website at the URL: http:www.spindex.com.sg.
2. Please read the notes overleaf which contain instructions on, inter alia, the appointment of a proxy(ies).
3. CPF/SRS Investors who wish to appoint a proxy(ies) should approach their respective CPF Agent Banks/ SRS Operators by 5.00 p.m. on 13 October 2025, being at least seven working days before the AGM.

By submitting an instrument appointing a proxy(ies), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 9 October 2025.

PROXY FORM
38TH ANNUAL GENERAL MEETING

(Please see notes overleaf before completing this Form)

I/We, _____ (Name) _____ (NRIC/Passport Number/ Company Regn. No.)

of _____ (Address)
being a member/members of SPINDEX INDUSTRIES LIMITED (the "**Company**"), hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of Shareholdings (%)
*and/or			

as *my/our proxy/proxies, to attend, speak and vote for *me/us on *my/our behalf at the AGM to be held at 8 Boon Lay Way #10-03, 8@TradeHub 21 Singapore 609964 on Friday, 24 October 2025 at 3.00 p.m. and at any adjournment thereof. *I/We direct *my/our proxy/proxies, to vote for or against, or abstain from voting on the resolutions to be proposed at the AGM as indicated hereunder.

Voting will be conducted by poll. If you wish your proxy/proxies to vote all your shares "For" or "Against" the relevant resolution, please indicate with an "X" or a "√" in the "For" or "Against" box provided in respect of that resolution. Alternatively, please insert the relevant number of shares "For" or "Against" in the "For" or "Against" box provided in respect of that resolution. If you wish your proxy/proxies to abstain from voting on a resolution, please indicate with an "X" or a "√" in the "Abstain" box provided in respect of that resolution. Alternatively, please insert the relevant number of shares in the "Abstain" box provided in respect of that resolution. In any other case, the proxy/proxies may vote or abstain as the proxy/proxies deem(s) fit on any of the below resolutions if no voting instruction is specified, and on any other matter arising at the AGM and at any adjournment thereof.

No.	Resolutions	For	Against	Abstain
	ROUTINE BUSINESS			
1.	Adoption of Directors' Report and Audited Financial Statements for the financial year ended 30 June 2025 (**Resolution 1**)			
2.	Payment of proposed final dividend of 2.00 cents per ordinary share tax exempt (one-tier) (**Resolution 2**)			
3.	Re-election of Mr. Tan Heok Ting as a Director (**Resolution 3**)			
4.	Re-election of Mr. Hoon Tai Meng as a Director (**Resolution 4**)			
5.	Approval of Directors' fees amounting to S$215,160 for the financial year ended 30 June 2025 (**Resolution 5**)			
6.	Re-appointment of Messrs Ernst & Young LLP as Auditors (**Resolution 6**)			
7.	Any other routine business			
	SPECIAL BUSINESS			
8.	Authority for Directors to allot and issue new shares pursuant to Section 161 of the Companies Act 1967 (**Resolution 7**)			
9.	Renewal of the Share Purchase Mandate (**Resolution 8**)			

* Delete as appropriate

Dated this _____ day of _____ 2025

Total Number of Shares held in:	
Depository Register	
Register of Members	
Total (Note 2)	

_____
Signature(s) of Member(s) or Common Seal of Corporate Shareholder

_____
Contact Number / Email Address of Member(s)

IMPORTANT: PLEASE READ NOTES OVERLEAF

IMPORTANT: PLEASE READ THE FOLLOWING NOTES

NOTES:

1. Each of the resolutions to be put to the vote of members at the AGM (and at any adjournment thereof) will be voted on by way of a poll.

2. Unless a lesser number of shares is specified by the member on the form itself, the instrument appointing a proxy(ies) shall be deemed to relate to all the shares held by the member in the account for which this form was issued.

3. Printed copies of this proxy form will be sent to members of the Company. This proxy form will be published on (i) the SGX-ST's website at the URL https://www.sgx.com/securities/company-announcements; and (ii) the Company's corporate website at the URL http://www.spindex.com.sg.

4. (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.

   (b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

   "Relevant Intermediary" is:

   (a) a banking corporation licensed under the Banking Act 1970 or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; or

   (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 and who holds shares in that capacity; or

   (c) the Central Provident Fund Board established by the Central Provident Fund Act 1953, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

   A member can appoint the Chairman of the Meeting as his/her/its proxy, but this is not mandatory.

5. A proxy need not be a member of the Company.

6. The instrument appointing a proxy(ies), together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereof, must:

   (a) if sent by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632; or

   (b) if submitted electronically by email, be submitted to the Company at corporate@spindex.com.sg,

   in either case, **by 3.00 p.m. on 22 October 2025** (being not less than forty-eight (48) hours before the time appointed for holding the Meeting or at any adjournment thereof) and in default the instrument of proxy shall not be treated as valid.

7. Completion and return of the instrument appointing a proxy(ies) by a member will not prevent him/her from attending, speaking and voting at the AGM if he/she so wishes. The appointment of the proxy(ies) for the AGM will be deemed to be revoked if the member attends the AGM in person and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant instrument appointing a proxy(ies) to the AGM.

8. The instrument appointing a proxy(ies), if submitted by post or electronically via email, must be signed under the hand of the appointor or of his/her attorney duly authorised in writing. Where the instrument appointing a proxy(ies) is executed by a corporation, it must be executed under its common seal or under the hand of its officer or attorney duly authorised. Where an instrument appointing a proxy(ies) is signed on behalf of the appointor by an attorney, the power of attorney (or other authority) or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.

9. A corporation which is a member may authorise by resolution of its directors or other governing body, such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act 1967 and the person so authorised shall upon production of a copy of such resolution certified by a director of the corporation to be a true copy, be entitled to exercise the powers on behalf of the corporation so represented as the corporation could exercise in person if it were an individual.

General:

The Company shall be entitled to reject an instrument appointing a proxy(ies) if it is incomplete or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy(ies) lodged or submitted if the member, being the appointor, is not shown to have shares entered against his/her/its name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member of the Company accepts and agrees to the personal data privacy terms as set out in the Notice of AGM dated 9 October 2025.