

## First Sponsor Group Limited

# **Investor Presentation**19 May 2015

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Section 1

**Group Overview** 



### **Company Presenters**



**Mr. Neo Teck Pheng** *Group Chief Executive Officer* 

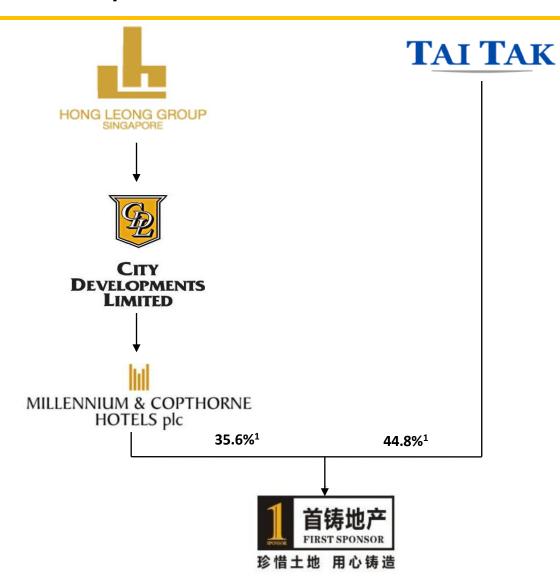
 Overall responsibility for management, operations and growth of the businesses of First Sponsor Group Limited ("FSGL" or the "Company") and its subsidiaries (collectively the "Group")



**Ms. Lee Sau Hun** *Group Chief Financial Officer* 

Corporate and finance management oversight of the Group

## **Corporate Profile**



First Sponsor Group Limited			
Listed on Mainboard Since 22 July 2014			
Share Price	SGD1.27 <sup>1</sup>		
Market Capitalisation	SGD749.1 mil <sup>1</sup>		

Note:

1As at 8 May 2015

### **Group Presence in PRC**

### Chengdu, Sichuan Province

#### **Business**

- Property Development
- Property Holding

### **Completed development**

Chengdu Cityspring

### **Ongoing development**

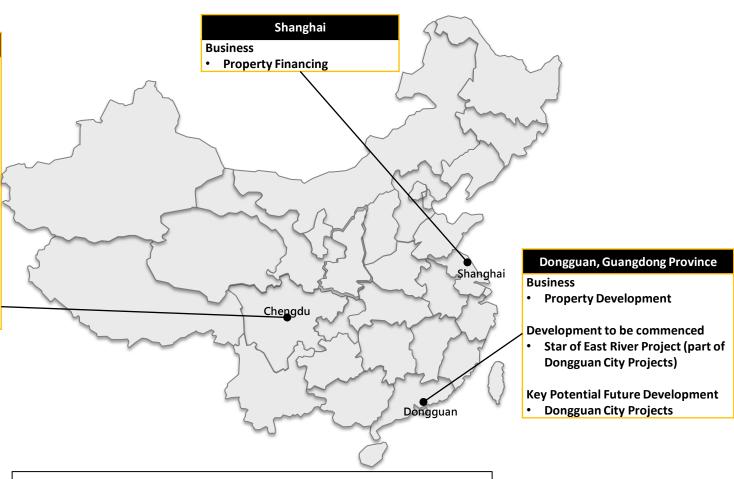
Millennium Waterfront

### **Property Holding**

- M Hotel Chengdu
- Chengdu Cityspring Investment Properties

### **Key Potential Future Development**

Wenjiang Lake Project



As at 31 March 2015, the total property value of the properties in FSGL's portfolio is SGD893.4 mil.



Section 2

**Business Overview** 



### **Business Segments**



## Property Development (PRC)



Residential and commercial developments in tier-two cities in the PRC, namely Chengdu and Dongguan

Property Holding (PRC + Netherlands)



Hotel operations and property investment, i.e. properties held for income and capital gain

## Property Financing (PRC)



Provision of property financing services primarily through entrusted loan arrangements

FY2014 Revenue	SGD129.9 mil (84.8%)	SGD3.8 mil (2.5%)	SGD19.5 mil (12.7%)
FY2014 Profit Before Tax <sup>1</sup>	SGD38.7 mil (62.5%)	SGD1.2 mil (1.9%)	SGD22.0 mil (35.5%)

## **Property Development Business Completed and On-going Projects**

### Chengdu CitySpring (成都城市春天)



- Mixed-use residential and commercial development in Chengdu
  - ➤ 6 residential buildings with 726 residential units
  - 4 commercial buildings (which includes M Hotel Chengdu)
  - Basement with 1,272 sellable car park lots
  - Site area 27,807 sqm
  - Total GFA 230,795 sqm (including an aggregate below ground GFA of 58,903 sqm)
- Located in Chengdu Gaoxin District which is located approximately 7.5 km from the Chengdu City Centre and 11.0 km from the Chengdu Shuangliu International Airport

### Millennium Waterfront (千禧河畔国际社区)



- Mixed-use residential and commercial development in Chengdu
- The site divided into 7 plots (plots A through G)¹
  - 50 residential buildings with an aggregate of 7,111 residential units
  - The Millennium Waterfront Chengdu Hotel is expected to have 610 hotel rooms
  - ➤ The other commercial buildings will provide residents with amenities such as a shopping mall, kindergarten and club-houses
  - Aggregate site area: approximately 270,516 sqm
  - ➤ Total GFA: approximately 1,891,711 sqm (including an aggregate below ground GFA of 502,332 sqm) Residential GFA of approximately 677,544 sqm, Commercial GFA of approximately 1,214,167 sqm
  - FSGL has commenced the development of Plots A,B,C and G
- Located in Wenjiang District, approximately 16.0 km from the Chengdu City Centre and the Tianfu New District, which is the business and industrial centre of Chengdu, and approximately 18.0 km from the Chengdu Shuangliu International Airport

#### Note:



# Property Development Business Completed and On-going Projects (Cont'd)

## <u>Star of East River Project (East River Plot One)</u> (东江之星)



- Within the new city centre of Nancheng District, Dongguan where financial institutions are located and an international business zone is planned to be established
- Mixed-use residential and commercial development which comprises primarily offices, a retail mall and residential units
- Site area of 37,104 sqm with above ground GFA of approximately 337,646 sqm
- According to the land grant contract, at least 68% and no more than 90% of the above ground GFA must be developed into commercial properties
- Site preparation works are currently in progress
- East River Plot One is part of the Star of East River Project (along with an adjacent plot, East River Plot Two)
- The Group expects the tender for East River Plot Two (constituting approximately 25% of the total site area) to be held in the next six months

## Property Development Business Key Pipeline Projects

## Dongguan City Projects

- Site area of up to 169,488 sqm comprising two separate plots of land of 49,488 sqm (Star of East River Project) and 120,000 sqm
- On 21 April 2014, FSGL contracted to acquire the land use rights to a site area of 37,104 sqm in Wanjiang District (East River Plot One)
- East River Plot Two is expected to be put up for tender by the local government in the next six months and the Group intends to acquire East River Plot Two then
- The Group also intends, subject to market conditions, to pursue the acquisition of the 120,000 sqm plot at an appropriate time

### Wenjiang Lake Project

- Land site located at Yongquan Street, Wenjiang District Chengdu, Sichuan province
- Primarily residential units
- Land site of approximately 110,667 sqm



## **Property Holding Business**

## M Hotel and Millennium Waterfront Hotel, Chengdu

### **M Hotel Chengdu**



	1Q2015	1Q2014	Increase/(decrease)
Occupancy	37.5%	21.1%	16.4%
ADR	RMB383	RMB430	(RMB47)
RevPar	RMB144	RMB91	RMB53

> The Group is studying the feasibility of leasing or selling the space originally intended for Phase III (21,875 sqm) of the M Hotel Chengdu expansion plan on a strata title basis. This component has been classified as the Group's investment property

### **Millennium Waterfront Chengdu Hotel**

Construction is currently progressing as planned, with target commencement date in FY2017





### The Economic Size of the Netherlands

Based on the data compiled separately by the United Nations and the International Monetary Fund, the Netherlands is the world's 17 largest economy with a GDP of approximately USD854 billion for 2013, which is more than the combined GDP of Singapore, Hong Kong and the Philippines

List by the United Nations (2013)				
Rank		Country	GDP (USD bil)	
1		<b>United States</b>	16,768	
2	*‡	China	9,181	
3		Japan	4,899	
4		Germany	3,730	
5		France	2,806	
17		Netherlands	854	
37	<b>(</b> :)	Singapore	296	
_(1)	*	Hong Kong	274 842	
40	*	Philippines	272	

List	List by the Int. Monetary Fund (2013)			
Rank		Country	GDP (USD bil)	
_(1)		European Union	17,512	
1		United States	16,768	
2	*‡	China	9,469	
3		Japan	4,899	
4		Germany	3,636	
		:		
17		Netherlands	854	
36	<b>(</b> :	Singapore	298	
_(1)	*	Hong Kong	274 844	
39	*	Philippines	272	

### **FDI Confidence Index**

- The Netherlands ranks above Singapore in the latest AT Kearney Foreign Direct **Investment Confidence Index**
- 15 out of the top 25 countries in the index are from Europe

2015 FDI Confidence Index Ranking and Scores

Ranking	
2013 2014 2015	
1 1 1	US 2.10
2 2 2 0	China 2.00
8 4 3	UK 1.95
4 3 4 C	Canada 1.94
7 6 5 Ge	ermany 1.89
3 5 6 E	Brazil 1.87
13 19 7 J	Japan 1.80
12 10 8 F	France 1.80
-	Mexico 1.79
	ustralia 1.79
	India 1.79
- 20 12	Italy 1.75
- 22 13 Netl	herlands 1.74
18 14 14 Swi	itzerland 1.74
10 9 15 Sin	ngapore 1.73
21 - 16 Sou	uth Korea 1.72
16 18 17 5	Spain 1.71
- 16 18 S	weden 1.71
- 21 19 Be	elgium 1.70
- 23 20 De	enmark 1.69
21 A	Austria 1.69
- 24 22 T	Turkey 1.69
19 - 23 P	Poland 1.68
24 N	lorway 1.68
25 F	Finland 1.67
	0.00 0.50 1.00 1.50 2.00 2.5



## Property Holding Business Key Investment Properties (PRC and the Netherlands)



### **Chengdu Cityspring Investment Properties**

- Completed in April 2013, the commercial component of Chengdu Cityspring comprises commercial units with an aggregate GFA of approximately 6,456 sqm located within 4 commercial buildings
  - tenures ranging from 5 years to 15 years
  - > rental step-up mechanisms built in
- Based on these committed leases, the lettable investment properties of Chengdu Cityspring has an occupancy rate of 82.9% as at 31 March 2015



### **Zuiderhof I**

- Completed acquisition of the property on 18 February 2015
- Office building located at the South Axis, CBD of Amsterdam
- Consists of an office building, archives and a two-story indoor parking garage offering 111 lots, net lettable area of 12,538 sqm excluding car park spaces
- Excellent transport accessibility to the Schiphol Airport and Amsterdam South Train Station
- The building has obtained a A-label energy certificate for achieving energy cost reduction through its heat and cold storage in the ground
- Acquired at an expected net rental yield of 7.5%
- Property is fully leased to Van Doorne N.V., one of the largest legal firms in the Netherlands



## Property Holding Business Key Investment Properties (PRC and the Netherlands) (Cont'd)





## <u>Property comprising Holiday Inn and Holiday Inn Express Hotels, Amsterdam Southeast (Contracted to acquire)</u>

- Entered into sale and purchase agreement on 27 April 2015
- The hotels and 440 car park lots have been leased to TVHG Budget Amsterdam II B.V. under a master lease arrangement for 25 years from May 2014, with two renewal option periods of 10 years each at the lessee's option
- Another 69 car park lots are leased to Praxis Vastgoed B.V. for 10 years from August 2012
- There is a long-term development potential for this site. The Municipality of Amsterdam had previously studied the feasibility of redeveloping the existing site as part of a bigger development plan into a mixed-use (residential, office, hotel and other commercial) project whereby the existing site would have its existing plot ratio more than doubled. The significant space accorded by the 509 ground car park lots augurs well for this redevelopment potential. Arising from the long-term lease with the lessees, any redevelopment plan will not realistically take place any time soon and is subject to prevailing market conditions
- Target completion date for the acquisition is mid-June 2015
- Acquired at an expected net rental yield of 7.2%

## **Property Financing Business Overview**

 FSGL commenced its third party property financing business in 2012 to meet the growing needs of borrowers for short-term property financing

	Revenue from Property Financing (SGD mil)	As % of Total Revenue	Profit Before Tax (SGD mil)
FY2013	6.0	3.8	5.2
FY2014	19.5	12.7	22.0

### Key terms of FSGL's third party entrusted loans:

- > Tenor of 3 12 months
- ➤ Interest rates charged range from 16.5% 24.0% per annum
- > Generally secured by a mortgage of land use rights and/or properties
- > Average Loan to Value Ratio of the entrusted loan portfolio is 44.7% as at 31 March 2015

	Third Party Loan Balance	Average Third Party Loan Balance
31 December 2013	RMB150.0 mil (approximately SGD31.3 mil)	RMB145.0 mil (approximately SGD29.5 mil)
31 December 2014	RMB801.0 mil (approximately SGD170.3 mil)	RMB553.0 mil (approximately SGD113.9 mil)
31 March 2015	RMB1,101.0 mil (approximately SGD242.0 mil)	RMB921.9 mil (approximately SGD199.3 mil)



# Property Financing Business Funding and Process

Since its establishment, FSGL's Property Financing Business has been funded mainly by the cash flows from the Property Development Business

Operating cash flows from Property Development Business Funds available for making Entrusted Loans to Borrowers when:

- Funds are not required for working capital purposes; and
- interest rates charged are higher than the prevailing fixed deposit interest rates

Property Financing Business

### **Property Financing Business Process**

Borrowing request, internal controls and risk management Negotiation and execution of the Entrusted Loan Agreement and guarantee agreement Release of the Entrusted Loan and administration by the Agent Bank

Regular monitoring

### **Examples of Collaterals Held for Property Financing Business**



Strata office units in Beijing



Hotel building in Shanghai



Two levels of office units in Guangzhou



Office space in Shanghai



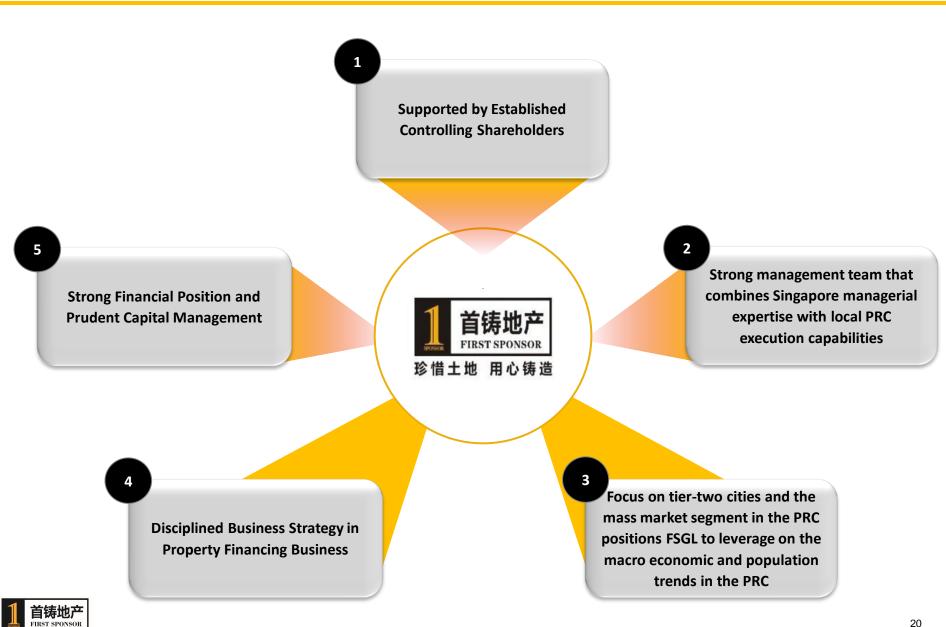
Section 3

**Key Competitive Strengths** 



## **Key Competitive Strengths**

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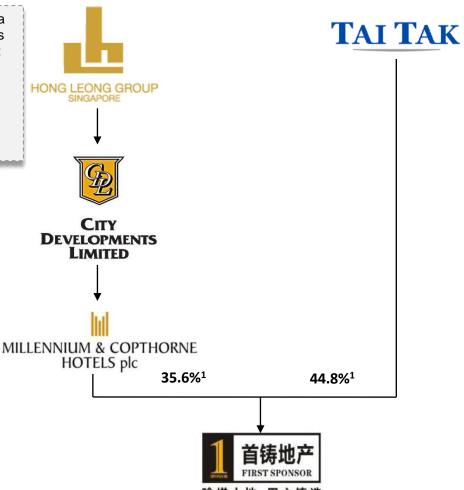




### **Supported by Established Controlling Shareholders**

Both the Group's ultimate controlling shareholders, the Hong Leong Group Singapore, through its shareholding interests in M&C UK, and Tai Tak are established names which are well recognised and respected in Asia, including in the PRC.

Hong Leong Group Singapore is a globally diversified conglomerate. Its core businesses include investment holding, property holding and development, hotel ownership and management, hospitality real estate management, financial services, manufacturing, trading and distribution



Tai Tak is a private company which was incorporated in 1954. It has a long operating history which began in rubber plantation ownership and management. Subsequently, Tai Tak diversified into the oil palm business, undertook logging and saw milling operations. It currently invests in a wide range of businesses, including plantations, listed and private equities and property holding and development.

## Strong management team that combines Singapore managerial expertise with local PRC execution capabilities

#### **Board of Directors**

#### **Executive Director**

Mr. Neo Teck Pheng – Executive Director and Group CEO

#### **Non-Executive Directors**

Mr. Ho Han Leong, Calvin – Chairman

Mr. Ho Han Khoon – Alternative Director to Chairman

Mr. Aloysius Lee Tse Sang

### **Independent Directors**

Ms. Ting Ping Ee, Joan Maria

Mr. Yee Chia Hsing – Lead Independent Director

Mr. Hwang Hun-Lung Basil

### **Group CEO**

### Mr. Neo Teck Pheng

- Appointed as CEO in October 2007
- More than 15 years of managerial experience in Hong Leong Group Singapore
- Holds a Bachelor of Accountancy Degree (First Class Honours) from Nanyang Technological University, Singapore

### **Group CFO**

#### Ms. Lee Sau Hun

- Appointed as CFO in May 2011
- Served as Vice-President (Investment) of Hong Leong Management Services from 2006 – 2011
- Holds a Bachelor of Accountancy Degree (Second Class Honours) from the Nanyang Technological University, Singapore

### **Group COO**

### Mr. Sun Gang

- Appointed as COO in November 2011
- Has more than 20 years experience in managing property projects in the PRC
- Holds a Bachelor Degree in Environmental Engineering and Water Supply and Drainage from Tongji University, Shanghai, PRC

### **CEO, Chengdu Operations**

### Mr. Wang Gongyi

- Appointed in October 2011
- Previously general manager of the former candy business operations of the Group
- Holds a Bachelor Degree in Machinery Design and Manufacturing from Sichuan Chengdu University, Chengdu, PRC

## CEO, Guangdong Operations

### Mr. Shu Zhen

- Appointed in August 2012
- Holds Graduation Certificate in China Finance and Futures Higher Level Study from Beijing University, School of Economics, PRC

### **CEO, Shanghai Operations**

### Ms. Zhang Jing

- Appointed in November 2011
- Extensive experience in PRC financing and leasing operations
- Holds Bachelor Degree in economics from the School of Economics, Aoyama Gakuin University, Japan





# FSGL's focus on tier-two cities and the mass market segment in the PRC enables it to leverage on the macro economic and population trends



Urbanisation drive in the PRC that will be characterised by growth in rural towns and small cities, which is expected to significantly increase the population of tier-two cities, particularly in Central and Western China

FSGL's residential development projects are primarily mass market residential properties that are targeted at the middle-class and upper middle-class households and buyers

Chengdu, a tier-two city and the key gateway to China's western region, has seen real GDP growth of 8.9% (1.5% higher than the national rate) in 2014 and urbanisation rate of 68.4% (15.8% higher than the national rate) in 2012

Dongguan, a tier-two city and one of the largest manufacturing bases in the world, enjoys a high urbanisation rate of 88.7% in 2012 and a GDP growth rate of 9.8% in 2013



### Disciplined business strategy in our property financing business

Stringent selection criteria in the evaluation of potential transactions

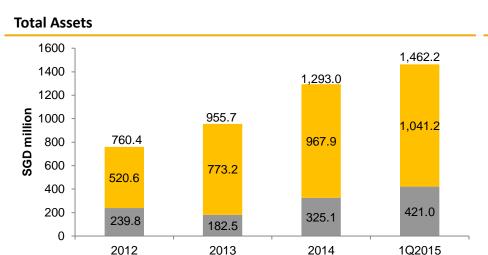
Disburse loans prudently in transactions

Taking into account appropriate capital management measures, e.g. loan to value ratio

- ✓ Obtain an appropriate return for loan exposures
- ✓ In the event of a default, FSGL has the opportunity to acquire mortgaged properties at an appropriate discount to fair values
- ✓ This business is not subject to any specific licensing requirement, providing us with the flexibility to determine the loan structures and the property assets required as collateral

## 5

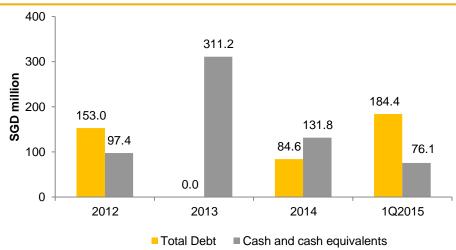
## **Strong Financial Position**



■ Non-current assets

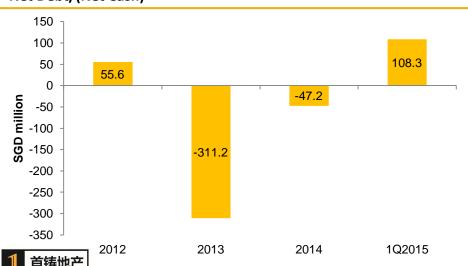
Current Assets

### **Total Debt and Cash & Cash Equivalent**

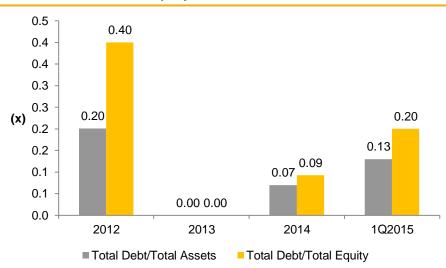


### Net Debt/(Net Cash)

珍惜土地 用心铸造

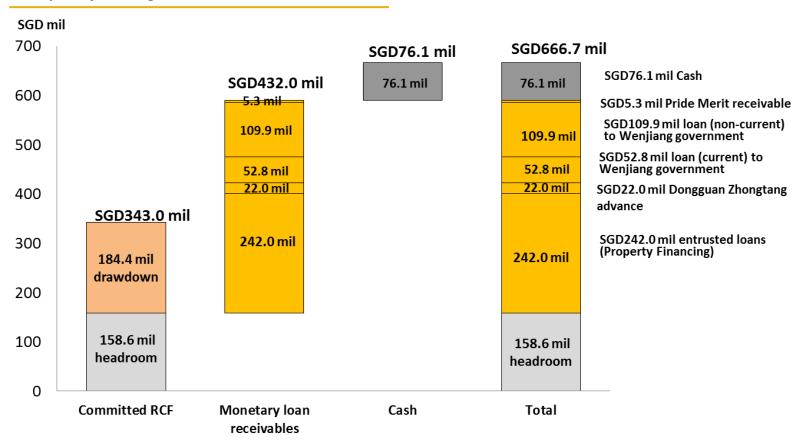


### Debt/Assets and Debt/Equity



## **Prudent Capital Management**

### **Liquidity Management as at 31 March 2015**



Healthy balance sheet backed by SGD666.7mil of cash, monetary loan receivables, and unutilised committed credit facilities as at 31 March 2015.

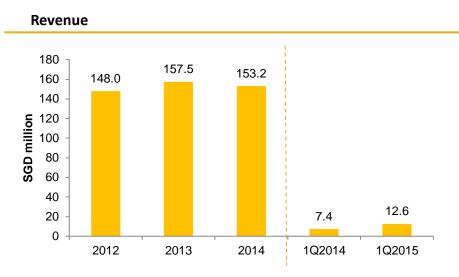
Total Bank Financing Facilities Available	Total Bank Debt Drawn Down	Total Assets	Net Gearing	
SGD343.0 mil	SGD184.4 mil	SGD1,462.2 mil	0.12x	Note: As at 3

Section 4

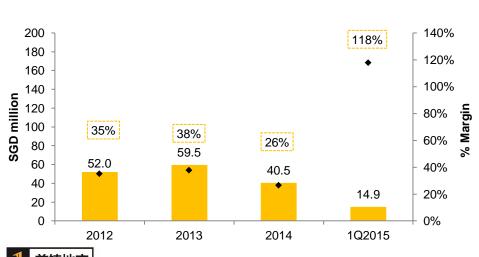
**Financial Performance** 



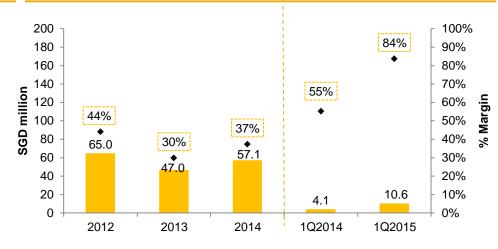
### **Robust Financial Performance**



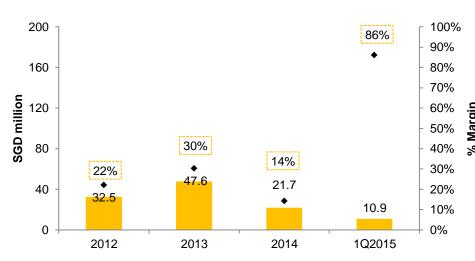
**Profit before Tax and Profit before Tax Margin** 



**Gross Profit and Gross Profit Margin** 



Net Profit<sup>1</sup> and Net Profit Margin



Section 5

**Key Business Strategies** 



### **Business Strategy**



Focus on growing our property development business in Chengdu and Dongguan, with selective expansion into other high growth markets

- Acquire sites in strategic locations that have the potential for development into residential and commercial properties to meet the demand for such properties by the growing middle-class in the PRC.
- Since 2008, the Group has focused its property development business in Chengdu and Dongguan.
- The Group also intends to explore the possibility of accelerating its growth through selective developments and acquisitions in other growth markets in the PRC or outside of Singapore.



Continue to focus on mass market residential property developments

 FSGL intends to maintain its core business focus on the mass market residential property market in the PRC, as it believes it will be supported by the policies of the PRC government.

Develop and grow our portfolio of long-term properties held for income

The Group intends to build its portfolio of long-term properties to generate a stable stream of recurrent income and future capital gain, including diversifying out of the PRC.

Strategic affiliation with M&C UK

• FSGL intends to grow this strategic affiliation with M&C UK which allows it to leverage on the management expertise of an international hotel operator, thereby enabling the Group to remain focused on its property development, property holding and property financing businesses.



Prudent expansion of property financing business

- The Group intends to prudently expand its property financing business in the PRC. The scarcity of bank credit extended to PRC property developers and owners has led to an increasing demand for property financing through entrusted loan arrangements.
- FSGL plans to expand the scale of its property financing operations with particular focus in Shanghai, FSGL may also selectively expand its property financing business into Chengdu, Dongguan and certain tierone cities.

### **Thank You**

