



“  
**SECURING**  
*the present*  
*and building the*  
**FUTURE**  
”

**2016** annual report

This annual report has been prepared by the Company and its contents have been reviewed by the Company's sponsor, SAC Advisors Private Limited (the "Sponsor"), for compliance with the relevant rules of the Singapore Exchange Securities Trading Limited ("SGX-ST"). The Sponsor has not independently verified the contents of this annual report. This annual report has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this annual report, including the correctness of any of the statements or opinions made, or reports contained in this annual report.

The contact person for the Sponsor is Mr. Sebastian Jones, at 1 Robinson Road, #21-02 Singapore 048542, telephone (65) 6532 3829. SAC Capital Private Limited is the parent company of SAC Advisors Private Limited.



## Cover Rationale

“ The pessimist complains about the wind;  
the optimist expects it to change;  
the realist adjusts the sails. ”

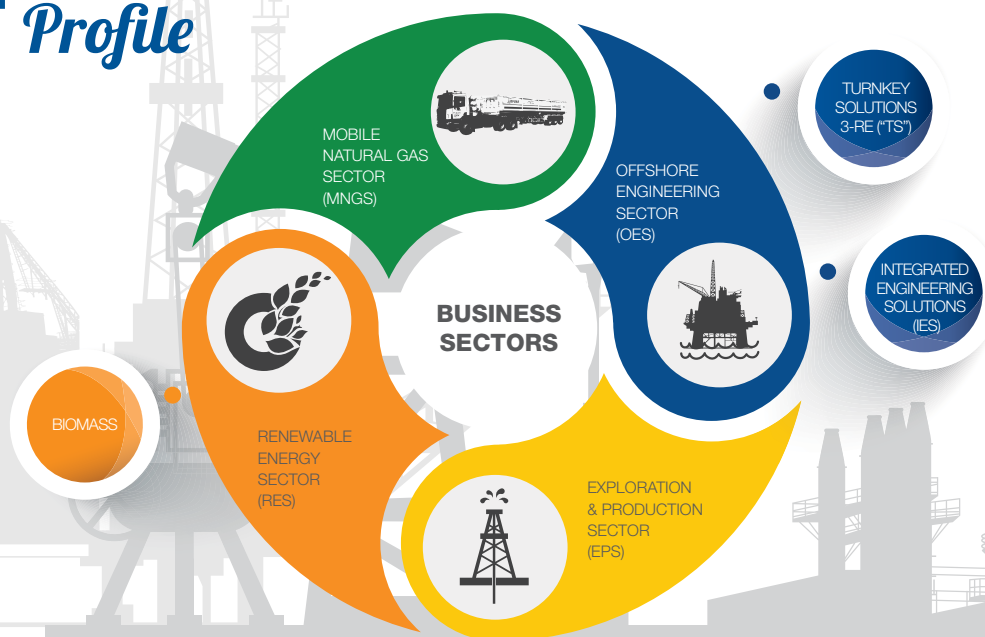
William Arthur Ward

The wise words of William Arthur Ward are the inspiration to the cover of IEV's 2016 Annual Report. The cover in grey hue projects two technicians installing IEV's proprietary technology, the Marine Growth Preventer, on an offshore platform jacket. This image reflects the relevance and resilience of our 30-year-old technology which was conceived during the oil industry crisis in 1987 and gave birth to IEV. The Marine Growth Preventer continues to create value even during the current low oil price environment as it offers our clients the lowest cost structural integrity management solution while extending life of their offshore assets. The splash of blue and yellow reflects our tenacity, optimism and continued commitment to focus on technologies that secure our present business as we “adjust our sails” to build our future with a series of disruptive technologies. We are here to stay and make an impact. This is IEV, Innovative Engineering Ventures.

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# Corporate Profile



## IEV HOLDINGS LIMITED - WE ARE 30!

IEV's history dates back to 1987 with the invention of a single technology to enhance structural integrity of offshore structures, the "ocean-powered" marine growth control ("MGC") solution by its founder and current President and Chief Executive Officer ("CEO"), Mr. Christopher Do. Now in its 30th year of operation, IEV Holdings Limited, its subsidiaries and associates ("IEV" or the "Group") have developed into a multinational group of companies with offices in Malaysia, Indonesia, Vietnam and a global distribution network, serving various industries with its range of integrated energy solutions using both disruptive technologies and blue ocean strategies.

## AN INTEGRATED ENERGY PROVIDER

IEV provides a range of specialised technologies, niche turnkey engineering solutions and energy solutions in its four (4) diverse sectors namely, the Offshore Engineering Sector, Mobile Natural Gas Sector, Exploration & Production Sector and Renewable Energy Sector. The diverse energy sectors present opportunities for the Group to develop its business and its people on various energy and engineering platforms. From 2016, as part of its strategy in the low oil price era, the Group embarked on a feasibility study into the commercialisation of rice husk-based advanced nano materials to determine the use of this vast renewable resource in Asia and create value for its stakeholders.

## OFFSHORE ENGINEERING SECTOR ("OES")

The OES forms the first and oldest business sector of IEV. This sector was initiated through the commercialisation

of the MGC, which still helms as the winning technology of the Group, especially after the Group launched the newly patented MGP-*i*, the world's lowest cost structural integrity management solution. The dynamic and versatile OES has grown during the 30 years of serving the oil and gas industry through its suite of innovative and niche engineering solutions to cater for the entire or any part of the life cycle of the asset or structure ranging from the "ocean-powered" MGC technology, Corrosion Control Solutions, Inspection Repair and Maintenance Solutions, Life Extension Solutions to Decommissioning Solutions and Turnkey Solutions 3-Re.

To date, the Group has successfully executed hundreds of projects ranging from the installation of offshore platforms and pipelines to maintaining the integrity of these assets, repair and extending life of offshore structures and the eventual decommissioning of ageing structures and pipelines. Some notable achievements over the last 30 years includes: close to 500 marine assets worldwide protected by IEV's proprietary MGC technology; participate in 15 cutting and decommissioning projects in Asia since 1997 including two turnkey projects and one Floating Production Storage and Offloading ("FPSO") decommissioning project in Malaysia; the first to supply and install a refurbished platform in Malaysia and deliver first oil within 1 year from the award; and a project partner in the prestigious Shell Malikai Tension Leg Platform transportation and installation project.

## MOBILE NATURAL GAS SECTOR ("MNGS")

The MNGS was established in 2005 to address the demand for natural gas by industries without access to pipeline gas. With this diversification, IEV earned some first footprints in several countries in Asia. The first and notable Compressed

Natural Gas (“CNG”) processing plant was established in Cikarang, West Java, Indonesia in 2008. With a capacity to produce and process up to 4.5 million standard cubic feet per day (“mmscfd”), the plant serves to deliver CNG to industries located within a 200-kilometre radius from the compression station. The second plant of the Group but the first plant for Vietnam was inaugurated in 2008 under a joint venture company called CNG Vietnam Joint Stock Company, which was subsequently listed on the Ho Chi Minh Stock Exchange (HOSE) in 2011. In 2014, IEV divested from the Vietnam venture with more than 500% return on investment.

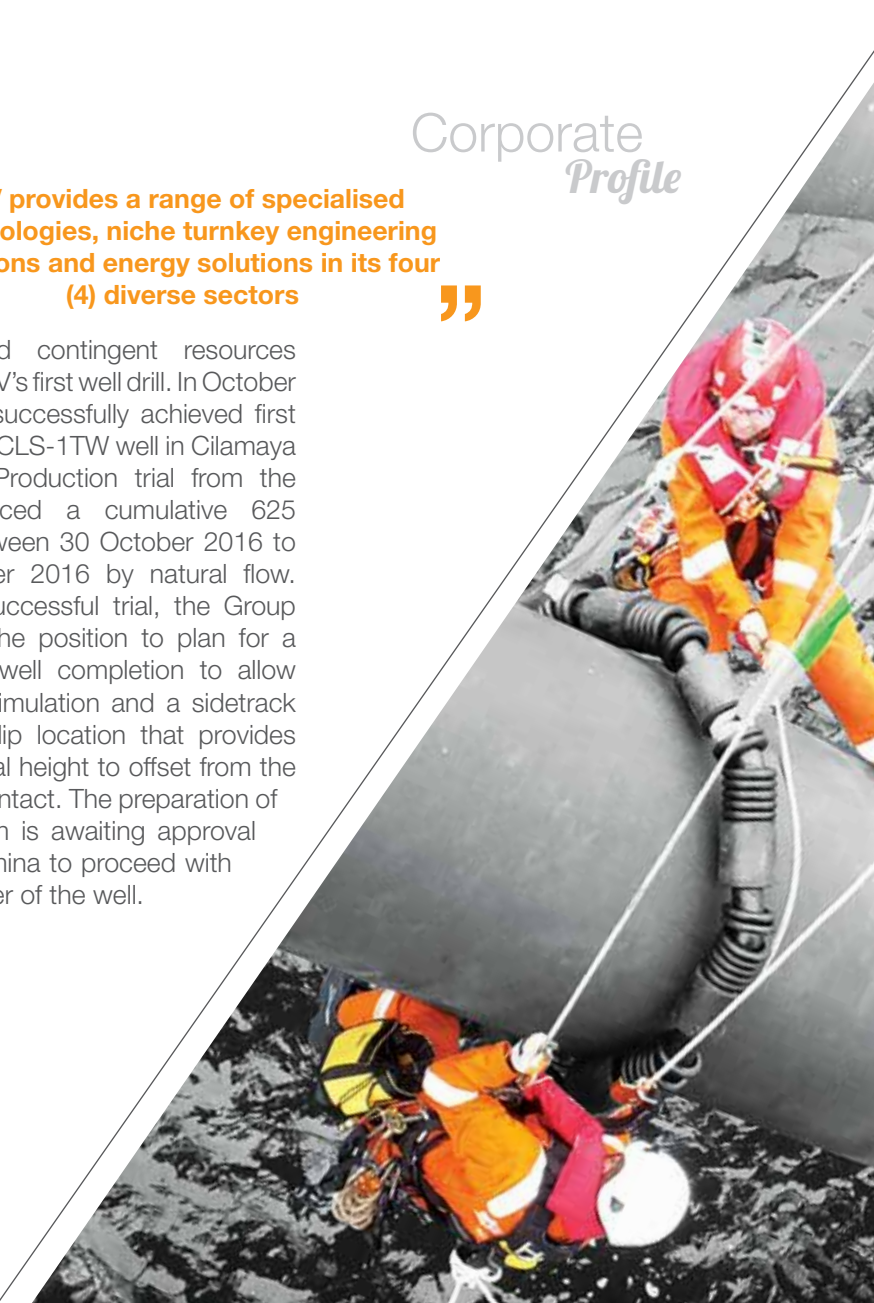
The third plant of the Group, was established under a joint venture with Gas Malaysia Berhad. In January 2017, Gas Malaysia IEV Sdn Bhd (“GMIEV”) commenced operations from its plant in Gebeng, Pahang to serve its customers in the East Coast of Peninsular Malaysia. The GMIEV plant has the capacity to process up to 3 mmscfd of CNG.

### EXPLORATION & PRODUCTION SECTOR (“EPS”)

In 2012, IEV entered into a 15-year joint cooperation agreement with Pertamina to develop and produce hydrocarbon from Pabuaran onshore block in Indonesia. In 2015, an Independent Qualified Person’s Report prepared by an approved independent consultant revealed

“ IEV provides a range of specialised technologies, niche turnkey engineering solutions and energy solutions in its four (4) diverse sectors ”

proven and contingent resources based on IEV’s first well drill. In October 2016, IEV successfully achieved first oil from the CLS-1TW well in Cilamaya Structure. Production trial from the well produced a cumulative 625 barrels between 30 October 2016 to 7 November 2016 by natural flow. With the successful trial, the Group is now in the position to plan for a change in well completion to allow chemical stimulation and a sidetrack to an up dip location that provides more vertical height to offset from the oil-water contact. The preparation of the program is awaiting approval from Pertamina to proceed with the workover of the well.



## RENEWABLE ENERGY SECTOR (“RES”)

In March 2016, IEV inaugurated the MK-1 Biomass Plant (“**MK-1 Plant**”) in Vietnam to produce briquettes from rice husk, an agricultural waste in the Mekong Delta, the rice basket of Vietnam. The inauguration of the plant marked the Group’s entry into development of renewable energy to replace fossil fuels. The MK-1 Plant is situated on a 13,000 square metre land space with a capacity to store up to 10,000 metric tons of rice husk and produce up to 150 tons of rice husk briquettes per day. The briquettes are sold to the domestic market to satisfy demand for steam production.

## MAKING AN ENTRY INTO ADVANCED MATERIALS

In 2016, IEV embarked on a due diligence exercise and feasibility studies within the RES to develop a new value chain that potentially produces advanced materials from rice husk. IEV entered into an agreement with NanoMalaysia Berhad, a government linked company in Malaysia, to develop zeolites and advanced nano materials from rice husk in Malaysia. Similarly, IEV entered into a Heads of Agreement with BSB Investment and Development Co. Ltd. to form a business collaboration for the research, investment, manufacturing and promotion of rice husk silica and nano-silica in Vietnam.

Silica, commonly derived from sand and quartz, can now be easily derived from rice husk as well. Researchers have studied silica content in various agricultural wastes and rice husk ash is identified as the richest silica source with silica content up to 95%. Silica, a versatile chemical compound, which is commonly used as additives in tyres, paint and food production, is also a key ingredient in the making of zeolites. Zeolites are molecular sieves most commonly used as adsorbents, ion ex-changers and catalysts in oil and gas and pharmaceutical industries. The signing of these agreements represents a significant step by IEV towards moving up the value chain from its current renewable energy product.

## SECURING THE PRESENT AND BUILDING THE FUTURE

The volatility of oil prices is a threat to the oil and gas industry and has continued to plague many oil and gas players worldwide in 2016. IEV’s diverse portfolio of energy products has carved a niche position for the Group. IEV has secured the present business opportunities by providing: (i) disruptive technologies that offer cost savings and life extension to marine assets; (ii) delivering mobile energy solutions to industrial clients without access to low cost fuels; and (iii) providing renewable energy solutions such as rice husks briquettes. That said, innovation and continuous improvement have always been central to the existence of IEV. We continue to strive to find solutions and opportunities to build the future of IEV such as the implementation of disruptive technologies to drive industry operating costs down and the development of advanced materials from the abundant renewable resource of rice husk from Asia.



### LEGEND



“ Innovation and continuous improvement  
have always been central to the  
existence of IEV ”



**Christopher**  
Nghia Do  
President & CEO



FINANCIAL  
YEAR **2016**  
**BUSINESS**  
ACTIVITY MAP

# Corporate Information

## BOARD OF DIRECTORS

### TAN SRI DATO' HARI N. GOVINDASAMY

Non-Independent Non-Executive  
Chairman

### CHRISTOPHER NGHIA DO

President & Chief Executive Officer

### JOANNE BRUCE

Non-Independent  
Non-Executive Director

### NG WENG SUI, HARRY

Lead Independent Director

### KESAVAN NAIR

Independent Director

## AUDIT COMMITTEE

NG WENG SUI, HARRY  
Chairman

TAN SRI DATO' HARI N. GOVINDASAMY

KESAVAN NAIR

## REMUNERATION COMMITTEE

KESAVAN NAIR  
Chairman

TAN SRI DATO' HARI N. GOVINDASAMY

NG WENG SUI, HARRY

## NOMINATING COMMITTEE

KESAVAN NAIR  
Chairman

TAN SRI DATO' HARI N. GOVINDASAMY

NG WENG SUI, HARRY

## COMPANY SECRETARY

TEO MENG KEONG, ACIS

## COMPANY REGISTRATION NUMBER

201117734D

## REGISTERED OFFICE

80 Robinson Road  
#02-00

Singapore 068898

T : +65 6236 3333

F : +65 6236 4399

## PRINCIPAL PLACE OF BUSINESS

Level 22 PJX-HM Shah Tower  
No. 16A Persiaran Barat  
46050 Petaling Jaya  
Selangor Darul Ehsan, Malaysia

## CONTINUING SPONSOR

SAC Advisors Private Limited  
1 Robinson Road, #21-02 AIA Tower  
Singapore 048542

## SHARE REGISTRAR & SHARE TRANSFER OFFICE

Boardroom Corporate & Advisory  
Services Pte. Ltd.  
50 Raffles Place  
#32-01 Singapore Land Tower  
Singapore 048623

## AUDITORS & REPORTING ACCOUNTANT

Deloitte & Touche LLP  
Public Accountants and Chartered  
Accountants  
Unique Entity No. T08LL0721A  
6 Shenton Way, OUE Downtown 2  
#33-00  
Singapore 068809

Partner-In-Charge: Yang Chi Chih  
(Appointed on 27 April 2015)

## INTERNAL AUDITORS

Crowe Horwath Governance Sdn. Bhd.  
Level 16 Tower C, Megan Avenue II  
12 Jalan Yap Kwan Seng  
50450 Kuala Lumpur, Malaysia

Director-In-Charge: Amos Law  
(Appointed on 21 Sept 2012)

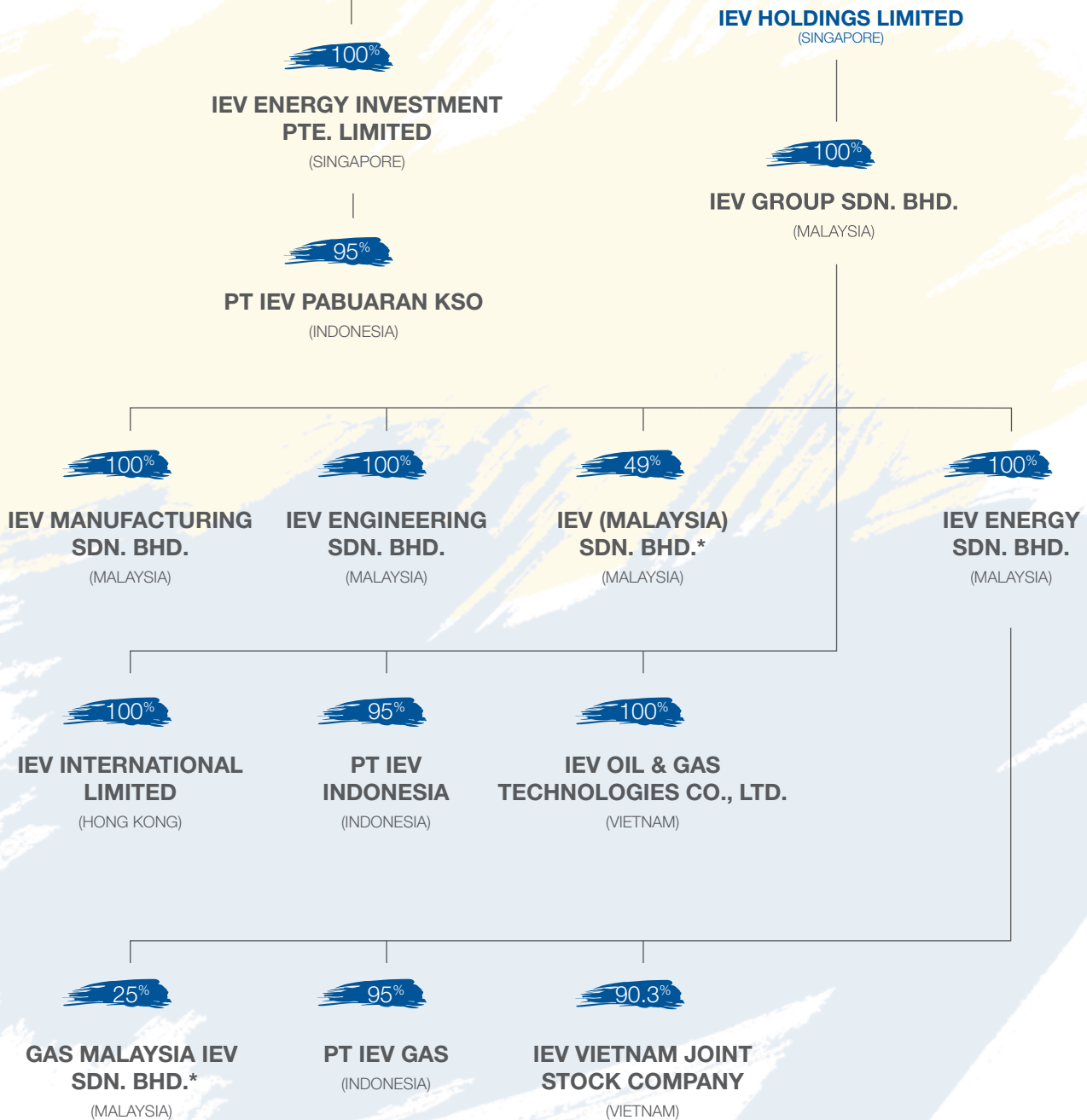
## PRINCIPAL BANKERS

AmBank (M) Berhad  
Level 24, Bangunan AmBank Group  
No. 55, Jalan Raja Chulan  
50200 Kuala Lumpur, Malaysia

The Hongkong and Shanghai  
Banking Corporation Limited  
21 Collyer Quay #06-01  
HSBC Building  
Singapore 049320



# Corporate Structure



\* Associates

# Directors' Profiles



## Ng Weng Sui, Harry

Lead Independent Director

Harry Ng was appointed to the Board on 26 July 2011. Harry Ng is the Lead Independent Director, the Chairman of the Audit Committee, the Risk Committee and a member of the Nominating Committee and the Remuneration Committee. Harry Ng is currently the Executive Director of HLM (International) Corporate Services Pte. Ltd., which provides corporate services including corporate advisory, business consultancy, accounting, tax and secretarial services. He has more than 30 years of experience in accountancy, finance and audit. He is the Lead Independent Director and Chairman of the Audit Committee of Artivision Technologies Ltd., Q&M Dental Group (Singapore) Limited, Oxley Holdings Limited and HG Metal Manufacturing Limited, all of which are currently listed on the SGX-ST. Harry Ng was the Chief Financial Officer and Executive Director of Achieva Limited from 2008 to 2010. From 2004 to 2008 he was the Chief Financial Officer of Sunmoon Food Company Limited.

Harry Ng is a Fellow member of the Institute of Singapore Chartered Accountants and a Fellow of the Association of Chartered Certified Accountants (UK). He obtained a Master of Business Administration (General Business Administration) from The University of Hull, UK.

## Kesavan Nair

Independent Director

Kesavan Nair was appointed to the Board as an Independent Director on 29 September 2011. Kesavan Nair is the Chairman of the Nominating Committee and the Remuneration Committee and a member of the Audit Committee and the Risk Committee.

Kesavan Nair is also an Independent Director of Kitchen Culture Holdings Ltd., Arion Entertainment Singapore Limited, and HG Metal Manufacturing Ltd. He is a practising Advocate & Solicitor with Genesis Law Corporation.

Kesavan Nair is a member of the Law Society of Singapore, the Singapore Academy of Law, the Honourable Society of The Middle Temple, the Singapore Institute of Arbitration, the Criminal Legal Aid Scheme and the Association of Criminal Lawyers in Singapore. He graduated from the University College Wales, Aberystwyth with a Bachelor of Laws (Honours) in 1988.

## Christopher Nghia Do

President and Chief Executive Officer

Christopher Do is the Group's founder, President and CEO and was appointed to the Board on 26 July 2011.

Christopher Do established the business in 1987 to commercialise his invention, the "ocean-powered" MGC technology. With 30 years of experience in the oil and gas industry, he is responsible for the overall business performance, growth strategy and corporate planning of the Group and directly supervises the Renewable Energy and Exploration & Production sectors.

Christopher Do spearheaded the transformation of the Group into a niche turnkey contractor and an integrated energy provider with upstream, midstream and downstream activities. During this challenging oil price decline period, he led the transformation of the Offshore Engineering Sector from a contractor to a technology provider, targeting the application of disruptive technologies that provides value to the oil and gas industry as well as to further diversify the business of the Group.



“*creating*  
**VALUES**”

**Tan Sri  
Dato’ Hari N. Govindasamy**

Non-Independent Non-Executive  
Chairman

Christopher Do is the founder and chairman of the Sunshine Scholarship Foundation in Vietnam, with a mission to help eradicate poverty through education by providing scholarships to students from challenging backgrounds until their tertiary graduation.

Christopher Do graduated from the University of New South Wales, Australia, in 1984 with a Bachelor Degree in Mechanical Engineering (First Class Honours).

Tan Sri Dato’ Hari was appointed Chairman of the Board on 29 September 2011. He has been a Non-Executive Director of IEV Group Sdn. Bhd. since 2004.

Tan Sri Dato’ Hari is a businessman by profession and is a member of the Institute of Engineers, Malaysia and a registered professional engineer with the Board of Engineers, Malaysia. Tan Sri Dato’ Hari is the Director and Deputy Chairman of Emrail Sdn. Bhd. and is also an Independent Non-Executive Director of Puncak Niaga Holdings Berhad, a public listed company in Malaysia. He also holds non-executive directorships on the Board of several private companies.

Tan Sri Dato’ Hari obtained a Bachelor Degree in Electrical & Electronic Engineering from the University of Northumbria, England in 1977.

**Joanne  
Bruce**

Non-Independent Non-Executive Director

Joanne Bruce was appointed to the Board on 29 September 2011 and has been with the Group as a senior executive member since 1988. In June 2015, Joanne Bruce relinquished her position as the Company’s Executive Director – Corporate Affairs and Compliance and has been re-designated as a Non-Independent Non-Executive Director of the Company.

Prior to relinquishing her position, Joanne Bruce was responsible for corporate finance, compliance and legal matters, including corporate negotiations and overseeing the Group’s company secretarial matters. She also assisted in the establishment of branch offices and subsidiaries and provided support in administrative and corporate matters of the Group.

As a Non-Independent Non-Executive Director, Joanne Bruce had provided corporate advisory services to IEV International Limited (a wholly-owned subsidiary of the Group) as specified by the CEO and the board of directors of IEV International. Prior to joining the Group, Joanne Bruce was the Dean of the New South Wales College of Natural Therapies.

Joanne Bruce graduated with a Diploma in Naturopathy and a Diploma of Botanic Medicine from the New South Wales College of Natural Therapies, Australia in 1985.

# Further Information on *Board of Directors*

## Tan Sri Dato' Hari N. Govindasamy

## Non-Independent Non-Executive Chairman

### Date of first appointment as a Director

29 September 2011

### Date of first appointment as a Chairman

29 September 2011

### Date of last re-election as a Director

27 April 2015

### Length of Service as a Director (as at 31 December 2016)

5 years 3 months

### Board Committee(s) served on

- Audit Committee (Member)
- Risk Committee (Member)
- Remuneration Committee (Member)
- Nominating Committee (Member)

### Present directorship/chairmanship in other listed companies

- Puncak Niaga Holdings Berhad  
(Independent Non-Executive Director)

### Present principal commitments (other than directorships in other listed companies)

- Emrail Sdn. Bhd. and its group  
(Director & Deputy Chairman)

### Past principal directorships/ chairmanship held over the preceding 3 years in other listed companies (from 1 January 2014 to 31 December 2016)

- SP Setia Berhad  
Resigned on 12 March 2015  
(Independent Non-Executive Director)

### Any relationships including immediate family relationships between the directors, the Company or its 10% shareholders

- Spouse to Vimala J. Govindasamy  
(Controlling shareholder of the Company  
and is deemed interested in 19.34% of the  
Company's shares)

## Christopher Nghia Do

## President and CEO

### Date of first appointment as a Director

26 July 2011

### Date of last re-election as a Director

27 April 2016

### Length of Service as a Director (as at 31 December 2016)

5 years 5 months

### Board Committee(s) served on

- Risk Committee (Member)

### Present directorship/chairmanship in other listed companies

Nil

### Present principal commitments (other than directorships in other listed companies)

- Majestic Megamax Sdn. Bhd.  
(Director & Shareholder)

### Past principal directorships/ chairmanship held over the preceding 3 years in other listed companies (from 1 January 2014 to 31 December 2016)

- CNG Vietnam Joint Stock Company  
Resigned on 15 September 2014  
(Board of Management)

### Any relationships including immediate family relationships between the directors, the Company or its 10% shareholders

- Controlling shareholder of the Company  
and has direct and deemed interest of  
13.93% and 3.76% of the Company's  
shares.

## Joanne Bruce

## Non-Independent Non-Executive Director

### Date of first appointment as a Director

29 September 2011

### Date of last re-election as a Director

25 April 2014

### Length of Service as a Director (as at 31 December 2016)

5 years 3 months

### Board Committee(s) served on

- Risk Committee (Member)

### Present directorship/chairmanship in other listed companies

Nil

### Present principal commitments (other than directorships in other listed companies)

- Biossentials Limited  
(Director & Shareholder)
- Biossentials Sdn. Bhd.  
(Director & Shareholder)
- PT Chantara Wellness Bali  
(Director)

### Past principal directorships/ chairmanship held over the preceding 3 years in other listed companies (from 1 January 2014 to 31 December 2016)

Nil

### Any relationships including immediate family relationships between the directors, the Company or its 10% shareholders

None

**Ng Weng Sui, Harry**

**Lead Independent Director**

**Date of first appointment as a Director**

26 July 2011

**Date of last re-election as a Director**

27 April 2016

**Length of Service as a Director  
(as at 31 December 2016)**

5 years 5 months

**Board Committee(s) served on**

- Audit Committee (Chairman)
- Risk Committee (Chairman)
- Remuneration Committee (Member)
- Nominating Committee (Member)

**Present directorship/chairmanship in other listed companies**

- Artivision Technologies Ltd.  
(Lead Independent Director and Chairman of Audit Committee)
- Q&M Dental Group (Singapore) Limited  
(Independent Director and Chairman of Audit Committee)
- Oxley Holdings Limited  
(Lead Independent Director and Chairman of Audit Committee)
- HG Metal Manufacturing Limited  
(Independent Director and Chairman of Audit and Risk Committee)

**Present principal commitments (other than directorships in other listed companies)**

- HLM (International) Corporate Services Pte. Ltd.  
(Executive Director)

**Past principal directorships/ chairmanship held over the preceding 3 years in other listed companies (from 1 January 2014 to 31 December 2016)**

Nil

**Any relationships including immediate family relationships between the directors, the Company or its 10% shareholders**

None

**Kesavan Nair**

**Independent Director**

**Date of first appointment as a Director**

29 September 2011

**Date of last re-election as a Director**

27 April 2015

**Length of Service as a Director  
(as at 31 December 2016)**

5 years 3 months

**Board Committee(s) served on**

- Remuneration Committee (Chairman)
- Nominating Committee (Chairman)
- Audit Committee (Member)
- Risk Committee (Member)

**Present directorship/chairmanship in other listed companies**

- Kitchen Culture Holdings Ltd.  
(Independent Director and Chairman of Nominating Committee)
- Arion Entertainment Singapore Limited (f.k.a. Elektromotive Group Ltd.)  
(Independent Director and Chairman of Nominating Committee)
- HG Metal Manufacturing Limited  
(Independent Director and Chairman of Nominating and Remuneration Committees)

**Present principal commitments (other than directorships in other listed companies)**

- Genesis Law Corporation (Executive Director)
- Genvest Pte. Ltd. (Executive Director & Shareholder)

**Past principal directorships/ chairmanship held over the preceding 3 years in other listed companies (from 1 January 2014 to 31 December 2016)**

- Kitchen Culture Holdings Ltd.  
Resigned on 21 February 2014  
(Chairman of Remuneration Committee)

**Any relationships including immediate family relationships between the directors, the Company or its 10% shareholders**

None

# Key Management

## **Edward Chen**

*Chief Financial Officer*

Edward Chen joined the Group as Chief Financial Officer on 1 September 2014. He is responsible for the formation and execution of the Group's financial strategies and planning, treasury and foreign exchange management, tax planning, risk management and internal controls. He is also responsible for the Group's financial reporting.

Prior to joining the Group, he served as the Head of Finance and Internal Audit with a Malaysian upstream oil and gas company in the Exploration and Production sector and the provision of FPSO/FSO solutions. Prior to that, he was the Vice President, Finance & Investment for a Singapore environmental engineering company offering niche environmental waste management technologies, engineering and management solutions.

Edward Chen holds two degrees in Bachelor of Laws LLB and Bachelor of Commerce in Finance from the University of New South Wales, Australia. He had been admitted to the status of Certified Practising Accountant of CPA Australia in 2000 and as Chartered Accountant of the Malaysian Institute of Accountants in 2012.

## **Juzer Nomanbhoy**

*Managing Director - IEV Malaysia*

*Vice President - Offshore Engineering Sector, IEV Group*

Juzer Nomanbhoy is the Managing Director (IEV Malaysia) and Vice President of Offshore Engineering Sector for IEV Group. He has been with the Group since 1992 and is responsible for the day-to-day operations of the Group's Malaysian operations. He also oversees the development and overall performance of the Group's Offshore Engineering business.

In IEV, Juzer has been instrumental to the establishment of the Group's cutting and decommissioning capabilities. He has accumulated 18 years of cold cutting and decommissioning expertise by managing projects throughout South East Asia and Middle East.

He has been involved in managing cutting projects using Abrasive Cutting, Diamond Wire Cutting and other types of Mechanical Cutting tools for both Pipelines and Offshore Platforms. The decommissioning projects include removal of 19 offshore jackets/platforms/FPSO and numerous pipeline cuts. Apart from cutting, his experience includes being the project manager for EPRD of two wellhead platforms and EPCIC of a refurbished wellhead platform including the pipeline installation for Petronas in Malaysian waters. He is also the Chairman for

the Decommissioning Working Group under MOGSC (Malaysian Oil and Gas Services Council). Prior to joining the Group in 1992, he was attached to Dowell Schlumberger Asia Pte. Ltd.

Juzer graduated with a Bachelor Degree with Honours from the University of New South Wales, Australia in Mechanical Engineering in 1982.

**Justin Yong**

*Vice President -  
Mobile Natural Gas Sector & Special  
Projects*

Justin Yong is the Vice President of the Group's MNGS & Special Projects and Country Head of Indonesia. He has been with the Group since 2002 and also spearheaded the development of the MNGS since its inception in 2005.

Prior to his current position with the Group, Justin served as the General Manager of PT IEV Gas for a period of three years. He then returned to Malaysia to undertake the position of Vice President of Operations in the OES in 2010. As the Group embarked on major developments in its MNGS, he was reassigned to the new position in January 2012 and has been heading the sector ever since. Justin is responsible for the management of the Group's MNGS business, its growth plans and strategies.

In addition to his current position, in 2015, Justin was assigned to evaluate and undertake new projects and opportunities as part of the Company's long-term development plans under the Special Projects category.

Prior to joining the Group, he was the finance and administration manager at Stock Niaga Dotcom Sdn. Bhd. in 2000 and regional accountant at Cape East (M) Sdn. Bhd. from 1994 to 1998.

Justin Yong obtained both a diploma in Business Administration and a certificate from the Association of Chartered Certified Accountants (United Kingdom) in 2001.

**Ng Siew Han**

*Senior Manager - Finance*

Ng Siew Han joined the Group as Senior Manager - Finance on 27 May 2015. She is responsible for all aspects of financial and treasury management activities of the Group. She is also responsible for the management of the accounting team to ensure efficiency in the day-to-day operations of the overall accounting activities of all companies.

Prior to joining the Group, she served as the Senior Manager of Finance with a Malaysian oil and gas company in the provision of FPSO/FSO solutions and Exploration and Production sector. Prior to that, she was the Accountant for public listed Malaysian companies offering financial services, property development, investment holding in leisure and hospitality.

Ng Siew Han is a Chartered Management Accountant from CIMA and a member of the Malaysia Institute of Accountant (MIA).

**Loh Koon Yau**

*Head of Business Unit - Marine  
Growth Control*

Loh Koon Yau is the Head of Marine Growth Control Business Unit. She has been with the Group since 2012. She is responsible for the overall business performance of the product line, including sales and marketing, day-to-day operations and production activities.

Before joining the Group in 2012, she was attached to Tractors Petroleum Services Sdn. Bhd., under Sime Darby Group for a period of five years, where she was responsible for sales and project management of rotating equipment and inline inspection services for oil and gas sector covering Southeast Asian countries. Prior to that, she was Regional Sales Representative for a China based valve manufacturer in Southeast Asia.

Loh Koon Yau graduated with a Bachelor Degree in Geography from the University of Malaya, Malaysia in 2002.

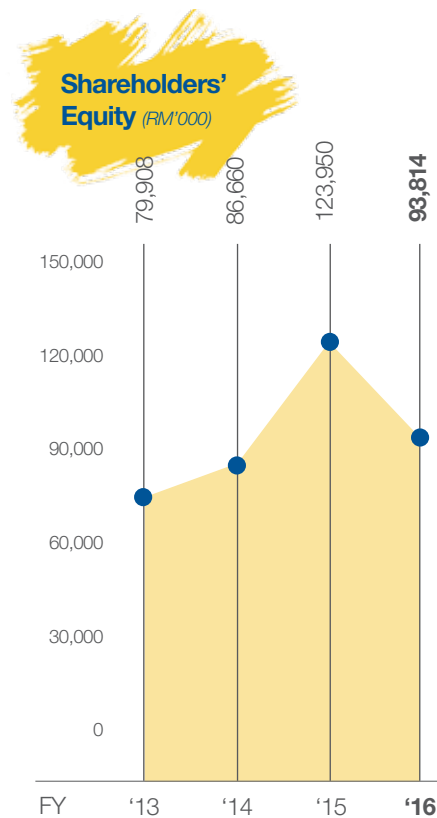
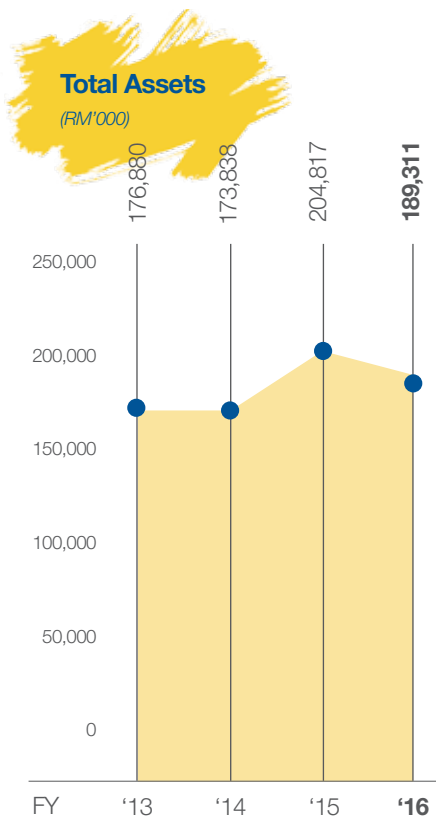
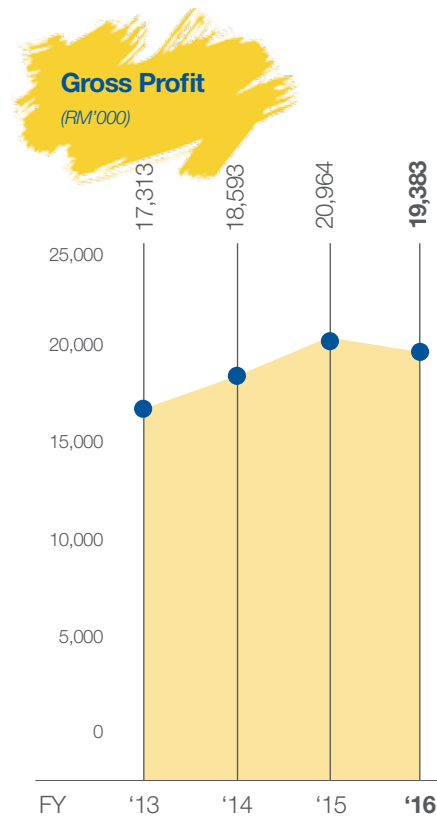
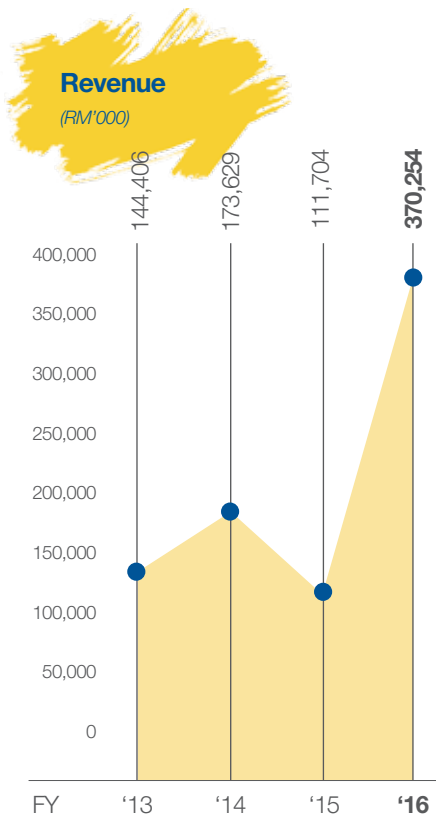
# Financial Highlights

	<b>FY2016</b>	FY2015
<b>INCOME STATEMENT</b>	<b>RM'000</b>	RM'000
Revenue	<b>370,254</b>	111,704
Gross profit	<b>19,383</b>	20,964
(Loss)/earnings before interest, tax, depreciation and amortisation	<b>(26,343)</b>	18,123
(Loss)/profit attributable to owners of the company	<b>(33,566)</b>	12,659
(Loss)/earnings per share (Malaysian sen) <sup>(1)</sup>		
- basic and diluted	<b>(11.83)</b>	5.11
	<b>At 31</b>	At 31
	<b>December</b>	December
	<b>2016</b>	2015
<b>BALANCE SHEET</b>	<b>RM'000</b>	RM'000
Property, plant and equipment	<b>33,237</b>	37,077
Associates	<b>945</b>	2,770
Other non-current assets	<b>62,522</b>	73,019
Current assets excluding cash and bank balances	<b>70,494</b>	71,235
Cash and bank balances	<b>22,113</b>	20,716
Total assets	<b>189,311</b>	204,817
Non-current liabilities	<b>(14,855)</b>	(16,898)
Current liabilities	<b>(80,262)</b>	(63,434)
	<b>94,194</b>	124,485
Shareholders' equity	<b>93,814</b>	123,950
Non-controlling interest	<b>380</b>	535
	<b>94,194</b>	124,485
Gearing ratio (times)	<b>0.45</b>	0.34
Net asset value per share (Malaysian sen) <sup>(2)</sup>	<b>33.1</b>	43.7
<b>CASH FLOW STATEMENT</b>	<b>2016</b>	2015
	<b>RM'000</b>	RM'000
Cash and cash equivalents as at 31 December	<b>18,217</b>	16,958

Notes:

- (1) For FY2016, the loss per share (basic and on a fully diluted basis) have been computed based on the Group's loss attributable to owners of the company and the weighted average number of ordinary shares in issue of 283,691,803 shares, subsequent to the purchase of 200,000 shares from the open market and held as treasury shares. For comparative purposes, the earnings per share (basic and on a fully diluted basis) for FY2015 have been computed based on the Group's profit attributable to owners of the Company and the weighted average number of ordinary shares in issue of 247,847,958, subsequent to the allotment and issue of 94,600,000 new ordinary shares through a rights issue exercise, which was completed on 3 June 2015. The weighted average numbers of shares for FY2015 has been adjusted to take into effect the notional bonus element in the 94,600,000 rights issue shares.
- (2) Net asset values per share as at 31 December 2016 and 31 December 2015 have been calculated based on the aggregate number of ordinary shares excluding treasury shares of 283,600,000 and 283,800,000 shares as at the respective dates.





# Chairman's Statement

**Tan Sri Dato'  
Hari N. Govindasamy**  
CHAIRMAN

*Dear*  
Valued  
Shareholders

On behalf of the Board of Directors and Management of IEV, I am pleased to present our Annual Report and Financial Statements for the Financial Year ended 31 December 2016 ("FY2016").

**FY2016 continued to be a challenging year for the oil and gas industry overall. The oil price volatility that started in mid-2014 has adversely impacted all sectors of the oil and gas industry as well as the global energy business in general. Although IEV had been subjected to similar impacts from the oil price crash, the Group has remained resilient and relevant in securing its position in the industry through a number of strategic business initiatives and the implementation of a number of cost reduction measures.**



The highlight for FY2016 would be the execution and completion of the Malikai Tension Leg Platform for Shell, the first deep water project of its kind in Malaysia. The successful and safe offshore execution of the project contributed more than 86% to the Group's revenue in FY2016 and further cemented IEV's business relationship with its turnkey transportation and installation partner, Heerema Marine Contractors, with the signing of an exclusive MOU for the provision of offshore transportation and installation opportunities in Malaysian waters.

In FY2016, the OES business activities were dominated by inspection, repair and maintenance work within the oil and gas industry. While most operators shelved new explorations and field developments, almost all operators were striving to optimise and extend the life of their existing working assets or mothballing non-productive assets. This shift in customer requirements opened opportunities for IEV to deploy its OES skills and technologies by providing services such as "ocean-powered" MGC technology, Corrosion Control Solutions and Repair, Maintenance and Life Extension Solutions. From 4Q2016, OES intensified its focus on disruptive technologies. This has taken the Group's focus from greenfield projects in Asia to the global brownfield or existing facilities market, where its suite of technologies challenges conventional practices to drive down operating and maintenance costs for oil and gas companies.

The losses recorded in FY2016 were mainly associated with the impairment from EPS and lower profit margin from turnkey engineering projects arising from the decline of oil prices. Despite the challenges resulting from the prolonged low oil price environment, Gas Malaysia IEV Sdn. Bhd. commenced operations in January 2017 to serve its first CNG customer in the East Coast of Peninsular Malaysia. Meanwhile the Tamil Nadu LNG project is now at the stage of funding and formation of strategic partners to roll out this project. As for the Pabuaran



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in Malaysia.

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KSO, the Group has completed a 2-month production trial at the CLS1-TW well and is now working on methods to achieve sustainable crude oil production while actively seeking strategic investors to farm-out this block.

IEV inaugurated the rice husk briquette biomass plant in March 2016. While overcoming drought and seawater flooding threatening the supply of rice husk in the Mekong Delta, the Group had adjusted the production and sales plans to mitigate these adverse impacts as well as the declining energy prices of traditional fuels such as oil and coal. On a positive note, the due diligence on the value chain of rice husk has led to the collaboration with NanoMalaysia Berhad and BSB Investment and Development Co. Ltd. for the development of silica, nano-silica, zeolites and other advanced nanomaterials. The Group looks forward to the execution of the two pilot plants in Vietnam and Malaysia in FY2017 as part of its feasibility studies to enter into the Advanced Materials business.

### Summary

On behalf of the Board of Directors, I am cautiously optimistic of the new strategies employed by the Group to mitigate the single-industry risks and our achievements made to date in offering disruptive technologies to the global brownfield market segment. The Group will continue to exercise caution in evaluating any capital investment whilst we enter into the new normal era of low oil prices.

That said, the Group celebrates its 30th anniversary in 2017, three decades from its establishment during the 1987 oil price crisis, when the “ocean-powered” MGC technology was invented by our current President and CEO. We have overcome many hurdles and challenges and celebrated many victories in our history. It takes great effort to build an enduring organization and I am confident that the team at IEV has the necessary passion, competency and commitment to achieve long-term sustainability and growth.

I would like to take this opportunity to extend my sincere appreciation to the Board of Directors and the Sponsor for their continuous guidance and support, and to IEV's management and employees for their endless support and commitment in overcoming challenges in FY2016.

I also wish to extend my sincere gratitude for our existing and new shareholders, customers, regulatory authorities, financiers and business associates for their trust and confidence in us.

### Tan Sri Dato' Hari N. Govindasamy

Chairman and Non-Executive Director

*Pursuant to Rule 708 of the SGX-ST Listing Manual Section B: Rules of Catalyst, the Chairman's Statement represents the collective view of the Board of Directors of IEV Holdings Limited.*

# President & CEO's Statement

**Christopher  
Nghia Do**  
PRESIDENT & CEO

*Dear*  
Shareholders

The Group remains resolute in its effort to weather the downturn of the oil and gas industry through a series of cost reduction initiatives and implementation of strategic plans in FY2016. The successful and safe completion of the Malikai Tension Leg Platform installation project is an important milestone, which resulted in a 231.5% increase in Group's revenue to RM370.3 million.

The Group had low gearing and took the prudent steps to write off a number of previously capitalised expenses related to the feasibility studies of several mobile natural gas projects in Indonesia and partially impair the Pabuaran KSO due to the prevailing and forecasted low oil prices.



<b>Financial Highlights</b>	<b>Audited FY2016 RM'000</b>	<b>Audited FY2015 RM'000</b>	<b>% Change</b>
Revenue	<b>370,254</b>	111,704	231.5%
Gross Profit	<b>19,383</b>	20,964	(7.5%)
(Loss)/Profit Before Tax	<b>(32,901)</b>	12,102	n.m.
(Loss)/Profit for the year	<b>(33,716)</b>	12,574	n.m.

*n.m. denotes not meaningful*

### Order Book

IEV's order book was RM30.7 million as at 24 March 2017, which included RM12.4 million for OES and RM18.3 million for MNGS. Currently, most of the sales for RES are transacted on short term contract due to the volatility of husk prices and are not included in this order book.

The Group expects to record a lower order book in FY2017 from OES as it transforms from a contractor to a provider of disruptive technologies to the oil and gas industry. However, this negates the associated risks and low margin of turnkey projects and increases the total gross margin from the OES business significantly.

### Looking Forward – 2017 and Beyond

The oil production cut agreed between OPEC and eleven (11) non-OPEC countries in December 2016 has helped to stabilise oil prices and the outlook for a USD50 to USD55/barrel pricing environment appears to be the current consensus among energy analysts. It is with hope that the stable oil price will incentivise oil and gas operators to reconsider some new field developments, especially national oil companies from oil importing nations. India still ranks among the top countries in the world in capital expenditure for both the development of new assets and the upgrade of existing facilities.



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IEV has transformed its OES to become a provider of disruptive technologies that create value for its customers by reducing operating costs.  
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A 3-pronged strategy is being implemented by the Group, as follows:

- **Transformation of OES:** To maintain its relevance during this challenging downturn period, IEV has transformed its OES to become a provider of disruptive technologies that creates value for its customers by reducing operating costs. The suite of disruptive technologies offered by the Group target the inspection, maintenance and life extension of existing global facilities, from upstream to downstream assets. Among them is the new generation of patented wave-driven marine growth preventers, MGP-*i*, which has been launched from 4Q2016, as the world's lowest cost structural integrity management solution, into the vast market of offshore platforms, jetties and wind farms globally. IEV will continue to develop and/or acquire disruptive technologies in the future as the Group believes that there will be a permanent change to the industry norm and operators will need to adjust their operating philosophy to remain viable in the new era of low oil prices.
- **Diversification beyond the oil and gas industry:** The Group has actively pursued the development of the value chain from rice husk and entered into collaborations with strategic technology providers to unlock the potential value of this agricultural waste. As more than 90% of world rice production is from Asia, this region can produce more than 83.9 million tons of rice husk per year ([www.worldriceproduction.com](http://www.worldriceproduction.com)). The high content of silica from this large renewable resource in Asia makes it an ideal raw material to extract high purity amorphous silica and nano silica, which has applications in many industries besides being the key ingredient for the manufacturing of synthetic zeolites and aerogel. FY2017 is a pivotal year for the Group as it

plans to develop two pilot plants, one for silica and the other for zeolites, as part of its feasibility studies on the commercialisation of rice husk based silica, nano silica, zeolites and other advanced materials.

- **Divestment of Assets:** In view of the low oil price environment, the Group will target the divestment of certain assets for which commercial viability is highly sensitive to oil prices, such as its exploration and production asset and mobile gas supply chain in Indonesia. Cash generated from such divestment will be re-injected into growth businesses to fund future projects.

As the Group progresses in implementing the aforementioned strategies, announcements will be made and the Group will seek shareholders' approval, where appropriate, for any diversification of its business, for the divestment of any assets and for any potential changes to the Group's risk profile in accordance to the provisions of the Catalist Rules.

Looking ahead, and barring any unforeseen circumstances, the Group is cautiously optimistic of its performance in FY2017 and looks forward to the successful implementation of its transformation and diversification plans.

I would like to take this opportunity to convey my sincere appreciation to all our employees, Directors, Sponsor, existing and new strategic alliance partners, suppliers, customers, bankers and Shareholders for your continuous support throughout this challenging period. We are also grateful for the continued partnership and confidence in the Group and we look forward to sharing the promising results of our Group with all of you in FY2017 and beyond.

**Christopher Nghia Do**  
President and CEO



# Operations and Financial Review

## REVENUE AND SALES ANALYSIS

For FY2016, the Group's revenue increased by RM258.6 million or 231.5% due mainly to the completion of the Malikai Tension Leg Platform Installation turnkey project and was offset by reduced revenue contribution of RM19.1 million or 52.3% from the Integrated Engineering Solutions ("IES") business, which was in line with a downturn in the upstream oil and gas industry. Revenue contribution from the MNGS also decreased by RM6.8 million or 16.2% due to the expiry of several gas sales agreements. The RES recorded its first revenue of RM1.4 million from the commencement of operations of the Group's first biomass manufacturing plant in Vietnam.

## REVENUE BY GEOGRAPHICAL LOCATIONS OF OUR CUSTOMERS

The Group sells to customers in the following geographical locations:-

	<b>FY2016</b> <b>RM'000</b>	<b>FY2016</b> <b>%</b>	<b>FY2015</b> <b>RM'000</b>	<b>FY2015</b> <b>%</b>
Malaysia	<b>320,565</b>	<b>86.6</b>	41,745	37.4
Indonesia	<b>36,709</b>	<b>9.9</b>	43,558	39.0
Singapore	<b>5,401</b>	<b>1.5</b>	-	-
India	<b>4,298</b>	<b>1.2</b>	9,160	8.2
Vietnam	<b>1,358</b>	<b>0.4</b>	1,256	1.1
Portugal	<b>1,161</b>	<b>0.3</b>	-	-
China	<b>165</b>	<b>-</b>	2,543	2.3
Thailand	<b>12</b>	<b>-</b>	1,117	1.0
Argentina	<b>-</b>	<b>-</b>	8,555	7.6
Oman	<b>-</b>	<b>-</b>	1,875	1.7
Others	<b>585</b>	<b>0.1</b>	1,895	1.7
<b>Total</b>	<b>370,254</b>	<b>100.0</b>	111,704	100.0

## OPERATING MARGINS ACROSS SEGMENTS

For FY2016, the Group recorded a 7.5% decline in gross profit to RM19.4 million from RM21.0 million in FY2015. At the sector level, the OES experienced a decline in gross profit contribution to RM16.7 million in FY2016 from RM22.4 million in FY2015, due mainly to a decline in contribution from both its IES business and lower profit margin from the Malikai turnkey project. MNGS turned around into a gross profit position in FY2016 of RM2.8 million from a gross loss of RM1.4 million in FY2015 after relocating its operations to EJ-2 CNG mother station from EJ-1 mother station which experienced a road access dispute. The MK-1 biomass plant in Vietnam recorded a gross loss of RM0.1 million for FY2016 as it had just begun to ramp-up commercial operations and improve on operational protocols.

## **OTHER OPERATING INCOME**

Other operating income for FY2016 amounted to RM1.1 million, which arose from an insurance settlement, rental income and gain on disposal of property, plant and equipment. In comparison, other operating income for FY2015 of RM17.6 million was mainly arising from (i) an exchange gain of RM11.4 million; and (ii) the RM4.6 million global settlement reached with Allison Marine Contractors LLC in full and final settlement of all claims in relation to the D21 turnkey project.

## **ADMINISTRATIVE EXPENSES**

Administrative expenses have marginally increased to RM22.3 million in FY2016 from RM21.9 million in FY2015. The benefits of cost reduction measures undertaken by the Group during FY2016 had been offset by: (i) foreign exchange loss of RM0.5 million; (ii) commencement of commercial operations of the MK-1 Plant in Vietnam; (iii) consulting cost for a MNGS gas offtake agreement; and (iv) feasibility studies conducted for new MNGS markets. Depreciation expenses increased by RM0.6 million or 14.6% to RM5.0 million in FY2016 from RM4.4 million in FY2015, mainly due to commencement of commercial operations of the MK-1 Plant in Vietnam. Amortisation of intangible assets had increased by 14.0% to RM0.65 million in FY2016 from RM0.57 million in FY2015 due to the acquisition of licensing rights to Oxifree corrosion control technology and that intangible assets are mainly denominated in US Dollars, which has strengthened against the Malaysian Ringgit.

## **SELLING AND DISTRIBUTION EXPENSES**

Selling and distribution expenses relate to commissions payable to agents for sales secured on behalf of the Group. For FY2016, selling and distribution expenses decreased by 31.5% to RM2.0 million from RM2.9 million in FY2015, due mainly to lower commission-based sale of products and services in the upstream oil and gas industry.

## **OTHER OPERATING EXPENSES**

For FY2016, the Group reported other operating expenses of RM26.4 million compared to RM0.7 million for FY2015. The EPS made an asset impairment provisioning of RM20.7 million on Pabuaran KSO's development properties and intangible assets, taking into consideration the prevailing and forecasted oil prices. OES made an allowance for doubtful receivables of RM2.6 million arising from the continued downturn in the oil and gas industry. MNGS wrote-off RM2.3 million in property, plant and equipment due to the closure of EJ-1 CNG mother station and the cancellation of gas projects in Indonesia.

## **PROFIT OR LOSS BEFORE TAX**

For FY2016, the Group reported a loss before tax of RM32.9 million compared to a profit before tax of RM12.1 million for FY2015. The loss position was mainly due to: (i) RM20.7 million asset impairment to Pabuaran KSO development properties and intangible assets; (ii) allowance for doubtful debts of RM2.6 million; (iii) asset write-off of RM2.3 million in relation to a MNGS mother station closure and cancellation of mobile natural gas projects; (iv) share of loss of associates of RM1.8 million; and (v) reduced gross profits from OES.

## REVIEW OF STATEMENT OF FINANCIAL POSITION

### Current Assets

Trade receivables remained largely the same at RM57.7 million as at 31 December 2016 and 31 December 2015. Other receivables and prepayments decreased by RM1.1 million to RM7.9 million as at 31 December 2016 from RM9.0 million as at 31 December 2015. This was mainly due to a reduction in project related advances and prepaid operating expenses as various projects have reached billing milestones by 31 December 2016. Inventories increased by RM0.4 million from RM4.5 million as at 31 December 2015 to RM4.9 million as at 31 December 2016. The increase was mainly due to an increase in stocks for the assembly of marine growth control products and the accumulation of rice husk briquette inventory during the operational ramp up of the MK-1 Plant in Vietnam. Cash and bank balances as at 31 December 2016 stood at RM22.1 million as compared to RM20.7 million as at 31 December 2015.

### Non-Current Assets

Net book value of property, plant and equipment decreased by RM3.9 million to RM33.2 million as at 31 December 2016 from RM37.1 million as at 31 December 2015. The decrease was mainly due to (i) depreciation charge of RM4.9 million; and (ii) write-off of RM2.3 million for the closure of EJ-1 mother station in East Java and cancellation of MNGS development projects. The aforementioned were partially offset by (i) capital expenditure for the MK-1 Plant in Vietnam; and (ii) additional works on EJ-2 CNG mother station in East Java. Net book value of intangible assets decreased to RM4.4 million as at 31 December 2016 from RM6.3 million as at 31 December 2015, due to: (i) impairment on Pabuaran KSO related intangible assets of RM1.4 million; and (ii) amortisation and currency translation differences for US Dollar denominated intangible assets. Oil and gas properties decreased by RM9.2 million to RM47.7 million as at 31 December 2016, from RM56.9 million as at 31 December 2015. This was due to an impairment provision of RM19.4 million taking into consideration the prevailing and forecast oil prices; which was partially offset by continuing workover capital expenditure of RM10.1 million undertaken during FY2016 on the twin wells at the Pabuaran KSO project.

Associates decreased by RM1.8 million to RM1.0 million as at 31 December 2016 from RM2.8 million as at 31 December 2015. This decrease reflects: (i) an operational loss experienced by an OES associate in line with a slowdown in the upstream oil and gas industry; and (ii) a prolonged commissioning and certification phase for the CNG mother station in the East Cost of Peninsular Malaysia, undertaken by Gas Malaysia IEV Sdn Bhd.

### Capital and Reserves

Currency translation reserves increased to RM9.1 million as at 31 December 2016 from RM5.9 million as at 31 December 2015 mainly due to the strengthening US Dollar against the Malaysian Ringgit during FY2016. Retained profits (excluding non-controlling interests) of RM20.5 million as at 31 December 2015 has turned into accumulated losses of RM12.9 million as at 31 December 2016, due to the Group's RM33.7 million loss for FY2016.

### Liabilities

Bank borrowings (current and non-current portions) increased by RM2.2 million to RM9.5 million as at 31 December 2016 from RM7.3 million as at 31 December 2015 due to a recent overdraft drawdown and partially offset by scheduled repayment of loan facilities. Advances from a third party reduced to RM2.5 million as at 31 December 2016 from RM5.0 million as at 31 December 2015 due to a partial repayment of the advances.

Trade payables increased by RM11.0 million to RM64.3 million as at 31 December 2016 from RM53.3 million as at 31 December 2015, mainly due to installation works for the Malikai turnkey project. Other payables increased by RM3.4 million to RM12.7 million as at 31 December 2016 from RM9.3 million as at 31 December 2015, mainly due to increase in accruals and amounts owing to sub-contractors in relation to well workover activities at the Pabuaran KSO in Jawa, Indonesia.



## **CASH FLOW**

Net cash generated from operating activities for FY2016 was RM13.2 million. This was mainly due to: (i) operating cash flows before movements in working capital of RM1.7 million; (ii) a decrease in trade and other receivables and prepayments of RM29.4 million; (iii) an increase in trade and other payables of RM14.5 million; which were partially offset by (iv) an increase in amount due from an associate of RM30.2 million; and (v) an increase in inventories of RM0.3 million. Net cash used in investing activities amounting to RM10.9 million was mainly due to: (i) an increase in oil and gas properties of RM8.8 million for the Pabuaran KSO block; and (ii) an increase in property, plant and equipment of RM2.3 million. Net cash used in financing activities of RM0.7 million was mainly due to: (i) repayment of RM2.5 million for an advance from a third party; and (ii) repayment of bank facilities and finance leases of RM0.7 million, which were partially offset by a RM2.5 million drawdown of a bank overdraft.

## **Developments subsequent to the release of the Company's full year unaudited financial statements for FY2016 on 24 February 2017, which would materially affect the Group's operating and financial performance**

Nil

# Report on Corporate Governance

The board of directors (the “**Board**” or “**Directors**”) of IEV Holdings Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) is committed to maintaining a high standard of corporate governance to safeguard the interests of shareholders and to enhance corporate value and accountability. The Board confirms that, for the financial year ended 31 December 2016 (“**FY2016**”), the Company has generally adhered to the principles and guidelines set out in the Singapore Code of Corporate Governance 2012 (the “**2012 CG Code**”). Where there are deviations from the 2012 CG Code, appropriate explanations are provided in this Report. The Company will continue to enhance its corporate governance practices appropriate to the conduct and growth of its business and to review such practices from time to time to ensure compliance with the Listing Manual Section B: Rules of Catalist (the “**Catalist Rules**”) of the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”).

## BOARD MATTERS

### *Principle 1 - the Board's conduct of Affairs*

The Board is entrusted with the responsibility for the overall management of the Group with the primary function of protecting the interests of shareholders and to enhance long-term shareholders' value. Besides carrying out its statutory duties and responsibilities, the Board reviews and advises on overall strategic plans and key operational initiatives, reviews the performance of the management of the Company (the “**Management**”) and assumes responsibility for overall corporate governance of the Group to ensure that the Group's strategies are in the interests of the Group and its shareholders.

The principal functions of the Board are:

- a) reviewing the financial results of the Group, internal controls, external audit reports and resource allocation;
- b) supervising and setting strategic directions of the Group;
- c) reviewing the business practices and risk management of the Group;
- d) approving the annual budgets and major funding proposals;
- e) approving and monitoring major investments, divestments, mergers and acquisitions;
- f) convening of shareholders' meetings;
- g) appointing of Directors and key executives;
- h) assuming responsibility for corporate governance; and
- i) considering sustainability issues as part of the strategic formulation.

The Company has in place a limitation and authorisation policy. The policy contains materiality threshold(s) and a schedule of matters specifically reserved for the Board's approval. Below the Board's level, there are appropriate delegations of authority at the Executive Committee (which comprises the Group's key Management set out in page 12 and 13 of this annual report) or the Management's level to facilitate operational efficiency.

The following matters have been reserved for the Board's decision:

- a) the Group's long-term objectives and commercial strategy;
- b) merger and amalgamation initiatives;
- c) ventures into new businesses and markets;
- d) acquisitions or divestments of any investment or asset by the Company or any of its subsidiaries;
- e) changes in capital structure;
- f) recommendation or declaration of dividends;
- g) remuneration packages for Executive Directors and key Management; and
- h) any matter required to be considered or approved by the Board as a matter of law or regulation.

To facilitate effective management and to support the Board in carrying out its duties, certain functions of the Board have been delegated to the Audit Committee (“**AC**”), the Nominating Committee (“**NC**”) and the Remuneration Committee (“**RC**”) (collectively referred to as the “**Board Committees**”). The Board Committees function within clearly defined terms of references and operating procedures, which are reviewed on a regular basis. The effectiveness of each Board Committee is also regularly reviewed by the Board. The Board accepts that while these Board Committees have the authority to examine particular issues and will report back to the Board with their decisions and/or recommendations, the ultimate responsibility on all matters lies with the Board. The principal responsibilities of the Executive Committee are as follows:

- a) review and recommend to the Board, proposed investments and acquisitions of the Group which are considered strategic for the long-term prospects of the Group;
- b) recommend to the Board, the Group’s annual operating and capital budgets; and
- c) carry out such other functions as may be delegated to it by the Board.

The names of the members and principal responsibilities of the respective Board Committees are set out in this Report.

### Board attendance

The Board has scheduled to meet at least four (4) times a year and to coincide such meetings with the review and approval of the Group’s results announcements. Dates of Board, Board Committee meetings and annual general meetings are scheduled in advance in consultation with all of the Directors. The Board also meets as and when necessary to address any specific significant matters that may arise. To ensure meetings are held regularly with maximum Directors’ participation, the Company’s Constitution allows for telephone and video-conferencing meetings. The Board and Board Committees also approve transactions by way of written resolutions, which are circulated to the Board and Board Committee members together with all relevant information regarding the proposed resolutions/transactions.

The number of meetings of the Board and the respective Board Committees held and the attendance of each Director at these meetings in FY2016 are as follows:

Name	Board	Audit Committee	Nominating Committee	Remuneration Committee
Number of meetings held	5	4	1	2
Number of meetings attended				
Tan Sri Dato’ Hari N. Govindasamy	5	4	1	2
Christopher Nghia Do	5	NA	NA	NA
Joanne Bruce	5	NA	NA	NA
Ng Weng Sui, Harry	5	4	1	2
Kesavan Nair	4	4	1	2

NA: Not Applicable

The Board also takes into account the contributions by the Board members including the provision of guidance and advice on various matters relating to the Group in addition to consideration of the Board’s attendance at Board meetings.

## Training for Directors

During FY2016, the Company held site visits to the Group's offices in Malaysia for the Directors, during which they received updates and information in relation to the Group's businesses, the Catalist Rules, industry developments, business initiatives and accounting standards. Updates on relevant legal, regulatory and technical developments may be in writing or disseminated by way of briefings, presentations and/or handouts on a timely basis. Where necessary, the Company arranges for presentations by external professionals, consultants and advisers on topics that would have an impact on the relevant regulations, accounting standards and the implications on responsibilities of the Directors. The Directors are informed and encouraged to attend relevant courses conducted by the Singapore Institute of Directors ("SID") and the SGX-ST, which would be funded by the Company. Some of the Directors had during FY2016 attended seminars on financial reporting, audits and sustainability jointly organised by ACRA, SGX and SID.

Newly appointed Directors would receive a formal letter from the Company, setting out the Director's duties and obligations and they are encouraged to attend relevant training organized by the SID or any other organization which provides relevant training courses for directors. The Company would arrange orientation programs (including onsite visits, if necessary) to enable the new Directors to familiarise themselves with the Group's business and governance practices and, where required, training on relevant regulations in relation to the business of the Group as well as on the roles and responsibilities of directors of a listed company. The Company would also arrange and fund such training and professional development programs for new Directors.

## Principle 2 - Board composition and guidance

The Board currently comprises the following members:

- Tan Sri Dato' Hari N. Govindasamy (Non-Independent, Non-Executive Chairman)
- Christopher Nghia Do (President and CEO)
- Joanne Rose Bruce (Non-Independent, Non-Executive Director)
- Ng Weng Sui, Harry (Lead Independent Director)
- Kesavan Nair (Independent Director)

The Board comprises five (5) Directors, two (2) of whom are independent directors. Mr Ng Weng Sui, Harry is the Lead Independent Director and is also the Chairman of the AC and a member of the NC and the RC. There is therefore a good balance between the Executive and Non-Executive Directors as well as a strong and independent element on the Board with independent directors making up at least one-third of the Board.

The Board is aware of the recommendation of Guideline 2.2 of the 2012 CG Code that the independent directors should make up at least half of the Board in the event the Chairman of the Board is not an independent director. Nonetheless, the Board is of the view that its current size, consisting of five directors is appropriate, taking into account the nature and scope of the operations and current financial positions of the Group. Further, the Chairman of the Board and the CEO are separate persons and not related and the Chairman of all Board Committees are independent, non-executive Directors. Ms Joanne Bruce was employed by the Group until 24 June 2015, a period which falls within the past three financial years which renders a director to be considered non-independent. Assuming she remains as a director at the end of financial year ending 2018, she would be considered independent as the criteria for past employment will no longer be applicable to her. The Board will then comprise 3 independent directors and 2 non-independent directors. Hence, the NC and the Board are of the opinion that no additional independent director will be appointed during the interim period.

In accordance with Guideline 2.3 of the 2012 CG Code, Mr Ng Weng Sui, Harry and Mr Kesavan Nair have confirmed that they do not have any relationship with the Company or its related corporations or its 10% shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of their independent business judgment with a view to the best interests of the Company.

The independence of each Director is reviewed annually by the NC. Each Independent Director is required to submit a confirmation of independence based on the guidelines provided in the 2012 CG Code. Based on the confirmation of independence received from the said Directors, the NC has reviewed and was of the view that they are independent. Taking into account the views of the NC, the Board determined that the said Directors are independent in character and judgement and no relationships or circumstances which are likely to affect, or could appear to affect, the said Directors' judgement. There are no Directors who are deemed independent by the Board, notwithstanding the existence of a relationship in Guideline 2.3 of the 2012 CG Code that would otherwise deem him/her not to be independent. None of the Independent Directors have served on the Board beyond nine years from the date of his appointment.

The NC and the Board have reviewed the size of the present Board and is satisfied that the current Board facilitates effective decision-making and that no individual or small group of individuals dominates the Board's decision-making process. The NC and the Board are of the view that the present Board has the necessary mix of gender, expertise, experience and competencies such as accounting or finance, business or management experience and industry knowledge for the effective functioning of the Board and is appropriate for the current scope and nature of the operations of the Group.

The Board and the Management are given opportunities to engage in open and constructive debate for the furtherance of achieving strategic objectives. The Non-Executive Directors may challenge and help develop proposals on strategy, review the performance of and to extend guidance to the Management. Non-Executive Directors have been actively participating in discussions and decision-making at the Board and the Board Committees' levels, and had open discussions with the Management. Where necessary, the Non-Executive Directors meet and discuss the Group's affairs without the presence of the Management.

### **Principle 3 - Chairman and Chief Executive Officer**

Tan Sri Dato' Hari N. Govindasamy is the Non-Independent Non-Executive Chairman of the Company ("**Chairman**") and Mr Christopher Do is the Chief Executive Officer of the Company ("**CEO**").

The Chairman is responsible for (i) leading the Board to ensure its effectiveness in all aspects of its role; (ii) establishing the agenda for the board meetings in consultation with the CEO and ensuring adequate time is available for discussion of all agenda items, in particular strategic issues; (iii) ensuring that the Board receives complete, adequate and timely information; (iv) encouraging constructive relations among the Directors and their interactions with the Management; and (v) facilitating the effective contribution of the Non-Executive Directors. He takes a lead role in promoting high standards of corporate governance, with the full support of the Directors, the Company Secretary and the Management.

As the Chairman of the Board, Tan Sri Dato' Hari N. Govindasamy, is non-independent, the Company has appointed Mr Ng Weng Sui, Harry as its Lead Independent Director, in accordance with Guideline 3.3 of the 2012 CG Code. Mr Ng Weng Sui, Harry is available to shareholders where they have concerns which contact through the normal channels of the Chairman, the CEO or the Chief Financial Officer has failed to resolve or is inappropriate.

At annual general meetings of the Company, the Chairman plays a pivotal role in fostering constructive dialogue between the shareholders, the Board and the Management.

The CEO is responsible for the Group's day-to-day operations and leads the Management in setting strategies, objectives and missions, as well as executing the Board's decisions and plans and driving the Group's growth and development.

The separation of the roles of the Chairman and the CEO ensures an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making. The Chairman is not related to the CEO.

The Independent Directors of the Company discuss issues via meetings, telephone and electronic devices without the presence of the other Directors, where required. The Lead Independent Director will provide feedback to the Chairman if it is deemed necessary.

#### **Principle 4 - Board membership**

The Board has established an NC which comprises three (3) members who are Non-Executive Directors, and a majority of whom, including the NC Chairman, are independent. The members of the NC are as follows:

- |  |   |
|--|---|
| • Kesavan Nair (Chairman)                    | Independent Director                    |
| • Ng Weng Sui, Harry (Member)                | Lead Independent Director               |
| • Tan Sri Dato' Hari N. Govindasamy (Member) | Non-Independent, Non-Executive Chairman |

The NC meets at least once a year. The principal functions of the NC include, but are not limited to, the following:

- a) identifying, reviewing and recommending candidates to the Board for appointments to the Board (including alternate director, if applicable) and Board Committees (excluding the appointment of existing members of the Board to a Board committee) of the Company and entities within the Company and its subsidiaries;
- b) reviewing and recommending re-nomination of the Directors for re-election in accordance with the Constitution at each annual general meeting and having regard to the Director's contribution and performance (including alternate directors, if applicable);
- c) establishing a process for the selection, appointment and re-appointment of Directors;
- d) determining on an annual basis whether or not a Director is independent;
- e) deciding whether or not a Director is able to and has been adequately carrying out his duties as a Director;
- f) reviewing and approving any new employment of related persons and proposed terms of their employment;
- g) reviewing and recommending the training and professional development programmes for the Board;
- h) recommending to the Board the review of board succession plans for Directors, in particular, the Chairman and the CEO; and
- i) recommending the appointment of key Management positions, reviewing succession plans for key positions within the Group and overseeing the development of key executives and talented executives within the Group.

The NC reviews and determines annually whether Directors, who have multiple board representations and other principal commitments, give sufficient time and attention to the affairs of the Company and adequately carry out his duties as a Director of the Company. The NC takes into account the results of the assessment of the effectiveness of the individual Director and his actual conduct on the Board, in making this determination.

All Directors declare their board memberships as and when practicable. For FY2016, the NC was satisfied that, where a Director had other listed company board representations and/or other principal commitments, the Director had devoted sufficient time and attention to the affairs of the Company and had adequately discharge his duties as a Director of the Company. The NC takes into account the Directors' actual conduct on the Board, in making this determination. As time requirements of each Director are subjective, the NC has decided not to fix a maximum limit on the number of directorship a Director can hold. The NC considers that the multiple board representations held presently by the Directors do not impede their respective performance in carrying out their duties to the Company. The NC is also of the view that its assessment of a Director's ability to devote sufficient time to the discharge of his or her duties should not entail a restriction on the number of other board commitments or their other principal commitments.

The NC recommends re-elections of Directors for approval by the Board, taking into account the directors' overall contributions and performance and an appropriate mix of core competencies for the Board to fulfill its roles and responsibilities. At each annual general meeting of the Company ("**AGM**"), at least one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) are required to retire from office by rotation. All Directors are required to retire from office at least once in every three years and submit themselves for re-election by the shareholders at the AGM.

The NC has recommended to the Board that Ms Joanne Bruce and Mr Kesavan Nair be nominated for re-election at the forthcoming AGM. In making the recommendation, the NC has considered the said Directors' overall contributions and performance. The Board recommends the shareholders to approve the re-election of the said Directors. The details of the proposed resolutions are stipulated in the Notice of AGM set out in this annual report.

The Board recognises the contributions of its Directors who over time have developed deep insight into the Group's operations and industry and who are therefore able to provide valuable contributions to the Group. As such, the Board has not set a fixed term of office for any of its Directors.

There was no additional director appointed during the year. The NC reviews the need for appointment of additional director(s) from time to time and the composition of the Board, including the mix of expertise, skills and attributes of existing directors, so as to identify needed and/or desired competencies to supplement the Board's existing attributes. The process for the search, selection and appointment of new Directors is as follows:

- a) candidates are sourced through external search consultants or network of contacts and identified based on the needs of the relevant skills, experience, knowledge and expertise. Directors may also put forward names of potential candidates, together with their curriculum vitae, for consideration of the NC.
- b) the NC, after completing its assessment, meets with the short-listed candidates to assess their suitability taking into consideration the existing composition of the Board and strives to ensure that the Board has an appropriate balance of independent directors as well as qualification and experience of each candidate, his/her ability to increase the effectiveness of the Board and to add value to the Group's business in line with its strategic objectives and to ensure that the candidates are aware of the expectations and the level of commitment required of them.
- c) the NC makes recommendations to the Board for approval.

Any newly appointed Director during the year will hold office only until the next AGM following his appointment and will be eligible for re-election but shall not be taken into account in determining the number of Directors who are retiring by rotation at each financial year. In evaluating each Director's contribution and performance for the purpose of re-nomination, factors such as attendance, preparedness, participation and candour are taken into consideration.

Each member of the NC shall abstain from voting on any resolutions and making any recommendation and/or participating in any deliberations in respect of matters in which he has an interest in.

No alternate director has been appointed.

Key information regarding the Directors such as academic, professional qualifications, shareholdings in the Company and its related corporations, Board Committees served on (as a member or Chairman), date of first appointment as a Director, date of last re-appointment as a Director, directorships or chairmanships both present and those held over the preceding three years in other listed companies, and other principal commitments is disclosed in the “Directors’ Profiles”, “Further Information on Board of Directors” and “Directors’ Statement” sections of this annual report.

### **Principle 5 - Board performance**

Subject to the approval of the Board, the NC will periodically review and decide on how the Board’s performance is to be evaluated and will propose objective performance criteria which will evaluate and address how the Board has enhanced long-term shareholders’ value. The Board has implemented a process to be carried out by the NC for assessing the effectiveness of the Board as a whole and its Board Committees and for assessing the contribution of each individual Director to the effective functioning of the Board. Each member of the NC shall abstain from voting on any resolutions in respect of the assessment of his performance for re-nomination as Director.

Annually, a Board evaluation exercise is carried out by way of a board assessment checklist, which is circulated to the Board members for completion. The assessment covers areas such as Board Composition, Information to the Board, Board Procedures, Board Accountability, CEO/Top Management, Standards of Conduct, Risk Management and Internal Control, Communication with Shareholders and Director self-evaluation. Assessment parameters for each Director include their knowledge and abilities, attendance records at the meetings of the Board and Board Committees, and the intensity and quality of participation at meetings. The performance criteria do not change from year to year. Directors can also provide input on issues which do not fall under these categories, for instance, addressing specific areas where improvements can be made. Feedback and comments received from the Directors are reviewed by the NC, in consultation with the Chairman of the Board, to determine the actions required to improve the corporate governance of the Company and effectiveness of the Board as a whole.

The NC, having reviewed the overall performance of the Board in terms of its role and responsibilities and the conduct of its affairs as a whole for the financial year reported on, is of the view that the performance of the Board as a whole has been satisfactory. The NC, in assessing the contribution of an individual Director, has considered each Director’s level of participation and attendance at Board and Board Committee meetings, his or her qualifications, experience, expertise and the time and effort dedicated to the Group’s business and affairs. The NC is satisfied that sufficient time and attention has been given to the Group by the Directors. The NC is also satisfied that the current size and composition of the Board provides it with adequate ability to meet the existing scope of needs and the nature of operations of the Group. From time to time, the NC will review the appropriateness of the Board size, taking into consideration changes in the nature of the Group’s businesses, the scope of operations, as well as changing regulatory requirements.

The Board has not engaged any external consultant to conduct an assessment of the performance of the Board, the Board Committees and each individual Director. Where relevant, the NC will consider such an engagement.



**Principle 6 - Access to Information**

The Board has separate and independent access to the Management and all the Group's records at all times to enable them in carrying out their duties. The Management provides the Board with periodic updates on a timely basis, covering operational performance and financial results, market and business development updates and other important and relevant information.

Prior to each Board meeting, board papers and files are circulated for each meeting and the Board is provided with relevant background or explanatory information relating to the business of the meeting and information on major operational, financial and corporate issues. This is to give the Directors sufficient time to review and consider the matters being tabled and/or discussed. Any other matters may also be tabled at the Board meeting and discussed without papers being distributed. The business/projects updates with information on financial, operating and corporate issues, the explanations on the financial information, and the rationale for the key decisions taken by the Management may also be made in the form of presentations by the Management in attendance at the meetings. The Management is invited to attend Board meetings to provide additional insights into matters being discussed, and to respond to any queries that the Directors may have.

The Board is provided with the contact details of the Management and the Company Secretary and has separate and has independent access to such persons.

The Company Secretary or his representative is always present at such meetings to record the proceedings, to ensure that all Board procedures are followed as well as to ensure that good information flows within the Board and its Board Committees and between the Management and the Non-Executive Directors. The appointment and removal of the Company Secretary is a matter for consideration by the Board as a whole.

Together with other Management of the Company, the Company Secretary ensures that the Company complies with the requirements of the Catalyst Rules, the Companies Act as well as other rules and regulations that are applicable to the Company and the Group.

The Board, either individually or as a group, is entitled to seek appropriate independent and professional advice, as and when necessary, at the expense of the Company, in furtherance of their duties.

## REMUNERATION MATTERS

### ***Principle 7 - procedures for Developing Remuneration policies***

The Board has established a RC which comprises three (3) members who are Non-Executive Directors, and a majority of whom, including the RC Chairman are independent. The members of the RC are as follows:

- Kesavan Nair (Chairman) Independent Director
- Ng Weng Sui, Harry (Member) Lead Independent Director
- Tan Sri Dato' Hari N. Govindasamy (Member) Non-Independent Non-Executive Director

The RC meets at least once a year. The principal functions of the RC include, but are not limited to, the following:

- a) review and approve the general remuneration framework of the Directors and key Management of the Company and its subsidiaries;
- b) structure a significant and appropriate proportion of Executive Directors and key Management's remuneration so as to link rewards to corporate and individual performance to be aligned with the interests of shareholders and promote the long-term success of the Company;
- c) review the on-going appropriateness, attractiveness and relevance of the executive remuneration policy and other benefit programs;
- d) determine, review and approve the design of all option plans, stock plans and/or other equity based plans that the Group proposes to implement;
- e) review the remuneration of employees who are related to the Directors and the Company's 10% substantial shareholders; and
- f) review and recommend to the Board the eligibility of the Executive Directors and key Management under long-term incentive schemes and to evaluate the costs and benefits of such long-term incentive schemes.

The Company's compensation framework comprises fixed, variable pay and other benefits-in-kind. The Company subscribes to linking remuneration of the Executive Directors and key Management to corporate and individual performance. This is based on an annual appraisal of employees using the Company's internal Key Performance Indicator ("KPI") system. The RC and the Board will review the KPI and reward systems of the Group on an annual basis to ensure that the remuneration packages and systems are put in place to motivate and reward employees and align their interests to maximise long-term shareholders' value.

The RC will review and recommend to the Board a framework of remuneration for the Directors and key Management, and determine specific remuneration packages for each Director. The recommendations of the RC are submitted for endorsement by the entire Board. All aspects of remuneration, including but not limited to Directors' fees, salaries, allowances, bonuses and other benefits-in-kind shall be overseen by the RC. The RC will also review the remuneration received by key Management. As and when the need arises, the RC also will review the Company's obligations arising in the event of termination of the Executive Directors and key Management contracts of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous.

Each member of the RC shall abstain from voting on any resolutions or making any recommendations and/or participating in the deliberations of the RC in respect of the remuneration package granted to him or someone related to him.

The RC may from time to time, where necessary or required, seek advice from external consultants in framing the remuneration policy and determining the level and mix of remuneration for the Directors and the Management, so that the Group remains competitive in this regard.

### **Principle 8 - Level and mix of Remuneration**

In setting the remuneration packages of the Executive Directors, the Company takes into consideration the existing remuneration and employment conditions and makes a comparative study of the packages of Executive Directors in comparable companies/industries as well as the Group's relative performance. The RC ensures that the level and structure of remuneration of the Executive Directors and key Management are aligned with the long-term interest and risk policies of the Company, as well as the ability of such remuneration structures to attract, retain and motivate Executive Directors and key Management to provide good stewardship and management of the Company.

The Non-Executive Directors are paid a fixed base fee and an additional fixed fee for serving on any of the Board Committees.

The Chairman of each Board Committee is compensated for his additional responsibilities. The RC recommends the payment of such fees in accordance with the contributions and responsibilities of the Non-Executive Directors, which will then be endorsed by the Board and subject to approval by the shareholders of the Company at the AGM. Such fees are payable quarterly in arrears. The Company recognises the need to pay competitive fees to attract, motivate and retain Directors without being excessive to the extent that their independence might be compromised.

The Company had renewed the service agreement with Mr Christopher Nghia Do, the President and CEO of the Company on 6 October 2014 for a further period of three years. The service agreement is renewable in accordance with the specific terms as set out in the service agreement.

The consultancy services agreement entered into between IEV International Limited (an indirect wholly-owned subsidiary of the Company) and Ms Joanne Bruce, a Non-Independent Non-Executive Director of the Company, was completed on 25 June 2016.

Having reviewed and considered the variable components of the Executive Directors and the key Management, which are moderate, the RC is of the view that there is no requirement to institute contractual provisions to allow the Company to reclaim incentive components of their remuneration paid in prior years in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss.

In addition, the Executive Directors owe a fiduciary duty to the Company. The Company should be able to avail itself to remedies against the Executive Directors in the event of such breach of fiduciary duties.

## Principle 9 - Disclosure on Remuneration

### Directors' remuneration

The breakdown of the level and mix of remuneration of the Directors for FY2016 are as follows:

Name	Salary (%)	Benefits (%)	Bonus (%)	Directors'		Total (%)
				Fee (%)	Others (%)	
<b>SGD500,000 to below SGD750,000</b>						
Christopher Do	88	11	-	1	-	100
<b>SGD250,000 to below SGD500,000</b>						
-	-	-	-	-	-	-
<b>Below SGD250,000</b>						
Joanne Bruce <sup>(1)</sup>	8	-	-	75	17	100
Tan Sri Dato' Hari Govindasamy	-	-	-	100	-	100
Ng Weng Sui, Harry	-	-	-	100	-	100
Kesavan Nair	-	-	-	100	-	100

Note:

- <sup>1</sup> The percentages shown in the table are in respect of the actual amount Ms Joanne Bruce received in FY2016 of which "Salary" is the amount owing to her for FY2015 for the period when she was still an Executive Director of the Company and "Others" refers to the consultancy fee as disclosed under Principle 8 – Level and mix of Remuneration.

The actual remuneration of each individual Director and key Management of the Group in dollar terms is, however, not disclosed as the Company believes that such disclosure may be prejudicial to the Group's business interests given the highly competitive environment it is operating in. The RC has reviewed the practice of the industry in this regard, weighing the advantages and disadvantages of such disclosure.

### Key Management's remuneration

The Company adopts a remuneration policy for staff that is responsive to market elements and performance of the Company and business segments respectively.

A breakdown of the level and mix of the Group's key Management's (who are not Directors or the CEO) remuneration for FY2016 are as follows:

Name	Salary (%)	Benefits (%)	Bonus (%)	Total (%)
<b>Below SGD250,000</b>				
Justin Yong	89	11	-	100
Juzer Nomanbhoy	87	11	2	100
Edward Chen Boon Pok	83	15	2	100
Ng Siew Han	83	11	6	100
Loh Koon Yau	76	11	13	100

The annual aggregate remuneration paid to the top five (5) key Management (excluding the CEO) of the Group for FY2016 is SGD552,438.

The Executive Director of the Group is entitled to a monthly salary for a period of six (6) months following the date the Executive Directors ceased to be employees of the Company. Save for the aforesaid, there are no other termination, retirement and post-employment benefits granted to the Directors, the CEO or any key Management.

For FY2016, none of the Directors' immediate family members are employees of the Company or any of its principal subsidiaries.

The performance share plan of the Company, "IEV Holdings Performance Share Plan" (the "**Plan**"), was approved by the shareholders in an extraordinary general meeting held on 6 October 2011 as part of the Group's compensation plan to reward, retain and motivate Directors and employees of the Group to greater dedication, loyalty and higher standards of performance. The RC is responsible for the administration of the Plan. Further details of the Plan were set out in the Company's offer document dated 12 October 2011.

No share award has been granted under the Plan by the Company during the financial year reported on and since the date of commencement of the Plan. Further information on the Plan is set out in the "Directors' Statement" section of this annual report. The RC and the Board will constantly evaluate and assess the implementation of long-term incentive schemes through the Plan, or any other appropriate incentive plans, with the aim of enhancing the link between rewards and corporate and individual performance.

## **ACCOUNTABILITY AND AUDIT**

### ***Principle 10 - Accountability***

In presenting the annual financial statements and quarterly results announcements to the shareholders of the Company, it is the aim of the Board to provide the shareholders with a balanced and understandable assessment of the Group's financial performance, financial position and business prospects. In respect of the annual budgets, any material variances between the projections and actual results are disclosed and explained to the Board by the Management during the Board meetings.

The Board is primarily responsible to present a fair and balanced report of the financial affairs of the Group, which is prepared in accordance with the Catalist Rules, the Companies Act (Chapter 50) of Singapore and the Financial Reporting Standards in Singapore prescribed by the Accounting and Standards Council.

The financial performance and annual reports are announced or issued within the mandatory period under the Catalist Rules and are available on the Company's website. The Board also provides negative assurance confirmation to shareholders for the half-year and quarterly financial results announcements pursuant to Rule 705(5) of the Catalist Rules.

The Management also provides the Board with periodic updates covering operational performance, financial results, marketing and business development efforts as well as other important and relevant information as the Board may require from time to time, to enable the Board to make a balanced and informed assessment of the Group's performance, position and prospects.

Other ways in which information is disseminated to shareholders are further disclosed under Principles 14, 15 and 16 of this Report.

### **Principle 11 - Risk management and Internal controls**

In consultation with the internal auditors, Crowe Horwath Governance Sdn. Bhd. ("**Crowe Horwath**"), an Enterprise Risk Management framework for the Group had been developed. All significant matters identified during the risk management procedure will be highlighted to the Risk Committee, the AC and the Board. The Group will continue to review and improve its risk management procedures to identify and mitigate areas of significant risks in its business operations. The Risk Committee comprises the following members:

- Ng Weng Sui, Harry (Chairman)
- Kesavan Nair
- Tan Sri Dato' Hari Govindasamy
- Christopher Do
- Joanne Bruce
- Edward Chen Boon Pok

The Risk Committee assumes the responsibility of the risk management function and oversees the overall adequacy and effectiveness of the Group's risk management systems and procedures. The Management reviews the Group's business and operational activities regularly to identify areas of significant risks as well as appropriate measures to control and mitigate these risks. The Management will also be responsible for ensuring that the risk management framework is effectively implemented within all areas of the respective business units. All significant matters will be highlighted to the Risk Committee and the Board.

The Board had received assurance from the CEO and the Chief Financial Officer that the Group's financial records as at 31 December 2016 have been properly maintained and the financial statements for FY2016 give a true and fair view of the Company's operations and finances, and the Company's risk management and internal control systems are effective. In providing such assurance, the CEO and the Chief Financial Officer had evaluated the effectiveness of the Company's internal controls and had discussed with the Company's external and internal auditors of their reporting points and noted that there have been no significant deficiencies in the design or operation of internal controls which could adversely affect the Company's ability to record, process, summarise or report financial data.

Based on the internal controls established and maintained by the Group, work performed by the external and internal auditors, as well as regular reviews performed by the Management, the various Board Committees and the Board, the Board, with the concurrence of the AC, is of the view that the Group's internal controls, addressing financial, operational, compliance and information technology risks, as well as the risk management policies adopted, were adequate to provide reasonable assurance of the integrity and effectiveness of the Company in safeguarding its assets and shareholders' value as at 31 December 2016.

The Board recognises that no internal control system will preclude all errors and irregularities. The Board ensures that the Management maintains a sound system of risk management and internal controls to safeguard shareholders' investments and the Group's assets and determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives.

### **Principle 12 - Audit committee**

The AC comprises three (3) members who are Non-Executive Directors, and a majority of whom, including the AC Chairman are independent. The members of the AC are as follows:

- |  |                           |
|--|---------------------------|
| • Ng Weng Sui, Harry (Chairman)              | Lead Independent Director |
| • Tan Sri Dato' Hari N. Govindasamy (Member) | Non-Executive Director    |
| • Kesavan Nair (Member)                      | Independent Director      |

The Board is of the view that the members of the AC have sufficient accounting and/or financial management expertise and experience to discharge the AC's functions given their experience as directors and/or senior management in accounting and financial fields.

The AC meets periodically to perform the following functions:

- a) review with the external auditors, the audit plans, their evaluation of the system of internal controls, their audit report, their management letter and the Management's response;
- b) review the internal controls and procedures and ensure coordination between the external auditors, internal auditors and the Management, and review the assistance given by the Management to the auditors, and discuss problems and concerns, if any, arising from the interim and final audits, and any matters which the auditors may wish to discuss (in the absence of the Management where necessary);
- c) review the annual and quarterly financial statements and results announcements before submission to the Board for approval, focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments arising from the audit, going concern basis of the Company, compliance with accounting standards as well as compliance with the Catalist Rules and other relevant statutory/regulatory requirements;
- d) review and discuss with the external auditors and internal auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position, and the Management's response;
- e) consider the appointment or re-appointment of the external auditors and matters relating to resignation or dismissal of the auditors;
- f) review transactions falling within the scope of Chapter 9 and Chapter 10 of the Catalist Rules;
- g) review potential conflict of interest and to set out a framework to resolve or mitigate any potential conflict of interests;
- h) review and report to the Board at least annually the adequacy and effectiveness of the Company's internal controls, including financial, operational, compliance and information technology controls (such review can be carried out internally or with the assistance of any competent third parties);
- i) review the key financial risk areas, with a view to provide independent oversight on the Group's financial reporting, the outcome of such review to be disclosed in the annual reports or if the findings are material, immediately announced via SGXNET;
- j) undertake such other reviews and projects as may be requested by the Board and report to the Board its findings from time to time on matters arising and requiring the attention of the AC;
- k) review the performance of the Financial Controller/Chief Financial Officer on an annual basis to ensure satisfactory performance;
- l) review arrangements by which the staff may, in confidence, raise concerns about possible improprieties in matters of financial reporting and to ensure that arrangements are in place for the independent investigations of such matter and for appropriate follow-up;
- m) review the Group's compliance with such functions and duties as may be required under the relevant statutes or the Catalist Rules, including such amendments made thereto from time to time;
- n) review the adequacy and effectiveness of the internal audit function at least annually; and
- o) review with the internal Auditors the internal audit plans and their evaluation of the adequacy of the internal control and accounting system before submission of the results of such review to the Board for approval prior to the incorporation of such results in annual report (where necessary).

In line with the terms of reference of the AC, the following activities were carried out by the AC during FY2016 in the discharge of its functions and duties including the deliberation and review of:

- the unaudited quarterly and full year financial results of the Group, and announcements prior to submission to the Board for approval and release of the results via SGXNET;
- the internal (including the enterprise risk management framework) and external audit plans in terms of their scope prior to their commencement;
- the external auditors' report in relation to audit and accounting issues arising from the audit and meeting with the external auditors without presence of the executive board members and the Management;
- the internal audit findings report including internal control processes and procedures;
- the adequacy and effectiveness of the Company's internal controls, including financial, operational, compliance and information technology controls and reporting the findings to the Board;
- the adequacy and effectiveness of the Group's internal audit function;
- the audited financial statements of the Group and of the Company prior to submission to the Board for consideration and approval;
- the external audit and internal audit fees for FY2016 and recommended to the Board for approval;
- the independence and re-appointment of the external auditors and level of audit and non-audit fees and their recommendation to the Board for approval;
- interested person transactions falling within scope of Chapter 9 of the Catalist Rules and any potential conflict of interests;
- the performance of the Chief Financial Officer; and
- the whistle-blowing policy of the Group and procedures by which employees of the Group and any other persons could report the possible improprieties to the AC Chairman.

Apart from the duties listed above, the AC shall commission and review the findings of internal investigations into matters where there is any suspected fraud or irregularity, or failure of internal controls or infringement of any Singapore law, rule or regulation which has or is likely to have a material impact on the Group's operating results and/or financial position. Each member of the AC will abstain from voting in respect of matters in which he is interested.

The AC has full access to, and co-operation from, the Management and full discretion to invite any Director and/or executive officer to attend its meetings, and has reasonable resources to enable it to discharge its functions properly.

The AC also meets with the internal and external auditors without the presence of the Management at least once a year to ascertain if there are any material weaknesses or control deficiencies in the Group's financial and operational systems.

The aggregate amount of audit fees paid and/or payable to the external auditors for FY2016 amounted to approximately SGD208,300. In addition, approximately SGD20,600 non-audit fees were paid to the external auditors for FY2016 in relation to tax and other advisory services rendered. The AC has undertaken a review of the volume and nature of the non-audit services provided by the external auditors to the Group and is satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors. Accordingly, the AC and the Board have recommended the re-appointment of Deloitte & Touche LLP as external auditors of the Company for financial year ending 31 December 2017 at the forthcoming AGM.

The external auditors have unrestricted access to the AC.

The AC is satisfied that the Company is in compliance with Rules 712 and 715 of the Catalist Rules in relation to its external auditors.

The AC takes measures to keep abreast of the changes to accounting standards and issues which have impact on the Group's financial statements, with training conducted by professionals or external consultants. No former partner or director of the Company's existing auditing firm is a member of the AC.

## **Whistle-blowing policy**

The Company has in place a whistle-blowing policy which provides well-defined and accessible channels in the Group through which employees and any other persons may raise concerns, in confidence, on improper conduct or other matters to the Management and/or the AC, where applicable. The details of the policy have been disseminated and made available to all parties concerned.

The AC oversees the administration of the policy and ensures that all concerns to be raised are independently investigated and appropriate follow-up actions are carried out.



### **Principle 13 - Internal Audit**

During FY2016, the Company has outsourced the internal audit function to Crowe Horwath. The internal auditors are expected to meet or exceed the standards set by nationally or internationally recognised professional bodies including the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors. The AC approves the hiring, removal, evaluation and compensation of the internal auditors and the internal auditors have unrestricted access to all the Company's documents, records, properties and personnel, and reports directly to the AC on audit matters. The AC will also meet with the internal auditors at least once a year without the presence of the Management. To ensure the adequacy and effectiveness of the internal audit function, the AC will review and approve the internal audit plan on an annual basis.

During the financial year reported on, the internal auditors conducted its audit reviews based on the approved internal audit plan. The internal audit report detailing audit findings and recommendations are provided to the Management who would respond on the actions to be taken. The internal auditors would then submit a report on the status of audit plan, audit findings and actions taken by the Management on such findings to the AC. Any material non-compliance or lapses in the internal controls together with the corrective measures taken up by the Management are highlighted to the AC. The AC would monitor the timely and proper implementation of such corrective measures and will follow up on the required corrective, preventive or improvement measures undertaken or to be undertaken by the Management.

For FY2016, the AC has reviewed the effectiveness of the internal audit function and is satisfied that the internal audit function is adequately resourced and has appropriate standing within the Group to fulfil its mandate. The AC will review annually, the adequacy and effectiveness of the internal audit function.

## **SHAREHOLDER RIGHTS AND RESPONSIBILITIES**

### **Principle 14 - Shareholder Rights**

All shareholders of the Company are treated fairly and equitably to facilitate their ownership rights. In this regard, care is taken to ensure that no market sensitive information such as corporate proposals, financial results and other material information is disseminated to any party without first making an official announcement through SGXNET.

Any notice of general meeting consisting of only ordinary resolution is issued at least 14 calendar days before the scheduled date of such meeting. All shareholders can vote in person or to appoint up to two (2) proxies during his absence to attend, vote and speak in general meeting in compliance with Companies Act (Chapter 50). The Company allows corporations which provide nominee or custodial services to appoint more than two (2) proxies so that shareholders who hold shares through such corporations can attend and participate in general meetings as proxies.

The Directors ensure that the shareholders have the opportunity to participate effectively in and vote at general meetings and shareholders will be well informed of the meeting and voting procedures.

### **Principle 15 - Communication with Shareholders**

The Company's dedicated internal Investor Relations ("IR") team is tasked with and focuses on facilitating effective and fair communication between the Company and its shareholders by regularly conveying pertinent information to shareholders, attend to their queries as well as well as to keep shareholders apprised of the Group's corporate developments and financial performance.

The Company does not practice selective disclosure, and price sensitive information is publicly released on an immediate basis pursuant to the Catalist Rules. Shareholders, investors and analysts are kept informed of the major developments of the Company on a timely basis through various means of communication as follows:

- announcements and press releases (with contact details for investors to channel their comments or queries) via SGXNET;
- annual reports and notice of AGM issued to all shareholders;
- price sensitive information, significant transactions or matters are communicated to shareholders via SGXNET; and
- the Company's website at [www.iev-group.com](http://www.iev-group.com).

The IR team, together with the Management, will conduct roadshows, participate in investor seminars and conferences, analyst meetings to keep the market, shareholders and investors apprised of relevant information, to enable them to have a better understanding of the business, latest developments and financial performance of the Group. The Company makes available its briefing materials to analysts and the media through press releases which are released on SGXNET and its corporate website, with contact details for investors to channel their comments and queries.

The Company does not have a fixed dividend policy. The form, frequency and amount of declaration and payment of future dividends on shares of the Company that the Directors may recommend or declare in respect of any particular financial year or period will be subject to the factors outlined below as well as other factors deemed relevant by the Directors:

- the level of cash and retained earnings;
- actual and projected financial performance;
- projected levels of capital expenditure and expansion plans;
- working capital requirements and general financing needs and conditions; and
- restrictions on payment of dividend imposed to the Company (if any).

The Board has not declared or recommended a dividend for FY2016 as the Group has sustained losses in FY2016 and to conserve cash for future operations in view of a challenging outlook of the Group's business.

### **Principle 16 - conduct of Shareholder meetings**

The Board supports and encourages shareholders' participation at general meetings of the Company.

The Company has not amended its Constitution to provide for absentia voting methods. Voting in absentia and by electronic mail may only be possible following careful study to ensure that integrity of the information and authentication of the identity of the shareholders through the web is not compromised.

At the Company's general meetings, shareholders are given the opportunity to voice their views and ask Directors or the Management questions regarding the Company's business or performance. In addition to the Board, the external auditors are also invited to attend the AGMs to assist the Directors in addressing shareholders' queries about the conduct of audit and the preparation and contents of the auditors' report.

Besides the external auditors, the chairman of all Board Committees are normally present and available to address queries from shareholders.

The Company Secretary prepares minutes of general meetings that include substantial and relevant comments or queries from shareholders relating to the agenda of the meetings, and responses from the Board and the Management, and makes these minutes, subsequently approved by the Board, available to shareholders during office hours upon their request.

At the AGMs, separate resolutions are set out on distinct issues for approval by shareholders. The Company will conduct its voting by poll at the forthcoming AGM in the presence of independent scrutineers. Explanation on polling procedures will be provided to shareholders before the poll voting is conducted. The total numbers and percentage of valid votes cast for or against each resolution will be announced at the AGM and also on SGXNET after the AGM.

### **INTERESTED PERSON TRANSACTIONS ("IPTs")**

The AC is satisfied that the review procedures for IPTs and the reviews to be made periodically by the AC in relation thereto are adequate to ensure that the IPTs will be transacted on normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders. All IPTs are subject to review by the AC to ensure compliance with the established procedures. In the event that a member of the AC is involved in any IPT, he will abstain from reviewing that particular transaction.

In compliance with Chapter 9 of the Catalist Rules, the Group confirms that there were no IPTs entered into during the financial year reported on, which exceeded SGD100,000 in value. The Group does not have a general mandate from shareholders for recurring IPTs pursuant to Rule 920(1)(a)(i) of the Catalist Rules.

## DEALINGS IN SECURITIES

In line with Rule 1204(19) of the Catalist Rules on dealings in securities, the Company has in place a policy prohibiting share dealings by Directors, officers and employees of the Group during the period commencing two (2) weeks before the announcement of the Company's financial statements for each of the first three quarters of its financial year, and one month before the full financial year, as the case may be, and ending on the date of the announcement of the relevant results. This has been made known to Directors, officers and employees of the Group. They are also reminded to observe the insider trading laws at all times even when dealing in securities within permitted trading period. Directors, officers and employees of the Group are also prohibited from dealing in the Company's shares on short-term considerations or when they are in possession of unpublished price-sensitive information.

## MATERIAL CONTRACTS

Save for the service agreements entered into between Executive Directors and the Company and the contracts which have been published via SGXNet, there are no other material contracts or loans entered into by or taken up by the Company or its subsidiaries involving the interest of any Director or controlling shareholder which are either still subsisting as at the end of FY2016 or if not then subsisting, entered into since the end of the previous financial year.

## UTILISATION OF PROCEEDS

The Company's net proceeds from the allotment and issuance of 94.6 million new ordinary shares at an issue price of S\$0.07 per share in the capital of the Company through a Rights Issue Exercise, which was completed in June 2015 (the "Rights Issue") of approximately SGD6.47 million (after deducting expenses of approximately SGD0.15 million incurred by the Company in connection with the Rights Issue) have been utilised as follows:

Use of Proceeds	Amount allocated (as announced on 8 May 2015) (S\$'000)	Amount utilised as at the date of this annual report (S\$'000)	Balance of net proceeds as at the date of this annual report (S\$'000)
(i) To fund the Pabuaran KSO Project	4,400	4,400	-
(ii) Construction of Vietnam biomass plant	1,500	1,500	-
(iii) CNG Supply Chain in Malaysia	500	438	62
(iv) General Working Capital	70	70	-
Net proceeds from the Rights Issue	6,470	6,408	62

The Company will make periodic announcements on the use of net proceeds from the Rights Issue as and when such funds are materially disbursed.

## NON-SPONSORSHIP FEES

With reference to Rule 1204(21) of the Catalist Rules, no non-sponsorship fees were paid to the Sponsor, SAC Advisors Private Limited, in FY2016.



# Financial *Statements*

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# Directors' *Statement*

The Directors are pleased to present their statement to the members together with the audited consolidated financial statements of IEV Holdings Limited (the “**Company**”) and its subsidiaries (collectively, the “**Group**”) and the statement of financial position and statement of changes in equity of the Company for the financial year ended 31 December 2016.

In the opinion of the Directors,

- (i) the consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2016, and the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the year ended on that date; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

## **(1) DIRECTORS**

The Directors of the Company in office at the date of this statement are:

Tan Sri Dato' Hari N. Govindasamy  
Christopher Nghia Do  
Joanne Bruce  
Ng Weng Sui, Harry  
Kesavan Nair

## **(2) ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES**

Neither at the end of the financial year nor at any time during the financial year did there subsist any arrangement whose object is to enable the Directors of the Company to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate, except for the share scheme mentioned in paragraph 5 of this statement.

### (3) DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

The Directors of the Company holding office at the end of the financial year had no interests in the shares and debentures of the Company and related corporations as recorded in the register of directors' shareholdings kept by the Company under Section 164 of the Singapore Companies Act, Chapter 50 (the "Act") except as follows:

Name of Directors	Shareholdings registered in name of Directors		Shareholdings in which Directors are deemed to have an interest	
	At beginning of financial year	At end of financial year	At beginning of financial year	At end of financial year
<b>The Company</b>				
<b>(Ordinary shares)</b>				
Tan Sri Dato' Hari N. Govindasamy	-	-	54,856,500	54,856,500
Christopher Nghia Do	30,537,758	36,428,158	19,673,392	10,673,392
Joanne Bruce	-	-	2,175,000	1,925,000
Ng Weng Sui, Harry	300,000	300,000	-	-

By virtue of section 7 of the Act, Tan Sri Dato' Hari N. Govindasamy and Christopher Nghia Do, are deemed to have an interest in all the related corporations of the Company.

The Directors' interests in the shares of the Company at 21 January 2017 were the same as at 31 December 2016.

### (4) SHARE OPTIONS

(a) *Options to take up unissued shares*

During the financial year, no option to take up unissued shares of the Company or any corporation in the Group was granted.

(b) *Option exercised*

During the financial year, there were no shares of the Company or any corporation in the Group issued by virtue of the exercise of an option to take up unissued shares.

(c) *Unissued shares under option*

At the end of the financial year, there were no unissued shares of the Company or any corporation in the Group under option.

## (5) SHARE SCHEME

The IEV Holdings Performance Share Plan (the “**Share Plan**”) was approved and adopted by the Shareholders of the Company at an Extraordinary General Meeting held on 6 October 2011.

The objectives of the Share Plan are as follows:

- (a) to foster an ownership culture within the Group which aligns the interests of participants with the interests of shareholders;
- (b) to motivate participants to achieve key financial and operational goals of the Company and/or their respective business divisions and encourage greater dedication and loyalty to the Group; and
- (c) to make total employee remuneration sufficiently competitive to recruit new participants and/or retain existing participants whose contributions are important to the long term growth and profitability of the Group, and whose skills are commensurate with the Company’s ambition to become a world class company.

The Share Plan is administered by the Remuneration Committee which has the absolute discretion to determine the persons (except Rule 8 of Section B: Rules of Catalist of the Listing Manual of the Singapore Exchange Securities Trading Limited, as amended, modified or supplemented from time to time) who will be eligible to participate in the Share Plan. A participant who is a member of the Remuneration Committee shall not participate in any deliberation or decision in respect of awards granted or to be granted to that participant.

The Share Plan shall continue to be in force at the discretion of the Remuneration Committee, subject to a maximum period of 10 years commencing on the date on which the Share Plan is adopted, provided always that the Share Plan may continue beyond the above stipulated period with the approval of the Company’s shareholders by ordinary resolution in general meeting and of any relevant authorities which may then be required.

The Share Plan may be terminated at any time by the Remuneration Committee or, at the discretion of the Remuneration Committee, by resolution of the Company in general meeting, subject to all relevant approvals which may be required and if the Share Plan is so terminated, no further awards shall be granted by the Remuneration Committee hereunder. The expiry or termination of the Share Plan shall not affect awards which have been granted prior to such expiry or termination, whether such awards have been released (whether fully or partially) or not.

The aggregate number of new Shares which may be issued pursuant to awards granted under the Share Plan on any date, when added to (i) the number of new Shares issued and issuable in respect of all awards granted under the Share Plan; and (ii) all Shares issued and issuable and/or transferred or transferable in respect of all options granted or awards granted under any other share incentive schemes or plans adopted by the Company for the time being in force, shall not exceed 15.0% of the issued and paid-up share capital (excluding treasury shares) of the Company on the day preceding that date.

Since the commencement of the Share Plan, the Company has not granted any awards under the Share Plan.

## (6) AUDIT COMMITTEE

The Audit Committee of the Company (“**AC**”) comprises three members who are Non-Executive Directors, and a majority of whom, including the AC Chairman is independent. The members of the AC at the date of this statement are as follows:

Ng Weng Sui, Harry	(Lead Independent Director)
Tan Sri Dato’ Hari N. Govindasamy	(Non-Independent Non-Executive Chairman)
Kesavan Nair	(Independent Director)

The AC performs the functions in accordance with Section 201B of the Act and the Singapore Code of Corporate Governance.

The AC has met four times during the financial year in discharge of its functions and duties including deliberation and review of the following, where relevant, with the executive directors, external and internal auditors of the Company:

- (a) the unaudited quarterly and full year financial results of the Group, and announcements prior to submission to the Board for approval and release of the results via SGXNET;
- (b) the internal (including the enterprise risk management framework) and external audit plans in terms of their scope prior to their commencement;
- (c) the external auditors’ report in relation to audit and accounting issues arising from the audit and meeting with the external auditors without presence of the executive board members and the Management;
- (d) the internal audit findings report including internal control processes and procedures;
- (e) the adequacy and effectiveness of the Company’s internal controls, including financial, operational, compliance and information technology controls and reporting the findings to the Board;
- (f) the audited financial statements of the Group and of the Company prior to submission to the Board for consideration and approval; and
- (g) the independence and re-appointment of the external auditors of the Group and level of audit and non-audit fees, and their recommendation to the Board for approval.

The AC has full access to and co-operation of management and has been given the resources required for it to discharge its function properly. It also has full discretion to invite any Director and executive officer to attend its meetings. The external and internal auditors have unrestricted access to the AC.

The AC has recommended to the Directors the nomination of Deloitte & Touche LLP for re-appointment as external auditors of the Company at the forthcoming annual general meeting of the Company.

Further details regarding the AC are disclosed in the Report on Corporate Governance included in the Annual Report of the Company.



**(7) AUDITORS**

The auditors, Deloitte & Touche LLP, have expressed their willingness to accept re-appointment.

ON BEHALF OF THE DIRECTORS

.....  
Christopher Nghia Do

.....  
Ng Weng Sui, Harry

24 March 2017

# Independent Auditor's Report *to The Members of IEV Holdings Limited*

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

### Opinion

We have audited the accompanying financial statements of IEV Holdings Limited (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2016, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group and the statement of changes in equity of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 54 to 127.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the consolidated financial position of the Group and of the financial position of the Company as at 31 December 2016 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and of the changes in equity of the Company for the year ended on that date.

### Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Key Audit Matters

### Assessment of impairment in oil and gas properties

In November 2016, the Group's wholly-owned subsidiary, PT IEV Pabuaran KSO ("IEV KSO") commenced oil production trial at its Pabuaran KSO block ("Pabuaran Block"). More details on this are disclosed in Note 12 to the financial statements.

Management has performed an impairment review of its oil and gas properties by preparing a value in use ("VIU") assessment ("Financial Model") as at 31 December 2016. This assessment requires the exercise of significant judgement about and assumptions on, amongst others, the discount rate, future Jatibarang oil prices, proved and probable reserves, expected production volume and field decline rates and that the other party to the KSO Agreement, PT Pertamina EP ("Pertamina EP"), will continue the extension of time for IEV KSO to complete its expenditure commitment.

Based on the Financial Model, management has impaired the oil and gas properties and intangible assets by USD4.7 million (RM19.3 million) and USD0.3 million (RM1.4 million) respectively.

The key assumptions, including significant judgements and key estimates, used in the impairment review and the sensitivity of changes in these assumptions to the impairment charges are disclosed in Note 12 to the financial statements. The details on the extension of time for IEV KSO to complete its expenditure commitment are also disclosed in Note 12 to the financial statements.

## Our audit performed and responses thereon

Our audit procedures focused on evaluating and challenging the judgements and key assumptions used by management in conducting the impairment review. These procedures included:

- reviewing management's budget and plan for IEV KSO, including the funding options for future capital expenditure;
- comparing forecasted oil price assumptions to publicly available forecasts, with a particular focus on the appropriateness of the forecasted Jatibarang oil prices used in the Financial Model;
- using our valuation specialists to independently develop expectations for the key macro-economic assumptions used in the impairment analysis, in particular the discount rate, and comparing the independent expectations to those used by management;
- assessing the appropriateness of the Group's estimated oil reserves through discussion with external specialist, estimated production period, future levels of capital expenditure and operating costs used in the Financial Model;
- reviewing the sensitivity tests performed by management on key variables such as (i) forecasted Jatibarang oil prices and (ii) discount rate, keeping other assumptions constant; and
- reviewing correspondences and minutes of meetings between IEV KSO and Pertamina EP, and discussing with management and industry specialist with regards to the extension of time for completion of expenditure commitment.

# Independent Auditor's Report to *The Members of IEV Holdings Limited*

## Key Audit Matters

### Tax dispute

The Group's subsidiary, PT IEV Gas ("IEV Gas") had in October 2015 received a tax correction letter in relation to a value-added tax ("VAT") matter for 2013 transactions where the Tax Authority in Indonesia is seeking VAT payments plus penalty totalling IDR11.9 billion (RM3.9 million). As at 31 December 2016, IDR1.6 billion (RM0.5 million) was collected by the Tax Authority and recorded as a tax recoverable and the IDR10.3 billion (RM3.4 million) VAT payment has not been paid.

IEV Gas has engaged and involved external tax consultants to advise them, and has made an objection to the Tax Authority in January 2016 which was rejected by the Tax Authority in January 2017. IEV Gas will submit an appeal again as, based on the tax advice it has received from the external tax consultants, management remains confident that they will succeed in their appeal. Evaluation of the outcome of the tax appeal, and whether the risk of loss is remote, possible or probable, requires significant judgement given the interpretation of the tax rules involved.

The Group has made disclosures on the contingency of this tax dispute in Note 35 to the financial statements.

## Our audit performed and responses thereon

We have discussed the matter with IEV Gas' tax consultant and also our tax specialists to assist us in assessing the judgements taken by management in reaching their conclusion that the tax dispute represents a contingent liability of the Group. We have also examined the advice obtained by management from IEV Gas' tax consultant to support the judgement taken, and have discussed the merits of the dispute with the tax consultant.

# Independent Auditor's Report to The Members of I&V Holdings Limited

## Key Audit Matters

### Recoverability of trade receivables

The Group transacts with customers in the oil and gas industry. Given the challenging environment that these companies are currently operating in, the use of judgement and estimates by management is required in identifying doubtful debts, and also in evaluating whether allowance of doubtful receivables and the quantum is required at the end of each reporting period.

The Group performs an on-going evaluation of recoverability, including assessment of provision on those receivables where they have issued legal demand letters, and ageing analysis of individual receivables by reference to their past default experience.

The Group has made disclosures on recoverability of trade receivables in Note 7 to the financial statements.

## Our audit performed and responses thereon

Our audit approach included both controls testing and substantive procedures as follows:

- We obtained an understanding, evaluated the design and assessed the implementation of the Group's control over the credit granting and collection process;
- For third party accounts receivables which are overdue for more than 90 days, we evaluated management's assessment to support the recoverability of the receivables which amongst other factors included an examination of subsequent settlement by customers, an evaluation of the customer's financial condition and repayment pattern; and
- For overdue debts which the Group has taken legal actions against the customers, we have reviewed the legal opinion/letters and assessed allowance for doubtful debt, if any, set up by management is adequate.

## Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information, included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Independent Auditor's Report to *The Members of I&V Holdings Limited*

## **Responsibilities of Management and Directors for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- (d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# Independent Auditor's Report to The Members of I&V Holdings Limited

- (e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- (f) Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by the subsidiary corporation incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Mr Yang Chi Chih.



Public Accountants and  
Chartered Accountants  
Singapore

24 March 2017



# Statements of Financial Position

31 December 2016

		Group		Company	
	Note	2016 RM	2015 RM	2016 RM	2015 RM
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and bank balances	6	<b>22,112,801</b>	20,716,243	<b>317,759</b>	605,341
Trade receivables	7	<b>57,716,911</b>	57,695,363	-	-
Other receivables and prepayments	8	<b>7,865,070</b>	8,969,438	<b>2,296,223</b>	74,012,925
Inventories	9	<b>4,902,525</b>	4,513,686	-	-
Work-in-progress		<b>9,883</b>	56,460	-	-
<b>Total current assets</b>		<b>92,607,190</b>	91,951,190	<b>2,613,982</b>	74,618,266
<b>Non-current assets</b>					
Property, plant and equipment	10	<b>33,236,718</b>	37,076,823	-	-
Intangible assets	11	<b>4,374,450</b>	6,300,352	-	-
Oil and gas properties	12	<b>47,740,389</b>	56,898,400	-	-
Subsidiaries	13	-	-	<b>115,846,622</b>	32,357,388
Associates	14	<b>945,129</b>	2,770,302	-	-
Other receivables and prepayments	8	<b>8,793,232</b>	8,303,503	-	-
Deferred tax assets	15	<b>1,613,793</b>	1,516,700	-	-
<b>Total non-current assets</b>		<b>96,703,711</b>	112,866,080	<b>115,846,622</b>	32,357,388
<b>Total assets</b>		<b>189,310,901</b>	204,817,270	<b>118,460,604</b>	106,975,654
<b>LIABILITIES AND EQUITY</b>					
<b>Current liabilities</b>					
Bank borrowings	16	<b>2,812,484</b>	400,000	-	-
Trade payables	17	<b>64,291,577</b>	53,251,873	-	-
Other payables	18	<b>12,651,226</b>	9,349,187	<b>24,296,012</b>	11,834,451
Finance leases	19	<b>141,008</b>	343,349	-	-
Income tax payable		<b>365,285</b>	90,046	-	-
<b>Total current liabilities</b>		<b>80,261,580</b>	63,434,455	<b>24,296,012</b>	11,834,451

See accompanying notes to financial statements.



Statements of  
*Financial Position*  
31 December 2016

		Group		Company	
	Note	2016	2015	2016	2015
		RM	RM	RM	RM
<b>Non-current liabilities</b>					
Bank borrowings	16	<b>6,679,984</b>	6,853,480	-	-
Finance leases	19	<b>30,912</b>	243,633	-	-
Deferred tax liabilities	15	<b>288,164</b>	142,246	-	-
Provision for post-employment benefit obligations	20	<b>2,654,663</b>	2,197,959	-	-
Advances from a third party	21	<b>2,500,000</b>	5,000,000	-	-
Provision for decommissioning	22	<b>2,701,739</b>	2,460,506	-	-
Total non-current liabilities		<b>14,855,462</b>	16,897,824	-	-
<b>Capital and reserves</b>					
Share capital	23	<b>97,691,412</b>	97,691,412	<b>97,691,412</b>	97,691,412
Treasury shares	24	<b>(38,268)</b>	-	<b>(38,268)</b>	-
Currency translation reserve	25	<b>9,117,281</b>	5,902,548	<b>1,766,553</b>	-
Capital reserve	13	<b>(100,832)</b>	(100,832)	-	-
(Accumulated losses) Retained earnings		<b>(12,855,630)</b>	20,456,702	<b>(5,255,105)</b>	(2,550,209)
Equity attributable to owners of the Company		<b>93,813,963</b>	123,949,830	<b>94,164,592</b>	95,141,203
Non-controlling interests		<b>379,896</b>	535,161	-	-
Total equity		<b>94,193,859</b>	124,484,991	<b>94,164,592</b>	95,141,203
<b>Total liabilities and equity</b>		<b>189,310,901</b>	204,817,270	<b>118,460,604</b>	106,975,654

See accompanying notes to financial statements.

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

31 December 2016

		Group	
	Note	2016 RM	2015 RM
<b>Revenue</b>	26	<b>370,254,190</b>	111,703,624
Cost of sales		<b>(350,871,108)</b>	(90,739,352)
<b>Gross profit</b>		<b>19,383,082</b>	20,964,272
Other operating income	27	<b>1,075,140</b>	17,647,944
Selling and distribution costs		<b>(1,955,370)</b>	(2,855,892)
Administrative expenses		<b>(22,319,939)</b>	(21,858,299)
Other operating expenses		<b>(26,373,835)</b>	(688,443)
Share of results of associates	14	<b>(1,825,173)</b>	(41,085)
Finance costs	28	<b>(885,294)</b>	(1,066,440)
<b>(Loss) Profit before tax</b>		<b>(32,901,389)</b>	12,102,057
Income tax (expense) benefit	29	<b>(814,458)</b>	471,499
<b>(Loss) Profit for the year</b>	30	<b>(33,715,847)</b>	12,573,556
<b>Other comprehensive income, net of tax</b>			
<i>Items that may be reclassified subsequently to profit or loss</i>			
Exchange differences on translation of foreign operations		<b>3,209,478</b>	8,015,700
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Actuarial gains in respect of defined benefit pension plan		<b>253,505</b>	371,127
<b>Other comprehensive income for the year, net of tax</b>		<b>3,462,983</b>	8,386,827
<b>Total comprehensive (loss) income for the year</b>		<b>(30,252,864)</b>	20,960,383
<b>(Loss) Profit attributable to:</b>			
Owners of the Company		<b>(33,565,837)</b>	12,659,247
Non-controlling interests		<b>(150,010)</b>	(85,691)
		<b>(33,715,847)</b>	12,573,556
<b>Total comprehensive (loss) income attributable to:</b>			
Owners of the Company		<b>(30,097,599)</b>	20,766,743
Non-controlling interests		<b>(155,265)</b>	193,640
		<b>(30,252,864)</b>	20,960,383
<b>(Loss) Earnings per share</b>			
Basic and Diluted (Malaysian sen)	32	<b>(11.83)</b>	5.11

See accompanying notes to financial statements.

# Statements of Changes In Equity

31 December 2016

	Note	Share capital RM	Capital reserve RM	Currency translation reserve RM	Retained earnings RM	Equity attributable to owners of the Company RM	Non-controlling interests RM	Total RM
<b>Group</b>								
Balance at								
1 January 2015		80,048,236	-	(1,833,821)	8,445,950	86,660,365	240,689	86,901,054
Total comprehensive income for the year								
Profit for the year		-	-	-	12,659,247	12,659,247	(85,691)	12,573,556
Other comprehensive income for the year		-	-	7,736,369	371,127	8,107,496	279,331	8,386,827
Total		-	-	7,736,369	13,030,374	20,766,743	193,640	20,960,383
Transactions with owners, recognised directly in equity								
Issuance of shares from Rights Issue	23	18,060,843	-	-	-	18,060,843	-	18,060,843
Capitalised Rights Issue expenses	23	(417,667)	-	-	-	(417,667)	-	(417,667)
Dividend paid	31	-	-	-	(1,019,622)	(1,019,622)	-	(1,019,622)
Effects of changes in ownership interests in subsidiary	13	-	(100,832)	-	-	(100,832)	100,832	-
Total		17,643,176	(100,832)	-	(1,019,622)	16,522,722	100,832	16,623,554
Balance at								
31 December 2015		97,691,412	(100,832)	5,902,548	20,456,702	123,949,830	535,161	124,484,991

See accompanying notes to financial statements.

Statements of  
**Changes In Equity**  
 31 December 2016

	Note	Share capital RM	Treasury shares RM	Capital reserve RM	Currency translation reserve RM	Retained earnings (Accumulated losses) RM	Equity attributable to owners of the Company RM	Non-controlling interests RM	Total RM
<b>Group</b>									
Balance at 1 January 2016		97,691,412	-	(100,832)	5,902,548	20,456,702	123,949,830	535,161	124,484,991
Total comprehensive income for the year									
Loss for the year		-	-	-	-	(33,565,837)	(33,565,837)	(150,010)	(33,715,847)
Other comprehensive income for the year		-	-	-	3,214,733	253,505	3,468,238	(5,255)	3,462,983
Total		-	-	-	3,214,733	(33,312,332)	(30,097,599)	(155,265)	(30,252,864)
Purchase of treasury shares, representing transactions with owners recognised directly in equity	24	-	(38,268)	-	-	-	(38,268)	-	(38,268)
Balance at 31 December 2016		97,691,412	(38,268)	(100,832)	9,117,281	(12,855,630)	93,813,963	379,896	94,193,859

See accompanying notes to financial statements.

Statements of  
*Changes In Equity*  
 31 December 2016

	Note	Share capital RM	Treasury shares RM	Currency translation reserve RM	Accumulated losses RM	Total RM
<b>Company</b>						
Balance at 1 January 2015		80,048,236	-	-	(12,884,365)	67,163,871
Profit for the year, representing total comprehensive income for the year		-	-	-	11,353,778	11,353,778
Transaction with owners, recognised directly in equity						
Issuance of shares from Rights Issue	23	18,060,843	-	-	-	18,060,843
Capitalised Rights Issue expenses	23	(417,667)	-	-	-	(417,667)
Dividend paid	31	-	-	-	(1,019,622)	(1,019,622)
Total		17,643,176	-	-	(1,019,622)	16,623,554
Balance at 31 December 2015		<b>97,691,412</b>	-	-	<b>(2,550,209)</b>	<b>95,141,203</b>
Loss for the year, representing total comprehensive loss for the year		-	-	<b>1,766,553</b>	<b>(2,704,896)</b>	<b>(938,343)</b>
Purchase of treasury shares, representing transactions with owners recognised directly in equity	24	-	<b>(38,268)</b>	-	-	<b>(38,268)</b>
Balance at 31 December 2016		<b>97,691,412</b>	<b>(38,268)</b>	<b>1,766,553</b>	<b>(5,255,105)</b>	<b>94,164,592</b>

See accompanying notes to financial statements.



# Consolidated Statement of Cash Flows

31 December 2016

	Group	
	2016	2015
	RM	RM
<b>Operating activities</b>		
(Loss) Profit before tax	<b>(32,901,389)</b>	12,102,057
Adjustments for:		
Share of results of associates	<b>1,825,173</b>	41,085
Amortisation of intangible assets	<b>645,917</b>	568,130
Depreciation of property, plant and equipment	<b>4,908,963</b>	4,385,887
Depreciation, depletion and amortisation of oil and gas properties	<b>117,517</b>	-
Interest accretion for abandonment obligation of offshore production facilities	<b>125,985</b>	113,399
Provision for post-employment benefits	<b>602,829</b>	489,011
Gain on disposal of property, plant and equipment	<b>(151,083)</b>	(43,824)
Property, plant and equipment written off	<b>2,307,317</b>	119,177
Intangible assets written off	-	72,051
Inventories written off	<b>52,645</b>	-
Provision of slow moving stocks	<b>34,901</b>	20,900
Write back of slow moving stocks	-	(37,989)
Impairment of intangible assets	<b>1,367,824</b>	-
Impairment of oil and gas properties	<b>19,356,776</b>	-
Allowance for doubtful receivables	<b>2,570,766</b>	143,162
Write back of allowance	-	(313,151)
Interest income	<b>(74,512)</b>	(45,559)
Interest expense	<b>885,294</b>	1,066,440
Operating cash flows before movements in working capital	<b>1,674,923</b>	18,680,776
Long term other receivables and prepayments	<b>(135,546)</b>	(3,331,852)
Inventories	<b>(342,344)</b>	1,672,953
Trade and other receivables and prepayments	<b>29,448,957</b>	1,376,709
Trade and other payables	<b>14,463,937</b>	(8,908,857)
Amount due from an associate	<b>(30,229,509)</b>	8,533,645
Cash generated from operations	<b>14,880,418</b>	18,023,374
Interest received	<b>74,512</b>	45,559
Interest paid	<b>(885,294)</b>	(1,066,440)
Post-employment benefit paid	<b>(262,997)</b>	(30,829)
Income tax (paid) refunded	<b>(629,614)</b>	326,540
Net cash from operating activities	<b>13,177,025</b>	17,298,204

See accompanying notes to financial statements.

Consolidated Statement of  
**Cash Flows**  
Year ended 31 December 2016

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
<b>Investing activities</b>		
Purchase of property, plant and equipment	<b>(2,277,696)</b>	(8,205,937)
Purchase of intangible assets	-	(485,652)
Increase in oil and gas properties	<b>(8,771,670)</b>	(23,484,895)
Proceeds from disposal of property, plant and equipment	<b>151,083</b>	522,359
Investment in an associate	-	(1,302,310)
<b>Net cash used in investing activities</b>	<b>(10,898,283)</b>	(32,956,435)
<b>Financing activities</b>		
Repayment of finance leases	<b>(422,359)</b>	(242,702)
Repayment of bank borrowings	<b>(283,379)</b>	(1,430,097)
Drawdown/(Repayment) of bank overdrafts	<b>2,522,367</b>	(2,669,660)
Repayment of advances from a third party	<b>(2,500,000)</b>	-
Fixed deposits pledged	<b>21,648</b>	(69,140)
Purchase of treasury shares	<b>(38,268)</b>	-
Proceeds on issue of shares	-	18,060,843
Transaction costs on issue of shares	-	(417,667)
Dividend paid	-	(1,019,622)
<b>Net cash (used in) from financing activities</b>	<b>(699,991)</b>	12,211,955
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>1,578,751</b>	(3,446,276)
Cash and cash equivalents at beginning of the year	<b>16,958,429</b>	17,540,886
Effect of foreign exchange rate changes on the balance of cash held in foreign currencies	<b>(319,806)</b>	2,863,819
<b>Cash and cash equivalents at end of the year (Note 6)</b>	<b>18,217,374</b>	16,958,429

See accompanying notes to financial statements.

# Notes to *financial statements*

31 December 2016

## 1 GENERAL

The Company (Registration No. 201117734D) is incorporated in Singapore with its principal place of business at Level 22 PJX-HM Shah Tower, No.16A Persiaran Barat, 46050 Petaling Jaya, Selangor Darul Ehsan, Malaysia and registered office at 80 Robinson Road #02-00, Singapore 068898.

The Company was admitted to the Catalist Board of Singapore Exchange Securities Trading Limited (“SGX-ST”) on 25 October 2011.

### *Functional currency of the Company*

Prior to 1 January 2016, management had considered the Malaysia Ringgit (“RM”) to be the Company’s functional currency. However, as there is an increase in the level of the Company’s transactions that are associated to Singapore Dollar (“SGD”), management has re-assessed and determined that the functional currency of the Company should be SGD. Consequently, all the Company’s balances as of 1 January 2016 have been translated to SGD at the exchange rate on that date.

The financial statements are expressed in RM, which is also the reporting currency of the Company. The management has maintained the reporting and presentation currency of the Company to be in RM for consistent presentation as with the Group’s financial statements.

The principal activity of the Company is that of investment holding.

The principal activities of its subsidiaries and associates are disclosed in Notes 13 and 14 to the financial statements respectively.

The consolidated financial statements of the Group and statement of financial position and statement of changes in equity of the Company for the financial year ended 31 December 2016 were authorised for issue by the Board of Directors on 24 March 2017.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Basis Of Accounting**

The financial statements have been prepared in accordance with the historical cost basis, except as disclosed in the accounting policies below, and are drawn up in accordance with the provisions of the Singapore Companies Act and Financial Reporting Standards in Singapore (“FRS”).

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability which market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transaction that are within the scope of FRS 102 *Share-based Payment*, leasing transactions that are within the scope of FRS 17 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in FRS 2 *Inventories* or value in use in FRS 36 *Impairment of Assets*.



## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Basis Of Accounting (cont'd)

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

### Adoption Of New And Revised Standards

On 1 January 2016, the Group adopted all the new and revised FRSs and Interpretations of FRS ("INT FRS") that are effective from that date and are relevant to its operations. The adoption of these new/revised FRSs and INT FRSs does not result in changes to the Group's and the Company's accounting policies and has no material effect on the amounts reported for the current or prior years.

At the date of authorisation of these financial statements, the following FRSs, INT FRSs and amendments to FRS that are relevant to the Group and the Company were issued but not effective:

- FRS 109 *Financial Instruments*<sup>2</sup>
- FRS 115 *Revenue from Contracts with Customers (with clarifications issued)*<sup>2</sup>
- FRS 116 *Leases*<sup>3</sup>
- Amendments to FRS 7 *Statement of Cash Flows: Disclosure Initiative*<sup>1</sup>

<sup>1</sup> Applies to annual periods beginning on or after 1 January 2017, with early application permitted.

<sup>2</sup> Applies to annual periods beginning on or after 1 January 2018, with early application permitted.

<sup>3</sup> Applies to annual periods beginning on or after 1 January 2019, with earlier application permitted if FRS 115 is adopted.

Consequential amendments were also made to various standards as a result of these new/revised standards.

Management anticipates that the adoption of the above FRSs and amendments to FRS in future periods will not have a material impact on the financial statements of the Group and of the Company in the period of their initial adoption except for the following :

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### FRS 109 Financial Instruments

FRS 109 was issued in December 2014 to replace FRS 39 *Financial Instruments: Recognition and Measurement* and introduced new requirements for (i) the classification and measurement of financial assets and financial liabilities (ii) general hedge accounting and (iii) impairment requirements for financial assets.

The key requirements of FRS 109 are summarised below:

All recognised financial assets that are within the scope of FRS 39 are now required to be subsequently measured at amortised cost or fair value. Specifically, debt instruments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. Debt instruments that are held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets, and that have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are measured at fair value through other comprehensive income (FVTOCI). All other debt instruments and equity investments are measured at FVTPL at the end of subsequent accounting periods. In addition, under FRS 109, entities may make an irrevocable election, at initial recognition, to measure an equity investment (that is not held for trading) at FVTOCI, with only dividend income generally recognised in profit or loss.

With some exceptions, financial liabilities are generally subsequently measured at amortised cost. With regard to the measurement of financial liabilities designated as FVTPL, FRS 109 requires that the amount of change in fair value of the financial liability that is attributable to changes in the credit risk of that liability is presented in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch to profit or loss. Changes in fair value attributable to a financial liability's credit risk are not subsequently reclassified to profit or loss. Under FRS 39, the entire amount of the change in the fair value of the financial liability designated as FVTPL is presented in profit or loss.

In relation to the impairment of financial assets, FRS 109 requires an expected credit loss model, as opposed to an incurred credit loss model under FRS 39. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

The new general hedge accounting requirements retain the three types of hedge accounting mechanisms currently available in FRS 39. Under FRS 109, greater flexibility has been introduced to the types of transactions eligible for hedge accounting, specifically broadening the types of instruments that qualify for hedging instruments and the types of risk components of non-financial items that are eligible for hedge accounting. In addition, the effectiveness test has been overhauled and replaced with the principle of an 'economic relationship'. Retrospective assessment of hedge effectiveness is also no longer required. Enhanced disclosure requirements about an entity's risk management activities have also been introduced.

Management anticipates that the initial application of the new FRS 109 will result in changes to the accounting policies relating to the impairment provisions of financial assets and liabilities. Management will consider whether a lifetime or 12-month expected credit losses on financial assets and liabilities should be recognised, which is dependent on whether there has been a significant increase in the credit risk of the assets and liabilities from initial recognition to the date of initial application of FRS 109. Additional disclosures will also be made. It is currently impracticable to disclose any further information on the known or reasonably estimable impact to the Group's financial statements in the period of initial application as the management has yet to complete its detailed assessment. Management does not plan to early adopt the new FRS 109.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### FRS 115 Revenue from Contracts with Customers

In November 2014, FRS 115 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. FRS 115 will supersede the current revenue recognition guidance including FRS 18 *Revenue*, FRS 11 *Construction Contracts* and the related Interpretations when it becomes effective. Further clarifications to FRS 115 were also issued in June 2016.

The core principle of FRS 115 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the Standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contracts with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under FRS 115, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in FRS 115 to deal with specific scenarios. Furthermore, extensive disclosures are required by FRS 115.

Management anticipates that the initial application of the new FRS 115 may result in changes to the accounting policies relating to revenue recognition for turnkey projects which are under the Offshore Engineering segment. Additional disclosures will also be made with respect to the trade receivables, including any significant judgement and estimation made. It is currently impracticable to disclose any further information on the known or reasonably estimable impact to the Group’s financial statements in the period of initial application as the management has yet to complete its detailed assessment. Management does not plan to early adopt the new FRS 115.

### FRS 116 Leases

FRS 116 was issued in June 2016 and will supersede FRS 17 *Leases* and its associated interpretative guidance.

The Standard provides a comprehensive model for the identification of lease arrangements and their treatment in the financial statements of both lessees and lessors. The identification of leases, distinguishing between leases and service contracts, are determined on the basis of whether there is an identified asset controlled by the customer.

Significant changes to lessee accounting are introduced, with the distinction between operating and finance leases removed and assets and liabilities recognised in respect of all leases (subject to limited exceptions for short-term leases and leases of low value assets). The Standard maintains substantially the lessor accounting approach under the predecessor FRS 17.

As at 31 December 2016, the Group has non-cancellable operating lease commitments of RM249,947. FRS 17 does not require the recognition of any right-of-use asset or liability for future payments for these leases; instead, certain information is disclosed as operating lease commitments in Note 33 to the financial statements. A preliminary assessment indicates that these arrangements may meet the definition of a lease under FRS 116, and hence the Group may recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases upon the application of FRS 116. Whilst management does not expect the new requirement to recognise a right-of-use asset and a related lease liability to have a material impact on the amounts recognised in the Group’s financial statements, they are currently assessing its potential impact. It is not practicable to provide a reasonable estimate of the financial effect until the management completes the review. Management does not plan to early adopt the new FRS 116.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Basis Of Consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities (including structured entities) controlled by the Company and its subsidiaries. Control is achieved when the Company:

- Has power over the investee;
- Is exposed, or has rights, to variable returns from its involvement with the investee; and
- Has the ability to use its power to affect its returns.

The Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Company has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including:

- The size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- Potential voting rights held by the Company, other vote holders or other parties;
- Rights arising from other contractual arrangements; and
- Any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

#### Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Basis Of Consolidation (cont'd)

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable FRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under FRS 39 *Financial Instruments: Recognition and Measurement* or, when applicable, the cost on initial recognition of an investment in an associate.

In the Company's separate financial statements, investments in subsidiaries are carried at cost less any impairment in net recoverable value that has been recognised in profit or loss.

### Business Combinations

Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. The consideration for each acquisition is measured at the aggregate of the acquisition date fair values of assets given, liabilities incurred by the Group to the former owners of that acquiree, and equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognised in profit or loss as incurred.

Where applicable, the consideration for the acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments (see below). The subsequent accounting for changes in fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is re-measured at subsequent reporting dates at fair value, with changes in fair value recognised in profit or loss.

Where a business combination is achieved in stages, the Group's previously held interests in the acquired entity are re-measured to fair value at the acquisition date (i.e. the date the Group attains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under the FRS are recognised at fair value at the acquisition date, except that:

- Deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with FRS 12 *Income Taxes* and FRS 19 *Employee Benefits* respectively;
- Liabilities or equity instruments related to share-based payment transactions of the acquiree or the replacement of an acquiree's share-based payment awards transactions with share-based payment awards transactions of the acquirer in accordance with the method in FRS 102 *Share-based Payment* at the acquisition date; and
- Assets (or disposal groups) that are classified as held for sale in accordance with FRS 105 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that Standard.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### **Business Combinations (cont'd)**

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another FRS.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see below), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised as of that date.

The measurement period is the period from the date of acquisition to the date the Group obtains complete information about facts and circumstances that existed as of the acquisition date and is subject to a maximum of one year from acquisition date.

### **Financial Instruments**

Financial assets and financial liabilities are recognised on the statement of financial position when the Group becomes a party to the contractual provisions of the instruments.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial instrument, or where appropriate, a shorter period. Income and expense is recognised on an effective interest basis for debt instruments.

### **Financial assets**

All financial assets are recognised and de-recognised on a trade date basis where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value plus transaction costs.

Financial assets are classified as "loans and receivables". The classification depends on the nature and purpose of financial assets and is determined at the time of initial recognition.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Financial assets (cont'd)

#### Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as "loans and receivables". Loans and receivables (including trade and other receivables, cash and bank balances) are measured at amortised cost using the effective interest method less impairment. Interest is recognised by applying the effective interest method, except for short-term receivables when the effect of discounting is immaterial.

#### Impairment of financial assets

Financial assets are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been impacted.

Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial asset, such as receivables, assets that are assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in number of delayed payments past the average credit period as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate.

For financial assets that are carried at cost, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss will not be reversed in subsequent periods.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of receivables where the carrying amount is reduced through the use of an allowance account. When a receivable is uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Financial assets (cont'd)

#### Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

### Financial liabilities and equity instruments

#### Classification as debt or equity

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Purchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

#### Other financial liabilities

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest method, with interest expense recognised on an effective yield basis.

Interest-bearing bank loans and overdrafts are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest method. Interest expense calculated using the effective interest method is recognised over the term of the borrowings in accordance with the Group's accounting policy for borrowing costs (see below).

Financial guarantee contract liabilities are measured initially at their fair values and, if not designated as at FVTPL, subsequently at the higher of the amount of obligation under the contract recognised as a provision in accordance with FRS 37 *Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised less cumulative amortisation in accordance with FRS 18 *Revenue*.

#### Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire.



## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Group as lessor

Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which use benefit derived from the leased asset is diminished. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease income.

#### The Group as lessee

Assets held under finance lease are recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation. Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to profit or loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs (see below). Contingent rentals are recognised as expenses in the periods in which they are incurred.

Rentals payable under operating leases are charged to profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using average cost method. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

### Work-In-Progress

Work-in-progress represents uncompleted projects which include materials, direct labour, sub-contractors' cost and an appropriate proportion of overheads, if any.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately, irrespective of whether or not work has commenced.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Property, Plant And Equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Properties in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Leasehold buildings	5 to 50 years
Production equipment	5 years
Plant and machinery	5 to 16 years
Factory equipment, tools and light machinery	3 to 16 years
Computer and office equipment	3 to 5 years
Motor vehicles	4 to 8 years
Furniture, fittings and office renovation	4 to 10 years

The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

Fully depreciated assets still in use are retained in the financial statements.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, if there is no certainty that the lessee will obtain ownership by the end of the lease term, the asset shall be fully depreciated over the shorter of the lease term and its useful life.

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### Oil And Gas Properties

The Group adopts the 'successful efforts' method of accounting for its oil and natural gas exploration and evaluation costs. Costs are accumulated on a field-by-field basis. Pre-license, geological and geophysical ("G&G") costs are expensed as incurred.

Costs to acquire rights to explore for and produce oil and gas are recorded as unproved property acquisition costs; in assets under construction - exploratory wells, for properties in which commercial reserves have not yet been discovered, or proved and proven property acquisition costs; in assets under construction - development wells or production wells, as applicable, if commercial reserves have been discovered. Proved property acquisition costs are amortised from the date of commercial production based on total estimated commercial (both developed and undeveloped) reserves.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Oil And Gas Properties (cont'd)

The costs of drilling exploratory wells and exploratory-type stratigraphic test wells, if any, are capitalised as part of assets under construction - exploratory wells within oil and gas properties, pending determination of whether the well has found commercial reserves. If the wells have found commercial reserves, the capitalised costs of drilling the wells are tested for impairment and transferred to assets under construction - development wells (even though the well may not be completed as a producing well). If, however, the well has not found commercial reserves, the capitalised costs of drilling the well are written-off to the consolidated statement of profit or loss and other comprehensive income.

The costs of drilling development wells and development-type stratigraphic wells, if any, are capitalised as part of assets under construction - development wells until drilling is completed. When the development well is completed on a specific field, it is transferred to the production wells.

The costs of successful exploration wells and development wells (production wells) are depleted using a unit-of-production method on the basis of proved reserves, from the date of commercial production of the respective field. Unit-of-production is the ratio of oil and gas production in the period to the estimated quantities of commercial reserves at the beginning of the period.

The cost of maintenance and repairs is charged to operations as incurred. Other costs incurred subsequently to add to, replace part of, or service an item of other property and equipment, are recognised as asset if, and only if it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. When assets are retired or otherwise disposed of, their carrying values are removed from the accounts and any resulting gain or loss is reflected in the consolidated statement of profit or loss and other comprehensive income.

### Intangible Assets

#### Intangible assets acquired separately

Intangible assets acquired separately are recorded at cost less accumulated amortisation (where they have finite useful lives) and accumulated impairment losses. Intangible assets with finite useful lives are amortised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Such assets are tested for impairment in accordance with the policy below.

#### Licenses

Costs relating to licenses which are acquired are capitalised and amortised on a straight-line basis over their useful lives of 5 to 20 years.

#### Computer software

Costs relating to computer software acquired, which are not an integral part of related hardware, are capitalised and amortised on a straight-line basis over their useful lives of 3 to 4 years.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Prepaid Leases

Prepaid leases represent land use rights that are stated at cost less accumulated amortisation. Land use rights are amortised on a straight-line basis over 30 years, being the entitled period to use the land.

### Impairment Of Tangible And Intangible Assets

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the profit or loss.

### Associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for in accordance with FRS 105. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Associates (cont'd)

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The requirements of FRS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with FRS 36 *Impairment of Assets* as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount, any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with FRS 36 to the extent that the recoverable amount of the investment subsequently increases.

The Group discontinues the use of the equity method from the date when the investment ceases to be an associate, or when the investment is classified as held for sale. When the Group retains an interest in the former associate and the retained interest is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition in accordance with FRS 39. The difference between the carrying amount of the associate at the date the equity method was discontinued, and the fair value of any retained interest and any proceeds from disposing of a part interest in the associate is included in the determination of the gain or loss on disposal of the associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) when the equity method is discontinued.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no re-measurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a Group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

### Provision For Decommissioning

Provision for decommissioning arises principally in connection with removal and dismantling of the oil and test drilling equipment for the exploration and evaluation activities. Provisions for decommissioning are measured at the present value of the expected future cash flows that will be required to perform the decommissioning. The cost of the provision is recognised as part of the cost of the assets when it is put in place and depreciated over the asset's useful life. The effects of changes resulting from revisions to the timing or the amount of the original estimate of the provision are reflected on a prospective basis, generally by adjustment to the carrying amount of the assets.

### Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, rebates and other similar allowances.

#### Sale of goods and natural gas

Revenue from the sale of goods and natural gas is recognised when all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Revenue Recognition (cont'd)

#### Rendering of services

Revenue from rendering of services for offshore engineering and petroleum projects undertaken is recognised using the percentage of completion method measured by reference to the extent of work performed in accordance to the milestone agreed and acceptance by customers.

The stage of completion of the contract is determined as follows:

- Revenue from time and material contracts is recognised at the contractual rates as labour hours are delivered and direct expenses are incurred.

Processing fee which includes transportation fee is recognised when services are rendered.

#### Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

#### Dividend income

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

#### Rental income

The Group's policy for recognition of revenue from operating leases is described above.

### Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Retirement Benefit Obligations

The Group participates in the defined contribution national pension schemes as provided by the laws of the countries in which it has operations. In particular, the Malaysia incorporated companies in the Group contribute to the State Pension Scheme, the Employees Provident Fund ("EPF"), a defined contribution plan regulated and managed by the Government of Malaysia, which applies to the majority of the employees. The contributions to EPF or other defined contribution plans are charged to the profit or loss in the period to which contributions relate.

#### *Post-employment pension and other long-term employee benefits*

For defined benefit retirement benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at the end of each reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- Net interest expense or income; and
- Remeasurement.

The Group presents the first two components of defined benefit costs in profit or loss in the line item 'employee benefits expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the statement of financial position represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plan.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

### Employee Leave Entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.



## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Income Tax

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of profit or loss and other comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the reporting period.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each relevant period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited outside profit or loss (either in other comprehensive income or directly to equity), in which case the tax is also recognised outside profit or loss (either in other comprehensive income or directly in equity, respectively).

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Foreign Currency Transactions And Translation

The individual financial statements of each Group entity are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency), other than the Company whose functional currency is SGD but presented in RM. The consolidated financial statements of the Group and the statement of financial position of the Company are presented in RM.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rates of exchange prevailing on the date of the transaction. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the end of each reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income. For such non-monetary items, any exchange component of that gain or loss is also recognised in other comprehensive income.

Exchange differences on foreign currency borrowings relating to assets under construction for future productive use, are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including comparatives) are expressed in RM using exchange rates prevailing at the end of the reporting period. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in a separate component in equity under the header of currency translation reserve.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, loss of joint control over a jointly controlled entity that includes a foreign operation, or loss of significant influence over an associate that includes a foreign operation), all of the accumulated exchange differences in respect of that operation attributable to the Group are reclassified to profit or loss. Any exchange differences that have previously been attributed to non-controlling interests are derecognised, but they are not reclassified to profit or loss.

In the case of a partial disposal (i.e. no loss of control) of a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. of associates or jointly controlled entities that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Foreign Currency Transactions And Translation (cont'd)

On consolidation, exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities), and of borrowings and other currency instruments designated as hedges of such investments, are recognised in other comprehensive income and accumulated in a separate component of equity under the header of currency translation reserve.

### Cash And Cash Equivalents In The Consolidated Statement Of Cash Flows

Cash and cash equivalents in the statements of cash flows comprise cash on hand, cash at banks and fixed deposits are subject to an insignificant risk of changes in value.

## 3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 2, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

### (a) Critical judgements in applying the entity's accounting policies

The following are the critical judgements, apart from those involving estimations (see below), that management has made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

#### (i) Impairment review of oil and gas properties

Oil and gas properties include exploration & evaluation ("E&E activities") and development & production activities which are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. If any such indication exists, the asset's recoverable amount is estimated. The recoverable amount of an asset is determined as the higher of an asset's fair value less cost to sell and value in use.

One significant judgement made by management in preparing the value in use computation is that PT Pertamina EP will continue the extension of time for PT IEV Pabuaran KSO to complete its expenditure commitment (Note 12).

Under the oil and gas properties, the determination of fair value less cost to sell and value in use also requires management to make judgement, estimates and assumptions on, amongst others, discount rate, future Jatibarang oil prices, proved and probable reserves, expected production volume and field decline rates.

These judgements, estimates and assumptions are subject to risk and uncertainty; hence there is a possibility that changes in circumstances will alter these projections, which may impact the recoverable amount of the assets. In such circumstances, some or all of the carrying value of the assets may be impaired, with the impact recorded in the consolidated statement of profit or loss and other comprehensive income.

The carrying amount of the Group's oil and gas properties, including the results arising and sensitivity analysis are disclosed in Note 12 to the financial statements.

### 3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONT'D)

(b) *Key sources of estimation uncertainty*

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below:

(i) Useful lives of property, plant and equipment and intangible assets

Management exercises their judgement in estimating the useful lives of the depreciable assets which takes into consideration the physical conditions of the assets and their useful lives. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of the assets, therefore future depreciation charges could be revised. Depreciation is provided to write off the cost of property, plant and equipment and intangible assets over their estimated useful lives, using the straight-line method.

The carrying amounts of property, plant and equipment and intangible assets are disclosed in Notes 10 and 11 to the financial statements respectively.

(ii) Impairment review of property, plant and equipment and intangible assets

Property, plant and equipment and intangible assets are reviewed for impairment whenever there is any indication that the assets are impaired. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and value in use) of the asset is estimated to determine the impairment loss.

The carrying amounts of property, plant and equipment and intangible assets are disclosed in Notes 10 and 11 to the financial statements respectively.

(iii) Oil and gas properties - exploration and evaluation activities

The application of the Group's accounting policy for oil and gas properties requires management to determine whether future economic benefits are likely, either from future exploitation or sale, or whether activities have not reached a stage which permits a reasonable assessment of the existence of reserves. The determination of reserves and resources is itself an estimation process that requires varying degrees of uncertainty depending on how the resources are classified. These estimates directly impact when the Group defers oil and gas properties. The deferral policy requires management to make certain estimates and assumptions as to future events and circumstances, in particular, whether an economical viable extraction can be established. Any such estimates and assumptions may change as new information becomes available. If after expenditure is capitalised, information becomes available suggesting that the recovery of the expenditure is unlikely, the relevant capitalised amount is written off in profit or loss in the period when the new information becomes available.

The carrying amount of the Group's oil and gas properties is disclosed in Note 12 to the financial statements.

### 3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONT'D)

(b) *Key sources of estimation uncertainty (cont'd)*

(iv) Provision for decommissioning

The Group is obliged to carry out future decommissioning of oil and natural gas production facilities and pipelines at the end of their economic lives. The largest decommissioning obligations facing the Group relate to the plugging and abandonment of well and the removal and disposal of oil and natural gas platforms and pipelines in its contract area.

Most of these decommissioning events are many years in the future and the precise requirements that will have to be met when the removal event actually occurs are uncertain. Decommissioning technologies and costs are constantly changing, as well as political, environmental, safety and public expectations. Consequently, the timing and amounts of future cash flows are subject to significant uncertainty. Changes in the expected future costs are reflected in both the provision and the asset and could have a material impact on the Group's financial statements.

The carrying amount of the Group's provision for decommissioning is disclosed in Note 22 to the financial statements.

(v) Impairment of investment in associates and subsidiaries

Management exercises their judgement in estimating recoverable amounts of its investment in associates of the Group and subsidiaries of the Company.

The recoverable amounts of the investments are reviewed at the end of each reporting period to determine whether there is any indication that those investments have suffered an impairment loss. If any such indication exists, the recoverable amount is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of fair value less cost to sell and value in use. In assessing value in use, management needs to estimate the future cash flows expected from the cash-generating units and an appropriate discount rate in order to calculate the present value of the future cash flows.

The carrying amounts of the Company's investment in subsidiaries and the Group's investment in associates are disclosed in Notes 13 and 14 to the financial statements respectively.

(vi) Allowances for doubtful trade and other receivables

The Group makes allowances for bad and doubtful debts based on on-going evaluation of collectability and aging analysis of individual receivables by reference to their past default experience. Allowances are applied to trade and other receivables where events or changes in circumstances indicate that the balances may not be collectible. The identification of bad and doubtful debts requires the use of judgement and estimates. Where the expectation is different from the original estimate, such difference will impact the carrying value of trade and other receivables and doubtful receivables expenses in the period in which such estimate has been changed.

The carrying amounts of the Group's and the Company's trade and other receivables are disclosed in Notes 7 and 8 to the financial statements respectively.

### 3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONT'D)

(b) *Key sources of estimation uncertainty (cont'd)*

(vii) Income tax

The Group has exposure to income taxes in numerous jurisdictions. Significant judgement is involved in determining the group-wide provision for income taxes and recoverability of certain tax from the tax authorities. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due or where relevant, assesses whether tax receivables are recoverable. When the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT

(a) *Categories of financial instruments*

The following table sets out the financial instruments as at the end of the reporting period:

	Group		Company	
	2016	2015	2016	2015
	RM	RM	RM	RM
<b>Financial assets</b>				
Loan and receivables (including cash and bank balances)	<b>84,429,287</b>	82,339,033	<b>2,570,956</b>	74,552,650
<b>Financial liabilities</b>				
Amortised cost	<b>88,528,629</b>	75,052,421	<b>24,296,012</b>	11,834,451

Financial assets consist of cash and bank balances, trade and other receivables excluding prepayments, prepaid leases, tax recoverable, and value-added tax receivables.

Financial liabilities consist of bank borrowings, trade and other payables, finance leases and advances from a third party excluding value-added tax payables and withholding tax.

(b) *Financial risk management policies and objectives*

The Group's overall risk management strategy seeks to minimise potential adverse effects from the unpredictability of financial markets on the Group's financial performance through a system of internal controls set by the management.

The Group's activities expose it to a variety of financial risks, such as market risk (including foreign exchange risk and interest rate risk), credit risk, liquidity risk and cash flow interest rate risk.

The Group does not hold or issue derivative financial instruments for speculative purposes.

#### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT (CONT'D)

(b) *Financial risk management policies and objectives (cont'd)*

There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risk. Market risk exposures are measured using sensitivity analysis indicated below:

(i) Foreign exchange risk management

The Group transacts business in various foreign currencies, including United States Dollar ("USD"), Indonesia Rupiah ("IDR"), Vietnam Dong ("VND"), Singapore Dollar ("SGD") and Malaysia Ringgit ("RM") and therefore is exposed to foreign exchange risk.

At the end of the reporting period, the carrying amounts of monetary assets and monetary liabilities denominated in currencies other than the respective Group entities' functional currencies are as follows:

	<b>Assets</b>		<b>Liabilities</b>	
	<b>2016</b>	2015	<b>2016</b>	2015
	<b>RM</b>	RM	<b>RM</b>	RM
<b>Group</b>				
USD	<b>43,899,050</b>	27,685,072	<b>41,090,906</b>	22,145,986
IDR	<b>2,853,329</b>	362,929	<b>1,364,337</b>	103,288
VND	<b>313,319</b>	-	-	-
SGD	<b>33,488</b>	176,086	<b>230,376</b>	508,518
RM	<b>3,315,056</b>	3,731,023	<b>1,179,891</b>	1,347,755
<b>Company</b>				
USD	<b>461,093</b>	67,406,879	<b>22,948,272</b>	10,984,068
SGD*	-	6,974,158	-	279,508
RM	<b>109,153</b>	-	<b>683,702</b>	-

\* With effect from 1 January 2016, the Company changed its functional currency to SGD.

The Group has a number of investments in foreign subsidiaries, whose net assets are exposed to currency translation risk. The Group does not currently designate its foreign currency denominated debt as a hedging instrument for the purpose of hedging the translation of its foreign operations.

#### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT (CONT'D)

(b) *Financial risk management policies and objectives (cont'd)*

(i) Foreign exchange risk management (cont'd)

Foreign currency sensitivity

The following table details the sensitivity to a 5% increase and decrease in the relevant foreign currencies against the functional currency of each Group entity. 5% is the sensitivity rate used when relevant foreign currency risk internally to key management personnel and represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 5% change in foreign currency rates. The sensitivity analysis includes external loans as well as loan to foreign operations within the Group where they gave rise to an impact on the Group's profit or loss.

If the relevant foreign currency weakens by 5% against the functional currency of each Group entity, profit or loss after tax will decrease (increase) by:

	<b>2016</b>	2015
	<b>RM</b>	RM
<b>Group</b>		
USD	<b>106,709</b>	207,716
IDR	<b>56,582</b>	9,737
VND	<b>11,906</b>	-
SGD	<b>(7,482)</b>	(12,466)
RM	<b>81,136</b>	89,373
<b>Company</b>		
USD	<b>(854,513)</b>	2,115,855
SGD *	-	251,049
RM	<b>(21,833)</b>	-

\* With effect from 1 January 2016, the Company changed its functional currency to SGD.

If the relevant foreign currency strengthens by 5% against the functional currency of each Group entity, the effect on profit or loss after tax will be vice-versa.



#### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT (CONT'D)

(b) *Financial risk management policies and objectives (cont'd)*

(ii) Interest rate risk management

The Group's exposure to interest rate risk arises primarily from borrowings, finance leases and cash placed with financial institutions. The details of the Group's interest rate exposure are disclosed in Notes 16 and 19 to the financial statements.

*Interest rate sensitivity*

The sensitivity analyses below have been determined based on the exposure to interest rates for both derivatives and non-derivative instruments at the end of the reporting year and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting year in the case of instruments that have floating rates. A 100 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rate had been 100 basis points higher or lower and all other variables were held constant, the Group's profit after tax for the year ended 31 December 2016 would decrease/increase by RM92,449 (2015 : RM96,303). This is mainly attributable to the Group's exposure to interest rates on its variable rate borrowings, finance leases and advances from a third party.

The Company's profit or loss after tax was not affected by changes in interest rates as the Company does not have any borrowings or inter-company loans that are at variable rates.

(iii) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss from defaults. The Group's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by the counterparty limits that are reviewed and approved by the risk management committee annually.

Trade receivables consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable to monitor the creditworthiness and to take further steps which may include impairment on accounts receivable and restricting credit terms.

The Group does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The Group defines counterparties as having similar characteristics if they are related entities or if they operate within the same industry. Cash and bank balances are placed with financial institutions.

The carrying amount of financial assets recorded in the financial statements, grossed up for any allowances for losses, and the exposure to defaults from financial guarantees above, represents the Group's maximum exposure to credit risk without taking account of the value of any collateral obtained.

#### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT (CONT'D)

(b) *Financial risk management policies and objectives (cont'd)*

(iii) Credit risk management (cont'd)

At the end of the reporting period, approximately RM41,523,022 (2015 : RM11,162,790) of the Group's receivables are due from an associate in the offshore engineering sector which is trade in nature. The Group's single customer reported 86.17% (2015 : 28.86%) of the Group's revenue.

The Company's receivables comprised of amounts due from certain subsidiaries and the credit quality of these subsidiaries have not changed.

Further details of credit risks on trade and other receivables are disclosed in Notes 7 and 8 to the financial statements respectively.

(iv) Liquidity risk management

The Group and the Company maintain sufficient cash and cash equivalents, and internally generated cash flows to finance their activities. The Group minimises liquidity risk by keeping committed credit lines available.

#### Liquidity and interest risk analysis

Non-derivative financial liabilities

The following tables detail the remaining contractual maturity for non-derivative financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay. The table includes both interest and principal cash flows. The adjustment column represents the possible future cash flows attributable to the instrument included in the maturity analysis which is not included in the carrying amount of the financial liability on the statements of financial position.

	Weighted average effective interest rate % p.a.	Less than 1 year RM	Between 1 and 5 years RM	Above 5 years RM	Adjustment RM	Total RM
<b>Group 2016</b>						
Trade and other payables	-	76,364,241	-	-	-	76,364,241
Advances from a third party	10.00	-	3,025,000	-	(525,000)	2,500,000
Bank borrowings	5.00	3,157,275	2,539,632	7,072,486	(3,276,925)	9,492,468
Finance leases	6.03	152,006	36,631	-	(16,717)	171,920
		79,673,522	5,601,263	7,072,486	(3,818,642)	88,528,629

#### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT (CONT'D)

(b) *Financial risk management policies and objectives (cont'd)*

(iv) Liquidity risk management (cont'd)

##### **Liquidity and interest risk analysis (cont'd)**

##### Non-derivative financial liabilities (cont'd)

	<b>Weighted average effective interest rate % p.a.</b>	<b>Less than 1 year RM</b>	<b>Between 1 and 5 years RM</b>	<b>Above 5 years RM</b>	<b>Adjustment RM</b>	<b>Total RM</b>
<b>Group</b>						
<b>2015</b>						
Trade and other payables	-	62,211,959	-	-	-	62,211,959
Advances from a third party	10.00	-	7,549,432	-	(2,549,432)	5,000,000
Bank borrowings	4.95	629,712	2,518,848	7,609,020	(3,504,100)	7,253,480
Finance leases	8.78	396,216	264,116	-	(73,350)	586,982
		63,237,887	10,332,396	7,609,020	(6,126,882)	75,052,421

The Company's financial liabilities in 2015 and 2016 are repayable on demand or due within 1 year from the end of the reporting period.

##### Non-derivative financial assets

All the Group's and the Company's non-derivative financial assets are repayable on demand or due within one year from the end of the reporting period.

##### Fair value of financial assets and financial liabilities

The carrying amounts of cash and bank balances, trade and other receivables and payables and other liabilities approximate their respective fair values due to the relatively short-term maturity of these financial instruments. The fair values of the other classes of financial assets and liabilities are disclosed in the respective notes to the financial statements.

Management considers that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the financial statements approximate their fair values.

#### 4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL MANAGEMENT (CONT'D)

(c) *Capital management policies and objectives*

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholders' returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities. The Group currently does not adopt any formal dividend policy.

The Group is not subject to externally imposed capital requirements.

The Group manages its capital structure considering its gearing exposure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial year ended 31 December 2016.

Gearing has a significant influence on the Group's capital structure and the Group monitors capital using a gearing ratio. The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group's policy is to keep the gearing ratio between 0.3 and 0.5. Net debt is calculated as bank borrowings plus trade and other payables (including provision for post-employment benefits obligations, provision for decommissioning, advances from a third party) plus finance leases less cash and cash equivalents.

Total capital is calculated as equity plus net debt.

The Group monitors capital using debt ratio as follows:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Net debt	<b>76,246,219</b>	63,141,558
Equity attributable to owners of the Company	<b>93,813,963</b>	123,949,830
Equity and net debt	<b>170,060,182</b>	187,091,388
Gearing ratio	<b>0.45</b>	0.34

The Group's overall strategy with regards to capital management remains unchanged from 2015.

The Group has observed its covenant obligations, including maintaining capital ratios since the inception of the borrowings (Note 16).

## 5 RELATED PARTY TRANSACTIONS

Some of the Group's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties is reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

Significant related party transactions are as follows:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
(a) <u>Transactions with IEV (Malaysia) Sdn. Bhd.</u>		
<u>Charged to an associate</u>		
Project income	<b>319,477,029</b>	32,756,035
Management fee income	<b>336,000</b>	364,074
Rental income	<b>230,700</b>	234,019
<u>Charged by an associate</u>		
Purchases	<b>(593,768)</b>	(7,715,092)
Selling and distribution expenses	<b>(49,853)</b>	(201,746)
Rental expenses	<b>(74,974)</b>	(48,048)
(b) <u>Transactions with Gas Malaysia IEV Sdn. Bhd.</u>		
<u>Charged to an associate</u>		
Project income	<b>79,000</b>	-
(c) <u>Compensation of Directors and key management personnel</u>		
The remuneration of Directors and other members of key management during the year was as follows:		
Directors' remuneration		
- salaries and related costs	<b>1,887,166</b>	2,248,130
- defined contributions	<b>14,724</b>	13,030
- Directors' fees	<b>558,050</b>	614,005
	<b>2,459,940</b>	2,875,165
Key management personnel		
- salaries and related costs	<b>1,480,232</b>	1,360,940
- defined contributions	<b>177,228</b>	143,393
	<b>1,657,460</b>	1,504,333
	<b>4,117,400</b>	4,379,498

The remuneration of Directors and key management is determined by the remuneration committee having regard to the performance of individuals and market trends.

## 6 CASH AND BANK BALANCES

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Cash at banks	<b>18,076,424</b>	16,816,013	<b>317,759</b>	605,341
Cash on hand	<b>122,050</b>	142,416	-	-
Fixed deposits	<b>3,914,327</b>	3,757,814	-	-
	<b>22,112,801</b>	20,716,243	<b>317,759</b>	605,341

The cash at bank balances include a sum of RM50,521 (2015 : RM48,572) designated for project account. As required by PT Pertamina EP, the project account is maintained with a financial institution for an exploration and evaluation project undertaken by a subsidiary. The operation of the project account is restricted to a specific project.

Fixed deposits bear interest ranging from 0.01% to 0.5% per annum (2015 : 0.01% to 0.5% per annum) and a tenure of 30 days (2015 : 30 days).

The fixed deposits have been pledged to certain financial institutions for providing:

- a corporate credit card facility to a subsidiary; and
- banker's guarantee facilities.

### Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, the consolidated cash and cash equivalents comprise the following:

	Group	
	2016 RM	2015 RM
<b>Cash and cash equivalents per consolidated statement of cash flows</b>		
Cash and bank balances	<b>22,112,801</b>	20,716,243
Less: Restricted cash	<b>(3,895,427)</b>	(3,757,814)
	<b>18,217,374</b>	16,958,429

## 7 TRADE RECEIVABLES

	Group	
	2016	2015
	RM	RM
Outside parties	<b>17,412,563</b>	18,377,103
Amount due from an associate	<b>41,553,762</b>	11,162,790
Allowance for doubtful receivables	<b>(2,979,510)</b>	(537,547)
	<b>55,986,815</b>	29,002,346
Accrued revenue	<b>1,730,096</b>	28,693,017
Total trade receivables, net	<b>57,716,911</b>	57,695,363

The average credit period given to customers is 14 to 90 days (2015 : 30 to 45 days). No interest is charged on the outstanding trade receivables.

Included in accrued revenue is an amount of RM302,491 (2015 : RM23,423,987) due from an associate.

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits by customer. The Group closely monitors the credit quality of its trade receivables and considers trade receivables that are neither past due nor impaired to be of a good credit quality.

Included in the Group's trade receivables balances are debtors with a carrying amount of RM52,497,242 (2015 : RM22,457,036) which are past due at the end of the reporting period for which the Group has not recognised an allowance for doubtful receivables as there has not been a significant change in credit quality and the amounts are still considered recoverable. The Group does not hold any collateral over these balances.

In determining the recoverability of a trade receivable, the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the end of the reporting period. Other than an amount of RM41,553,762 due from an associate at 31 December 2016, the concentration of credit risk is limited due to the customer base being large and unrelated. Accordingly, the management believes that there are no further credit allowances required in excess of the allowance for doubtful receivables.

Included in the allowance for doubtful receivables are specific trade receivables with a balance of RM2,979,510 (2015 : RM537,547) which has been assessed to be irrecoverable as either the receivables are long overdue or these trade debtors have not indicated any intention to settle the outstanding amounts, or there has been a deterioration noted in the creditworthiness of the trade debtors.

## 7 TRADE RECEIVABLES (CONT'D)

The table below is an analysis of trade receivables as at the end of the relevant period:

	Group	
	2016	2015
	RM	RM
Not past due and not impaired	3,489,574	6,545,310
Past due but not impaired <sup>(i)</sup>	52,497,242	22,457,036
	<b>55,986,816</b>	29,002,346
Impaired receivables – individually assessed <sup>(ii)</sup>	2,979,510	537,547
Less: Allowance for doubtful receivables	(2,979,510)	(537,547)
	-	-
Total trade receivables, net	<b>55,986,816</b>	29,002,346

<sup>(i)</sup> Aging of trade receivables that are past due but not impaired is as follows:

	Group	
	2016	2015
	RM	RM
<1 month	34,894,166	6,223,243
1 month to 2 months	300,882	(243,190)
>2 months	17,302,194	16,476,983
	<b>52,497,242</b>	22,457,036

<sup>(ii)</sup> These amounts are stated before any deduction for impairment losses.

Movement in the allowance for doubtful receivables:

	Group	
	2016	2015
	RM	RM
Balance at beginning of the year	(537,547)	(923,450)
Allowance recognised during the year	(2,543,854)	(143,162)
Receivables written off	283,015	329,217
Write back of allowance	-	313,151
Currency translation difference	(181,124)	(113,303)
Balance at end of the year	<b>(2,979,510)</b>	(537,547)



## 8 OTHER RECEIVABLES AND PREPAYMENTS

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Deposits	569,023	1,037,688	-	-
Prepayments	1,088,731	3,342,264	43,026	65,616
Prepaid leases	2,760,111	2,433,426	-	-
Amount owing by an associate	278,623	265,500	3,634	62,438
Amount owing by subsidiaries	-	-	2,249,563	80,040,850
Amount owing by a Director of certain subsidiaries and a Director of the Company (Note 5)	511,757	522,539	-	-
Advances to third parties	470,594	496,879	-	-
Tax recoverable	1,188,796	1,737,843	-	-
Value-added tax receivables	7,021,089	5,831,981	-	-
Others	2,797,637	1,604,821	-	-
	<b>16,686,361</b>	17,272,941	<b>2,296,223</b>	80,168,904
Less: Allowance for doubtful receivables	(28,059)	-	-	(6,155,979)
	<b>16,658,302</b>	17,272,941	<b>2,296,223</b>	74,012,925
Less: Amount receivable within 12 months (shown under current assets)	(7,865,070)	(8,969,438)	(2,296,223)	(74,012,925)
Amount receivable after 12 months	<b>8,793,232</b>	8,303,503	-	-

The amount owing by an associate is repayable on demand, unsecured and interest-free.

The amount owing by a Director of certain subsidiaries represents disbursements for business purpose. The amount owing by a Director of the Company represents dividend received on behalf of a subsidiary and to be remitted to the Group.

Advances to third parties relate to payments made on behalf and advance payment to a subcontractor for a specific project.

Included in tax recoverable is an amount of RM530,000 which was collected by the Tax Authority in relation to a value-added tax dispute with PT IEV Gas (Note 35).

Movement in the allowance for doubtful receivables:

	Group	
	2016 RM	2015 RM
Balance at beginning of the year	-	-
Allowance recognised during the year	(26,912)	-
Currency translation difference	(1,147)	-
Balance at end of the year	<b>(28,059)</b>	-

During the year, the amount owing by subsidiaries are assessed to be the Company's net investment in the subsidiaries (Note 13).

## 8 OTHER RECEIVABLES AND PREPAYMENTS (CONT'D)

As at 31 December 2016, the Company's amount owing by subsidiaries includes loans of RM1,690,245 (2015 : RM79,672,205) provided to subsidiaries for working capital purposes. These loans are interest-free and repayable on demand. The Company did not provide any allowances on these loans as management determined this amount is recoverable from the subsidiaries. The allowance of RM6,155,979 which was made in the previous financial years that was net-off against loans outstanding has been reclassified to deemed investment in subsidiaries.

In determining the recoverability of other receivables, the Group and the Company consider any change in the credit quality of the other receivables from the date credit was initially granted up to the end of the reporting period.

Management has assessed the creditworthiness of the other receivables. Other receivables are not past due nor impaired. There is an allowance for other receivables of RM28,059 (2015 : Nil) at the end of the reporting period.

## 9 INVENTORIES

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Raw materials	<b>2,791,182</b>	2,255,395
Compressed Natural Gas ("CNG")	<b>67,931</b>	123,672
Spare parts	<b>1,797,901</b>	1,779,889
Finished Goods	<b>104,976</b>	92,351
Consumables	<b>401,978</b>	488,009
	<b>5,163,968</b>	4,739,316
Less: Allowance for inventories	<b>(261,443)</b>	(225,630)
	<b>4,902,525</b>	4,513,686
Comprising:		
At net realisable value	<b>2,497,327</b>	2,029,765
At cost	<b>2,405,198</b>	2,483,921
Balance at end of the year	<b>4,902,525</b>	4,513,686

The cost of inventories recognised as an expense in "Cost of Sales" includes RM1,093,147 (2015 : RM1,244,818) in respect of write-downs of inventory to net realisable value.

10 PROPERTY, PLANT AND EQUIPMENT

Group	Leasehold buildings		Production equipment		Plant and machinery		Factory equipment, tools and light machinery		Computer and office equipment		Motor vehicles		Furniture, fittings and office renovation		Construction in-progress		Total		
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	
<b>Cost:</b>																			
At 1 January 2015	12,512,518	790,373	17,532,783	10,298,981	2,543,593	1,087,870	3,752,229	3,045,660	51,564,007										
Additions	29,852	174,207	852,319	448,555	281,989	88,504	119,367	6,211,144	8,205,937										
Disposals	-	-	(541,661)	-	(29,632)	(274,470)	-	-	(845,763)										
Write off	-	-	-	(100,287)	(46,610)	(5,678)	-	-	(152,575)										
Reclassification to prepaid leases	-	-	-	-	-	-	-	-	-										
Reclassification to intangible assets (Note 11)	-	-	-	-	-	-	-	-	(49,844)									(49,844)	
Currency translation difference	512,545	-	2,486,312	1,181,177	348,722	113,991	(5,647)	(35,542)	4,601,558										
At 31 December 2015	13,054,915	964,580	20,329,753	11,828,426	3,048,218	1,010,217	3,865,949	7,026,277	61,128,335										
Additions	262,325	143,200	638,034	164,123	33,188	101,879	-	934,947	2,277,696										
Disposals	-	-	-	-	(1,600)	(248,951)	(35,369)	-	(285,920)										
Write off	(1,546,546)	-	(164,604)	(517,518)	(804,549)	-	(365,287)	(957,952)	(4,356,456)										
Reclassification/transfer	4,248,523	-	1,383,256	839,269	-	158,097	(65,750)	(6,563,395)	-										
Currency translation difference	367,682	-	1,266,688	802,596	92,441	59,131	45,002	(161,242)	2,472,298										
At 31 December 2016	16,386,899	1,107,780	23,453,127	13,116,896	2,367,698	1,080,373	3,444,545	278,635	61,235,953										

98 10 PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Leasehold buildings		Production equipment		Plant and machinery		Factory equipment, tools and light machinery		Computer and office equipment		Motor vehicles		Furniture, fittings and office renovation		Construction -in-progress		Total		
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	
<b>Accumulated depreciation:</b>																			
At 1 January 2015	1,168,307	546,733	7,450,879	4,470,680	1,835,259	596,695	1,540,139	-	17,608,692										
Depreciation for the year	422,398	103,171	1,886,704	947,633	392,956	141,766	491,259	-	4,385,887										
Disposals	-	-	(160,735)	-	(20,833)	(185,660)	-	-	(367,228)										
Write off	-	-	-	(15,443)	(17,955)	-	-	-	(33,398)										
Reclassification to intangible assets (Note 11)	-	-	-	-	(16,366)	-	-	-	(16,366)										(16,366)
Currency translation difference	103,862	-	1,316,084	588,723	258,147	53,812	153,297	-	2,473,925										
At 31 December 2015	<b>1,694,567</b>	<b>649,904</b>	<b>10,492,932</b>	<b>5,991,593</b>	<b>2,431,208</b>	<b>606,613</b>	<b>2,184,695</b>	<b>-</b>	<b>24,051,512</b>										
Depreciation for the year	<b>686,301</b>	<b>126,211</b>	<b>2,140,671</b>	<b>970,894</b>	<b>300,289</b>	<b>173,107</b>	<b>511,490</b>	<b>-</b>	<b>4,908,963</b>										
Disposals	-	-	-	-	(1,600)	(248,951)	-	-	(285,920)										
Write off	(692,628)	-	(49,656)	(167,727)	(791,936)	-	(347,192)	-	(2,049,139)										
Currency translation difference	56,972	-	710,374	424,969	83,341	60,677	37,486	-	1,373,819										
At 31 December 2016	<b>1,745,212</b>	<b>776,115</b>	<b>13,294,321</b>	<b>7,219,729</b>	<b>2,021,302</b>	<b>591,446</b>	<b>2,351,110</b>	<b>-</b>	<b>27,999,235</b>										
<b>Carrying amount:</b>																			
At 31 December 2016	<b>14,641,687</b>	<b>331,665</b>	<b>10,158,806</b>	<b>5,897,167</b>	<b>346,396</b>	<b>488,927</b>	<b>1,093,435</b>	<b>278,635</b>	<b>33,236,718</b>										
At 31 December 2015	11,360,348	314,676	9,836,821	5,836,833	617,010	403,604	1,681,254	7,026,277	37,076,823										

**10 PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

(i) Depreciation expense is charged to:

<b>Group</b>	<b>2016</b> <b>RM</b>	2015 RM
Cost of sales	<b>2,310,908</b>	1,988,465
Selling and distribution	<b>9,963</b>	-
Administrative expenses	<b>2,588,092</b>	2,397,422
	<b>4,908,963</b>	4,385,887

(ii) Assets acquired under finance leases of the Group are as follows:

<b>Group</b>	<b>2016</b> <b>RM</b>	2015 RM
At carrying amount:		
Plant and machinery	<b>71,760</b>	104,880
Factory equipment, tools and light machinery	<b>325,959</b>	710,795
Computer and office equipment	-	13,379
Motor vehicles	<b>29,215</b>	238,677
	<b>426,934</b>	1,067,731

The Group has pledged leasehold building amounting to RM9,332,647 (2015 : RM9,535,531) to secure banking facilities granted to the Group (Note 16).

## 10 PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The details of the leasehold buildings are as follows:

Location	Land area (sqm)	Tenure
<b>Office building at:</b>		
Level 22 PJX-HM Shah Tower No. 16A Persiaran Barat 46050 Petaling Jaya Selangor Darul Ehsan Malaysia	1,241	99 years commencing 28 July 2006
<b>Factory buildings at:</b>		
i) Kampung Tegal Gede Desa Pasir Sari Kecamatan Cikarang Selatan Kabupaten Bekasi 17550 Indonesia	6,000	10 years lease commencing October 2007
ii) Kampung Bangkongreang Desa Wangunharja Kecamatan Cikarang Utara Bekasi, Jawa Barat 17550 Indonesia	10,000	4 years lease commencing August 2015
iii) Long Chau Hamlet, Tan Loc Ward Thot Not district, Can Tho City Vietnam	13,356	30 years lease commencing 27 June 2014

## 11 INTANGIBLE ASSETS

Group	Licenses RM	Computer software RM	Total RM
<b>Cost:</b>			
At 1 January 2015	6,622,268	137,317	6,759,585
Reclassifications from property, plant and equipment (Note 10)	-	49,844	49,844
Additions	485,092	560	485,652
Write off	(46,792)	(117,913)	(164,705)
Currency translation difference	1,275,557	4,794	1,280,351
At 31 December 2015	<b>8,336,125</b>	<b>74,602</b>	<b>8,410,727</b>
Currency translation difference	<b>316,093</b>	<b>4,889</b>	<b>320,982</b>
At 31 December 2016	<b>8,652,218</b>	<b>79,491</b>	<b>8,731,709</b>
<b>Amortisation:</b>			
At 1 January 2015	1,308,123	58,159	1,366,282
Reclassifications from property, plant and equipment (Note 10)	-	16,366	16,366
Amortisation for the year	550,854	17,276	568,130
Write off	(46,792)	(45,862)	(92,654)
Currency translation difference	247,735	4,516	252,251
At 31 December 2015	<b>2,059,920</b>	<b>50,455</b>	<b>2,110,375</b>
Amortisation for the year	<b>628,108</b>	<b>17,809</b>	<b>645,917</b>
Currency translation difference	<b>116,125</b>	<b>4,461</b>	<b>120,586</b>
At 31 December 2016	<b>2,804,153</b>	<b>72,725</b>	<b>2,876,878</b>
<b>Impairment</b>			
At 1 January 2015 and 31 December 2015	-	-	-
Impairment loss recognised in the year	<b>1,367,824</b>	-	<b>1,367,824</b>
Currency translation difference	<b>112,557</b>	-	<b>112,557</b>
At 31 December 2016	<b>1,480,381</b>	-	<b>1,480,381</b>
<b>Carrying amount:</b>			
At 31 December 2016	<b>4,367,684</b>	<b>6,766</b>	<b>4,374,450</b>
At 31 December 2015	6,276,205	24,147	6,300,352

The intangible assets included above have finite useful lives over which the assets are amortised. The licenses, with useful lives ranging from 5 to 20 years, pertain to exclusive distribution rights relevant to Oxifree Metal Protection product range, oil and gas certification for CNG installation and signature bonus for Operations Cooperation Agreement ("KSO") in certain subsidiaries. Computer software is amortised over their useful lives of 3 to 4 years.

## 11 INTANGIBLE ASSETS (CONT'D)

An impairment review was conducted on the signature bonus together with the oil and gas properties for the KSO by preparing a value in use (“VIU”) assessment (“Financial Model”). Based on the Financial Model, an impairment on the signature bonus of USD330,000 equivalent to RM1,367,824 was recognised during the year. The impairment loss has been included in the line item “other operating expenses” in the Consolidated Statement of Profit or Loss and other Comprehensive Income. See Note 12 to the financial statements for more details on the impairment assessment.

Group	2016 RM	2015 RM
Amortisation expense is charged to:		
Cost of sales	10,321	8,821
Administrative expenses	635,596	559,309
	<b>645,917</b>	<b>568,130</b>

## 12 OIL AND GAS PROPERTIES

Oil and gas properties represent costs for assets under construction related to exploration and evaluation activities at the area of interest in the Exploration and Production sector (“EPS”).

Group	Development and Production assets RM	Exploration and Evaluation assets RM	Total RM
<b>Cost:</b>			
At 1 January 2015	-	24,943,064	24,943,064
Additions	-	23,484,895	23,484,895
Currency translation difference	-	8,470,441	8,470,441
31 December 2015	-	<b>56,898,400</b>	<b>56,898,400</b>
Additions	-	8,771,670	8,771,670
Reclassification	49,425,601	(49,425,601)	-
Currency translation difference	4,067,168	(920,042)	3,147,126
At 31 December 2016	<b>53,492,769</b>	<b>15,324,427</b>	<b>68,817,196</b>
<b>Accumulated depreciation, depletion and amortisation</b>			
At 1 January 2015 and 31 December 2015	-	-	-
Charge for the year	117,517	-	117,517
Currency translation difference	9,670	-	9,670
At 31 December 2016	<b>127,187</b>	-	<b>127,187</b>
<b>Impairment</b>			
At 1 January 2015 and 31 December 2015	-	-	-
Impairment loss recognised in the year	19,356,776	-	19,356,776
Currency translation difference	1,592,844	-	1,592,844
At 31 December 2016	<b>20,949,620</b>	-	<b>20,949,620</b>
<b>Net carrying amount</b>			
At 31 December 2016	<b>32,415,962</b>	<b>15,324,427</b>	<b>47,740,389</b>
At 31 December 2015	-	<b>56,898,400</b>	<b>56,898,400</b>



## 12 OIL AND GAS PROPERTIES (CONT'D)

The Group, through a subsidiary, PT IEV Pabuaran KSO ("IEV KSO") is engaged in reactivation and optimisation of hydrocarbons production at Pabuaran, West Java, Indonesia, under an Operations Cooperation Agreement ("KSO") with PT Pertamina EP ("Pertamina EP"), to assist Pertamina EP in carrying out its obligations as the operator under Kontrak Minyak dan Gas Bumi Pertamina ("Pertamina EP KKS"), a contract entered with SKK Migas, the oil and gas regulatory agency of Indonesia, on 17 September 2005.

In November 2016, IEV KSO commenced oil production trial at its Pabuaran KSO block ("Pabuaran Block"). In January 2017, the Company announced that IEV KSO will temporarily suspend its production trial to prepare the well to achieve a more efficient and sustainable long term production.

IEV KSO, in accordance with the terms and conditions under the KSO, shall provide financing, technical competence and professional skills necessary to carry out what is required of Pertamina EP under the Pertamina EP KKS. The KSO which was entered into and signed on 3 September 2012, will expire 15 years thereafter.

On 12 December 2015, the Group obtained approval of an extension of work program totalling USD18.6 million (RM80,028,360) to be completed by 11 December 2017; the work program was supposed to be completed by 12 December 2015. As required with the extension, the Group had in December 2015 placed a Bank Guarantee of USD2,340,000 with a validity up to 11 December 2017 with Pertamina EP. In accordance with the KSO, Pertamina EP has the right to claim and disburse the Bank Guarantee in the case if IEV KSO does not fulfil its obligations under the KSO.

In August 2016, Pertamina EP notified IEV KSO that they need to comply with certain conditions and obligations under the KSO, failing which, Pertamina EP is entitled to terminate the KSO in its entirety. One of the key conditions, amongst others, include the completion of the USD18.6 million work program by 11 December 2016.

In November 2016, management responded to Pertamina EP and proposed an extension of time to carry out its work program, and amongst the key reasons given for the extension were that IEV KSO has already spent USD15.3 million up till August 2016 with another USD3.2 million to be spent within a year (bringing the total spending to USD18.5 million). As at date of this report, there has been no further comment from Pertamina EP with regards to this matter in their subsequent meetings with management.

Management is confident that Pertamina EP will not terminate the KSO as there have been continuous and on-going discussions between management and Pertamina EP on operational matters and oil lifting, and management has made it clear to Pertamina EP that the Group continues to want to commit in the KSO. In addition, management has also submitted the latest work program to Pertamina EP for approval.

## 12 OIL AND GAS PROPERTIES (CONT'D)

### Impairment review

As at 31 December 2016, the Group performed a review of the recoverable amount of its development and production assets and the signature bonus (intangible asset in Note 11). Based on the impairment assessment performed, an impairment loss of USD4,670,000 (approximately RM19,356,776) was recognised and this has been included in the line item "other operating expenses" in the Consolidated Statement of Profit or Loss and other Comprehensive Income. The recoverable amount is determined based on a value in use calculation ("Financial Model") and amounted to USD7,226,028 (approximately RM32,415,962) as at 31 December 2016.

Management has also performed a review of its exploration and evaluation assets, and has determined that future economic benefits are likely, either from future exploitation or sale, and management has no plan not to continue its exploration expenditure on these assets.

One significant judgement made by management in preparing the Financial Model is that Pertamina EP will continue the extension of time for IEV KSO to complete its expenditure commitment. Other key assumptions used in the calculation of the recoverable amount include discount rate, future Jatibarang oil prices, proved and probable reserves, expected production volume and field decline rates.

Based on management's assessment, the most significant and sensitive estimates are the following:

- (i) pre-tax discount rate used in the Financial Model is 10.1% (2015 : 12.1%) - A 2% increase in the discount rate used would result in a further impairment of about RM2,238,257 (approximately USD540,000); and
- (ii) forecasted Jatibarang oil prices ranging from USD50 to USD58 over the periods from 2017 to 2027 - A 5% decrease in the forecasted Jatibarang oil prices used would result in a further impairment of about RM3,216,458 (approximately USD776,000).

### 13 SUBSIDIARIES

	Company	
	2016	2015
	RM	RM
Unquoted equity shares, at cost	<b>32,357,388</b>	32,357,388
Deemed investment on amounts owing by subsidiaries		
- Quasi loans	<b>89,133,624</b>	-
Allowance for impairment	<b>(6,276,176)</b>	-
Currency translation difference	<b>631,786</b>	-
	<b>115,846,622</b>	32,357,388

Movement in the allowance for impairment:

	Group	
	2016	2015
	RM	RM
Balance at beginning of the year	-	-
Reclassification of allowance for impairment	<b>(6,155,979)</b>	-
Currency translation difference	<b>(120,197)</b>	-
Balance at end of the year	<b>(6,276,176)</b>	-

On 27 April 2016, management has obtained approval for a series of loans made to its subsidiaries (Note 8) in prior years for purposes of business investments and working capital commitments to be treated as being quasi-equity in nature with effect from 1 January 2016 and to be classified as deemed investments in the subsidiaries. These loans to subsidiaries are unsecured, interest-free and repayment is at the discretion of the borrowers.

In prior years, the Company has recognised an allowance of RM6,155,979 on these loans as management has determined that this amount is irrecoverable from one of the subsidiaries. Management has performed impairment review as at 31 December 2016 and assessed no further impairment loss is required.

### 13 SUBSIDIARIES (CONT'D)

Details of the Company's subsidiaries at 31 December 2016 are as follows:

Name of subsidiary/ Place of incorporation and operation	Principal activity	Proportion of ownership interest and voting power held	
		2016 %	2015 %
IEV Group Sdn. Bhd. <sup>(2)</sup> Malaysia	Investment holding, provision of technical and management services to its subsidiaries, conducting product development for the Group's product and services	100	100
IEV Energy Investment Pte. Limited <sup>(1)</sup> Singapore	Investment in oil and gas projects	100	100
IEV Biomass Corporation Limited <sup>(4)</sup> Hong Kong	Trading, procurement, marketing and distribution of biomass products	-	100
<u>Held by IEV Group Sdn. Bhd.</u>			
IEV International Limited <sup>(3)</sup> Hong Kong	Provision of marine growth control, corrosion control, subsea engineering and oilfield equipment and services to the onshore, offshore and marine industries in global market	100	100
PT IEV Indonesia <sup>(2)</sup> Indonesia	Provision of marine growth control, corrosion control, subsea engineering and oilfield equipment to oil and gas and marine industries in Indonesia	95	95
IEV Manufacturing Sdn. Bhd. <sup>(2)</sup> Malaysia	Manufacturing, exporting, importing, supplying and wholesaling of marine growth products, corrosion control products and other subsea engineering and oilfield equipment to the oil, gas and marine industries	100	100

### 13 SUBSIDIARIES (CONT'D)

Details of the Company's subsidiaries at 31 December 2016 are as follows: (cont'd)

Name of subsidiary/ Place of incorporation and operation	Principal activity	Proportion of ownership interest and voting power held	
		2016 %	2015 %
<u>Held by IEV Group Sdn. Bhd. (cont'd)</u>			
IEV Oil & Gas Technologies Co., Ltd. <sup>(5)</sup> Socialist Republic of Vietnam	Providing services of maintenance and repair of subsea engineering (anti-corrosion, marine growth control), providing services on conversion of petrol into natural gas, providing services on natural gas use for technology, household and transportation, importing and retailing equipment relating to the survey, repair, installation and maintenance of industrial works (including subsea works), exploration boring and exploitation of petrol, decommissioning (oil and gas)	100	100
IEV Energy Sdn. Bhd. <sup>(2)</sup> Malaysia	Provision of engineering solutions relating to mobile gas infrastructure development throughout Asia, from design, construction and operation of small to medium scale Liquefied Natural Gas ("LNG") plants and Compressed Natural Gas ("CNG") fixed/mobile stations, to their distribution to end users by mobile means	100	100
IEV Engineering Sdn. Bhd. <sup>(2)</sup> Malaysia	Provision of marine growth control, corrosion control, subsea engineering and oilfield equipment and services to the oil and gas and marine industries in Malaysia	100	100

### 13 SUBSIDIARIES (CONT'D)

Details of the Company's subsidiaries at 31 December 2016 are as follows: (cont'd)

Name of subsidiary/ Place of incorporation and operation	Principal activity	Proportion of ownership interest and voting power held	
		2016 %	2015 %
<u>Held by IEV Energy Sdn. Bhd.</u>			
PT IEV Gas <sup>(2)</sup> Indonesia	Undertakes commercial business of CNG and LNG, and provision of bottling services, charging and transportation of CNG and LNG	95	95
IEV Vietnam Joint Stock Company <sup>(2)</sup> Socialist Republic of Vietnam	Undertakes business activities in relation to the production of renewable energy	90.3	90.3
<u>Held by IEV Energy Investment Pte. Limited</u>			
PT IEV Pabuaran KSO <sup>(2)</sup> Indonesia	Undertakes business activities in relation to onshore oil and natural gas services and operating and maintenance of oil and natural gas facility services	95	95

(1) Audited by Deloitte & Touche LLP, Singapore.

(2) Audited by overseas practices of Deloitte Touche Tohmatsu Limited.

(3) Audited by another firm of auditors, Cheng & Cheng Limited, Hong Kong.

(4) The subsidiary was dissolved on 8 January 2016.

(5) The subsidiary is dormant during the financial year and is in the process of liquidation.

#### **Changes in ownership interests in IEV Vietnam Joint Stock Company ("IEV VN")**

In 2015, the Company's wholly-owned subsidiary IEV Energy Sdn. Bhd. ("IEV Energy") further increased its shareholdings in its subsidiary, IEV VN by way of cash injection. The capital injection is solely from IEV Energy and the non-controlling interests did not take part in the capital injection exercise. Subsequent to the capital injection, the Group's shareholdings in IEV VN is increased to 90.3% and the effect of changes in ownership interests in IEV VN is recognised in a separate component in equity under the header of capital reserve.

## 14 ASSOCIATES

	Group	
	2016	2015
	RM	RM
Unquoted equity shares, at cost	1,669,062	1,669,062
Share of post-acquisition reserves	(723,933)	1,101,240
	<b>945,129</b>	2,770,302

Details of the Group's associates at 31 December 2016 are as follows:

Name of associate/ Place of incorporation and operation	Principal activity	Proportion of ownership interest and voting power held	
		2016	2015
		%	%
IEV (Malaysia) Sdn. Bhd. <sup>(1)</sup> Malaysia	Provision of marine growth control, subsea engineering and oilfield equipment to the onshore, offshore and marine industries in Malaysia	49	49
Gas Malaysia IEV Sdn. Bhd. Malaysia	Provision of the sale, supply and transportation of CNG, and design, construction, installation, commissioning of CNG station	25	25

<sup>(1)</sup> Audited by a member firm of Deloitte Touche Tohmatsu Limited, Kuala Lumpur, Malaysia.

Summarised financial information in respect of each of the associates is set out below. The summarised financial information below represents amounts shown in the associates' financial statements prepared in accordance with IFRS.

### IEV (Malaysia) Sdn. Bhd. ("IEV Malaysia")

	Group	
	2016	2015
	RM	RM
Current assets	46,570,760	36,905,557
Non-current assets	377,393	547,872
Current liabilities	(45,640,709)	(34,047,984)
Non-current liabilities	(123,893)	(188,321)
Revenue	<b>323,756,123</b>	37,241,235
(Loss) Profit for the year, representing total comprehensive (loss) income for the year	<b>(2,033,573)</b>	137,375

#### 14 ASSOCIATES (CONT'D)

Reconciliation of the above summarised financial information to the carrying amount of the interest in IEV Malaysia recognised in these consolidated financial statements:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Net assets of the associate	<b>1,183,551</b>	3,217,124
Proportion of the Group's ownership interest in IEV Malaysia	<b>49%</b>	49%
Carrying amount of the Group's interest in IEV Malaysia	<b>579,940</b>	1,576,391

#### Gas Malaysia IEV Sdn. Bhd. ("IEV Gas Malaysia")

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Current assets	<b>3,010,931</b>	5,197,898
Non-current assets	<b>12,257,031</b>	32,338
Current liabilities	<b>(5,817,206)</b>	(454,592)
Non-current liabilities	<b>(7,990,000)</b>	-
Revenue	-	-
Loss for the year, representing total comprehensive loss for the year	<b>(3,314,888)</b>	(433,596)

Reconciliation of the above summarised financial information to the carrying amount of the interest in IEV Gas Malaysia recognised in these consolidated financial statements:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Net assets of the associate	<b>1,460,756</b>	4,775,644
Proportion of the Group's ownership interest in IEV Gas Malaysia	<b>25%</b>	25%
Carrying amount of the Group's interest in IEV Gas Malaysia	<b>365,189</b>	1,193,911



## 15 DEFERRED TAX ASSETS (LIABILITIES)

The following are the major deferred tax assets and deferred tax liabilities recognised by the Group and movements thereon during the current and prior reporting periods:

	Provision for post- employment obligations RM	Accelerated accounting depreciation RM	Unutilised tax losses RM	Others RM	Total RM
<b>Group</b>					
At 1 January 2015	221,328	35,090	-	6,311	262,729
Credit to profit or loss for the year (Note 29)	125,176	83,997	917,182	16,248	1,142,603
Charge to other comprehensive income	(126,066)	-	-	-	(126,066)
Currency translation difference	17,329	10,924	63,645	3,290	95,188
At 31 December 2015	<b>237,767</b>	<b>130,011</b>	<b>980,827</b>	<b>25,849</b>	<b>1,374,454</b>
Credit (charge) to profit or loss for the year (Note 29)	<b>59,397</b>	<b>(33,573)</b>	<b>2,913</b>	<b>(78,804)</b>	<b>(50,067)</b>
Charge to other comprehensive income	<b>(84,506)</b>	-	-	-	<b>(84,506)</b>
Currency translation difference	<b>14,443</b>	<b>7,974</b>	<b>64,464</b>	<b>(1,133)</b>	<b>85,748</b>
At 31 December 2016	<b>227,101</b>	<b>104,412</b>	<b>1,048,204</b>	<b>(54,088)</b>	<b>1,325,629</b>

The following is the analysis of deferred tax balances for statements of financial position purposes:

	Group	
	2016	2015
	RM	RM
Deferred tax liabilities	<b>(288,164)</b>	(142,246)
Deferred tax assets	<b>1,613,793</b>	1,516,700

Subject to the agreement by the tax authorities, at the end of the reporting period, the Group has unutilised tax losses of RM29,880,520 (2015 : RM23,836,191), unabsorbed capital allowance of RM82,387 (2015 : RM91,236) and costs pool of RM62,459,410 (2015 : RM53,915,468) arising from oil and gas properties available to offset against future profits. No deferred tax asset of RM29,555,941 (2015 : RM25,255,810) has been recognised due to the unpredictability of future profit streams.

Temporary differences arising in connection with interests in subsidiaries and associates are insignificant.

## 16 BANK BORROWINGS

	Group	
	2016	2015
	RM	RM
<b>Secured – at amortised cost</b>		
Bank overdrafts	<b>2,522,367</b>	-
Bank loans	<b>6,970,101</b>	7,253,480
	<b>9,492,468</b>	7,253,480
Less: Amount due for settlement within 12 months (shown under current liabilities)	<b>(2,812,484)</b>	(400,000)
Amount due for settlement after 12 months	<b>6,679,984</b>	6,853,480

The bank overdrafts are repayable on demand and bear interest rates ranging from 8.15% to 8.35% per annum, which is repriced on a monthly basis. The bank overdrafts are secured by a debenture by way of a fixed and floating charge over all present and future assets of a subsidiary, a corporate guarantee provided by the Company and a subsidiary and a personal guarantee provided by a Director, Christopher Nghia Do.

The Group's bank loans comprised:

- a. A loan of RM6,970,101 (2015 : RM7,253,480). Monthly repayments of the same amount commenced on 31 January 2013 with a final repayment due on 31 January 2033. The loan is secured by a mortgage of the leasehold office building of a subsidiary and a corporate guarantee provided by the Company. The loan bears interest rates at 5.05% (2015 : 4.95%) per annum.
- b. As at 31 January 2015, there was a bank loan outstanding amounting to RM1,165,000 which was fully repaid in 2015. The loan was secured by a debenture comprising fixed and floating charge over all present and future assets of a subsidiary, a first charge over the Escrow Account opened with a financial institution acceptable to the bank and which were to be operated solely by the bank, a charge over the assets of a subsidiary, corporate guarantees provided by the Company and a subsidiary and a personal guarantee provided by a Director, Christopher Nghia Do. The loan bore interest rates of 4.36% per annum in year 2015.

The carrying amounts of the Group's borrowings approximate their fair values.

## 17 TRADE PAYABLES

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Trade payables – third parties	<b>49,613,342</b>	9,664,470	-	-
Amount due to an associate	<b>6,759,844</b>	7,199,877	-	-
Accruals for projects costs	<b>7,651,163</b>	36,163,005	-	-
Accruals for operating expenses	<b>267,228</b>	224,521	-	-
	<b>64,291,577</b>	53,251,873	-	-

The credit period granted by suppliers is 30 to 90 days (2015 : 30 days). No interest is charged on the outstanding balance.

Trade creditors, amount due to an associate and accruals principally comprise amounts outstanding for trade purchases and ongoing costs.

## 18 OTHER PAYABLES

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Accruals for exploration and evaluation costs	<b>4,192,503</b>	2,608,159	-	-
Amount owing to an associate	<b>911,889</b>	291,919	-	371
Amount owing to Directors (Note 5)	<b>17,229</b>	763	-	-
Amount owing to subsidiaries	-	-	<b>23,898,077</b>	11,553,299
Amount owing to subcontractors	<b>4,391,594</b>	3,284,130	-	-
Withholding tax	<b>244,753</b>	311,474	-	-
Value-added tax payables	<b>333,809</b>	77,627	-	-
Accruals	<b>1,854,633</b>	1,616,553	<b>299,708</b>	138,215
Others	<b>704,816</b>	1,158,562	<b>98,227</b>	142,566
	<b>12,651,226</b>	9,349,187	<b>24,296,012</b>	11,834,451

The amount owing to an associate represents advances which are unsecured, interest-free and repayable on demand.

The amount owing to Directors of the Company relates to reimbursable disbursements incurred for business use and are repayable on demand.

The amount owing to subcontractors relates to exploration and evaluation services provided for contractual obligations.

## 19 FINANCE LEASES

	Group			
	Minimum lease payments		Present value of minimum lease payments	
	2016 RM	2015 RM	2016 RM	2015 RM
Amounts payable under finance leases:				
Within one year	<b>152,006</b>	396,216	<b>141,008</b>	343,349
In the second to fifth years inclusive	<b>36,631</b>	264,116	<b>30,912</b>	243,633
	<b>188,637</b>	660,332	<b>171,920</b>	586,982
Less: Future finance charges	<b>(16,717)</b>	(73,350)	<b>N/A</b>	N/A
Present value of lease obligations	<b>171,920</b>	586,982	<b>171,920</b>	586,982
Less: Amount due for settlement within 12 months (shown under current liabilities)			<b>(141,008)</b>	(343,349)
Amount due for settlement after 12 months			<b>30,912</b>	243,633

The average lease term is 5 years. The average effective borrowing rate is 6.03% (2015 : 8.78%) per annum. Interest rates are fixed at the contract date, and thus expose the Group to fair value interest rate risk. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

The Group leases motor vehicles, computers equipment and machinery from non-related parties under finance leases. The lease agreements do not have renewal clauses but provide the Group with options to purchase the leased assets at nominal values at the end of the lease term.

The Group's obligations under finance lease are secured by the lessor' title to the leased asset (Note 10).

The fair value of the Group's lease obligations approximate their carrying amounts.

## 20 PROVISION FOR POST-EMPLOYMENT BENEFIT OBLIGATIONS

The Group provides post-employment benefits for its eligible employees in accordance with Indonesia Labour Act No. 13/2003.

The Group has no non-current assets held by a long-term employee benefit fund (entity) nor has any qualifying insurance policies nor hold any reimbursable right associated to any plan asset.

The post-employment benefit is funded by the Group's subsidiaries. The Group expects no payment will be made in financial year 2017. At 31 December 2016, the weighted-average duration of the post-employment benefits is 17.7 years (2015 : 18.9 years).

The amounts recognised in the Group's statement of financial position is determined as follows:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Present value of unfunded obligation	<b>2,883,687</b>	2,404,450
Unrecognised actuarial gains	<b>(231,312)</b>	(136,397)
Currency translation difference	<b>2,288</b>	(70,094)
Net liability recognised in the statement of financial position	<b>2,654,663</b>	2,197,959

Movements in the defined benefit obligations are as follows:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Balance at beginning of the year	<b>2,197,959</b>	1,758,639
Expenses for the year	<b>602,829</b>	489,011
Amount capitalised to oil and gas properties	<b>286,385</b>	252,321
Credit to other comprehensive income	<b>(338,011)</b>	(497,193)
Benefits paid	<b>(262,997)</b>	(30,829)
Currency translation difference	<b>168,498</b>	226,010
Balance at end of the year	<b>2,654,663</b>	2,197,959

## 20 PROVISION FOR POST-EMPLOYMENT BENEFIT OBLIGATIONS (CONT'D)

The amounts recognised in statement of profit or loss and other comprehensive income are as follows:

	Group	
	2016	2015
	RM	RM
Current service cost	561,860	693,887
Interest cost	167,924	117,825
Net actuarial losses (gains) recognised in the financial year	159,430	(70,380)
	<b>889,214</b>	741,332

The valuation of the post-employment benefit obligations is performed annually by independent actuaries, PT. Jasa Aktuaria Praptasentosa Gunajasa and PT. Padma Radya Aktuaria.

The principal assumptions used for the purpose of the actuarial valuations were as follows:

	Valuation at	
	2016	2015
Reference to mortality rate <sup>(1)</sup>	<b>TMI 2011/ TMI 111</b>	TMI 2011/ TMI 111
Discount rate	<b>8% - 8.5%</b>	9%
Future salary increases	<b>9% - 10%</b>	9% - 10%
Normal pension years	<b>55 years</b>	55 years

<sup>(1)</sup> TMI 2011/TMI 111 refers to a mortality table consisting of separate rates of mortality for male and female lives.

## 21 ADVANCES FROM A THIRD PARTY

In 2016 and 2015, the advances from a third party is unsecured and bears an interest rate of 10% per annum. The advances are repayable in April 2018.

## 22 PROVISION FOR DECOMMISSIONING

Provision for decommissioning relates mainly to the Group's obligation to remove and dismantle the oil and gas test drilling equipment for the exploration and evaluation activities. The Group expects to incur the liability at the time the facilities are permanently shut down and dismantled.

	<b>Group RM</b>
<b>Cost:</b>	
At 1 January 2015	1,954,541
Interest accretion charged to profit or loss (Note 30)	113,299
Currency translation difference	392,666
At 31 December 2015	2,460,506
Interest accretion charged to profit or loss (Note 30)	<b>125,985</b>
Currency translation difference	<b>115,248</b>
At 31 December 2016	<b>2,701,739</b>

## 23 SHARE CAPITAL

	<b>Group and Company</b>			
	<b>2016</b>	2015	<b>2016</b>	2015
	<b>Number of ordinary shares</b>		<b>RM</b>	RM
Issued and paid up:				
At beginning of the year	<b>283,800,000</b>	189,200,000	<b>97,691,412</b>	80,048,236
Issued for cash	-	94,600,000	-	18,060,843
Less: capitalised expense	-	-	-	(417,667)
At end of the year	<b>283,800,000</b>	283,800,000	<b>97,691,412</b>	97,691,412

Fully paid ordinary shares, which have no par value, carry one vote per share and a right to dividends as and when declared by the Company.

In 2015, the Company increased its issued and fully paid-up ordinary capital from RM80,048,236 to RM98,109,079 by the issuance of 94,600,000 new ordinary shares of SGD0.07 each arising from the Rights Issue on the basis of 1 Rights share for every 2 existing ordinary shares held.

## 24 TREASURY SHARES

	Group and Company			
	2016	2015	2016	2015
	Number of ordinary shares		RM	RM
At beginning of the year	-	-	-	-
Purchased during the year	200,000	-	38,268	-
Less: capitalised expense	-	-	-	-
At end of the year	200,000	-	38,268	-

During the year, the Company acquired 200,000 of its own shares through purchases on the Singapore Exchange. The total amount paid to acquire the shares was RM38,268 and it has been deducted from shareholders' equity. The shares are held as 'treasury shares'.

## 25 CURRENCY TRANSLATION RESERVE

Exchange differences relating to the translation from the functional currencies of the Group's foreign operations and the Company's operations into Malaysia Ringgit are brought to account by recognising those exchange differences in other comprehensive income and accumulating them in a separate component of equity under the header of currency translation reserve.

## 26 REVENUE

	Group	
	2016	2015
	RM	RM
Offshore Engineering sector - rendering of services and sale of products	333,752,105	69,757,815
Mobile Natural Gas sector - sale of natural gas	35,143,767	41,945,809
Renewable Energy - sale of rice husk briquettes	1,358,318	-
	370,254,190	111,703,624



**27 OTHER OPERATING INCOME**

	Group	
	2016	2015
	RM	RM
Exchange gains	-	11,446,142
Interest income	<b>74,512</b>	45,559
Gain on disposal of property, plant and equipment	<b>151,083</b>	43,824
Rental income from sub-lease of factory and office space	<b>382,213</b>	152,154
Write back of allowance	-	313,151
Write back of slow moving stocks	-	37,989
Insurance claim	<b>309,538</b>	-
Claims settlement by a subcontractor	-	4,631,822
Sundry income	<b>157,794</b>	977,303
	<b>1,075,140</b>	17,647,944

**28 FINANCE COSTS**

	Group	
	2016	2015
	RM	RM
Interest on bank borrowings	<b>348,041</b>	373,001
Interest on finance leases	<b>56,269</b>	85,318
Interest on bank overdrafts	<b>96,738</b>	106,413
Interest on advances from a third party	<b>384,246</b>	501,708
	<b>885,294</b>	1,066,440

## 29 INCOME TAX

	Group	
	2016	2015
	RM	RM
Current tax expenses		
- Current year tax expenses	<b>511,289</b>	615,637
- Adjustments recognised in the current year in relation to the current tax of prior years	<b>253,102</b>	55,467
Deferred tax benefits (Note 15)		
- Credit during the year	<b>88,774</b>	(1,142,603)
- Adjustments recognised in the current year in relation to the deferred tax of prior years	<b>(38,707)</b>	-
	<b>814,458</b>	(471,499)

The income tax on the results of the financial year varies from the amount of income tax determined by applying the Malaysia statutory rate of income tax on the results of the respective companies in the Group.

The total income tax (benefit) expense for the year can be reconciled to the accounting (loss) profit as follows:

	Group	
	2016	2015
	RM	RM
(Loss)/Profit before tax	<b>(32,901,389)</b>	12,102,057
Tax at the domestic income tax rate of 24% in Malaysia (2015 : 25%)	<b>(7,896,333)</b>	3,025,514
Effect of expenses that are not deductible in determining taxable profit	<b>9,581,685</b>	3,459,276
Effect of income that is exempt from taxation	<b>(1,376,244)</b>	(2,358,440)
Tax effect of share of result of associates	<b>438,042</b>	10,271
Effect of unused tax losses and tax offsets not recognised as deferred tax assets	<b>2,781,694</b>	(2,462,954)
Effect on offshore exemption for Hong Kong entity (Note A)	<b>(711,896)</b>	(1,789,178)
Effect of different tax rates of subsidiaries operating in other jurisdictions	<b>(2,216,885)</b>	(335,690)
Effect of tax concessions	-	(75,765)
Adjustments recognised in the current year in relation to the tax of prior years, net	<b>214,395</b>	55,467
	<b>814,458</b>	(471,499)

### Note A

A subsidiary, IEV International Limited, a company incorporated in Hong Kong, enjoyed a full tax exemption since year 2005 under Section 14 of the Hong Kong Inland Revenue Ordinance ("the Ordinance") and the Departmental Interpretation Practice Note 21 on the basis that the mode of business operations are wholly and exclusively outside Hong Kong. This tax exemption status is applicable to onward years unless the mode of business operations changes to be in Hong Kong and that the provisions of the current Hong Kong Tax Practice and provisions of the Ordinance are complied with.

### 30 (LOSS) PROFIT FOR THE YEAR

(Loss) Profit for the year has been arrived at after charging (crediting) the following items, not disclosed elsewhere in the financial statements:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Directors' remuneration		
- of the Company	<b>1,597,746</b>	1,976,690
- of the subsidiaries	<b>304,144</b>	284,470
Directors' fees		
- of the Company	<b>558,050</b>	614,005
Employee benefits expense (including Directors' remuneration and Directors' fees)	<b>10,824,228</b>	11,096,321
Defined contribution plans	<b>1,056,692</b>	745,614
Employee benefit expense recognised as cost of sales	<b>4,383,698</b>	2,086,492
Amortisation of intangible assets	<b>645,917</b>	568,130
Depreciation of property, plant and equipment	<b>4,908,963</b>	4,385,887
Depreciation, depletion and amortisation of oil and gas properties	<b>117,517</b>	-
Rental expenses	<b>1,376,824</b>	1,702,655
Provision of slow moving stocks	<b>34,901</b>	20,900
Inventories written off	<b>52,645</b>	-
Intangible assets written off	-	72,051
Property, plant and equipment written off	<b>2,307,317</b>	119,177
Impairment of oil and gas properties	<b>19,356,776</b>	-
Impairment of intangible assets	<b>1,367,824</b>	-
Interest accretion for abandonment obligation of offshore production facilities	<b>125,985</b>	113,399
Allowance for doubtful receivables	<b>2,570,766</b>	143,162
Exchange loss	<b>470,953</b>	-
Audit fees:		
Auditors of the Company	<b>212,196</b>	209,343
Other auditors	<b>458,127</b>	516,478
Non-audit fees:		
Auditors of the Company	<b>18,197</b>	18,284
Other auditors	<b>48,756</b>	40,705

### 31 DIVIDENDS

On 30 September 2015, an interim dividend of 0.36 Malaysian sen per share (total dividends RM1,019,622) was declared and paid to shareholders.

### 32 (LOSS) EARNINGS PER SHARE

(Loss) Earnings per share is calculated by dividing the Group's net (loss) profit attributable to the owners of the Company for the year by the weighted average number of ordinary shares in issue during the financial year as follows:

	<b>Group</b>	
	<b>2016</b>	2015
(Loss) Profit attributable to owners of the Company (RM)	<b>(33,565,837)</b>	12,659,247
Weighted average number of ordinary shares, after adjusting for notional bonus element in Rights Issue <sup>(1)</sup>	<b>283,691,803</b>	247,847,958
Basic (loss)/earnings per share (Malaysian sen)	<b>(11.83)</b>	5.11

<sup>(1)</sup> The weighted average number of ordinary shares has been adjusted for the financial year ended 2015 to take into effect the notional bonus element in the 94,600,000 Rights issued on 3 June 2015 (Note 23).

As there are no outstanding dilutive potential ordinary shares, the diluted earnings per ordinary share is accordingly the same as the basic earnings per ordinary share for the respective financial years.

### 33 OPERATING LEASE ARRANGEMENTS

The Group as lessee

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Minimum lease payments under operating leases recognised as expense during the year	<b>697,528</b>	939,028

At the end of the reporting period, the Group has outstanding commitments under non-cancellable operating leases, which fall due as follows:

	<b>Group</b>	
	<b>2016</b>	2015
	<b>RM</b>	RM
Within one year	<b>249,947</b>	960,975
In the second to fifth years inclusive	-	372,319

Operating lease payments represent rentals payable by the Group for certain of its office premises, apartment premises and motor vehicles. Leases are negotiated for a term ranging from more than one year and rental is fixed over the duration of the lease.

## 34 SEGMENT INFORMATION

The Group determines and presents operating segments based on information that is provided internally to the Chief Executive Officer (“CEO”), who is the Group’s chief operating decision maker. All operating segments’ operating results are reviewed regularly by the Group’s CEO to make decision about resources to be allocated to the segments and assess its performance, and for which discrete financial information is available.

For management purposes, the Group is organised into business units based on their products and services, and has four reportable operating segments – Offshore Engineering, Mobile Natural Gas, Exploration and Production and Renewable Energy. There are no other operating segments that have been aggregated to form the four reportable operating segments.

Segment revenue represents revenue generated from external customers and inter-segment sales. The accounting policies of these reportable segments are the same as the Group’s accounting policies described in Note 2. Segment profit represents the profit earned by each segment after allocation of central finance costs and share of results of associates. This is the measure reported to the chief operating decision maker for the purpose of resource allocation and assessment of segment performance.

For the purpose of monitoring segment performance and allocating resources between segments, the chief operating decision maker monitors the tangible, intangible and financial assets attributable to each segment.

All assets are allocated to reportable segments other than tax assets.

Information regarding each of the Group’s reportable segments is presented below.

34 SEGMENT INFORMATION (CONT'D)

Group	Offshore Engineering		Mobile Natural Gas		Exploration and Production		Renewable Energy		Consolidated	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
<b>Revenue</b>										
Total sales	341,887,317	85,866,278	35,387,221	41,945,809	-	-	1,358,318	-	378,632,856	127,812,087
Inter-segment sales	(8,135,212)	(16,108,463)	(243,454)	-	-	-	-	-	(8,378,666)	(16,108,463)
External sales	333,752,105	69,757,815	35,143,767	41,945,809	-	-	1,358,318	-	370,254,190	111,703,624
<b>Results</b>										
Segment results	(1,409,034)	23,709,888	(3,457,044)	(7,021,814)	(24,002,593)	(2,993,686)	(1,322,251)	(484,806)	(30,190,922)	13,209,582
Finance costs	(835,666)	(980,019)	(49,628)	(86,421)	-	-	-	-	(885,294)	(1,066,440)
Share of results of associates	(996,451)	67,314	(828,722)	(108,399)	-	-	-	-	(1,825,173)	(41,085)
(Loss) Profit before tax	(3,241,151)	22,797,183	(4,335,394)	(7,216,634)	(24,002,593)	(2,993,686)	(1,322,251)	(484,806)	(32,901,389)	12,102,057
Income tax (expense) benefit									(814,458)	471,499
(Loss) Profit for the year									(33,715,847)	12,573,556
(Loss) Profit attributable to:										
Owners of the Company									(33,565,837)	12,659,247
Non-controlling interests									(150,010)	(85,691)
(Loss) Profit for the year									(33,715,847)	12,573,556

34 SEGMENT INFORMATION (CONT'D)

Group	Offshore Engineering		Mobile Natural Gas		Exploration and Production		Renewable Energy		Consolidated	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
<b>Assets</b>										
Segment assets	91,308,797	93,457,805	23,289,370	25,530,035	55,583,071	65,747,875	8,360,856	8,224,729	178,542,094	192,960,444
Associates	579,940	1,576,391	365,189	1,193,911	-	-	-	-	945,129	2,770,302
Unallocated assets (a)									9,823,678	9,086,524
Consolidated total assets									189,310,901	204,817,270
<b>Liabilities</b>										
Segment liabilities	75,935,401	62,540,904	5,104,990	7,589,177	12,671,905	9,487,400	172,735	93,405	93,885,031	79,710,886
Unallocated liabilities (b)									1,232,011	621,393
Consolidated total liabilities									95,117,042	80,332,279
<b>Other information</b>										
Capital expenditure	786,532	896,091	611,200	2,874,959	7,332	18,163	872,632	4,416,724	2,277,696	8,205,937
Amortisation of intangible assets	204,206	152,524	27,219	25,336	414,492	390,270	-	-	645,917	568,130
Depreciation of property, plant and equipment	1,990,411	1,866,916	2,368,342	2,239,070	78,542	142,148	471,668	137,753	4,908,963	4,385,887
Depreciation, depletion and amortisation of oil and gas properties	-	-	-	-	117,517	-	-	-	117,517	-
Impairment of oil and gas properties	-	-	-	-	19,356,776	-	-	-	19,356,776	-
Impairment of intangible assets	-	-	-	-	1,367,824	-	-	-	1,367,824	-

### 34 SEGMENT INFORMATION (CONT'D)

- (a) Unallocated assets comprise tax recoverable, value-added tax receivables and deferred tax assets.
- (b) Unallocated liabilities comprise withholding tax, value-added tax payables, deferred tax liabilities and income tax payable.

#### Geographical information:

Segment revenue: Segment revenue is analysed based on the location of customers regardless of where the goods are produced.

Segment non-current assets: Segment non-current assets are analysed based on the location of those assets.

	Revenue		Non-current assets	
	2016	2015	2016	2015
	RM	RM	RM	RM
<b>Group</b>				
Malaysia	<b>320,565,403</b>	41,745,229	<b>12,735,286</b>	15,438,507
Indonesia	<b>36,708,998</b>	43,557,917	<b>74,903,832</b>	88,613,614
Vietnam	<b>1,358,318</b>	1,255,992	<b>7,563,308</b>	6,975,127
Hong Kong	-	-	<b>1,501,285</b>	1,838,832
India	<b>4,297,627</b>	9,160,022	-	-
Argentina	-	8,554,763	-	-
Singapore	<b>5,401,020</b>	-	-	-
China	<b>165,042</b>	2,542,695	-	-
Oman	-	1,874,781	-	-
Portugal	<b>1,160,623</b>	-	-	-
Thailand	<b>12,435</b>	1,117,457	-	-
Others	<b>584,724</b>	1,894,768	-	-
	<b>370,254,190</b>	111,703,624	<b>96,703,711</b>	112,866,080

#### **Information about major customers:**

Included in revenue arising from offshore engineering, mobile natural gas and renewable energy sectors are revenue of approximately RM319,066,124, RM20,006,219 and RM232,756 (2015 : RM32,233,804, RM14,112,174 and Nil) which arose from sales to the Group's largest customer in the respective sectors.



## 35 CONTINGENCIES AND LITIGATION

### Tax dispute

PT IEV Gas (“IEV Gas”) received a tax correction letter dated 9 October 2015 in relation to a value-added tax (“VAT”) matter in 2013 totalling IDR11.9 billion (approximately RM3.9 million) (comprising both penalty and underpayment claimed by the Tax Authority). IEV Gas received advice from its independent tax consultant in December 2015 and based on the advice that there is a good basis to object to the tax correction, IEV Gas made an objection to the Tax Authority in January 2016. In January 2017, IEV Gas received a letter from the Tax Authority rejecting the tax objection. As at 31 December 2016, the Tax Authority has collected IDR1.6 billion (approximately RM0.5 million) which has been recorded by IEV Gas as a tax recoverable, and no payment has been made by IEV Gas on VAT amount of IDR10.3 billion (approximately RM3.4 million). No provision has been set up as at 31 December 2016.

Based on the advice provided by its independent tax consultant, IEV Gas is confident that it will be able to avoid payment for the tax correction and recover the amount that has been collected by the Tax Authority.

## 36 IFRS CONVERGENCE IN 2018

Singapore-incorporated companies listed on the Singapore Exchange (SGX) will be required to apply a new Singapore financial reporting framework that is identical to the International Financial Reporting Standards (“IFRS”) for annual periods beginning on or after 1 January 2018. The Group will be adopting the new framework for the first time for financial year ending 31 December 2018, with retrospective application to the comparative financial year ending 31 December 2017 and the opening statement of financial position as at 1 January 2017 (date of transition).

Management is currently performing a detailed analysis of available policy choices, transition optional exemptions and transitional mandatory exceptions under IFRS 1, and it is currently impracticable to disclose any further information on the known or reasonably estimable impact to the Group’s financial statements in the period of initial application as the management has yet to complete its detailed analysis.



# Statistics of Shareholdings

as at 15 March 2017

Issued and paid-up capital :	SGD40,237,530.00
Number of issued shares :	283,800,000
Number of issued shares excluding treasury shares :	283,600,000
Number treasury shares :	200,000
Percentage of treasury shares :	0.071%
Voting rights :	On show of hands: 1 vote for each member On a poll: 1 vote for each ordinary share

## DISTRIBUTION OF SHAREHOLDINGS

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	%	NO. OF SHARES	%
1 - 99	5	0.46	223	0.00
100 - 1,000	35	3.22	18,227	0.01
1,001 - 10,000	251	23.11	2,056,200	0.72
10,001 - 1,000,000	769	70.81	84,463,150	29.78
1,000,001 AND ABOVE	26	2.40	197,062,200	69.49
<b>TOTAL</b>	<b>1,086</b>	<b>100.00</b>	<b>283,600,000</b>	<b>100.00</b>

## TWENTY LARGEST SHAREHOLDERS

NO.	NAME	NO. OF SHARES	%
1	HL BANK NOMINEES (SINGAPORE) PTE. LTD.	48,510,000	17.11
2	CHRISTOPHER NGHIA DO	36,428,158	12.84
3	UOB KAY HIAN PRIVATE LIMITED	12,174,392	4.29
4	CITIBANK NOMINEES SINGAPORE PTE. LTD.	11,896,500	4.19
5	OCBC SECURITIES PRIVATE LIMITED	8,887,400	3.13
6	PHILLIP SECURITIES PTE. LTD.	7,830,700	2.76
7	PERMBROOK PTY LIMITED	7,524,000	2.65
8	CROGAR PTY LIMITED	7,230,000	2.55
9	MUWORI PTY LIMITED	7,230,000	2.55
10	MUVUSI PTY LIMITED	7,230,000	2.55
11	KGI SECURITIES (SINGAPORE) PTE. LTD.	5,969,500	2.10
12	KHIEM TRONG DO	4,691,000	1.65
13	CIMB SECURITIES (SINGAPORE) PTE. LTD.	4,239,550	1.49
14	MAYBANK KIM ENG SECURITIES PTE. LTD.	3,527,500	1.24
15	ROZIA HANIS BINTI TUN HUSSEIN	3,133,000	1.10
16	POH CHENG SENG OR POH SENG KUI	3,000,000	1.06
17	NG KOK HIN	2,756,900	0.97
18	CHUA GEOK SWAN	2,310,300	0.81
19	CHAN MENG SOON	2,000,000	0.71
20	TENG CHUNG CHIN	1,850,000	0.65
<b>TOTAL</b>		<b>188,418,900</b>	<b>66.40</b>

# Substantial Shareholders

(As recorded in the Register of Substantial Shareholders as at 15 March 2017)

No	Name	Direct Interest		Deemed Interest	
		No. of shares	%	No. of Shares	%
1.	TAN SRI DATO' HARI N. GOVINDASAMY	-	-	54,856,500 <sup>(1)</sup>	19.34
2.	VIMALA J. GOVINDASAMY	-	-	54,856,500 <sup>(1)</sup>	19.34
3.	CHRISTOPHER NGHIA DO	36,428,158	12.84	10,673,392 <sup>(2)</sup>	3.76
4.	JANICE CRAWFORD	-	-	21,984,000 <sup>(3)</sup>	7.75
5.	CHRISTINE MUNRO	-	-	21,984,000 <sup>(4)</sup>	7.75

## Notes:

- (1) The deemed interest in 54,856,500 shares includes:
- 9,856,500 shares held by Tan Sri Dato' Hari N. Govindasamy and Vimala J. Govindasamy through a joint account in Citibank Nominees Singapore Pte. Ltd.; and
  - 45,000,000 shares held by Tan Sri Dato' Hari N. Govindasamy through HL Bank Nominees (Singapore) Pte. Ltd.
- (2) The deemed interest in 10,673,392 shares includes:
- 8,937,392 shares held by Majestic Megamax Sdn Bhd (99% owned by Christopher Nghia Do); and
  - 1,736,000 shares held by his spouse, Tran Thi Mai Thao.
- (3) Janice Crawford is one of the beneficial owners of each of the following corporations and is therefore deemed to be interested in:
- 7,524,000 shares held by Permbrook Pty Limited;
  - 7,230,000 shares held by Crogar Pty Limited; and
  - 7,230,000 shares held by Muvusi Pty Limited.
- (4) Christine Munro is one of the beneficial owners of each of the following corporations and is therefore deemed to be interested in:
- 7,524,000 shares held by Permbrook Pty Limited;
  - 7,230,000 shares held by Crogar Pty Limited; and
  - 7,230,000 shares held by Muwori Pty Limited.

## SHARES HELD BY PUBLIC

Based on the information provided to the Company as at 15 March 2017, approximately 49.23% of the issued and paid-up shares of the Company (excluding treasury shares) were held in the hands of the public as defined in the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited (the "**Catalist Rules**"). Accordingly, Rule 723 of the Catalist Rules has been complied with.

# Notice of *Annual General Meeting*

**NOTICE IS HEREBY GIVEN** that the annual general meeting of IEV Holdings Limited (the “**Company**”) will be held at Oriole Room, Level 4, Grand Copthorne Waterfront Hotel, 392 Havelock Road, Singapore 169663 on Friday, 28 April 2017 at 10.30 a.m. for the following business thereon:

## **As Ordinary Business**

1. To receive and adopt the Audited Financial Statements of the Company for the financial year ended 31 December 2016 and the Directors’ Statement together with the Auditors’ Report. **(Resolution 1)**
2. To re-elect Ms Joanne Rose Bruce who is retiring by rotation pursuant to Article 98 of the Constitution of the Company. **(Resolution 2)**
3. To re-elect Mr Kesavan Nair who is retiring by rotation pursuant to Article 98 of the Constitution of the Company.  
[See explanatory Note 1] **(Resolution 3)**
4. To approve the payment of Directors’ fees amounting to S\$162,000 for the financial year ending 31 December 2017, to be paid quarterly in arrears (2016: S\$204,000). **(Resolution 4)**
5. To re-appoint Messrs Deloitte & Touche LLP as auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 5)**
6. To transact any other ordinary business which may be properly transacted at an annual general meeting.

## **As Special Business**

To consider and, if thought fit, to pass the following as Ordinary Resolutions, with or without modifications:

### **7. Proposed renewal of Share Purchase Mandate**

THAT

- (a) for the purposes of the Companies Act (Cap. 50) (the “**Act**”), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire the issued and fully-paid ordinary shares in the capital of the Company (the “**Shares**”) not exceeding in aggregate the Maximum Limit (as defined below), at such price(s) as may be determined by the Directors from time to time up to the Maximum Price (as defined below), whether by way of:-
  - (i) on-market purchase(s) (each a “**Market Purchase**”) on the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”) through one (1) or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
  - (ii) off-market purchase(s) (each an “**Off-Market Purchase**”) effected pursuant to an equal access scheme or schemes as defined in Section 76C of the Act as may be determined or formulated by the Directors as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Act and the Listing Manual Section B: Rules of Catalist of the SGX-ST (the “**Catalist Rules**”);

# Notice of Annual General Meeting

and otherwise in accordance with all other laws and regulations, including but not limited to, the provision of the Share Purchase Mandate, the Constitution of the Company, the Act and the Catalist Rules as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the “**Share Purchase Mandate**”);

- (b) unless varied or revoked by the Company in a general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the date of the passing of this Resolution and expiring on the earlier of:-
- (i) the date on which the next annual general meeting (“**AGM**”) of the Company is held or required by law to be held;
  - (ii) the date on which the authority conferred by the Share Purchase Mandate is revoked or varied; or
  - (iii) the date on which the purchases or acquisitions of Shares by the Company pursuant to the Share Purchase Mandate are carried out to the full extent mandated;
- (c) in this Resolution:-

“**Maximum Limit**” means the number of Shares representing not more than ten per cent. (10%) of the total number of Shares as at the date of the passing of this Resolution, unless the Company has, at any time during the Relevant Period (as hereafter defined), effected a reduction of its share capital in accordance with the applicable provisions of the Act, in which event the total number of Shares shall be taken to be the total number of Shares as altered by the capital reduction. Any Shares which are held as Treasury Shares (if any) will be disregarded for purposes of computing the ten per cent. (10%) limit;

“**Relevant Period**” means the period commencing from the date on which the AGM of the Company at which this Resolution is passed and expiring on the date the next AGM is held or is required by law to be held, whichever is the earlier, after the date of this Resolution is passed;

“**Maximum Price**”, in relation to a Share to be purchased or acquired, means the purchase price (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) to be paid for the Share purchased or acquired pursuant to the Share Purchase Mandate, as determined by the Directors, which shall not exceed:-

- (i) in the case of a Market Purchase, 105% of the Average Closing Price of the Shares; and
- (ii) in the case of an Off-Market Purchase pursuant to an equal access scheme, 120% of the Highest Last Dealt Price of the Shares,

where:-

# Notice of *Annual General Meeting*

**“Average Closing Price”** means the average of the closing market prices of the Shares over the last five (5) market days on which transaction in the Shares were recorded, immediately preceding the date of the Market Purchase by the Company and deemed to be adjusted in accordance with the Catalist Rules for any corporate action which occurs after the relevant five (5) Market Days period;

**“Highest Last Dealt Price”** means the highest price transacted for a Share as recorded on the SGX-ST on the Market Day on which there were trades in the Shares immediately preceding the day of the making of the offer pursuant to the Off-Market Purchase;

**“Day of the making of the offer”** means the day on which the Company announces its intention to make an offer for an Off-Market Purchase, stating therein the purchase price (which shall not be more than the Maximum Price for an Off-Market Purchase calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

**“Market Day”** means a day which the SGX-ST is open for trading in securities.

- (d) the Directors of the Company and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he may consider necessary, expedient, incidental or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this Resolution.

[See explanatory Note 2]

**(Resolution 6)**

## 8. Authority to Allot and Issue Shares

THAT pursuant to Section 161 of the Act and Rule 806(2) of the Catalist Rules, the Directors of the Company be authorised and empowered to:

- I (i) allot and issue shares in the capital of the Company (whether by way of rights, bonus or otherwise); and/or
- (ii) make or grant offers, agreements or options (collectively, **“Instruments”**) that may or would require shares to be issued, including but not limited to, the creation and issue of (as well as adjustments to) options, warrants, debentures, convertible securities or other instruments convertible into shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

- II (notwithstanding that the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force,

provided always that:

# Notice of *Annual General Meeting*

- (a) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments, made or granted pursuant to this Resolution), shall not exceed one hundred per cent (100%) of the total number of issued shares in the capital of the Company (excluding treasury shares) (as calculated in accordance with sub-paragraph (b) below), of which the aggregate number of shares to be issued other than on a pro rata basis to the existing shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed fifty per cent (50%) of the total number of issued shares in the capital of the Company (excluding treasury shares) (as calculated in accordance with sub-paragraph (b) below);
- (b) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (a) above, the percentage of the total issued shares shall be based on the total number of issued shares in the capital of the Company (excluding treasury shares) at the time this Resolution is passed, after adjusting for:
  - (i) new shares arising from the conversion or exercise of any convertible securities outstanding at the time this authority is given;
  - (ii) (where applicable) new shares arising from exercising of share options or vesting of share awards which are outstanding and/or subsisting at the time of the passing of this Resolution, provided that the share options or share awards (as the case may be) were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and
  - (iii) any subsequent bonus issue, consolidation or subdivision of shares;
- (c) in exercising the authority conferred by this Resolution, the Directors shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by the SGX-ST), all applicable legal requirements under the Act and the Constitution for the time being of the Company;
- (d) the authority conferred by this Resolution shall, unless revoked or varied by the Company in general meeting, continue to be in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.  
[See Explanatory Note 3]

**(Resolution 7)**

# Notice of *Annual General Meeting*

9. **Authority to allot and issue shares pursuant to the IEV Holdings Performance Share Plan (the “Plan”)**

THAT pursuant to Section 161 of the Act, authority be and is hereby given to the Directors to offer and grant awards (“**Awards**”) in accordance with the provisions of the Plan and to allot and issue from time to time such number of Shares as may be required to be issued pursuant to the vesting of the Awards granted under the Plan, provided always that the aggregate number of Shares to be allotted and issued pursuant to the Plan, shall not exceed fifteen per cent (15%) of the total issued Shares of the Company (excluding treasury shares) on the date preceding the date of the relevant grant. Such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.  
[See Explanatory Note 4]

**(Resolution 8)**

By Order of the Board

Teo Meng Keong  
Company Secretary  
Singapore  
13 April 2017



**Explanatory Notes:**

(1) **Resolution 3**

Mr Kesavan Nair will, upon re-election as a Director of the Company, remain as the Chairman of the Nominating and the Remuneration Committees and a member of the Audit Committee. The Board of Directors considers him to be independent for the purpose of Rule 704(7) of the Catalyst Rules.

(2) **Resolution 6**

This is to empower the Directors of the Company to exercise all powers of the Company in purchasing or acquiring Shares pursuant to the terms of the Share Purchase Mandate. This authority will continue in force until the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting or the date on which the purchases or acquisitions of Shares pursuant to the Share Purchase Mandate are carried out to the full extent mandated, whichever is the earlier. Information relating to this proposed Resolution is set out in the Addendum dated 13 April 2017 (in relation to the proposed renewal of the Share Purchase Mandate) attached to the Company's Annual Report 2016.

(3) **Resolution 7**

This is to empower the Directors of the Company, effective until conclusion of the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to allot and issue shares, make or grant Instruments convertible into shares and to issue shares pursuant to such Instruments, without seeking any further approval from shareholders in general meeting but within the limitation imposed by this Resolution, for such purposes as the Directors may consider would be in the best interests of the Company. The aggregate number of shares (including shares to be made in pursuance of Instruments made or granted pursuant to this Resolution) to be allotted and issued would not exceed one hundred per cent (100%) of the total number of issued shares (excluding treasury shares) in the capital of the Company at the time of passing of this Resolution. For issue of shares (including shares to be made in pursuance of Instruments made or granted pursuant to this Resolution) other than on a pro-rata basis to existing shareholders, the aggregate number of shares (including shares to be made in pursuance of Instruments made or granted pursuant to this Resolution) to be allotted and issued shall not exceed fifty per cent (50%) of the total number of issued shares (excluding treasury shares) in the capital of the Company at the time of the passing of this Resolution.

(4) **Resolution 8**

This is to authorise the Directors of the Company, effective until conclusion of the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to offer and grant awards in accordance with the provisions of the Plan and to allot and issue shares under the Plan up to an amount not exceeding fifteen per cent (15%) of the Company's total number of issued shares (excluding treasury shares) in the capital of the Company on the date preceding the date of the relevant grant.

**Notes:**

1. (a) A member who is not a Relevant Intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one (1) proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy and each proxy must exercise the rights attached to a different class of shares held by such member. If no proportion of shareholdings is specified, the proxy whose name appears first shall be deemed to carry

# Notice of *Annual General Meeting*

one hundred per cent (100%) of the shareholdings of his its appointor and the proxy whose name appears after shall be deemed to be appointed in the alternate.

- (b) A member who is a Relevant Intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two (2) proxies, the number of shares in relation to which each proxy has been appointed shall be specified in the form of proxy and each proxy must exercise the rights attached to a different class of shares held by such member.

"Relevant Intermediary" has the meaning ascribed to it in Section 181 of the Act.

2. A proxy need not be a member of the Company.
3. If the member is a corporation, the instrument appointing the proxy must be under seal or the hand of its attorney duly authorised or in such a manner as appropriate under applicable laws.
4. A depositor's name must appear on the Depository Register maintained by The Central Depository (Pte) Limited as at seventy two (72) hours before the time appointed for holding the meeting in order for the Depositor to be entitled to attend and vote at the AGM.
5. The instrument appointing a proxy(ies) must be deposited at the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 50 Raffles Place, #32-01, Singapore Land Tower, Singapore 048623, not less than forty eight (48) hours before the time appointed for holding the AGM.

## **Personal data privacy:**

By submitting a proxy form appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

This notice has been prepared by the Company and its contents have been reviewed by the Company's sponsor, SAC Advisors Private Limited (the "**Sponsor**"), for compliance with the relevant rules of the Singapore Exchange Securities Trading Limited (the "**SGX-ST**"). The Sponsor has not independently verified the contents of this notice.

This notice has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this notice, including the correctness of any of the statements or opinions made, or reports contained in this notice.

The contact person for the Sponsor is Mr. Sebastian Jones, at 1 Robinson Road, #21-02 Singapore 048542, telephone (65) 6532 3829. SAC Capital Private Limited is the parent company of SAC Advisors Private Limited.



## IEV HOLDINGS LIMITED

(Incorporated in the Republic of Singapore  
- Company Registration No. 201117734D)

### Important :

1. A relevant intermediary (as defined in Section 181 of the Companies Act (Chapter 50)) may appoint more than two proxies to attend, speak and vote at the Annual General Meeting.
2. For CPF/SRS investors who have used their CPF monies to buy IEV Holdings Limited shares, this form of proxy is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by them. CPF/SRS investors should contact their respective Agent Banks if they have queries regarding their appointment as proxies.

### PROXY FORM

I/We, \_\_\_\_\_ (name) of \_\_\_\_\_  
\_\_\_\_\_ (address) being a member/members of IEV Holdings  
Limited (the "**Company**"), hereby appoint :

Name	Address	NRIC/Passport No.	Proportion of Shareholdings	
			No. of Shares	%

and/or (delete as appropriate)

Name	Address	NRIC/Passport No.	Proportion of Shareholdings	
			No. of Shares	%

or failing him/them, the Chairman of the Annual General Meeting of the Company ("**AGM**"), as my/our proxy/proxies to attend, speak and to vote for me/us on my/our behalf at the AGM to be held at Oriole Room, Level 4, Grand Copthorne Waterfront Hotel, 392 Havelock Road, Singapore 169663 on Friday, 28 April 2017 at 10.30 a.m. and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for/against the resolutions proposed at the AGM as indicated hereunder. In the absence of specific direction as to voting is given, the proxy/proxies may vote or abstain from voting at his/their discretion, as he/they may on any other matter arising at the AGM.

ORDINARY	ORDINARY BUSINESS	No. of Votes For*	No. of Votes Against*
Resolution 1	To receive and adopt the Audited Financial Statements of the Company for the financial year ended 31 December 2016 and the Directors' Statement together with the Auditors' Report		
Resolution 2	To re-elect Ms Joanne Rose Bruce as a Director of the Company		
Resolution 3	To re-elect Mr Kesavan Nair as a Director of the Company		
Resolution 4	To approve the payment of Directors' fees for the financial year ending 31 December 2017, to be paid quarterly in arrears		
Resolution 5	To re-appoint Messrs Deloitte & Touche LLP as auditors of the Company and authorise the Directors to fix their remuneration		
ORDINARY	SPECIAL BUSINESS	No. of Votes For*	No. of Votes Against*
Resolution 6	To approve the renewal of Share Purchase Mandate		
Resolution 7	To approve the authority to allot and issue shares		
Resolution 8	To approve the authority to allot and issue shares pursuant to the IEV Holdings Performance Share Plan		

\* Voting will be conducted by poll. If you wish to exercise all your votes "For" or "Against" the relevant resolution, please tick "X" in the relevant box provided. Alternatively, if you wish to exercise your votes both "For" and "Against" the relevant resolution, please indicate the number of shares in the boxes provided.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2017

\_\_\_\_\_  
Signature(s) / Common Seal of members(s)

Total Number of Shares held (Note 1)

**IMPORTANT: PLEASE READ NOTES OVERLEAF**

## **NOTES TO PROXY FORM: IMPORTANT**

1. Please insert the total number of Shares held by you. If you have shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number of shares. If you have shares registered in your name in the Register of Members of the Company (maintained by or on behalf of the Company), you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by you.
2.
  - (a) A member who is not a relevant intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one (1) proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy. If no proportion of shareholdings is specified, the proxy whose name appears first shall be deemed to carry one hundred per cent (100%) of the shareholdings of his/its appointor and the proxy whose name appears after shall be deemed to be appointed in the alternate.
  - (b) A member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act (Chapter 50).
3. A proxy need not be a member of the Company.
4. An investor who buy shares using CPF monies ("**CPF Investor**") and/or SRS monies ("**SRS Investor**") (as may be applicable) may attend and cast his vote(s) at the meeting in person. CPF and SRS Investors who are unable to attend the meeting but would like to vote, may inform their CPF and SRS Approved Nominees to appoint the Chairman of the meeting to act as their proxy, in which case, the CPF and SRS Investors shall be precluded from attending the meeting.
5. The instrument appointing a proxy or proxies must be deposited at the Share Registration office of the Company at Boardroom Corporate & Advisory Services Pte. Ltd., 50 Raffles Place, #32-01, Singapore Land Tower, Singapore 048623, not less than forty eight (48) hours before the time appointed for holding the meeting.
6. Completion and return of this instrument appointing a proxy or proxies shall not preclude a member from attending and voting at the meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy, to the meeting.
7. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of its attorney duly authorised or in such a manner as appropriate under applicable laws.
8. Where an instrument appointing a proxy or proxies is signed on behalf of the appointor by an attorney, the power of attorney (or other authority) or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
9. A corporation which is a member may by resolution of its directors or other governing body authorise such person as it thinks fit to act as its representative at the meeting, in accordance with Section 179 of the Companies Act (Chapter 50).

### **General:**

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies (including any related attachment). In addition, in the case of a member whose shares are entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at seventy two (72) hours before the time appointed for holding the meeting, as certified by The Central Depository (Pte) Limited to the Company.

### **Personal data privacy:**

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 13 April 2017.





## **IEV HOLDINGS LIMITED**

(Company Registration No.: 201117734D)

(Incorporated in the Republic of Singapore on 26 July 2011)

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