

ComfortDelGro Joint Venture with RATP Dev Selected to Operate and Maintain the Copenhagen Metro

- *KBH Metro Partner, the consortium formed by ComfortDelGro and RATP Dev, has been selected to operate and maintain the Copenhagen Metro, one of the world's most respected fully automated metro systems.*
- *The selection marks ComfortDelGro's second rail operation in Scandinavia, following the Group's earlier contract to operate and maintain the Stockholm Metro.*
- *The fully automated network spans 43km across four lines and 44 stations, and carried a record 135 million passengers in 2025. Operations are expected to commence in September 2027 under a 12-year contract with Metroselskabet, with an option to extend by a further three years. The contract is valued at DKK 17 billion (approximately S\$3.4 billion).*

Singapore, 31 August 2026 – ComfortDelGro Corporation Limited (SGX: C52) (“ComfortDelGro” or “the Group”), through KBH Metro Partner, its joint venture with RATP Dev, today announced that the consortium has been selected to operate and maintain the Copenhagen Metro.

The selection follows a competitive international tender and entrusts KBH Metro Partner with supporting Metroselskabet's ambition to deliver a metro that remains safe, reliable, sustainable, and future-ready as Copenhagen continues to grow.

The contract covers the operation and maintenance of the fully automated network, including four lines, 44 stations and 43km of track, and will support key modernisation and renewal projects planned over the coming years. It will run for 12 years until 2039, with an option to extend by a further three years, and is valued at DKK 17 billion (approximately S\$3.4 billion). The Copenhagen Metro is a high-capacity, driverless system that runs 24 hours a day, seven days a week. In 2025, it carried 135 million passengers, a record for the network. Contract signing is expected in September 2026, following completion of the statutory standstill period.

ComfortDelGro Managing Director / Group CEO, Mr Cheng Siak Kian, said: "This selection demonstrates how the rail expertise we have built in Singapore can be scaled into a repeatable model for international markets. Together with RATP Dev, we look forward to bringing our combined capabilities to Copenhagen and delivering safe, reliable and high-quality journeys for passengers every day."

ComfortDelGro Chairman, Mr Mark Greaves, said: "Growing our international public transport portfolio remains a core part of the Group's strategy. Following our entry into Stockholm, Copenhagen marks another

important step in expanding our presence in Scandinavia and building a more diversified and resilient business. This disciplined expansion supports sustainable growth and long-term value creation.”

This is the third ComfortDelGro - RATP Dev collaboration on automated metro projects. RATP Dev, a subsidiary of the RATP Group, is one of the world’s leading operators of high-capacity automated metros. It brings deep experience from complex urban networks in Paris, Lyon, Riyadh, Doha, and Sydney, including the extension and re-automation of Paris Metro Line 14 and the opening of Riyadh Metro Lines 1 and 2.

The Group has built strong expertise in advanced technology, predictive maintenance and live-network upgrades to sustain high service quality and operating efficiency. ComfortDelGro brings a proven record in automated metro operations, asset reliability and customer-centric innovation. Through its listed subsidiary SBS Transit, the Group operates Singapore’s North East Line, the world’s first fully automated heavy-rail metro; the Downtown Line, among the most reliable metro systems globally; and the fully automated Sengkang-Punggol LRT. It is also mobilising the upcoming Jurong Region Line. Outside Singapore, it operates Auckland One Rail in New Zealand and the Stockholm Metro, and is mobilising Grand Paris Express Line 15 South.

The selection extends ComfortDelGro’s growing international rail footprint and builds on the Group’s first entry into Scandinavia through Connecting Stockholm, which was awarded the Stockholm Metro operations and maintenance contract in January 2024. With this selection, ComfortDelGro’s rail network in operation and under mobilisation will exceed 420km — around five times the network when it first expanded its rail business overseas.

– END –

Media Contact Information:

Group Corporate Affairs
ComfortDelGro Corporation Limited
groupcorpcomms@comfortdelgro.com

About ComfortDelGro Corporation

ComfortDelGro is a leading multi-modal transport operator offering a comprehensive suite of transportation solutions. Our extensive network spans public transport including buses and rail, point-to-point transport with taxis and private hire cars as well as business-to-business mobility solutions. Every day, millions rely on our services across 13 countries including; Singapore, Australia, the United Kingdom, New Zealand, China, Ireland, Sweden, France, Malaysia, Spain, Portugal, Greece, and the Netherlands.

As a global operator, we play an important role in steering the transition towards a low-carbon economy. With around 66 percent of our owned fleet consisting of cleaner energy vehicles, we support governments and cities in enabling inclusive and sustainable transport systems. For our efforts, ComfortDelGro has been included in the Dow Jones Best-in-Class Asia Pacific Indices for seven consecutive years.