Taiga Building Products Ltd.

Condensed Interim Consolidated Financial Statements (Unaudited)

For the three months ended March 31, 2025 and 2024 (in Canadian dollars)

NOTICE TO SHAREHOLDERS

Under National Instrument 51-102, Part 4, subsection 4.3(3)(a), if an auditor has not performed a review of the interim financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The accompanying unaudited interim consolidated financial statements of Taiga Building Products Ltd. (the "Company") have been prepared by and are the responsibility of the Company's management.

The Company's independent auditor has not performed a review of these financial statements in accordance with the standards established by the Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditor.

Consolidated Balance Sheets (Unaudited)

| (in thousands of Canadian dollars) | | March 31, 2025 | March 31 2024 | | ,December 31 2024 |
|---|----|---|---|---|--|
| | | | | | |
| Assets | | | | | |
| Current: | | | | | |
| Cash and cash equivalents (Note 4) | \$ | 119,321 | \$ 61,686 | | 192,445 |
| Accounts receivable | | 204,711 206,633 | 204,805 | | 150,387 |
| Inventories (Note 5) Prepaid expenses | | 206,633 | 199,677 4,474 | | 178,986 3,750 |
| Current income tax assets | | 4,353 | 15,010 | | 4,895 |
| | | 538,331 | 485,652 | | 530,463 |
| Property, plant and equipment | | 119,351 | 118,439 | | 121,175 |
| Long term inventory (Note 5) | | 4,651 | | | 1,873 |
| Intangible assets | | 10.997 | 11.538 | | 11,318 |
| Goodwill | | 11,243 | 10,597 | | 11,253 |
| Long term investments | | 11,240 | 11,624 | | 11,998 |
| Deferred tax assets | | 5,614 | 5,434 | | 5,457 |
| | \$ | 701,944 | \$ 643,284 | | 693,537 |
| | | | | | |
| Liabilities and Shareholders' Equity Current: | ¢ | 121 462 | ¢ 129.900 | ¢ | 100 177 |
| Current: Accounts payable and accrued liabilities | \$ | 131,463 6 094 | | | 133,177 6 015 |
| Current: | \$ | 6,094 | 5,670 | | 6,015 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations | \$ | 6,094 137,557 | 5,670 134,470 | | 6,015 139,192 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations | \$ | 6,094 137,557 90,207 | <u>5,670</u> 134,470 89,387 | | 6,015 139,192 91,431 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Lease obligations Deferred gain | \$ | 6,094 137,557 90,207 1,975 | 5,670 134,470 89,387 2,094 | | 6,015 139,192 91,431 2,005 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations | \$ | 6,094 137,557 90,207 | <u>5,670</u> 134,470 89,387 | | 6,015 139,192 91,431 2,005 6,479 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Lease obligations Deferred gain Deferred tax liabilities | \$ | 6,094 137,557 90,207 1,975 6,346 | 5,670 134,470 89,387 2,094 5,469 | | 6,015 139,192 91,431 2,005 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Lease obligations Deferred gain Deferred tax liabilities | \$ | 6,094 137,557 90,207 1,975 6,346 3 | 5,670 134,470 89,387 2,094 5,469 123 | | 6,015 139,192 91,431 2,005 6,479 34 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Lease obligations Deferred gain Deferred tax liabilities Provisions | \$ | 6,094 137,557 90,207 1,975 6,346 3 | 5,670 134,470 89,387 2,094 5,469 123 | | 6,015 139,192 91,431 2,005 6,479 34 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Deferred gain Deferred tax liabilities Provisions Shareholders' Equity: Share capital (Note 7) | \$ | 6,094 137,557 90,207 1,975 6,346 3 236,088 | 5,670 134,470 89,387 2,094 5,469 123 231,543 | | 6,015 139,192 91,431 2,005 6,479 34 239,141 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Deferred gain Deferred tax liabilities Provisions Shareholders' Equity: | \$ | 6,094 137,557 90,207 1,975 6,346 3 236,088 122,477 | 5,670 134,470 89,387 2,094 5,469 123 231,543 122,477 | | 6,015 139,192 91,431 2,005 6,479 34 239,141 122,477 |
| Current: Accounts payable and accrued liabilities Current portion of lease obligations Deferred gain Deferred tax liabilities Provisions Shareholders' Equity: Share capital (Note 7) Accumulated other comprehensive income (Note 7) | \$ | 6,094 137,557 90,207 1,975 6,346 3 236,088 122,477 20,622 | 5,670 134,470 89,387 2,094 5,469 123 231,543 122,477 11,181 | | 6,015 139,192 91,431 2,005 6,479 34 239,141 122,477 18,984 |

Consolidated Statements of Earnings and Comprehensive Income (Unaudited)

| | | ended , | |
|---|----|------------|---------|
| (in thousands of Canadian dollars, except per share amounts) | | 2025 | 2024 |
| Sales | \$ | 399,937 \$ | 393,630 |
| Cost of sales | * | 362,450 | 351,631 |
| Gross margin | | 37,487 | 41,999 |
| Expenses: | | | |
| Distribution | | 8,442 | 7,993 |
| Selling and administration | | 15,629 | 17,230 |
| Finance (Note 8) | | 214 | (658) |
| Other expenses (income) | | (30) | (38) |
| | | 24,255 | 24,527 |
| Earnings before income tax | | 13,232 | 17,472 |
| Income tax expense (recovery) (Note 6) | | 3,410 | 4,711 |
| Net earnings for the year | \$ | 9,822 \$ | 12,761 |
| Other comprehensive income (Item that may be reclassified to net earnings) | | | |
| Exchange differences on translating foreign controlled entities | \$ | 1,638 \$ | 3,594 |
| Total comprehensive income for the year | \$ | 11,460 \$ | 16,355 |
| Basic and diluted net earnings per common share | \$ | 0.09 \$ | 0.12 |
| Weighted average number of common shares outstanding | | 107,945 | 107,953 |

Consolidated Statements of Changes in Shareholders' Equity (Unaudited)

For the year ended December 31, 2024

| | | | | | A | ccumulated Other | |
|---|-----|------------|----|----------|----|---------------------|---------------|
| | | • · · • | - | Retained | Co | omprehensive | |
| (in thousands of Canadian dollars) | Sha | re Capital | E | arnings | | Income | Total |
| Balance at December 31, 2023 | \$ | 122,509 | \$ | 265,322 | \$ | 7,587 | \$ 395,418 |
| Net earnings | | - | | 47,613 | | - | 47,613 |
| Shares purchased under the NCIB and cancelled | | (32) | | - | | - | (32) |
| Other comprehensive income | | - | | - | | 11,397 | 11,397 |
| Balance at December 31, 2024 | \$ | 122,477 | \$ | 312,935 | \$ | 18,984 | \$ 454,396 |

For the year ended December 31, 2025

| (in thousands of Canadian dollars) | Sha | re Capital | - | Retained Earnings | Accumulated Other omprehensive Income | Total |
|--|-----|------------|----|----------------------|--|----------------|
| Balance at December 31, 2024 | \$ | 122,477 | \$ | 312,935 | \$ 18,984 | \$ 454,396 |
| Net earnings Other comprehensive income | | - | | 9,822 - | 1,638 | 9,822 1,638 |
| Balance at March 31, 2025 | \$ | 122,477 | \$ | 322,757 | \$ 20,622 | \$ 465,856 |

Consolidated Statements of Cash Flows (Unaudited)

| | Year ended March 31, | | |
|--|-------------------------|------------|-----------|
| (in thousands of Canadian dollars) | | 2025 | 2024 |
| Cash provided by (used in): | | | |
| Operating: | | | |
| Net earnings | \$ | 9,822 \$ | 12,761 |
| Adjustments for non-cash items | | , . | , |
| Amortization | | 3,284 | 3,024 |
| Income tax expense | | 3,410 | 4,711 |
| Mark-to-market adjustment on financial instruments | | 400 | (120) |
| Change in provisions | | (31) | (28) |
| Loss (gain) on asset disposal | | - | (4) |
| Amortization of deferred gain | | (30) | (30) |
| Finance and subordinated debt interest expense | | 1,113 | (658) |
| Interest paid | | (899) | (822) |
| Income tax paid | | (3,159) | (5,085) |
| Changes in non-cash working capital (Note 11) | | (84,576) | (103,075) |
| Cash flows used by operating activities | | (70,666) | (89,327) |
| Investing: | | | |
| Purchase of property, plant and equipment | | (779) | (925) |
| Proceeds from disposition of property, plant and equipment | | - | 13 |
| Cash flows used in investing activities | | (779) | (912) |
| Financing: | | | |
| Repayment of lease obligations | | (1,643) | (1,634) |
| Repurchase of common shares | | - | (32) |
| Cash flows used in financing activities | | (1,643) | (1,666) |
| Effect of foreign exchange on cash | | (35) | 831 |
| Cash and Cash Equivalents - beginning of year | | 192,445 | 152,760 |
| Cash and Cash Equivalents - end of period | \$ | 119,321 \$ | 61,686 |

1. Nature of Operations

Taiga Building Products Ltd. ("Taiga" or the "Company") is an independent wholesale distributor of building products in Canada and the United States. Taiga operates within two reportable geographic areas, Canada and the United States. The Company's shares are listed for trading on the Toronto Stock Exchange.

Taiga is a Canadian corporation and its registered and records office is located at 20th floor, 250 Howe Street, Vancouver, British Columbia, Canada V6C 3R8.

2. Basis of Preparation

(a) <u>Statement of Compliance</u>

These condensed interim consolidated financial statements (the "Financial Statements") are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). Therefore, these financial statements comply with International Accounting Standards ("IAS") 34, *Interim Financial Reporting*.

These Financial Statements follow the same accounting policies and methods of application as our most recent annual financial statements. Accordingly, they should be read in conjunction with the annual consolidated financial statements for the year ended December 31, 2024, which have been prepared in accordance with IFRS as issued by the IASB.

These Financial Statements were authorized for issue on May 9, 2025 by the board of directors of the Company.

(b) Basis of Consolidation

These consolidated financial statements include the accounts of Taiga Building Products Ltd. and its subsidiaries. Subsidiaries are those entities which the Company controls by having the power to govern the financial and operational policies of the entity. Inter-company transactions and balances have been eliminated.

(c) Basis of Measurement

These consolidated financial statements have been prepared on an accrual basis and are based on historical costs, modified where applicable.

3. Significant Accounting Policies

The significant accounting policies that have been used in the preparation of these condensed consolidated interim financial statements are summarized in the Company's annual audited consolidated financial statements for the year ended December 31, 2024.

4. Cash and Cash Equivalents

| (in thousands of dollars) | March 31, 2025 | March 31, 2024 | December 31, 2024 |
|---------------------------|----------------|----------------|-------------------|
| Cash | 118,658 | 60,782 | 191,722 |
| Financing costs, net of | | | |
| amortization | 663 | 904 | 723 |
| Total | 119,321 | 61,686 | 192,445 |

On December 21, 2022, the Company entered into a new \$250 million senior secured revolving credit facility (the "Facility") with a syndicate of lenders led by the Bank of Montreal and including Scotiabank, Bank of America, TD Bank and CIBC. The Facility bears interest at variable rates plus variable margin, is secured by a first perfected security interest in all real and personal property of the Company and certain of its subsidiaries and matures on December 20, 2027. Taiga's ability to borrow under the Facility is based upon a defined percentage of accounts receivable and inventories. The terms, conditions, and covenants of the Facility have been met as at March 31, 2025.

Cash and cash equivalents include a short-term investment in GIC of \$37.1 million bearing interest of 3.55%, maturing on April 20th, 2025 and renews on a monthly basis.

5. Inventories

| (in thousands of dollars) | March 31, 2025 | March 31, 2024 | December 31, 2024 |
|---------------------------|----------------|----------------|-------------------|
| Allied building products | 42,078 | 40,829 | 37,241 |
| Lumber products | 122,615 | 115,842 | 104,481 |
| Panel products | 39,981 | 37,744 | 36,062 |
| Production consumables | 2,772 | 5,410 | 1,513 |
| Inventory provision | (813) | (148) | (311) |
| Total | 206,633 | 199,676 | 178,986 |

The Company's inventories are pledged as security for the revolving credit facility.

Long term inventory of \$4.7 million relates to the two properties, which are held for development and future sale.

6. Income Taxes

Income tax expense is comprised of:

| | Three months ended | Three months ended |
|---------------------------|--------------------|--------------------|
| (in thousands of dollars) | March 31, 2025 | March 31, 2024 |
| Current | 3,696 | 4,492 |
| Deferred | (286) | 219 |
| Total | 3,410 | 4,711 |

7. Shareholders' Equity

(a) <u>Authorized Share Capital</u>

Unlimited common shares without par value, unlimited class A common shares without par value, and unlimited class A and class B preferred shares without par value.

(b) Normal Course Issuer Bid

On September 4, 2024, the Company commenced a Normal Course Issuer Bid ("NCIB") for its common shares. Under the terms of the NCIB, the Company may purchase up to 5,397,226 of its then outstanding 107,944,523 common shares, representing 5% of the outstanding common shares. For the year ending December 31, 2024 the Company purchased 10,488 shares for \$32,405. These common shares purchased by the Company have been cancelled. During the three months ended March 31, 2025, the Company did not purchase any of its common shares under the NCIB. At March 31, 2025 there were 5,397,226 remaining common shares permitted to be purchased by the Company per the terms of the NCIB with an expiration on September 3, 2025.

(c) <u>Common Shares Issued</u>

| (in thousands of dollars, except number of shares) | Number of Shares | Amount |
|--|------------------|---------|
| Balance, December 31, 2024 | 107,944,523 | 122,477 |
| Shares purchased under NCIB and cancelled | | - |
| Balance, March 31, 2025 | 107,944,523 | 122,477 |

(d) Accumulated Other Comprehensive Income

Accumulated other comprehensive income consists of exchange differences arising on translation of entities that have a functional currency other than the Canadian dollar.

(e) Stock Options and Warrants

Taiga does not have stock options or warrants outstanding and has not granted or cancelled options or warrants during the current or prior period.

(g) <u>Major Shareholder</u>

Taiga's major shareholder is Avarga Limited ("Avarga"), holding 71.8% or 77,504,168 of the issued and outstanding common shares of the Company. Taiga's current chairman, Ian Tong, is the chief executive officer and a director of Avarga. Another of Taiga's directors, Dr. Kooi Ong Tong is also Avarga's executive chairman and a significant shareholder. Avarga is an investment holding company listed on the Singapore Exchange.

8. Finance Expense

The finance expense is comprised of:

| | Three months ended | Three months ended |
|---------------------------------------|--------------------|--------------------|
| _ (in thousands of dollars) | March 31, 2025 | March 31, 2024 |
| Interest earned on cash balances | (1,124) | (1,968) |
| Interest on leases and long-term debt | 1,278 | 1,250 |
| Amortization of financing costs | 60 | 60 |
| Total | 214 | (658) |

9. Commitments and Contingencies

Other Outstanding Legal Matters

The Company is involved in various non-material legal actions and claims arising in the course of its business. The financial impact individually or in aggregate resulting from these actions and claims is not expected to be significant. The individual and aggregate outcomes cannot be determined at this time.

10. Financial Instruments

The fair values of lease obligations are as follows:

| (in thousands of dollars) | March 31, 2025 | March 31, 2024 |
|---------------------------|----------------|----------------|
| Carrying amount | 91,419 | 89,560 |
| Fair value | 90,888 | 89,559 |

The fair value of the lease obligations was determined using current borrowing rates for similar debt instruments.

The Company acquired 7,000 units of shares for a private Asian Real Estate fund in March 2023. The investment is stated at fair value at each reporting date. The change in value represents the unrealized gains and losses on the portfolio investment.

| (in thousands of dollars) | March 31, 2025 | March 31, 2024 |
|---------------------------|----------------|----------------|
| Carrying amount | 9,607 | 9,546 |
| Fair value | 9,351 | 9,219 |

In December 2023, the Company invested in a private guaranteed bond bearing interest at 8% per annum, together with a share of revenues. The bond matures on December 29, 2026.

| (in thousands of dollars) | March 31, 2025 | March 31, 2024 |
|---------------------------|----------------|----------------|
| Carrying amount | 2,405 | 2,405 |
| Fair value | 2,405 | 2,405 |

The carrying amount of derivative financial instrument assets and liabilities are equal to their fair values as these instruments are re-measured to their fair values at each reporting date as follows:

| (in thousands of dollars) | March 31, 2025 | March 31, 2024 |
|---------------------------|----------------|----------------|
| Lumber futures | 40 | 28 |

Financial instruments measured at fair value are classified into one of three levels in the fair value hierarchy according to the relative reliability of the inputs used to estimate the fair values. The three levels of the fair value hierarchy are:

Level 1 - based on quoted prices in active markets for identical assets or liabilities;

Level 2 – based on inputs other than quoted prices that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); or

Level 3 – applies to assets and liabilities for inputs that are not based on observable market data, which are unobservable inputs.

Cash and cash equivalent are classified as level 1. Derivative financial instrument assets and liabilities are classified as level 1 and investments are classified as level 2 or 3.

Taiga Building Products Ltd. Notes to the Condensed Interim Consolidated Financial Statements (Unaudited) For the three months ended March 31, 2025 and 2024 (in Canadian dollars)

The following table summarizes the classification and carrying values of the Company's financial instruments at March 31, 2025 and 2024: *(in thousands of dollars)*

| At March 31, 2025 | Amortized Cost (Financial assets) | FVTPL | Amortized Cost (Financial liabilities) | Total |
|---|--------------------------------------|--------|---|---------|
| At March 51, 2025 | (Financial assets) | | (I maricial habilities) | |
| Financial assets: | | | | |
| Accounts receivable | 204,711 | - | - | 204,711 |
| Lumber futures ¹ | - | 40 | - | 40 |
| Long term investment | - | 11,757 | - | 11,757 |
| Total financial assets: | 204,711 | 11,797 | - | 216,508 |
| Financial liabilities: | | | | |
| Accounts payable & accrued liabilities | - | - | 131,463 | 131,463 |
| Current portion of lease obligation | - | - | 6,094 | 6,094 |
| Non-current portion of lease obligation | - | - | 90,207 | 90,207 |
| Total financial liabilities | - | - | 227,764 | 227,764 |

| (in thousands of dollars) | | | | | |
|---|--------------------------------------|--------|---|---------|--|
| At March 31, 2024 | Amortized Cost (Financial assets) | FVTPL | Amortized Cost (Financial liabilities) | Total | |
| Financial assets: | | | | | |
| Accounts receivable | 204,805 | - | - | 204,805 | |
| Lumber futures ¹ | - | 28 | - | 28 | |
| Long term investment | - | 11,624 | - | 11,624 | |
| Total financial assets: | 204,805 | 11,652 | - | 216,457 | |
| Financial liabilities: | | | | | |
| Accounts payable & accrued liabilities | - | - | 128,800 | 128,800 | |
| Current portion of lease obligation | - | - | 5,670 | 5,670 | |
| Non-current portion of lease obligation | - | - | 89,387 | 89,387 | |
| Total financial liabilities: | - | - | 223,857 | 223,857 | |

11. Changes in Non-Cash Working Capital

| (in thousands of dollars) | Three months ended March 31, 2025 | Three months ended March 31, 2024 |
|---|--------------------------------------|--------------------------------------|
| (Increase) Decrease in accounts receivable | (54,313) | (85,908) |
| (Increase) Decrease in inventories | (30,425) | (24,918) |
| (Increase) Decrease in prepaid expenses and other | 558 | 54 |
| Effect of foreign exchange on working capital | 1,607 | 3,539 |
| (Decrease) Increase in accounts payable and accrued liabilities | (2,003) | 4,158 |
| Total | (84,576) | (103,075) |

12. Seasonality

Taiga's sales are subject to seasonal variances that fluctuate in accordance with the normal home building season. Taiga generally experiences higher sales in the quarters ended June 30 and September 30 and reduced sales in the late fall and winter during its quarters ended December 31 and March 31 of each fiscal year.

13. Segmented Information

Taiga operates within one business segment and has two reportable geographic areas as follows:

| | Three months ended March 31, 2025 | | Three months ended March 31, 2024 | | |
|------------------------------------|--------------------------------------|------------|--------------------------------------|------------|--|
| (in thousands of dollars except %) | Sales | Percentage | Sales | Percentage | |
| Canada | 336,783 | 84.2% | 330,882 | 84.1% | |
| United States | 63,155 | 15.8% | 62,748 | 15.9% | |

During the three months ended March 31, 2025, Taiga's Canadian operations had export sales of \$35 million (three months ended March 31, 2024 - \$33.9 million). These export sales were primarily to the United States and Asia and are included as part of the Canadian segment in the table above.