NAM CHEONG LIMITED
(Incorporated in Bermuda)
(Company Registration Number 25458)

Unaudited Condensed Interim Financial Statements
For the Six Months Ended 30 June 2026

Content		**Page**

Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income

		The Group		
	Note	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000	Change %
Revenue	4	348,292	278,226	25%
Cost of sales		(211,196)	(136,878)	54%
Gross profit		137,096	141,348	(3%)
Other income	5	102,895	6,250	>100%
Selling and administrative expenses		(42,926)	(26,827)	60%
Other operating expenses	6	(4,931)	(1,380)	>100%
Operating profit		192,134	119,391	61%
Finance costs		(8,985)	(9,771)	(8%)
Share of results of equity accounted joint ventures, net of tax		1,684	3,987	(58%)
Share of results of equity accounted associates, net of tax		(973)	609	<(100%)
Profit before tax	6	183,860	114,216	61%
Income tax expense	7	(19,505)	(24,344)	(20%)
Profit for the financial period		164,355	89,872	83%

Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income (Cont'd)

	The Group		
	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000	Change %
Other comprehensive income/(loss)			
Fair value gain on financial assets through other comprehensive income	-	3,366	(100%)
Foreign currency translation gain/(loss) arising from foreign operations	6,175	(7,315)	<(100%)
Other comprehensive income/(loss) for the financial period, net of tax	6,175	(3,949)	<(100%)
Total comprehensive income for the financial period	170,530	85,923	98%
Profit attributable to:			
Owners of the parent	162,415	79,589	>100%
Non-controlling interest	1,940	10,283	(81%)
Profit for the financial period	164,355	89,872	83%
Total comprehensive income attributable to:			
Owners of the parent	168,590	75,640	>100%
Non-controlling interest	1,940	10,283	(81%)
Total comprehensive income for the financial period	170,530	85,923	98%
Earnings per share for profit for the period attributable to the owners of the Company			
Weighted average number of shares in issue (basic)	400,883,008	396,081,697	
Weighted average number of shares in issue (diluted)	404,084,745	399,282,225	
Basic earnings per share (Malaysia sen)	40.51	20.09	
Diluted earnings per share (Malaysia sen)	40.19	19.93	

n.m. : Not meaningful

Condensed Interim Statements of Financial Position

	Note	The Group 30.06.2026 RM'000	The Group 31.12.2025 RM'000	The Company 30.06.2026 RM'000	The Company 31.12.2025 RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	10	751,605	808,677	-	-
Subsidiaries		-	-	1,620,310	1,621,118
Associates		3,204	4,176	-	-
Joint ventures		7,954	6,271	-	-
		762,763	819,124	1,620,310	1,621,118
Current assets					
Inventories		285,293	212,919	-	-
Trade and other receivables	11	204,028	203,018	-	-
Contract asset		2,399	-	-	-
Prepayments		32,684	7,746	68	126
Cash and bank balances		225,954	193,416	235	121
Fixed deposits		8,938	9,371	-	-
Current tax recoverable		7,435	6,109	-	-
		766,731	632,579	303	247
TOTAL ASSETS		1,529,494	1,451,703	1,620,613	1,621,365
EQUITY AND LIABILITIES					
Equity					
Share capital	12	232	230	232	230
Share premium	12	597,253	590,109	597,253	590,109
Treasury shares		(8,326)	(4,097)	(8,326)	(4,097)
Other reserves		87,888	82,233	784,210	784,730
Retained earnings/ (Accumulated losses)		315,744	157,263	(16,580)	(4,795)
		992,791	825,738	1,356,789	1,366,177
Non-controlling interest		20,878	18,938	-	-
Total equity		1,013,669	844,676	1,356,789	1,366,177
Non-current liabilities					
Deferred tax liabilities		23,283	23,283	-	-
Borrowings	13	242,727	326,898	129,381	189,811
Lease liabilities		274	580	-	-
Trade and other payables	14	-	8,467	-	-
		266,284	359,228	129,381	189,811

Condensed Interim Statements of Financial Position (Cont'd)

		The Group		The Company	
		30.06.2026	31.12.2025	30.06.2026	31.12.2025
	Note	RM'000	RM'000	RM'000	RM'000
EQUITY AND LIABILITIES (Cont'd)					
Current liabilities					
Borrowings	13	97,528	98,548	22,298	22,666
Lease liabilities		766	903	-	-
Trade and other payables	14	98,216	108,381	84,526	15,203
Provision for financial guarantee		27,620	27,508	27,619	27,508
Current tax payable		25,411	12,459	-	-
		249,541	247,799	134,443	65,377
Total liabilities		515,825	607,027	263,824	255,188
TOTAL EQUITY AND LIABILITIES		1,529,494	1,451,703	1,620,613	1,621,365

Condensed Interim Statements of Changes in Equity

The Group	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Contributed surplus RM'000	Foreign currency translation reserve RM'000	Capital reserve RM'000	Fair value reserve RM'000	Share grant reserve RM'000	Retained earnings/ (Accumulated losses) RM'000	Equity attributable to owners of the Company RM'000	Non-controlling interest RM'000	Total equity RM'000
At 1 January 2026	230	590,109	(4,097)	-	75,752	359	-	6,122	157,263	825,738	18,938	844,676
Profit for the period	-	-	-	-	-	-	-	-	162,415	162,415	1,940	164,355
Transfer from subsidiary holdings	-	-	(4,229)	-	-	-	-	-	4,229	-	-	-
Other comprehensive income for the period :												
- Foreign currency translation differences	-	-	-	-	6,175	-	-	-	-	6,175	-	6,175
Issuance of :												
- Award Shares (Note 12)	2	7,144	-	-	-	-	-	(7,146)	-	-	-	-
Dividend paid to non-controlling interest of a subsidiary	-	-	-	-	-	-	-	-	(8,163)	(8,163)	-	(8,163)
Recognition of Share grant plan	-	-	-	-	-	-	-	6,626	-	6,626	-	6,626
At 30 June 2026	232	597,253	(8,326)	-	81,927	359	-	5,602	315,744	992,791	20,878	1,013,669
At 1 January 2025	227	586,604	(4,097)	3,937	109,052	359	(3,366)	2,055	(133,989)	560,782	13,780	574,562
Profit for the period	-	-	-	-	-	-	-	-	79,589	79,589	10,283	89,872
Other comprehensive (loss)/income for the period :												
- Fair value gain on financial asset	-	-	-	-	-	-	3,366	-	-	3,366	-	3,366
- Foreign currency translation differences	-	-	-	-	(7,315)	-	-	-	-	(7,315)	-	(7,315)
Issuance of :												
- Award Shares (Note 12)	1	1,773	-	-	-	-	-	(1,774)	-	-	-	-
Recognition of Share grant plan	-	-	-	-	-	-	-	2,090	-	2,090	-	2,090
At 30 June 2025	228	588,377	(4,097)	3,937	101,737	359	-	2,371	(54,400)	638,512	24,063	662,575

Condensed Interim Statements of Changes in Equity (Cont'd)

The Company	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Contributed surplus RM'000	Share grant reserve RM'000	Capital surplus RM'000	Accumulated losses RM'000	Equity attributable to owners of the Company RM'000
At 1 January 2026	230	590,109	(4,097)	-	6,122	778,608	(4,795)	1,366,177
Loss for the period	-	-	-	-	-	-	(11,785)	(11,785)
Transfer from subsidiary holdings	-	-	(4,229)	-	-	-	-	(4,229)
Issuance of Award Shares (Note 12)	2	7,144	-	-	(7,146)	-	-	-
Recognition of Share grant plan	-	-	-	-	6,626	-	-	6,626
At 30 June 2026	232	597,253	(8,326)	-	5,602	778,608	(16,580)	1,356,789
At 1 January 2025	227	586,604	(4,097)	3,937	2,055	778,608	(83,025)	1,284,309
Loss for the period	-	-	-	-	-	-	(6,477)	(6,477)
Issuance of Award Shares (Note 12)	1	1,773	-	-	(1,774)	-	-	-
Recognition of Share grant plan	-	-	-	-	1,125	-	-	1,125
At 30 June 2025	228	588,377	(4,097)	3,937	1,406	778,608	(89,502)	1,278,957

Condensed Interim Consolidated Statements of Cash Flows

	The Group	
	Half Year ended 30.06.2026 RM'000	**Half Year ended 30.06.2025 RM'000**
Operating activities		
Profit before tax	183,860	114,216
Adjustments for:		
Depreciation of property, plant and equipment	29,280	24,626
Dividend income	(1)	-
Gain on disposal of property, plant and equipment	(100,995)	-
Impairment losses on trade and other receivables reversed	(409)	(4,736)
Interest expense	8,985	9,771
Interest income	(1,321)	(985)
Share of results of equity accounted joint ventures, net of tax	(1,684)	(3,987)
Share of results of equity accounted associate, net of tax	973	(609)
Total adjustments	(65,172)	24,080
Operating cash before working capital changes	118,688	138,296
Changes in working capital:		
Changes in inventories	(72,373)	(36,400)
Changes in contract assets	(2,399)	-
Changes in receivables	(4,750)	2,047
Changes in prepayments	(24,944)	(5,534)
Changes in payables	(10,760)	(59,301)
Total changes in working capital	(115,226)	(99,188)
Cash from operations	3,462	39,108
Interest paid	(501)	(913)
Taxes paid, net of refund	(8,036)	(6,940)
Net cash (used in)/from operating activities	(5,075)	31,255

Condensed Interim Consolidated Statements of Cash Flows (Cont'd)

	The Group	
	Half Year ended 30.06.2026 RM'000	**Half Year ended 30.06.2025 RM'000**
Investing activities		
Repayment from associates	126	768
Repayment from/(to) joint ventures	3,863	(11,919)
Acquisition of property, plant and equipment	(8,662)	(29,880)
Proceeds from disposal of property, plant and equipment	137,912	-
Interest received	1,321	985
Dividend received	1	22,874
Acquisition of subsidiary, net of cash and cash equivalents	-	(9,788)
Proceed from redemption of debt instruments	-	5,710
Net cash from/(used in) investing activities	134,561	(21,250)
Financing activities		
Repayments of borrowings	(83,929)	(68,281)
Payments of interest on borrowings	(4,997)	(5,909)
Repayments of lease liabilities and interests	(472)	(452)
Decreased/(increased) in fixed deposits pledged as security	236	(149)
(Increased)/decreased in restricted cash with licensed banks	(421)	926
Dividend paid to non-controlling interests of a subsidiary	(8,163)	-
Net cash used in financing activities	(97,746)	(73,865)
Net changes in cash and cash equivalents	31,740	(63,860)
Effects of exchange fluctuations on cash and cash equivalents	180	447
Cash and cash equivalents at 1 January	183,141	120,044
Cash and cash equivalents at 30 June	215,061	56,631
Cash and cash equivalents comprise the following as at the statements of financial position date:		
Cash and bank balances	225,954	60,814
Fixed deposits with licensed banks	8,938	10,086
	234,892	70,900
Less: Restricted cash with licensed banks	(11,816)	(9,903)
Less: Restricted fixed deposits with licensed banks	(8,015)	(4,366)
Total cash and cash equivalents	215,061	56,631

Notes to the Condensed Interim Consolidated Financial Statements

1. Corporate information

Nam Cheong Limited ("the Company") is incorporated as a limited liability company and domiciled in Bermuda. The Company's shares are publicly traded on the Mainboard of the Singapore Exchange. These condensed interim consolidated financial statements as at and for the six months ended 30 June 2026 comprise the Company and its subsidiaries (collectively, "the Group").

The principal activities of the Company are those relating to investment holding. The principal activities of the Group are those of shipbuilding and vessel chartering.

2. Basis of preparation

The condensed interim financial statements for the six months ended 30 June 2026 have been prepared in accordance with IAS 34 Interim Financial Reporting of International Financial Reporting Standards ("IFRS"). The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with IFRS, except for the adoption of new and amended standards as set out in Note 2.1.

The financial statements are presented in Malaysia Ringgit ("RM") which is the Company's functional currency. All financial information is presented in RM and rounded to the nearest thousand, unless otherwise stated.

2.1. New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

2.2. Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the audited consolidated financial statements as at and for the year ended 31 December 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3. Seasonal operations

Other than the vessels utilisation of the chartering business which is affected by monsoon, the Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information

The Group is organised into the following main business segments:
(i) Shipbuilding
(ii) Vessel chartering
(iii) Others - investment holding and trading of vessel machineries

	Shipbuilding RM'000	Chartering RM'000	Others RM'000	Eliminations RM'000	Total RM'000
Half year ended 30 June 2026					
Revenue					
External revenue	89,710	258,582	-	-	348,292
Results					
Interest income	170	1,151	-	-	1,321
Depreciation of property, plant and equipment	(869)	(28,411)	-	-	(29,280)
Gain on disposal of property, plant and equipment	-	100,995	-	-	100,995
Impairment losses on trade and other receivables (made)/reversed	(1)	145	265	-	409
Finance costs	-	(5,912)	(3,073)	-	(8,985)
Share of results of joint ventures	-	-	1,684	-	1,684
Share of results of associates	-	-	(973)	-	(973)
Profit/(loss) before tax	25,377	175,916	(17,433)	-	183,860
As at 30 June 2026					
Additions to non-current assets	1,472	7,190	-	-	8,662
Investment in associate	-	-	3,204	-	3,204
Investment in joint ventures	-	-	7,954	-	7,954
Segment assets *	1,457,175	3,141,604	1,737,417	(4,814,137)	1,522,059
Segment liabilities **	1,191,343	2,654,202	647,666	(4,026,080)	467,131

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information (Cont'd)

	Shipbuilding RM'000	Chartering RM'000	Others RM'000	Eliminations RM'000	Total RM'000
Half year ended 30 June 2025					
Revenue					
External revenue	-	278,226	-	-	278,226
Results					
Interest income	193	792	-	-	985
Depreciation of property, plant and equipment	(756)	(23,870)	-	-	(24,626)
Impairment losses on trade and other receivables reversed	-	2,848	1,888	-	4,736
Finance costs	-	(5,539)	(4,232)	-	(9,771)
Share of results of joint ventures	-	-	3,987	-	3,987
Share of results of associates	-	-	609	-	609
(Loss)/Profit before tax	(3,223)	124,646	(7,207)	-	114,216
As at 31 December 2025					
Additions to non-current assets	66,536	39,222	-	-	105,758
Investment in joint ventures	-	-	6,271	-	6,271
Investment in associate	-	-	4,176	-	4,176
Segment assets *	1,153,048	2,495,811	1,662,214	(3,865,479)	1,445,594
Segment liabilities **	930,204	2,177,946	560,246	(3,097,111)	571,285

* Excludes current tax recoverable
** Exclude current tax payable and deferred tax liabilities

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information (Cont'd)

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	The Group	
	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000
Revenue		
Malaysia	205,260	273,293
Middle East	113,211	4,933
South East Asia	29,821	-
	348,292	278,226

	30.06.2026 RM'000	31.12.2025 RM'000
Non-current assets		
Malaysia	762,763	819,124
Singapore ^	-	-
	762,763	819,124

^ Less than RM1,000

Non-current assets information presented above consist of the following items as presented in the consolidated statement of financial position.

	30.06.2026 RM'000	31.12.2025 RM'000
Property, plant and equipment	751,605	808,677
Investment in associates	3,204	4,176
Investment in joint ventures	7,954	6,271
	762,763	819,124

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

5. Other income

	The Group	
	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000
Dividend income	1	-
Gain on disposal of property, plant and equipment	100,995	-
Impairment losses on trade and other receivables reversed (net)	409	4,736
Interest income	1,321	985
Miscellaneous	169	523
Rental income	-	6
	102,895	6,250

6. Profit before tax

	The Group	
	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000
The following amounts have been included in arriving at profit before tax:		
Cost of sales		
Depreciation of property, plant and equipment	28,135	23,610
Selling and administrative expenses		
Depreciation of property, plant and equipment	1,145	1,016
Other operating expenses		
Foreign exchange loss, net	4,931	1,380

7. Income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	The Group	
	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000
Current income tax expense:		
- Current year	19,491	27,142
- Under/(Over) provision in prior year	14	(2,798)
	19,505	24,344

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

8. Related party transactions

In addition to the related party information disclosed elsewhere in the condensed interim financial statements, the following are transactions with related parties made at terms agreed between the parties:

	The Group	
	Half Year ended 30.06.2026 RM'000	Half Year ended 30.06.2025 RM'000
Other related parties in which directors and key management have interest:		
- purchases	251	130
- rental expense	504	479

9. Net asset value

	The Group		The Company	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025
Net asset value per ordinary share (Malaysia sen)	247.5	206.8	338.3	342.2
Ordinary shares in issue (unit)	401,111,703	399,282,225	401,111,703	399,282,225

10. Property, plant and equipment

During the six months ended 30 June 2026, there were additions of property, plant and equipment amounting to RM8,662,000 (31 December 2025: RM85,906,000) and disposal of property, plant and equipment with a total carrying amount of RM36,917,000 (31 December 2025: RM18,314,000).

Included in the additions to property, plant and equipment is right-of-use assets of RM Nil (31 December 2025: RM RM2,086,000).

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

11. Trade and other receivables

	The Group		The Company	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025
	RM'000	RM'000	RM'000	RM'000
Current				
Trade receivables from:				
- third parties	170,514	167,651	-	-
- joint ventures	3,673	2,823	-	-
- associates	2,890	-	-	-
Less: Allowance for impairment losses				
- third parties	(6,117)	(7,332)	-	-
- joint ventures	(954)	(954)	-	-
	170,006	162,188	-	-
Amounts due from joint ventures (non-trade)	37,360	41,987	53	54
Amounts due from associates (non-trade)	1,156	1,288	-	-
Deposits and other receivables	9,113	10,330	-	-
Less: Allowance for impairment losses				
- amounts due from joint ventures (non-trade)	(10,139)	(10,106)	(53)	(54)
- amounts due from associate (non-trade)	(17)	(17)	-	-
- other receivables	(3,451)	(2,652)	-	-
	34,022	40,830	-	-
Total trade and other receivables	204,028	203,018	-	-

The aging analysis of trade receivables are as follows:

	30.06.2026 RM'000	Financial year of which respective sales were reported
The Group		
Not impaired:		
Not past due	44,956	2026
Past due 1 to 3 months	74,261	2026
Past due 3 to 6 months	32,996	2026
Past due more than 6 months	17,793	2023 - 2025
	170,006	
Past due and impaired	7,071	2016 - 2025
	177,077	

Receivables that were determined to be impaired as at 30 June 2026 are related to those which have been past due and have insufficient information to justify recoverability of the respective receivables, including those which are related to customers who are facing financial difficulties in fulfilling their obligations.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

11. Trade and other receivables (Cont'd)

Those receivables that were determined to be impaired were not from the Group's major customers. The Group has ceased to transact with customers which outstanding debts are deemed doubtful of collection.

As at even date, RM83.0 million (or 48.8%) of the net trade receivables of RM170.0 million in 1H2026 has been collected from the customers subsequent to 1H2026. The Group continues to monitor the aging and collection of receivables on an on-going basis. For those receivables which are past due and doubtful of collection, reminders have been sent to the relevant customers before issuance of demand letters and the recovery of debts via legal proceedings where necessary.

12. Share capital and share premium

	The Group and the Company			
	30.06.2026	**31.12.2025**	**30.06.2026**	**31.12.2025**
	'000	**'000**	**RM'000**	**RM'000**
Share capital	**Number of ordinary shares**			
Issued and fully paid				
At 1 January	399,349	393,465	230	227
Issuance of :				
- Award Shares pursuant to the NCMIP 2024	2,973	5,884	2	3
At 30 June/31 December	402,322	399,349	232	230

	The Group and the Company	
	30.06.2026	**31.12.2025**
Share premium	**RM'000**	**RM'000**
At 1 January	590,109	586,604
Issuance of :		
- Award Shares pursuant to the NCMIP 2024	7,144	3,505
At 30 June/31 December	597,253	590,109

Share premium is the amount subscribed for ordinary shares in the capital of the Company in excess of the nominal value.

On 8 April 2026, pursuant to the terms of the Nam Cheong Management Incentive Plan 2024 ("NCMIP 2024"), an aggregate of 2,973,042 Award Shares were issued and allotted by the Company.

On 9 April 2025 and 8 October 2025, pursuant to the terms of the NCMIP 2024, an aggregate of 5,884,000 Award Shares were issued and allotted by the Company.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

13. Borrowings

	The Group		The Company	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025
	RM'000	RM'000	RM'000	RM'000
Bilateral facilities debt (secured)	-	6,234	-	-
Term loan (secured)	79,513	77,184	-	-
Term loan (unsecured)	260,742	342,028	151,679	212,477
	340,255	425,446	151,679	212,477
Represented by:				
- Current	97,528	98,548	22,298	22,666
- Non-current	242,727	326,898	129,381	189,811
	340,255	425,446	151,679	212,477

Scheme of Arrangement in 2024 (the "2024 Scheme")

The Group and the Company obtained creditors' approval for the 2024 Scheme on 3 November 2023. The 2024 Scheme was subsequently sanctioned by the High Court of Malaya on 21 December 2023. Subsequently, on 29 February 2024, the proposed resolutions related to the restructuring was approved by the Company's shareholders at a Special General Meeting for inter alia the issuance of new shares pursuant to the restructuring. On 30 March 2024, the Group concluded the debt restructuring exercise via 2024 Scheme and the Debt Restructuring Master Agreement ("DRMA").

Following the issuance and allotment of the Conversion Shares, Settlement Shares and Placement Shares by the Company on 12 March 2024, and together with the payment of Conversion Cash by the Company to eligible creditors pursuant to the 2024 Scheme on or before 14 March 2024, the 2024 Scheme and the DRMA have become fully effective and unconditional on 30 March 2024.

Non-sustainable Debt

Pursuant to the 2024 Scheme, an aggregate of 176,193,435 Conversion Shares were allotted and issued at an issue price of S$0.40 per Conversion Shares to the Scheme Creditors in consideration of the repayment of outstanding debts and liabilities of the Company in accordance with the terms of the 2024 Scheme.

Bilateral Facilities Debt

The Group has on 30 March 2024 concluded the debt restructuring exercise. Pursuant to the 2024 Scheme, the maturity date of the Bilateral Facilities Debt has been restructured and extended up to 31 March 2031. In accordance with the DRMA, effective from 1 April 2026, the remaining balance of the Bilateral Facilities Debt as at 31 March 2026 has been converted to Tranche 2 RTL B, which is repayable over 5 annual instalments ranges between RM497,000 to RM1,863,000 per instalment commencing 31 March 2027.

Term Loan (Secured)

Pursuant to 2024 Scheme, RM21,932,080 of the Bilateral Facilities Debt was restructured as the Restructured Term Loan (Secured). The tenure of Restructured Term Loan ("RTL") 1A is from 30 March 2024 to 31 March 2031. Interest rates is charged at cost of funds plus 1 to 2% per annum. The principal of RTL 1A shall be repaid in 84 monthly instalments ranges between RM127,000 to RM468,000 per instalment commencing 30 April 2024.

Term Loan (Unsecured)

The Sustainable Debt was restructured as RTL 1B and RTL B respectively. The tenure of both RTL 1B and RTL B is from 30 March 2024 to 31 March 2031. Interest rates range between 3% to cost of fund plus 2% per annum. The principal of RTL 1B shall be repaid in 14 semi-annual instalments ranges between RM7,500,000 to RM27,500,000 per instalment commencing 30 September 2024. Whereas the principal of RTL B shall be repaid in 7 annual instalments ranges between RM13,000,000 to RM52,000,000 per instalment commencing 31 March 2025.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

13. Borrowings (Cont'd)

Security
The Bilateral facilities debts and Term Loan (Secured) are secured by the underlying assets, comprising leasehold lands, buildings and vessels with carrying amount of RM Nil (31 December 2025: RM5,164,000), RM Nil (31 December 2025: RM1,439,000) and RM109,509,000 (31 December 2025: RM110,587,000), respectively.

The Group intends to fulfil its payment obligations in the next 12 months via its cash and bank balances, collection from receivables and the positive cashflow expected to be generated from operations over the next 12 months. Barring any unforeseen circumstances, the Group is on track to fulfil its debt obligations.

14. Trade and other payables

	The Group		The Company	
	30.06.2026 RM'000	**31.12.2025 RM'000**	**30.06.2026 RM'000**	**31.12.2025 RM'000**
Non-current				
Trade payables - third parties	-	8,467	-	-
	-	8,467	-	-
Current				
Trade payables:				
- third parties	45,960	55,038	-	-
- associates	350	52	-	-
Amount due to subsidiaries (non-trade)	-	-	79,796	6,451
Amounts due to joint ventures (non-trade)	5,087	5,087	-	-
Amounts due to associates (non-trade)	119	113	-	-
Accrued expenses	12,571	16,336	721	1,473
Deposits and other payables	7,033	2,317	1	42
Interest payables	25,830	27,546	4,008	7,237
	96,950	106,489	84,526	15,203
Service tax payable	1,230	1,834	-	-
Withholding tax payable	36	58	-	-
	98,216	108,381	84,526	15,203
Total trade and other payables	98,216	116,848	84,526	15,203

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

15. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group and of the Company as at 30 June 2026 and 31 December 2025:

	The Group		The Company	
	30.06.2026 RM'000	31.12.2025 RM'000	30.06.2026 RM'000	31.12.2025 RM'000
Financial assets at amortised cost				
Trade and other receivables	204,028	203,018	-	-
Cash and bank balances	225,954	193,416	235	121
Fixed deposits	8,938	9,371	-	-
	438,920	405,805	235	121
Financial liabilities at amortised cost				
Bilateral facilities debt	-	6,234	-	-
Term loans	340,255	419,212	151,679	212,477
Lease liabilities	1,040	1,483	-	-
Trade and other payables	96,950	114,956	84,526	15,203
Provision for financial guarantee	27,620	27,508	27,619	27,508
	465,865	569,393	263,824	255,188

Other Information Required by Listing Rule Appendix 7.2

1. A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on preceding year.

   During the six months ended 30 June 2026, a total of 1,143,564 shares were transferred from subsidiary holdings to treasury shares of the Company. As at 30 June 2026, 1,210,349 shares were held as treasury shares by the Company (31 December 2025: 66,785 shares) .

2. A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

   During the six months ended 30 June 2026, a total of 1,143,564 shares were transferred from subsidiary holdings to treasury shares of the Company. As at 30 June 2026, no shares were held as subsidiary holdings by the Company (31 December 2025: 1,143,564 shares) .

3. Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard).

   The condensed consolidated statement of financial position of Nam Cheong Limited and its subsidiaries as at 30 June 2026 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six months then ended and certain explanatory notes have not been audited or reviewed.

4. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of matter).

   Not applicable.

5. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

   The accounting policies and methods of computation for the current reporting period adopted are consistent with those stated in the Annual Report for the financial year ended 31 December 2025.

6. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

   The accounting policies and methods of computation for the current reporting period adopted are consistent with those stated in the Annual Report for the financial year ended 31 December 2025.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

7. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Review of Group Performance

(a) Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income

1H2026 vs 1H2025

	1H2026				1H2025				Variance			
	Revenue RM'000	%	Gross Profit RM'000	Gross Profit Margin %	Revenue RM'000	%	Gross Profit RM'000	Gross Profit Margin %	Revenue RM'000	%	Gross Profit RM'000	%
Shipbuilding	89,710	26%	22,672	25%	-	-	-	-	89,710	n.m.	22,672	n.m.
Vessel Chartering	258,582	74%	114,424	44%	278,226	100%	141,348	51%	(19,644)	(7%)	(26,924)	(19%)
Total	348,292	100%	137,096	39%	278,226	100%	141,348	51%	70,066	25%	(4,252)	(3%)

For the six months ended 30 June 2026 ("1H2026"), the Group’s revenue increased by 25% from RM278.2 million in the previous corresponding six months ended 30 June 2025 ("1H2025") to RM348.3 million in 1H2026.

The shipbuilding segment recorded revenue of RM89.7 million in 1H2026, mainly attributed to sale and delivery of one vessel as well as progressive revenue recognition of shipbuilding revenue from one vessel during the period. There was no vessel scheduled for delivery in 1H2025.

The Group’s revenue from the vessel chartering segment decreased by 7% from RM278.2 million in 1H2025 to RM258.6 million in 1H2026, mainly due to lower utilisation of the accommodation vessels, which was cushioned by the higher overall vessel utilisation rate from 58% in 1H2025 to 65% in 1H2026.

Gross profit decreased 3% year-on-year (“yoy”) to RM137.1 million in 1H2026, mainly due to decrease in gross profit from the vessel chartering segment, partially offset by the gross profit from the shipbuilding segment. The gross profit margin for vessel chartering segment decreased to 44% in 1H2026 from 51% in 1H2025, mainly due to higher operating costs for the Group’s vessels deployed in the Middle East, as well as lower utilisation of the accommodation vessels during the period.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

7. (Cont'd)

Review of Group Performance (Cont'd)
(a) Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income (Cont'd)

1H2026 vs 1H2025 (Cont'd)

Other income was higher at RM102.9 million in 1H2026 as compared to RM6.3 million recorded in 1H2025, mainly due to the gain on disposal of vessels of RM101.0 million during the period.

Selling and administrative expenses increased by 60% yoy to RM42.9 million in 1H2026 from RM26.8 million in 1H2025, mainly due to the increase in staff cost as well as marketing expenses.

Other operating expenses of RM4.9 million for 1H2026 was higher than RM1.4 million recorded in 1H2025, mainly due to higher foreign exchange loss during the period.

Finance costs decreased to RM9.0 million in 1H2026 as compared to RM9.8 million recorded in 1H2025 in tandem with the decrease in borrowings.

Share of profit of equity accounted joint ventures of RM1.7 million in 1H2026 was lower than share of profit of RM4.0 million recorded in 1H2025, mainly due to higher operating cost during the period. Whereas, share of loss of associates of RM1.0 million in 1H2026 was lower as compared to the share of profit of RM0.6 million in 1H2025 mainly due to lower level of construction activities during the period.

As a result of the above, the Group recorded a higher net profit after tax of RM164.4 million in 1H2026 as compared to a net profit after tax of RM89.9 million in 1H2025. Excluding certain non-core other income, other operating expenses as well as share of results from joint ventures and associates, core profit from shipbuilding, vessel chartering and vessel sales increased to RM166.7 million in 1H2026 from RM80.4 million in 1H2025.

(b) Condensed Interim Statements of Financial Position (Group)

Total Assets
Total assets of the Group increased by 5% or RM77.8 million from RM1.45 billion as at 31 December 2025 ("FY2025") to RM1.53 billion as at 30 June 2026 ("1H2026") mainly due to the following:

(i) Inventories increased by RM72.4 million from RM212.9 million as at FY2025 to RM285.3 million as at 1H2026, mainly due to vessel under construction during the period;

(ii) Cash and bank balances increased by RM32.6 million from RM193.4 million as at FY2025 to RM226.0 million as at 1H2026, mainly due to the collection from customers during the period; and

(iii) Prepayment increased by RM25.0 million from RM7.7 million as at FY2025 to RM32.7 million as at 1H2026, maily due to prepayment made for the purchase of engines, equipment, tools and consumables in relation to the Group's vessels.

The increased in total assets was partially offset by the following:

(i) Property, plant and equipment decreased by RM57.1 million from RM808.7 million as at FY2025 to RM751.6 million as at 1H2026, mainly due to disposal of assets amounting to RM36.9 million.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

7. (Cont'd)

Review of Group Performance (Cont'd)
(b) Condensed Interim Statements of Financial Position (Group) (Cont'd)

Total Liabilities
Total liabilities of the Group decreased by 15% or RM91.2 million from RM607.0 million as at FY2025 to RM515.8 million as at 1H2026 mainly due to the following:

(i) Borrowings decreased by RM85.1 million from RM425.4 million as at FY2025 to RM340.3 million as at 1H2026, mainly due to the repayments of restructured term loans during the period; and

(ii) Trade and other payables decreased by RM18.6 million from RM116.8 million as at FY2025 to RM98.2 million as at 1H2026, mainly due to settlement of payables during the period.

(c) Condensed Interim Consolidated Statements of Cash Flows

1H2026
Net cash used in operating activities of RM5.1 million in 1H2026 was mainly due to increased in inventories during the period.

Net cash from investing activities of RM134.6 million in 1H2026 was mainly due to the proceeds received from disposal of property, plant and equipment of RM137.9 million, which was partially offset by the payment made for acquisition of property, plant and equipment.

Net cash used in financing activities of RM97.7 million in 1H2026 was mainly due to the repayments of borrowings during the period.

8. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

There is no material change from the previous prospect statement.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

9. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

Following Petronas' commitment in January to maintain domestic output at about two million barrels of oil equivalent per day through 2028, offshore spending in Malaysia has been rising across several operators[1]. In February, PTTEP took a final investment decision on the Sirung and Chenda fields in block SK405B offshore Sarawak, its first new field development in Malaysia, which will produce about 15,000 barrels per day from 2028[2]. In August, Shell announced a final investment decision on the third phase of the Malikai deepwater field offshore Sabah, which will lift the field's output by 60%[3].

Beyond Malaysia, offshore activity and the demand for OSVs remains strong, with marketed utilisation of the global OSV fleet projected to reach 77% in 2026 and exceed 79% in 2027. At the same time, OSV supply continues to remain tight, with more than half of the global operational OSV fleet over 15 years old as at May 2026[4].

[1] New Straits Times, 29 January 2026
[2] PTTEP media release, 10 February 2026
[3] The Edge Malaysia, 5 August 2026
[4] Westwood Energy: Offshore vessel fleets tighten amid sustained supply discipline, 21 May 2026

10. Dividend

(a) Current Financial Period Reported On
Any dividend declared for the current financial period reported on?
None.

(b) Corresponding Period of the Immediately Preceding Financial Year
Any dividend declared for the corresponding period of the immediately preceding financial year?
None.

(c) Date payable
Not applicable.

(d) Books closure date
Not applicable.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

11. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision

No dividend has been declared in the period under review as the Company is working through its restructuring arrangement and wishes to enhance the financial strength of the Company.

12. General mandate relating to interested person transactions

The Group has not obtained a general mandate from shareholders for interested person transactions.

13. Confirmation pursuant to Appendix 7.7 under Rule 720(1) of the Listing Manual

The Board of Directors of Nam Cheong Limited hereby confirms that the undertakings from all its directors and executive officers as required in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual were procured.

14. Confirmation from the Board

We, the undersigned, hereby confirm that to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the unaudited financial statements of the Group and of the Company for the six months ended 30 June 2026 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Tan Sri Datuk Tiong Su Kouk
Executive Chairman

Tiong Chiong Hiiung
Executive Vice Chairman cum Finance Director

13 August 2026