APPOINTMENT OF LIQUIDATORS FOR MEMBER'S VOLUNTARY LIQUIDATION OF DORMANT WHOLLY-OWNED SUBSIDIARY

SIA Engineering Company Limited ("SIAEC") wishes to announce that liquidators have been appointed for the voluntary liquidation of NexGen Network (2) Holding Pte. Ltd. ("NGN2") ("Voluntary Liquidation"). NGN2 is a dormant wholly-owned subsidiary of SIAEC incorporated in Singapore.

The Voluntary Liquidation is not expected to have any material impact on the consolidated net tangible assets per share and earnings per share of the SIAEC Group for the financial year ending 31 March 2026.

None of the Directors and controlling shareholders of SIAEC has any interest, direct or indirect, in the Voluntary Liquidation, other than through their shareholdings (if any) in SIAEC.

BY ORDER OF THE BOARD

Lu Ling Ling
Company Secretary
10 December 2025
Singapore