



Reclaims Global Limited

绿达环球有限公司

Company Registration No. 201834755M

Registered Address: 10 Tuas South Street 7 Singapore 637114

**Condensed Interim Financial Statements for the Six Months and Full Year Ended 31 January 2025
("FY2025")**

This announcement has been reviewed by the Company's sponsor, SAC Capital Private Limited (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms Audrey Mok (Telephone no.: (65) 6232 3210) at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542.

Reclaims Global Limited (the "**Company**" and together with its subsidiaries, the "**Group**") was listed on the Catalist of the SGX-ST on 11 March 2019, pursuant to an initial public offering (the "**IPO**") exercise. The Group is an eco-friendly integrated service provider in the construction industry, specialising in the recycling of construction and demolition waste, customisation of excavation solutions and operating fleet management. The Group's business is organised into three main business segments as follows: (1) recycling; (2) excavation services; and (3) logistics and leasing. Since 2009, the Group has built an established reputation and a proven track record for effective execution and timely delivery of services of different nature and scales.

Table of Contents

A. Condensed interim consolidated statement of profit or loss and other comprehensive income.....	3
B. Condensed interim statements of financial position	4
C. Condensed interim consolidated statement of cash flows	5
D. Condensed interim statements of changes in equity	6
E. Notes to the condensed interim consolidated financial statements	7
F. Other information required by Catalyst Rule Appendix 7C	15

	Note	Group					
		6 months ended 31 January 2025 S\$'000	6 months ended 31 January 2024 S\$'000	Increase/ (Decrease) %	12 months ended 31 January 2025 S\$'000	12 months ended 31 January 2024 S\$'000	Increase/ (Decrease) %
Revenue	4	25,454	13,589	87.3	44,415	24,311	82.7
Interest income		70	95	(26.3)	144	189	(23.8)
Other gains		112	306	(63.4)	217	537	(59.6)
Cost of materials, services and consumables		(14,540)	(7,463)	94.8	(24,724)	(12,596)	96.3
Other losses		(413)	(215)	92.1	(413)	(315)	31.1
Finance costs		(1)	(11)	(90.9)	(5)	(30)	(83.3)
Depreciation expense		(915)	(916)	(0.1)	(1,812)	(1,806)	0.3
Depreciation of right-of-use-asset		(127)	(127)	-	(253)	(253)	-
Employee benefits expense		(4,426)	(3,113)	42.2	(7,358)	(5,778)	27.3
Other expenses		(2,172)	(1,505)	44.3	(3,757)	(2,757)	36.3
Profit before tax from operations	6	3,042	640	375.3	6,454	1,502	329.7
Income tax expense	7	(375)	136	N.M.	(887)	14	N.M.
Profit from operations, net of tax		2,667	776	243.7	5,567	1,516	267.2
<u>Other comprehensive income:</u> Items that may be reclassified subsequently to profit or loss: Exchange differences on translating foreign operations, net of tax		-	-	N.M.	-	(3)	N.M.
Total comprehensive income attributable to owners of the Company		2,667	776	243.7	5,567	1,513	267.9
Earnings per share ("EPS") for profit of the period attributable to the owners of the Company: Basic and diluted* (SGD in cent)		2.04	0.59		4.25	1.16	

* Diluted EPS is the same as basic EPS as no potential dilutive ordinary shares exist during the respective financial periods.

N.M. – Not meaningful.

B) Condensed interim statements of financial position

	Note	Group		Company	
		As at 31 January 2025 S\$'000	As at 31 January 2024 S\$'000	As at 31 January 2025 S\$'000	As at 31 January 2024 S\$'000
ASSETS					
Non-current assets					
Property, plant and equipment	10	10,201	9,826	-	-
Right-of-use assets		2,726	2,977	-	-
Investments in subsidiaries		-	-	15,327	15,327
Total non-current assets		12,927	12,803	15,327	15,327
Current assets					
Inventories		12	16	-	-
Trade and other receivables		8,223	7,835	7,457	3,792
Other assets, current		5,281	3,619	-	19
Cash and cash equivalents		13,986	10,508	3,943	6,301
Total current assets		27,502	21,978	11,400	10,112
Total assets		40,429	34,781	26,727	25,439
EQUITY AND LIABILITIES					
Equity					
Share capital	12	19,388	19,388	19,388	19,388
Retained earnings		14,370	10,375	779	603
Total equity		33,758	29,763	20,167	19,991
Non-current liabilities					
Deferred tax liabilities		744	644	-	-
Total non-current liabilities		744	644	-	-
Current liabilities					
Income tax payable	11	970	180	28	30
Loans and borrowings		-	285	-	-
Lease liabilities, current		-	204	-	-
Trade and other payables		4,957	3,705	6,532	5,418
Total current liabilities		5,927	4,374	6,560	5,448
Total liabilities		6,671	5,018	6,560	5,448
Total equity and liabilities		40,429	34,781	26,727	25,439

C) Condensed interim consolidated statement of cash flows

	Group	
	12 months ended 31 January 2025 S\$'000	12 months ended 31 January 2024 S\$'000
Cash flows from operating activities		
Profit before tax	6,454	1,502
Adjustments for:		
Interest income	(144)	(189)
Interest expense	5	30
Allowance for trade receivables, net	413	164
Depreciation of property, plant and equipment	1,812	1,806
Depreciation of right-of-use-assets	253	253
Losses on fair value changes of investment at FVTPL	-	154
Gain on disposal of plant and equipment	(122)	(108)
Net effect of exchange rate changes in consolidating subsidiary	-	(3)
Operating cash flows before changes in working capital	8,671	3,609
Inventories	4	4
Trade and other receivables	(801)	231
Other assets, current	(1,664)	329
Trade and other payables	1,252	477
Net cash flows from operations	7,462	4,650
Income taxes refund/(paid)	3	(437)
Net cash flows from operating activities	7,465	4,213
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,339)	(1,435)
Proceeds from disposal of property, plant and equipment	274	407
Interest income received	144	189
Net cash flows used in investing activities	(1,921)	(839)
Cash flows from financing activities		
Dividends paid	(1,572)	(1,310)
Interest expense paid	(5)	(30)
Repayment of borrowings	(285)	(856)
Lease liabilities – principal portion paid	(204)	(550)
Net cash flows used in financing activities	(2,066)	(2,746)
Net increase in cash and cash equivalents	3,478	628
Cash and cash equivalents, beginning balance	10,508	9,880
Cash and cash equivalents, ending balance	13,986	10,508

D) Condensed interim statements of changes in equity

GROUP	Total equity S\$'000	Share capital S\$'000	Retained earnings S\$'000	Other reserve S\$'000
FY2025				
Balance at 1 February 2024	29,763	19,388	10,375	-
Total comprehensive income for the year	5,567	-	5,567	-
Dividends paid	(1,572)	-	(1,572)	-
Balance at 31 January 2025	33,758	19,388	14,370	-
FY2024				
Balance at 1 February 2023	29,560	19,388	10,169	3
Total comprehensive income for the year	1,513	-	1,516	(3)
Dividends paid	(1,310)	-	(1,310)	-
Balance at 31 January 2024	29,763	19,388	10,375	-

COMPANY	Total equity S\$'000	Share capital S\$'000	Retained earnings S\$'000
FY2025			
Balance at 1 February 2024	19,991	19,388	603
Total comprehensive income for the year	1,748	-	1,748
Dividends paid	(1,572)	-	(1,572)
Balance at 31 January 2025	20,167	19,388	779
FY2024			
Balance at 1 February 2023	19,551	19,388	163
Total comprehensive income for the year	1,750	-	1,750
Dividends paid	(1,310)	-	(1,310)
Balance at 31 January 2024	19,991	19,388	603

E) Notes to the condensed interim consolidated financial statements

1. Corporate Information

Reclaims Global Limited (the “**Company**”) is incorporated and domiciled in Singapore and whose shares are traded on the Catalist Board of Singapore Exchange Securities Trading Limited (the “**SGX-ST**”). These condensed interim consolidated financial statements as at and for the six months and full year ended 31 January 2025 comprise the Company and its subsidiaries (collectively, the “**Group**”).

The primary activity of the Company is investment holding. The principal activities of the Group are recycling of non-metal waste and refuse disposal including demolition and transportation services.

2. Basis of preparation

The condensed interim consolidated financial statements for the six months and full year ended 31 January 2025 have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Committee under Accounting and Corporate Regulatory Authority (“**ACRA**”). The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last annual consolidated financial statements for the financial year ended 31 January 2024. The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Financial Reporting Standards (International) (“**SFRS(I)s**”), except for the adoption of new and amended standards as set out in Note 2.1. The condensed interim consolidated financial statements are presented in Singapore Dollar (“**S\$**”) which is the Company’s functional currency. The financial information are rounded to nearest thousand, unless when indicated.

2.1 New and amended standards adopted by the Group

A number of amendments to SFRS(I) have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these standards.

2.2 Use of judgements and estimates

In preparing the condensed interim consolidated financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates. The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the financial year ended 31 January 2024. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3. Seasonal operations

The Group’s businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

The Group is organised into the following main business segments:

- Segment 1: Recycling – focuses on the reclaiming of natural and urban construction and demolition waste. The recycled waste is for sale as building materials to customers.
- Segment 2: Excavation services – performs land clearing, excavation and removal of construction and demolition waste. Excavation services consists of demolition works, site clearance, reshaping, backfilling, and compacting and turfing.
- Segment 3: Logistics and leasing – provides transportation services and leasing of machinery and equipment.

These operating segments are reported in a manner consistent with internal reporting provided to the directors of the Group who are responsible for allocating resources and assessing performance of the operating segments.

4.1 Reportable segments

Profit or loss from operations

<u>6 months ended 31 January 2025</u>	<u>Recycling</u> S\$'000	<u>Excavation</u> <u>services</u> S\$'000	<u>Logistics</u> <u>and</u> <u>leasing</u> S\$'000	<u>Unallocated</u> S\$'000	<u>Group</u> S\$'000
Revenue by segment					
Total revenue	4,218	17,132	4,041	63	25,454
Recurring EBITDA*	2,143	1,963	124	(215)	4,015
Depreciation expense	(338)	(414)	(63)	(100)	(915)
Depreciation of right-of-use-asset	(57)	–	–	(70)	(127)
ORBIT**	1,748	1,549	61	(385)	2,973
Interest income					70
Finance costs					(1)
Profit before tax					3,042
Income tax expense					(375)
Profit from operations					2,667
<u>6 months ended 31 January 2024</u>					
Revenue by segment					
Total revenue	2,698	7,863	2,933	95	13,589
Recurring EBITDA*	1,054	401	129	15	1,599
Depreciation expense	(354)	(368)	(84)	(110)	(916)
Depreciation of right-of-use-asset	(57)	–	–	(70)	(127)
ORBIT**	643	33	45	(165)	556
Interest income					95
Finance costs					(11)
Profit before tax					640
Income tax expense					136
Profit from operations					776

4.1 Reportable segments (cont'd)

	Recycling S\$'000	Excavation services S\$'000	Logistics and leasing S\$'000	Unallocated S\$'000	Group S\$'000
<u>Full year ended 31 January 2025</u>					
Revenue by segment					
Total revenue	5,774	30,521	7,977	143	44,415
Recurring EBITDA*	2,303	5,989	502	(414)	8,380
Depreciation expense	(680)	(805)	(117)	(210)	(1,812)
Depreciation of right-of-use-asset	(114)	–	–	(139)	(253)
ORBIT**	1,509	5,184	385	(763)	6,315
Interest income					144
Finance costs					(5)
Profit before tax					6,454
Income tax expense					(887)
Profit from continuing operations					5,567
<u>Full year ended 31 January 2024</u>					
Revenue by segment					
Total revenue	4,636	13,466	6,030	179	24,311
Recurring EBITDA*	1,401	929	1,237	(165)	3,402
Depreciation expense	(693)	(713)	(155)	(245)	(1,806)
Depreciation of right-of-use-asset	(114)	–	–	(139)	(253)
ORBIT**	594	216	1,082	(549)	1,343
Interest income					189
Finance costs					(30)
Profit before tax					1,502
Income tax expense					14
Profit from continuing operations					1,516

* Recurring EBITDA refers to earnings from operations before depreciation and amortisation, interests and income taxes.

** ORBIT refers to operating result before interests and income taxes and other unallocated items.

4.1 Reportable segments (cont'd)

Assets

	<u>Recycling</u> S\$'000	<u>Excavation</u> <u>services</u> S\$'000	<u>Logistics</u> <u>and</u> <u>leasing</u> S\$'000	<u>Unallocated</u> S\$'000	<u>Group</u> S\$'000
<u>31 January 2025</u>					
Total assets for reportable segments	4,905	17,576	507	3,455	26,443
Cash and cash equivalents					13,986
Total group assets					<u>40,429</u>
<u>31 January 2024</u>					
Total assets for reportable segments	5,525	13,155	1,252	4,341	24,273
Cash and cash equivalents					10,508
Total group assets					<u>34,781</u>

Liabilities

	<u>Recycling</u> S\$'000	<u>Excavation</u> <u>services</u> S\$'000	<u>Logistics</u> <u>and</u> <u>leasing</u> S\$'000	<u>Unallocated</u> S\$'000	<u>Group</u> S\$'000
<u>31 January 2025</u>					
Total liabilities for reportable segments	285	3,073	938	661	4,957
Deferred tax liabilities					744
Income tax payable					970
Total group liabilities					<u>6,671</u>
<u>31 January 2024</u>					
Total liabilities for reportable segments	622	2,398	772	402	4,194
Deferred tax liabilities					644
Income tax payable					180
Total group liabilities					<u>5,018</u>

Other material items

	<u>Recycling</u> S\$'000	<u>Excavation</u> <u>services</u> S\$'000	<u>Logistics</u> <u>and</u> <u>leasing</u> S\$'000	<u>Unallocated</u> S\$'000	<u>Group</u> S\$'000
Impairment of assets during:					
6 months ended 31 January 2025	–	413	–	–	413
6 months ended 31 January 2024	–	164	–	–	164
Full year ended 31 January 2025	–	413	–	–	413
Full year ended 31 January 2024	–	164	–	–	164
Expenditure for non-current assets for the year ended:					
31 January 2025	–	1,995	342	2	2,339
31 January 2024	–	1,395	271	1	1,667

4.2 Disaggregation of revenue

	<u>Group</u>			
	<u>6 months ended</u> <u>31 January</u> <u>2025</u> S\$'000	<u>6 months ended</u> <u>31 January</u> <u>2024</u> S\$'000	<u>Full year ended</u> <u>31 January</u> <u>2025</u> S\$'000	<u>Full year ended</u> <u>31 January</u> <u>2024</u> S\$'000
<u>Type of goods and services</u>				
Sales of goods	4,218	2,698	5,774	4,636
Excavation services	17,132	7,863	30,521	13,466
Logistics and leasing services	4,041	2,933	7,977	6,030
Others	63	95	143	179
Total revenue	<u>25,454</u>	<u>13,589</u>	<u>44,415</u>	<u>24,311</u>
<u>Timing of revenue recognition</u>				
Point in time	8,322	5,726	13,894	10,845
Over time	17,132	7,863	30,521	13,466
Total revenue	<u>25,454</u>	<u>13,589</u>	<u>44,415</u>	<u>24,311</u>
<u>Duration</u>				
Short-term contracts	8,322	5,726	13,894	10,845
Long-term contracts	17,132	7,863	30,521	13,466
Total revenue	<u>25,454</u>	<u>13,589</u>	<u>44,415</u>	<u>24,311</u>

The Group's results are solely generated in Singapore.

5. Financial assets and financial liabilities

The following table categorises the carrying amounts of financial assets and liabilities recorded at:

	<u>Group</u>		<u>Company</u>	
	<u>31 January</u> <u>2025</u> S\$'000	<u>31 January</u> <u>2024</u> S\$'000	<u>31 January</u> <u>2025</u> S\$'000	<u>31 January</u> <u>2024</u> S\$'000
Financial assets at amortised cost	<u>22,209</u>	<u>18,343</u>	<u>11,400</u>	<u>10,093</u>
Financial liabilities at amortised cost	<u>4,957</u>	<u>4,194</u>	<u>6,532</u>	<u>5,418</u>

6. Profit before taxation

6.1 Other disclosure items

	<u>Group</u>			
	<u>6 months</u>	<u>6 months</u>	<u>Full year</u>	<u>Full year</u>
	<u>ended 31</u>	<u>ended 31</u>	<u>ended 31</u>	<u>ended 31</u>
	<u>January</u>	<u>January</u>	<u>January</u>	<u>January</u>
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	S\$'000	S\$'000	S\$'000	S\$'000
Gains on disposal of plant and equipment	46	–	122	108
Government grants	8	293	22	410
Allowance for impairment on trade receivables, net	(413)	(164)	(413)	(164)
Cost of materials and disposal	(11,533)	(5,499)	(18,767)	(9,563)
Cost of transportation services	(2,357)	(734)	(4,344)	(975)
Cost of diesel	(601)	(963)	(1,374)	(1,861)
Interest expense – lease liabilities	(1)	(7)	(4)	(18)
Interest expense – bank loans	–	(4)	(1)	(12)
Rental expenses	(154)	(94)	(266)	(174)
Repair and maintenance expense	(894)	(432)	(1,344)	(690)
Upkeep of motor vehicles	(549)	(475)	(1,027)	(903)
Short term rental of equipment and machineries	(93)	(69)	(204)	(127)

6.2 Related party transactions

There are no material related party transactions apart from those disclosed elsewhere in the condensed interim consolidated financial statements.

7. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	<u>Group</u>			
	<u>6 months</u>	<u>6 months</u>	<u>Full year</u>	<u>Full year</u>
	<u>ended</u>	<u>ended</u>	<u>ended</u>	<u>ended</u>
	<u>31 January</u>	<u>31 January</u>	<u>31 January</u>	<u>31 January</u>
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	S\$'000	S\$'000	S\$'000	S\$'000
Current income tax expense	275	19	787	166
Deferred tax (income) expense relating to origination and reversal of temporary differences	100	(155)	100	(180)
	<u>375</u>	<u>(136)</u>	<u>887</u>	<u>(14)</u>

8. Dividend

	<u>Dividend per share</u>		<u>Group and Company</u>	
	<u>31 January</u>	<u>31 January</u>	<u>31 January</u>	<u>31 January</u>
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	Singapore cent	Singapore cent	S\$'000	S\$'000
Ordinary dividends paid: Interim and final dividend in the respective year ended 31 January, paid during the year	<u>1.20</u>	<u>1.00</u>	<u>1,572</u>	<u>1,310</u>

9. Net asset value (“NAV”)

	Group		Company	
	31 January 2025	31 January 2024	31 January 2025	31 January 2024
NAV attributable to owners of the Company (S\$'000)	33,758	29,763	20,167	19,991
Total number of issued shares excluding treasury shares ('000)	131,000	131,000	131,000	131,000
NAV per ordinary share (cents)	25.8	22.7	15.4	15.3

10. Property, plant and equipment

During the six-months period ended 31 January 2025, the Group acquired assets amounting to S\$1,308,000 (31 January 2024: S\$1,015,000) and disposed of assets with carrying value amounting to S\$23,000 (31 January 2024: S\$35,000).

11. Borrowings

Amount repayable in one year or less:

	Group			
	31 January 2025		31 January 2024	
	Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000
Bank loans	-	-	285	-

Amount repayable after one year:

	Group			
	31 January 2025		31 January 2024	
	Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000
Bank loans	-	-	-	-

Bank loans

The bank loan referred to bank borrowings drawn down to re-finance the land acquisition and construction of the Group's corporate headquarters at 10 Tuas South Street 7, Singapore 637114 (“**Tuas Property**”) and are repayable by equal monthly instalments until April 2024. There were no bank borrowings as at 31 January 2025.

The above bank loan was secured by:

- Corporate guarantee from the Company;
- First legal mortgage over the leasehold Tuas Property; and
- Assignment of all rights, title and benefits under existing and future tenancy agreements and rental income in respect of the leasehold Tuas Property.

12. Share Capital

	31 January 2025		31 January 2024	
	No. of shares '000	S\$ '000	No. of shares '000	S\$ '000
Fully paid ordinary shares, with no par value	131,000	19,388	131,000	19,388

The Company did not hold any convertibles and treasury shares as at 31 January 2025 and 31 January 2024. The Company's subsidiaries did not hold any shares in the Company as at 31 January 2025 and 31 January 2024.

13. Events subsequent to period end

No new information or event, up till the date of this report, has come to the attention of the management that requires disclosures or adjustments to this set of interim financial statements.

F) Other information required by Catalyst Rule Appendix 7C

1 Review

The condensed consolidated statement of financial position of Reclaims Global Limited and its subsidiaries as at 31 January 2025 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statements of changes in equity and condensed consolidated statement of cash flows for the 6 months period and full financial year then ended and certain explanatory notes have not been audited or reviewed by auditors. The latest audited annual consolidated financial statements for the financial year ended 31 January 2024 were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

2 Performance of the Group

Financial Performance Review

Revenue

	FY2025 S\$'000	FY2024 S\$'000	Increase/ (Decrease) \$	Increase/ (Decrease) %
Recycling	5,774	4,636	1,138	24.5
Excavation services	30,521	13,466	17,055	126.7
Logistics and leasing	7,977	6,030	1,947	32.3
Others	143	179	(36)	(20.1)
Total	44,415	24,311	20,104	82.7

Revenue increased by S\$20.1 million or 82.7% to S\$44.4 million in FY2025 as compared to S\$24.3 million in FY2024. The increase is driven by an increase in revenue from all segments. This can be attributed to stronger market demand for the Group's services which resulted in several new project wins.

Interest income

Interest income decreased to S\$0.1 million in FY2025 from S\$0.2 million in FY2024. This is mainly contributed by interest income earned from fixed deposits placed with a bank.

Other gains

Other gains decreased by S\$0.3 million or 59.6% from S\$0.5 million in FY2024 to S\$0.2 million in FY2025. The decrease was mainly due to the decrease of S\$0.4 million in grants received from the Singapore Government. The decrease is partially offset by an increase in other income of S\$0.1 million.

Cost of materials, services and consumables

Cost of materials, services and consumables increased by S\$12.1 million or 96.3% from S\$12.6 million in FY2024 to S\$24.7 million in FY2025 which is in line with the increase in revenue. The cost of materials, services and consumables was 55.7% of revenue in FY2025 which was slightly higher than the 51.8% in FY2024. The increase can be largely attributed to the inflationary effects in the overall economic environment.

2 Performance of the Group (cont'd)

Financial Performance Review (cont'd)

Other losses

Other losses amounted to S\$0.4 million. The amount relates to provision for doubtful debts made in the second half of FY2025. This compares to the S\$0.3 million other losses recognised in FY2024. Of which, they relate to fair value loss on financial instrument and provision for doubtful debts.

Finance costs

Finance costs decreased by 83.3% to S\$5,000 in FY2025 from \$30,000 in FY2024. This can be attributed to the full repayment upon maturity of the property loan and hire purchase obligations during the year. The Group maintained its net cash position and the management will continue to exercise prudence in its capital management.

Depreciation expenses

Depreciation expenses for property, plant and equipment and right-of-use assets remains at S\$2.1 million for both FY2025 and FY2024.

Employee benefits expense

Employee benefits expense increased by S\$1.6 million or 27.3% from S\$5.8 million in FY2024 to S\$7.4 million in FY2025. Employee benefits expense consists mainly of staff salaries, accrued bonuses, and statutory contributions. The increase is in line with the higher level of business activities.

Other expenses

Other expenses increased by S\$1.0 million or 36.3% to S\$3.8 million in FY2025 from S\$2.8 million in FY2024. The increase is largely attributed to an increase in rental of equipment and machineries, rental of dormitory, upkeep of motor vehicles and repair and maintenance expenses amounting to S\$0.9 million in FY2025.

Profit before tax

As a result of the above, profit before tax for FY2025 amounted to S\$6.5 million compared to profit before tax for FY2024 of S\$1.5 million.

Income tax expense

The Group recorded net tax expenses of S\$0.9 million consisting of current corporate income tax expense and temporary differences in deferred tax. After adjusting for the effects of temporary differences in deferred tax, the Group's effective tax rates for current corporate income tax for FY2025 and FY2024 were 12.2% and 11.1% respectively.

2 Performance of the Group (cont'd)

Financial Position Review

Non-current assets

Non-current assets increased by S\$0.1 million or 1.0% to S\$12.9 million as at 31 January 2025 from S\$12.8 million as at 31 January 2024. The increase is mainly attributed to purchase of property, plant and equipment of S\$2.3 million, partially offset by depreciation to property, plant and equipment of S\$1.8 million, and depreciation of right-of-use assets amounting to S\$0.3 million.

Current assets

Current assets increased by S\$5.5 million or 25.1% to S\$27.5 million as at 31 January 2025 from S\$22.0 million as at 31 January 2024. The increase was due mainly to the increase in cash and cash equivalents by S\$3.5 million, trade and other receivables amounting to S\$0.4 million, and other assets by S\$1.6 million.

The increase in other assets is mainly attributed to a S\$2.0 million increase in contract assets. As at 31 January 2025, contract assets pertaining to work performed but not billed amount to S\$5.0 million (31 January 2024: S\$3.1 million). The increase is in line with the higher level of business activities. The increase in other assets is partially offset by decrease in advances to suppliers and prepayments amounting to S\$0.3 million.

The trade receivables turnover improves to 67 days as at 31 January 2025 from 106 days as at 31 January 2024. The management is closely monitoring the collection of trade receivables.

Non-current liabilities

Non-current liabilities consist of only the deferred tax liabilities amounting to S\$0.7 million as at 31 January 2025 from S\$0.6 million as at 31 January 2024. The slight increase in deferred tax liabilities is due to temporary differences.

Current liabilities

Current liabilities increased by S\$1.6 million or 35.5% to S\$5.9 million as at 31 January 2025 from S\$4.4 million as at 31 January 2024. The increase was mainly due to the increase in trade and other payables by S\$1.3 million, and increase in income tax payable by S\$0.8 million, mainly due to increased business activities. The increase was partially offset by the full repayment of loans and borrowings, and lease liabilities amounting to S\$0.5 million.

The trade payables turnover as at 31 January 2025 was 40 days as compared to 64 days as at 31 January 2024.

Cash Flow Review

During FY2025, the Group generated net cash flows from operating activities of S\$7.5 million, which is a testament to the Group's cash generating ability.

Net cash flows used in investing activities was S\$1.9 million in FY2025, largely attributed to purchase of plant and equipment amounting to S\$2.3 million, partially offset by proceeds from disposal of plant and equipment amounting to S\$0.3 million, and interest income received amounting to S\$0.1 million.

In FY2025, the Group made a dividend payment of S\$1.6 million, and repayments of borrowings and lease liabilities amounting to S\$0.5 million. As a result, the net cash used in financing activities in FY2025 was S\$2.1 million.

Overall, the Group generated a net increase of S\$3.5 million in FY2025 and ended the period with cash and cash equivalents of S\$14.0 million.

3 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

No forecast or prospect statement has been previously disclosed to shareholders.

4 Commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

According to BCA, the total construction demand in 2025 is projected to be between S\$35 billion to S\$39 billion, with an expectation of steady improvement in construction demand over the medium term reaching between S\$39 billion to S\$46 billion per year from 2026 to 2029¹. The drivers of these demand include investment in infrastructures such as public and private housing, MRT lines, integrated developments, and hospitals.

However, we are also mindful that such projections are against the backdrop of ongoing geopolitical tensions and economic uncertainties. As such, the schedules and phasing of projects are subject to change due to unforeseen risks. These will continue to weigh on the outlook of the industry.

The Group remains focused in its operations in Singapore while cautiously assessing any new or additional investments. We will stay vigilant and continue to adjust our businesses and strategies as the global economic situation evolves.

¹Extracted from <https://www1.bca.gov.sg/about-us/news-and-publications/media-releases/2025/01/23/construction-demand-to-remain-strong-for-2025>

5 Dividend information

5.1 Current financial period reported on

The Board of Directors is pleased to recommend a one-tier tax exempt final dividend of S\$0.002 per ordinary share in respect of FY2025 for approval by the Company's shareholders at the upcoming annual general meeting of the Company to be convened in due course.

Name of dividend	Final dividend
Dividend type	Cash
Dividend per ordinary shares	0.2 Singapore cent
Total dividend	S\$262,000

5.2 Corresponding period of the immediate preceding financial year reported on

Any dividend declared for the corresponding period of the immediately preceding financial year?

Name of dividend	Final dividend
Dividend type	Cash
Dividend per ordinary shares	0.2 Singapore cent
Total dividend	S\$262,000

5.3 Date payable

Subject to approval by the Company's shareholders at the upcoming annual general meeting of the Company to be convened in due course, and to be announced at a later date.

5.4 Record date

Subject to approval by the Company's shareholders at the upcoming annual general meeting of the Company to be convened in due course, and to be announced at a later date.

6 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision

Not applicable.

7 Breakdown of the total annual dividend

	<u>Group and Company</u>	
	<u>31 January</u>	<u>31 January</u>
	<u>2025</u>	<u>2024</u>
	S\$'000	S\$'000
Ordinary - Interim	1,310	1,310
Ordinary - Final	262	262
Preference	-	-

A dividend of 0.2 Singapore cent per ordinary share has been recommended by the Board of Directors for approval by the shareholders in the upcoming Annual General Meeting. If approved, the total dividend for FY2025 would be S\$1,572,000.

8 Breakdown of sales and operating profits

	Group		
	Full year ended 31 January 2025	Full year ended 31 January 2024	Increase/ (Decrease)
	S\$'000	S\$'000	%
Sales reported for:			
- First half of the year	18,961	10,722	76.8
- Second half of the year	25,454	13,589	87.3
Operating profits after tax:			
- First half of the year	2,900	740	291.9
- Second half of the year	2,667	776	243.7

9 Interested person transactions

Renewal of the general mandate for IPTs was obtained at the Annual General Meeting held on 27 May 2024.

During FY2025, the Group entered into the following IPTs:

Name of Interested Persons and nature of transactions	Aggregate value of all IPTs during FY2025 (excluding transactions less than S\$100,000)	
	Not conducted under shareholders' mandate pursuant to Rule 920 of the Catalist Rules S\$'000	Conducted under shareholders' mandate pursuant to Rule 920 of the Catalist Rules S\$'000
New Development Construction ("NDC")⁽¹⁾:		
Rendering of logistics services to NDC	-	427
Supply of construction materials to NDC	-	*-
Leasing of excavators from NDC	-	137
Receipt of demolition and excavation services from NDC	588	-
Gee Leng Construction ("GLC")⁽²⁾:		
Provision of disposal services and supply of recycled products	*-	-
Receipt of construction services	452	-

**amount is less than S\$100,000*

Note 1:

NDC is owned by New Development Contractors Pte. Ltd., which in turn is solely owned by Tan Lay Khim, the wife of the Executive Chairman of the Company, Chan Chew Leh. As such, NDC is an associate of Chan Chew Leh and is considered an interested person.

Note 2:

GLC is owned by Tan Keh Chong, who is the brother of the Executive Director and Chief Executive Officer of the Company, Tan Kok Huat, and Mr Tan Kok Huat with shareholding interest of 50% each. During the year, Mr Tan Kok Huat disposed his entire shareholdings (i.e. 50%) in GLC. GLC is currently 95% owned by Mr Tan Keh Chong and 5% owned by a non-interested person. As such, GLC is an associate of Mr Tan Kok Huat and is considered an interested person.

10 Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1) of the Catalist Rules

The Company has received undertaking from all its directors and executive officers in the format as set out in Appendix 7H under Rule 720(1) of the Catalist Rules.

11 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the operating segments

Please refer to paragraph 2 of this section for the detailed review of the performance of the Group.

12 Disclosure of persons occupying managerial positions in the issuer or any of its principal subsidiaries who are related to a director, CEO or substantial shareholder

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of changes in duties and position held, if any, during the year
Chan Bih Tzy	38	Niece of Executive Chairman, Chan Chew Leh and spouse of Executive Director & CEO, Tan Kok Huat	<p>Current Position: Executive Director and Chief Operating Officer.</p> <p>Appointment Date: 23 April 2021</p> <p>Duties: Design, implement, and enhance business strategies, plans and procedures across all business units.</p>	No changes during the year.

13 Disclosure on acquisition and realisation of shares pursuant to Rule 706A of the Catalist Rules

There were (i) no acquisition or sale of shares in any of the Group's subsidiary or associated company nor incorporation of entity; and (ii) no winding up or striking off of any subsidiary or associated company in the Group, during the six months ended 31 January 2025.

BY ORDER OF THE BOARD

Tan Kok Huat
Executive Director and CEO
28 March 2025