MR TIMOTHY CHIA CHEE MING

PRESENT DIRECTORSHIP(S)

<u>Listed companies</u>

- Banyan Tree Holdings Limited
- Malaysia Smelting Corporation Berhad
- Thai Beverage Public Company Limited
- The Straits Trading Company Limited

Others

- Gracefield Holdings Limited (Chairman)
- Hup Soon Global Corporation Private Limited (Chairman)
- Innoven Capital Pte Ltd (Chairman)
- Seviora Holdings Pte Ltd
- Singapore Power Limited
- United Motor Works (Siam) Public Co Ltd (Chairman)
- Vertex Venture Holdings Ltd

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

- Ceylon Guardian Investment Trust PLC
- Ceylon Investment PLC

Others

- Coutts & Co Ltd
- Gabelhorn Investments Pte Ltd
- HS Global Holdings Pte Ltd
- Innoven Capital China Pte Ltd
- Innoven Capital Singapore Pte Ltd
- Parkesville Pte Ltd
- Rahman Hydraulic Tin Sdn Bhd
- Straits Investment Management Pte Ltd
- QuantuMDx Group Limited
- United Motor Works (Mauritius) Ltd

PRESENT PRINCIPAL COMMITMENTS (other than Directorships)

- ASEAN Business Club (Member, Advisory Council & Co-Chair, Singapore)
- Asian Civilisation Museum (Member, Advisory Board)
- Monetary Authority of Singapore (Member, Corporate Governance Advisory Committee)
- National Heritage Board (Member, Investment Committee)
- Singapore Indian Development Association (Term Trustee)
- Singapore Management University (Member)

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)

• Singapore Management University (Member, Board of Trustees)