Jardine Cycle & Carriage Limited
(Company No.196900092R)
239 Alexandra Road
Singapore 159930
Tel (65) 6473 3122 Fax (65) 6475 7088
corporate.affairs@jcclgroup.com

Attachment to SGX Announcement
dated 27th February 2026

CHANGE OF COMPANY SECRETARY

Jardine Cycle & Carriage Limited (the "**Company**") wishes to announce that:

(1) Mr Jeffery Tan will be retiring as Company Secretary with effect from 1st May 2026.

(2) Ms Lau Jo Yen will be appointed as Company Secretary with effect from 1st May 2026.

Mr Jeffery Tan will be retiring from the Company after 10 years in the role of Group General Counsel, Chief Sustainability Officer, Director of Legal & Corporate Affairs and Company Secretary. The Board wishes to express its appreciation to Jeffery for his services and contributions during his tenure.

By Order of the Board
27th February 2026