

ROWSLEY LTD. INVESTOR PRESENTATION MARCH 2015





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Today's Presenters



Mr. Lock Wai Han Group CEO

- Responsible for businesses of Rowsley Group including RSP and Vantage Bay
- Previously China CEO of CapitaMalls Asia
- In Singapore public sector for more than 20 years



Mr. Tan Wee Tuck
Group CFO

- Direct oversight of the treasury, financial reporting and internal controls, risk management, corporate finance, tax and investor relations functions
- Previously VP of Business
 Development and Partnerships
 for CNBC Asia Pacific
- Held various CFO and senior finance positions in NBC Universal and General Electric Company



Mr. Ho Kiam Kheong Executive Director

- Chief Executive Officer of Vantage Bay JB Sdn. Bhd., an entity wholly owned by Rowsley Ltd. and set up to spearhead the development of Vantage Bay
- Previously held various senior positions in real estate companies, including Chief Development Officer of Reem Investments PJSC and Senior Vice-President (New Markets) at CapitaLand Residential Ltd and CapitaLand Commercial Ltd



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SECTION 1 | OVERVIEW OF ROWSLEY



Rowsley At A Glance



Multi-disciplinary lifestyle real estate company with capabilities in planning, architecture, engineering, investment and development

Key Information

- Two Key Assets:
 - **RSP Architects**
 - Vantage Bay, Iskandar
- Plans to expand into Myanmar via JV to develop and manage US\$550mm Yangon project (signed HOTA)
- Incorporated in Singapore on 31 Dec 1999
- Listed on the Singapore Exchange since 2002
- Market Cap: SGD 826 million¹

Key Shareholders	3
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	Direct	Deemed
Top Shareholders	Interest	Interest
Jovina Investments Limited	29.76%	
Dr Albert Hong Hin Kay	13.25%	
Bellton International Limited	12.84%	
DYAM Tunku Ismail Idris Ibni Sultan Ibrahim Ismail (Johor Royal Family)	12.75%	
Garville Pte Ltd	2.63%	4.32%
Mr Peter Lim Eng Hock		49.55%

Key Business Segments / Portfolio²

Real Estate Consultancy

Real Estate Development

Investment Holding

- Architecture Engineering
- Master Planning Design



HAGL Myanmar Centre (Signed HOTA)







Financials Snapshot (as at 31 Dec 2014)

Profitability:

Revenue

S\$87.2 million

S\$36.6 million Cash

Net Profit (After Tax)

S\$49.4 million

Total Assets

Balance Sheet:

S\$609.8 million

EBITDA

S\$66.9 million (Adjusted

US\$15.7 million)

Total Debt

Nil



3

Note 1: Market capitalization as of 27 February 2015 (Source: Bloomberg)

Note 2: Real Estate Management is also a business segment of Rowsley. Though currently inactive, this business segment will become active once Vantage Bay and HAGL Myanmar Centre are up and running

Rowsley's Recent Transformation

Transformation from a passive investment holding firm to multi-disciplinary real estate company

Early History

1999

- 31-Dec-99: Incorporated in Singapore as asp Holdings Pte Ltd, providing, amongst others, IT training and software development work
- 9-Jun-00: Name change to aspnetcentre Pte Ltd.

2000

13-Nov-00: Peter Lim, through his investment vehicle Garville Pte Ltd, acquires 33.5% of the company

2002

- 20-Jun-02: Name change to aspnetcentre Ltd ahead of public listing
- △ 10-Jul-02: Shares listed on SGX-ST

ROWSLEY

2003

16-Oct-03: Name change to Rowsley Ltd. Primary business changed to investments, investment holding, strategic investments and other related activities

Rowsley's Recent Transformation

2013 till Current

In 2013, Rowsley transformed from a passive investment holding firm to a multi-disciplinary real estate player. This was achieved via two substantial acquisitions:



- RSP ARCHITECTS PLANNERS & ENGINEERS
- Acquired for S\$187.5 million by issuing up to 1.25 billion shares at S\$0.15 per share
- Consideration comprised of:
 - An initial payment of S\$131.25 million when the acquisition was completed in Sep 2013
 - Subsequent payments of up to S\$56.25 million to be made if RSP met certain profit targets for fiscal years 2013, 2014, and 2015

VANT,GE

- Rowsley purchased a 9.23 hectare piece of land in Johor Bahru within Iskandar Malaysia (the "Iskandar Land")
- Acquired for \$\$358.0 million by issuing 2.39 billion shares at \$\$0.15 per share
- Completed Sep 2013



In September 2013, Rowsley announced bonus warrants. Existing shareholders receive 2 free warrants for every 1 existing share at \$\$0.18 each

BONUS WARRANTS Assuming all warrants exercised, Rowsley will receive \$\$356.1 million



12-Feb-2015: Rowsley announced a proposed JV with Vietnam's Hoang Anh Gia Lai JSC (HAGL Group) for a US\$550mm Yangon project (HAGL Myanmar Centre)

 Rowsley will invest US\$275mm for 50% stake in one of the largest mixed-used developments in Yangon

Rowsley will fund the investment through a mix of debt, equity and bank borrowings

HAGL MYANMAR CENTRE

Rowsley now has unique end-to-end approach in real estate with capabilities in investments,

development, architectural, engineering, master planning and design

7

Rowsley's Vision & Strategy

Drive Complementary Nature of Consultancy Services, Real Estate Development and Real Estate Management Business

Pursue Synergistic and/or Opportunistic Investment Holdings Vision: To be a highly acclaimed multi-disciplinary lifestyle real estate developer and consultant

Expand Consultancy Services Business

Expand Into Real Estate Management **Grow Real Estate Development Portfolio**



1 Real Estate Consultancy (1/6) Overview of RSP Architects, Planners & Engineers



One of the oldest and largest practices in Asia with strong track record and brand name, providing <u>stable and recurrent cash flow</u> to Rowsley

Summary Overview

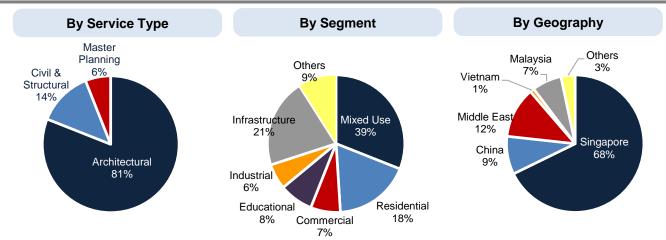
- Multi-disciplinary practice with in-house design capabilities
- 4 main business divisions:
 - Architecture, Engineering, Master Planning and Design
- Started as a partnership in London in 1950 and in Singapore in 1956
- Subsequent payments of purchase consideration, of up to S\$56.25 million, will be made if RSP met certain earn-out targets for 2013, 2014 and 2015¹
 - 1st Earn-Out Target: Cumulative NPAT of S\$50mm+ for 2013
 & 2014. RSP met this target
 - 2nd Earn-Out Target: Cumulative NPAT of S\$75mm+ for 2013, 2014 and 2015

Top Customers

Customer	Country
CapitaLand Group	Singapore
Oxley Group	Singapore
Khalifa University	Abu Dhabi
Nakheel Group	Dubai
Sampoerna Land	Indonesia

- Customer base comprising of well-known market leaders such as CapitaLand
- Further diversification of its customer base as RSP continues to expand internationally

Diversified Revenue Streams (FY2014)

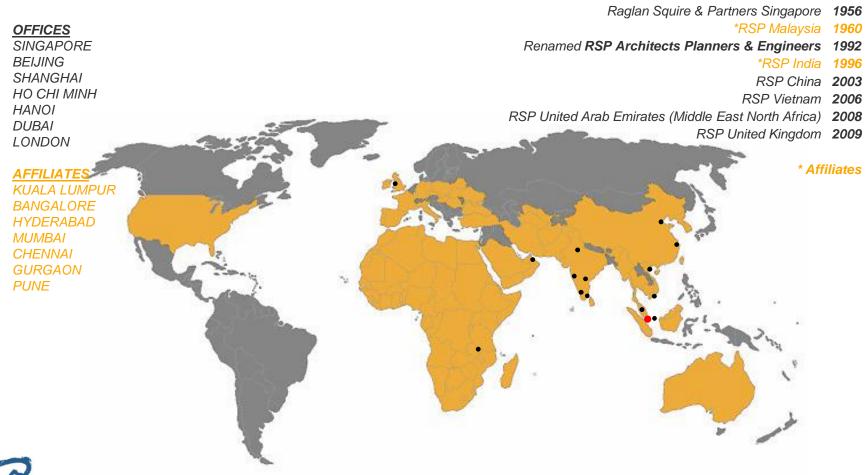




1 Real Estate Consultancy (2/6) Overview of RSP Architects, Planners & Engineers

Global Presence with Focus on Asia

Headquartered in Singapore, with presence in China (Beijing & Shanghai), Vietnam (Ho Chi Minh City and Hanoi), Dubai and London



ROWSLEY

1 Real Estate Consultancy (3/6) Overview of RSP Architects, Planners & Engineers

Full Service Practice, with Capabilities in All Industry Segments



High Profile Completed Projects





Real Estate Consultancy (4/6) Overview of RSP Architects, Planners & Engineers

Robust Pipeline Providing Steady Source of Income In the Future

High Profile Mandates Include Jewel Changi Airport, Nakheel Mall and Dubai **Creek Masterplan**

RSP's order book, based on secured contracts, amounted to approximately S\$115.6 million, as at 31 Dec 2014

New Projects



Quanzhou Donghai Thaihot Plaza



Huizhou Hopson Life Plaza (China)



Beijing Central Conservatory of Musi



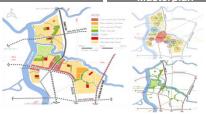
Nakheel Mall (Dubai, UAE)



Dubai Creek Masterplan



Hennur Masterplan (India)



Saigon East Satellite City (Vietnam)

Ongoing Projects



Changi Airport Terminal 4



Jewel Changi Airport



HillV2 &



Oxley Tower



Changi Airport Terminal 1 Extension



Watertown and Waterway Point



1 Real Estate Consultancy (5/6) Overview of RSP Architects, Planners & Engineers

Award Winning Firm



BCI ASIA TOP 10 ARCHITECTURAL FIRMS (FROM 2005 – 2014) BCA BUILT ENVIRONMENT LEADERSHIP AWARD (2009 – 2014) GOLD CLASS

BCA CONSTRUCTION 21 BEST PRACTICE AWARD 2001 SPM OUTSTANDING ARCHITECTURAL FIRM AWARD 1999



















Henderson Waves (DESIGN OF THE YEAR)

2009

2008

LASALLE College of the Arts

(DESIGN OF THE YEAR)

FIRM AWARDS WON IN 2014:

- BCI Top 10 Architectural Firm
- BCA Built Environment Leadership Award
- Large Architecture Firm of the Year, Middle East Architect Awards
- Best Design Consultant, India CNBC AWAAZ Real Estate Award
- Business-China Excellence Award (Mr Liu Thai Ker)

PROJECT AWARDS WON IN 2014:

World Architecture Festival

- Westgate (Shortlisted)
- Holiday Inn Express Clarke Quay (Shortlisted)

MIPIM Asia Award

- Holiday Inn Express Clarke Quay (Gold)
- Westgate (Gold)

CTBUH Urban Habitat Award

The Interlace

ICSC Asia Pacific Shopping Centre Award

Plaza Singapura & Atrium@Orchard

Asia Pacific Property Award

Westgate

SIA Architectural Design Award

Holiday Inn Express Clarke Quay

FIABCI Singapore Property Awards

- The Interlace
- The Wharf Residence

BCA Green Mark Award BCA Universal Design Mark Awards

14 projects including The Interlace, IES Redevelopment and Singapore Polytechnic Design School



1 Real Estate Consultancy (6/6) Overview of RSP Architects, Planners & Engineers

Strong and Broad Client Base

Blue Chip MNCs Govt / Govt-Linked Major Developers Ministry of Education SPRING Cap/taLand **MERCK** Far East Organization INSPIRING BETTER LIVES NUS NANYANG TECHNOLOGICAL INIVERSITY CITY DEVELOPMENTS LIMITED WHEELOCK CHANGI Jardine Cycle & Carriage WINGTALASIA TEMASEK XILINX° (A) Polytechnic **ASCOTT** HO BEE GROUP **PHILIPS** PACKARD sense and simplicity MINISTRY OF FOREIGN AFFAIRS PJ DEVELOPMENT GROUP **CATERPILLAR**[®] TEXAS INSTRUMENTS 🧄 REC Land Transport Authority **BRDB UEM** 11 11 11 11 COLUMBIA ASIA * Permodalan Nasional Berhad ORACLE KLCC Property Holdings Berhad WOCKHARDI TECH PARK **HALLIBURTON** EMBASSY INSTITUT JANTUNG NEGARA



Real Estate Development (1/4)Overview of Iskandar Malaysia

Special Economic Zone in Johor set to be Developed into a Metropolis for People to Live, Work and Play

- Rowsley remains optimistic about the long-term fundamentals of Iskandar Malaysia and believes that it will continue to attract foreign investments in areas such as manufacturing, oil and gas, media, education and tourism
- ✓ Iskandar Malaysia has seen strong interest from foreign investors, with investment commitments of RM 146.2 billion as of June 2014 across various sectors
- ✓ The economic outlook is positive with companies expanding their
 operations or relocating from Singapore to reduce costs due to
 Singapore's higher property prices, scarce land supply and tight
 labour market
- ✓ Various international real estate developers have decided to enter the market with major integrated township concepts (eg. Country Garden Danga Bay, Southkey City)
 - This has led to concerns of a potential housing oversupply in Iskandar Malaysia
- ✓ Despite this potential concern, Rowsley remains upbeat about the fundamentals of Iskandar Malaysia and it views the entry of other foreign developers as an endorsement of the location
 - Rowsley believes that projects with strong value propositions (Location, Iconic, Lifestyle, Quality) will still continue to see strong demand when launched





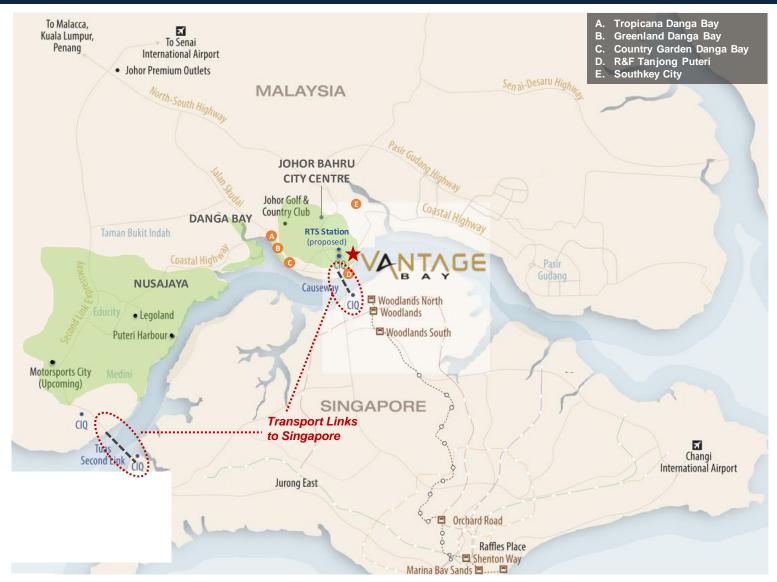


2 Real Estate Development (2/4) Overview of Iskandar Malaysia





Real Estate Development (3/4) Overview of Iskandar Malaysia





2 Real Estate Development (4/4) Vantage Bay, Iskandar



Overview of Vantage Bay, Iskandar





- ✓ Strong support from Federal and State authorities:
 - IRDA and MOF have granted node status to Vantage Bay, fiscal and non-fiscal incentives
 - Project exempted from RM 1 million threshold
 - Foreign buyer quota increased from 30% to 92%

- ✓ Prime Freehold Waterfront Location
- ✓ 1km from Johor CIQ and close to Singapore
- Fully integrated lifestyle development with retail, hotel, office and residential components
- √ 10 year project with 10 million square feet of potential space
- Recognized as catalytic project and awarded with special tax incentives
- ✓ Adjacent to 272-bed hospital and medical hub, operated by Singapore's Thomson Medical Group
- One-stop entertainment-lifestyle hub with 1 million sq ft of net lettable space
- ✓ First phase, SKIES, will be one of the tallest residential buildings in Johor Bahru
- Two 75 storey apartment blocks on 1.2 hectare land with unparalleled views of Johor Bahru and Singapore
- Total of 1,074 apartments ranging from 600 sq ft studios to 5,000 sq ft penthouses. Net saleable area of 1 million sq ft.
- Currently awaiting advertising permit and developer's license



3 Investment Holding

- Rowsley currently still holds several legacy investments
- ■These investments are now considered non-core assets and are regularly reviewed

Company	Rowsley's Stake	Valuation of Rowsley's Stake (as of 31 Dec 2014)
Streamax International Holding Co., Limited	24.33%	S\$ 5.28 million ¹
CPI Centre Everything Mac and more Epicentre Holdings Limited	5.21%	S\$ 0.56 million
FJ BENJAMIN FJ Benjamin Holdings Ltd	3.39%	S\$ 3.45 million
Auhua 澳华 Auhua Clean Energy Plc	3.45%	S\$ 1.87 million
- 4	Tota	ıl: S\$ 11.16 million





SECTION 2 | KEY CREDIT HIGHLIGHTS



Key Credit Highlights





Key Credit Highlight 1: Synergies between Property Development & Consultancy Business



Real Estate Development

Rowsley's end-to-end capabilities is a core and unique competitive advantage

Management has identified synergizing property development and consultancy as a key business strategy

Leverage Expertise of Consultancy Business For Real Estate Development Projects

- Call on the expertise of RSP for any real estate development projects Rowsley intends to undertake, from initial concept design to architectural/engineering services to project management
- There are plans for RSP to play a key role in projects undertaken by the development business:

Leverage RSP's Extensive Client Relationships

Leverage RSP's extensive client relationships whether in Singapore or internationally to identify new development project opportunities



SKIES @ Vantage Bay (JB, Malaysia)

RSP is leading the design and development of SKIES, which will be one of the tallest residential buildings in JB once completed



HAGL Myanmar Centre (Myanmar)



Thomson Medical Hub @ Vantage Bay (JB, Malaysia)

RSP will play a key role in technical due diligence, detailed design and project management

RSP is designing Thomson Medical Hub in JB, a pioneering 272-bed hospital and medical hub, which will be adjacent to Vantage Bay which Rowsley is developing



Key Credit Highlight 2: Healthy Financial Position

Rowsley is in a healthy financial position, enjoying <u>strong recurring cash flows from RSP</u> with <u>zero gearing</u> (no debt on balance sheet)



Strong Recurring Cash Flows from RSP

Rowsley's Revenues (S\$mm):



- RSP provides a steady and recurrent stream of income to Rowsley
- Low risks to future income
 - RSP's order book, based on secured contracts, amounted to approximately S\$115.6 million, as at 31 December 2014
- Cash flows sufficient to support working capital; Rowsley does not need financing to support its current operations
- Cash flows from RSP have the advantage of balancing out any future cash flow from property development (usually sizeable but lumpy in nature)



Zero Gearing

- Rowsley currently has **zero debt** on its balance sheet
- In a **net cash** position



Key Credit Highlight 3: Strengths & Capabilities of RSP Group



RSP has established itself as one of the most reputable architectural, urban design, master planning and civil and structural engineering consultants in Asia; the "RSP" brand name has grown over the years

Established Reputation & Brand Name

- Established since the 1950s
- One of the most established architectural practices in Singapore
- Played an active role in shaping the Singapore landscape over the years
- Hired by well-known top real estate players such as CapitaLand, Sampoerna and Nakheel

Diverse Capabilities and Geographical Coverage

- Active in both public and private sector
- Diversified revenue streams
- Besides having a strong presence in Singapore, the RSP Group also has offices in Beijing, Dubai, Ho Chi Minh City, Hanoi, London and Shanghai, as well as affiliated offices in Kuala Lumpur and various locations in India

Strong Orderbook

- RSP has a robust pipeline with upcoming secured contracts of approximately S\$115.6 million which will provide Rowsley with a steady stream of revenue
- High profile upcoming projects include Jewel Changi Airport, Nakheel Mall and Dubai Creek Masterplan



Key Credit Highlight 4: Strong & Experienced Leadership Team – Rowsley & Vantage Bay

Rowsley's leadership team comprises strong and highly experienced industry professionals and veterans who will lead Rowsley from strength to strength

Senior Management (Rowsley):



MR LOCK WAI HAN Group CEO

- Joined in Nov 2013 as Group CEO, responsible for businesses of Rowsley Group including RSP and Vantage Bay
- Previously China CEO of CapitaMalls Asia
- In Singapore public sector for more than 20 years
- Bachelor and Master of Arts (Engineering) from the University of Cambridge and a Master of Science (Management) from Leland Stanford Junior University, USA



MR TAN WEE TUCK Group CFO

- Appointed Group CFO in Nov 2013. Previously a Non-Executive Non-Independent Director of Rowsley
- Previously VP of Business
 Development and
 Partnerships for CNBC Asia
 Pacific and CFO for NBC
 Universal's Television Group in the Asia Pacific
- MBA from Nanyang
 Business School and
 Bachelor of Arts in
 Economics and Psychology from NUS



MR QUEK KAI HOO Director/Head, Investments

- Extensive experience in private equity, M&As and operations management
- Previously worked with several firms such as Rothschild Ventures, Temasek Holdings, Unisteel, HRJ Capital and Kestrel Capital Partners
- Bachelor of Science in Electrical Engineering and a Master of Science in Industrial Engineering from the University of Michigan (Ann Arbor)
- Is a CFA Charterholder

Senior Management (Vantage Bay):



MR HO KIAM KHEONG Chief Executive Officer

- Previously held various senior positions in real estate companies, including Chief Development Officer of Reem Investments PJSC and Senior Vice-President (New Markets) at CapitaLand Residential Ltd and CapitaLand Commercial Ltd
- Master of Science (Engineering) from the University of Liverpool and a Bachelor of Engineering from the National University of Singapore



Key Credit Highlight 4: Strong & Experienced Leadership Team - RSP

Senior Management (RSP):





Key Credit Highlight 4: Strong & Experienced Leadership Team – Board of Directors

Board of Directors (Rowsley):

MR CHIANG CHIE FOO Group Chairman	MR LOCK WAI HAN Group CEO	MR TAN WEE TUCK Group CFO	MR LAI HUEN POH Executive Director	MR HO KIAM KHEONG Executive Director
(Non-Executive)				
Retired from the Civil Service as Permanent Secretary of the Ministry of Defence on 1 September 2013	See "Senior Management (Rowsley)" on Page 25	See "Senior Management (Rowsley)" on Page 25	See "Senior Management (RSP)" on Page 26	See "Senior Management (Vantage Bay)" on Page 25
DR WONG CHIANG YIN Non-Executive Non-Independent Director	DR LAM LEE G Lead Independent Director	MS CLAIRE LEE SUK LENG Independent Director	MR CHUA HWEE SONG Independent Director	MR GARY HO KUAT FOONG Independent Director
 President of Thomson International Health Services Pte Ltd and Sasteria Pte Ltd, as well as Executive Director of TMC Life Sciences Bhd. Previously COO of Changi General Hospital 	 Currently chairs the Board's Nominating Committee Chairman – Indochina, Myanmar and Thailand, and Senior Adviser – Asia, of Macquarie Capital 	 Worked in UBS, HSBC and Salomon Smith Barney Serves on the Board of TMC Life Sciences Bhd in Malaysia 	 Managing Director of Tembusu Ventures Pte. Ltd. Previously with EDB 	 Appointed Independent Director on 1 Mar 2015 Lead Independent Director of UPP Holdings Limited and the Independent Non- Executive Director of TMC Life Sciences Bhd.





SECTION 3 | **JOINT VENTURE IN MYANMAR**



Myanmar: Attractive Investment Destination





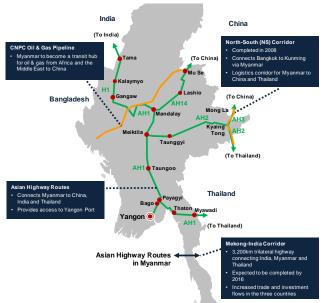


Significant International Investments into Myanmar

- Since economic and political reforms began in 2011, the Myanmar economy has undergone tremendous transformation. Significant recent FDI include:
 - Telecoms licenses awarded to Norway's Telenor and Qatar's Ooredoo in 2014
 - 9 bank licenses awarded to foreign banks in 2014
 - A consortium led by Yongnam Holdings won a US\$1.4bn deal in October 2014 to build a new airport in Myanmar
 - In October 2014, Colgate-Palmolive Co. acquired a local toothpaste maker for US\$100mm in Myanmar. Colgate follows General Electric Co., Coca-Cola Co. and Gap Inc., all of which have restarted investments in Myanmar over the past 2 years

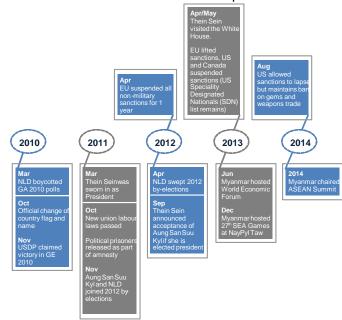
Strategic Connectivity to Key Regional Markets

 Advantage of a favorable geographical position, low wages and a large potential consumer market



Recent Political & Economic Developments

▼ The progressive easing of Western sanctions are set to accelerate economic development





Overview of Real Estate Market in Yangon, Myanmar

Industry experts are bullish on Yangon's retail and office sectors, predicting rising occupancy rates and rental rates despite sizeable new supply

Occupancy Rates Expanding Supply: Yangon's retail **Forecasts** stock is expected to increase, **Forecast Direction** Occupancy Rate 100% particularly post-completion of HAGL 4Q 2014 - 4Q 2015 Myanmar Centre. Most new projects 96% have been smaller in scale, Yangon New Supply lacks regional-sized shopping malls 2012 Occupancy ★High Occupancy Rates: Despite Rent growth in new supply, occupancy likely Retail to rise backed by expansion of foreign **Rental Rates Total Retail Supply** F&B brands and expansion of local chains 240,000 29 27 25 23 21 19 Rental Rates Trending Higher: 160,000 Area Average rent reached US\$25.60 psm 80,000 monthly and is expected to trend even 1Q2014 202014 302014 4Q2014 IQ2015F 3Q2015F 2012 2013 2Q2015F higher once new and modern retail facilities are introduced ■Supply at the start of the year ■Additional Supply during time period **Rising Supply:** Supply pipeline will **Occupancy Rates Forecasts** remain robust, with expectations of **Forecast Direction** 70,000 sgm annual average increase Occupancy Rate 88% from 2015 to 2018. There remains 4Q 2014 - 4Q 2015 86% absence of proper international Grade New Supply A buildings in Yangon 82% Occupancy ★Improving Occupancy Rates: 80% Rent Demand increased 9% YoY in net take-1Q2014 2Q2014 3Q2014 4Q2014 Office up and demand is expected to increase **Total Office** Rental Rates once key investment sectors are liberalized further 240,000 200,000 80 USD / sq m 64 ◆Rental Rates To Increase At Modest 160,000 48 120,000 32 Pace: Citywide average office rental 80,000 16 rate expected to trend higher, though at 40,000



■Additional supply during the year

a more modest rate that witnessed in

the past two years

4Q2014

3Q2014

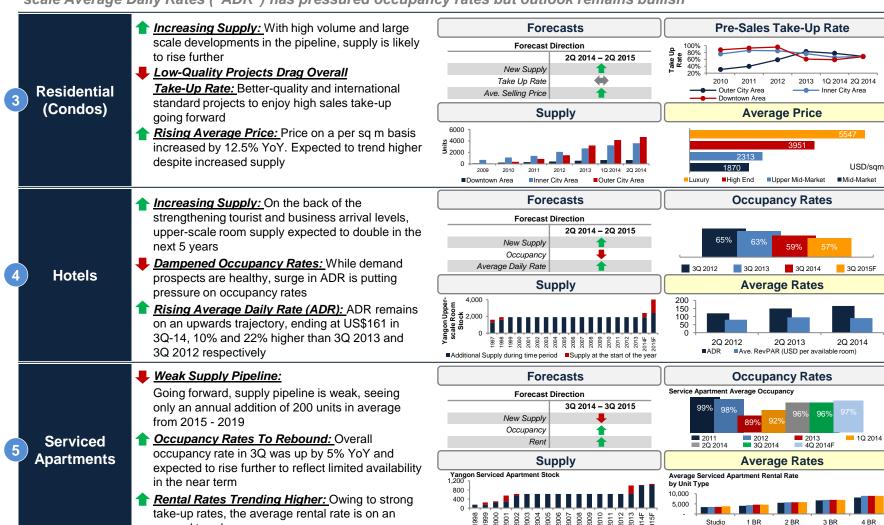
2011

2012

2013

Overview of Real Estate Market in Yangon, Myanmar

Chronic undersupply in Serviced Apartments sector will support occupancy and rental rates. For hotels, upsurge in upper-scale Average Daily Rates ("ADR") has pressured occupancy rates but outlook remains bullish





upward trend

■1Q 2014

■2Q 2014

Rowsley's Joint Venture in Myanmar



Rowsley and Vietnam's Hoang Anh Gia Lai JSC In Proposed Joint Venture to Develop and Manage US\$550 million Yangon Project

Proposed JV

- On 12 Feb 2015, Rowsley announced JV with Hoang Anh Gia Lai Joint Stock Company (HAGL) to jointly develop HAGL Myanmar Centre in Yangon
- Valued at US\$550 million
 - Rowsley will invest
 U\$\$275 million for a 50%
 stake in a company that
 wholly owns HAGL
 Myanmar Centre
 - Rowsley has the option to increase its interest in the future
 - HAGL will make further investments and will undertake the construction of the entire project
- Rowsley, with the participation of RSP, will play key roles in the detailed design and development of both phases of the development and undertake the lead in asset planning and managing the completed development

HAGL Myanmar Centre



Phase 1

- 2 office towers (net lettable area ~81,000 sqm), a retail mall (~39,000 sqm) and a 5-star hotel (400 rooms)
- Started construction 2 years ago
- Expected to be completed by end 2015

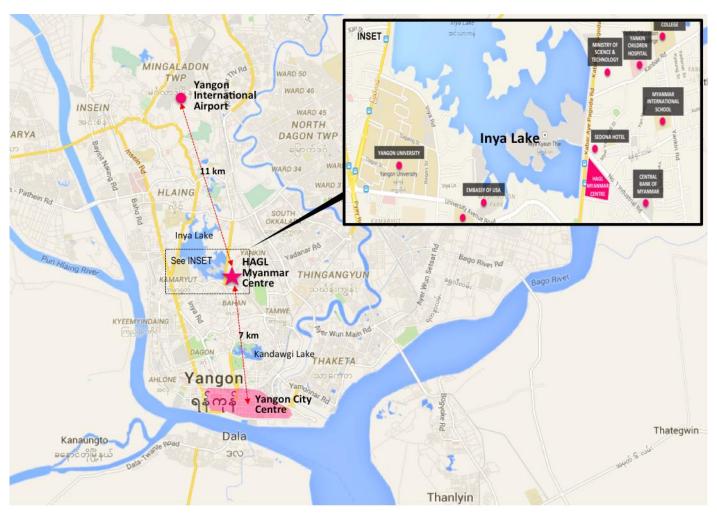
Phase 2

- 2 office towers (net lettable area ~94,000 sqm) and more than 1,000 service and residential apartment units
- Apartment sales in 2015; price range from US\$300 400 in this area
- Construction expected to start in early 2016

This proposed transaction will give Rowsley exposure to Myanmar, Asia's rising star



Prime Lake Front Location



- Spread over more than 73,000 sq metres (sqm) of land located in a prime neighbourhood next to Inya Lake in Yangon
- 11km from airport
- 7km from downtown area
- Surrounded by embassies, schools, affluent residential areas and government offices



Located Near Inya Lake; Close to CBD

Phase 1 of HAGL Myanmar Centre nearing completion





Strong Transportation Links; Served by Major Roads





Overview of HAGL Group (Joint Venture Partner)

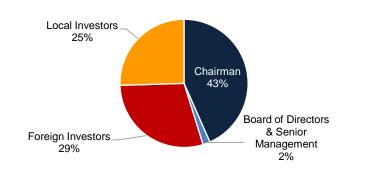


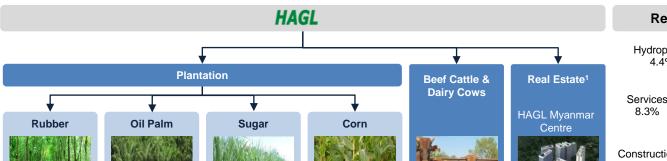
Prominent Vietnamese Conglomerate Focused on Agriculture, Real Estate and Raising Beef Cattle and Dairy Cows

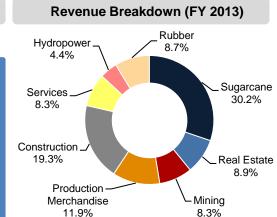
Key Information

- Diversified company headquartered in Pleiku, Vietnam
- Started as a small furniture producer, but has since diversified into other industries such as rubber and real estate
- Temasek Holdings has invested in HAGL Group via US\$110mm of convertible and exchangeable bonds in May 2011
- Credit Suisse currently owns 10.21% of HAGL JSC
- HAGL Group accessed international bond markets in May 2011 for a US\$90mm 5-year USD bond
- Listed on the Vietnamese Stock Exchange, with market cap of US\$825 million equivalent as of 16 February 2015

Ownership Breakdown









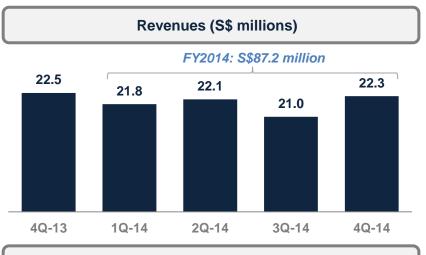
Key Business of HAGL



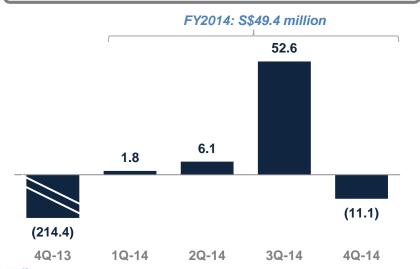
SECTION 4 | FINANCIAL OVERVIEW

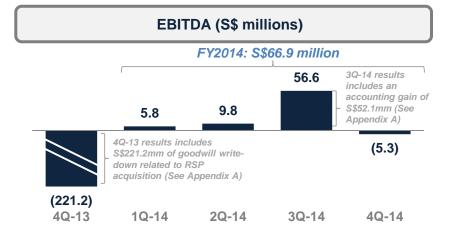


Key Financial Metrics

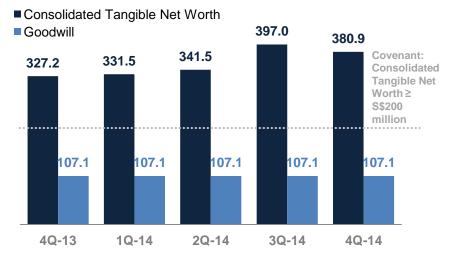








Consolidated Tangible Net Worth & Goodwill (S\$ millions)





Summary of Key Financials

(S\$ millions)

Balance Sheet	4Q-14	3Q-14	2Q-14	1Q-14	
Total Assets	609.8	629.3	630.2	615.5	
Intangible Assets	13.5	18.3	21.5	24.6	
Goodwill	107.1	107.1	107.1	107.1	
Total Debt	-	-	-	-	
Net Debt	-	-	-	-	Net cash position
Net Tangible Assets (Net TNW)	380.9	397.0	341.5	331.5	Large and stable
Total Equity	501.5	522.5	470.0	463.1	asset base
Cash	36.6	29.2	31.2	24.7	

Income Statement	FY-14	4Q-14	3Q-14	2Q-14	1Q-14
Revenue	87.2	22.3	21.0	22.1	21.8
Other Income	73.3	5.1	55.8	8.8	3.6
Profit from Associated Companies	1.4	0.3	0.1	0.7	0.3
Net Profit (After Tax)	49.4	(11.1)	52.6	6.1	1.8
EBITDA	66.9	(5.3)	56.6	9.8	5.8

Before Accounting Events:	FY-14	4Q-14	3Q-14	2Q-14	1Q-14
EBITDA	15.7	0.7	4.4	4.8	5.8
Net Profit	10.3	(0.9)	3.1	3.7	4.5



Thank You





APPENDIX A | SIGNIFICANT ACCOUNTING EVENTS



Significant Accounting Events

Goodwill Impairment (4Q-2013)

- In 4Q-2013, Rowsley recognized an impairment charge of \$\$221.2 million
- The agreed purchase price of RSP was S\$187.5 million, Under relevant accounting standards, the RSP acquisition was recorded at S\$422.5 million based on the share price of Rowsley on the closing date of 25 September 2013, and adjusted for warrant effects, as the acquisition was structured as an all-share transaction.
- Accordingly, the goodwill of the acquisition was determined to be \$\$328.3 million. Rowsley performed a value in use assessment and recorded a goodwill impairment of \$\$221.2 million.
- Goodwill impairment is a non-cash charge, and not adversely affect the operating cash flows or balance sheet health of Rowsley. Rowsley continues to be in a net cash position

Goodwill Impairment

Goodwiii impairment	
	\$
Purchase consideration	422,500,000
Less: RSP net assets	(59,634,000)
Net fair value adjustments	(34,530,000)
Implied residual goodwill	328,336,000
Present value of value-in-use	190,165,000
Carrying amounts as at 31/12/13:	
- RSP	(55,379,000)
- Goodwill	(328,336,000)
- Order backlog	(20,619,000)
- Management consultancy agreemer_	(7,075,000)
Goodwill impairment charge	(221,244,000)

Amortization of Intangible Assets

- Part of the purchase consideration for RSP was allocated to intangible assets of RSP to be amortized over time.
- Such intangible assets included order backlog and management consultancy agreements.
- In FY2014, the net amortization expense against RSP's intangible assets was \$12 million.

Fair Value Gain on RSP Earn-out Shares (3Q-2014)

- 3Q-2014 net profit of S\$52.6 million includes an accounting gain of S\$52.13 million
- The purchase consideration for the acquisition of RSP was S\$187.5 million. 70% of this was paid initially while 30% would be paid subject to RSP achieving certain earn-out targets.
- At the transaction closing date, the earn-out consideration of 375 million shares was re-measured at 33.8 cents (or S\$126.75 million). In Q3-2014, the earn-out consideration was re-measured again at 19.9 cents (or S\$74.62 million).
- The difference in the measurement price of the earn-out consideration shares resulted in an accounting gain of S\$52.1 million.

Write-down of Streamax Investment (4Q-2014)

- Rowsley registered an impairment loss of S\$7.9 million for its investment in Streamax International Holdings Co Ltd
- The Group was unable to support the present carrying value of the investment; Streamax while profitable has been unable to immediately realize its business expansion plans





APPENDIX B | CORPORATE STRUCTURE



Corporate Structure

