



#### **Corporate Profile**

Established in 1828, Boustead Singapore Limited (SGX:F9D) is a progressive global Infrastructure-Related Engineering and Technology Group listed on the SGX Mainboard.

Focusing on the niche engineering and development of key infrastructure to support sustainable shared socio-economic growth in global markets, our strong suite of engineering services under our Energy Engineering Division and Real Estate Division centres on energy infrastructure and smart, eco-sustainable and future-ready business park and industrial developments.

In addition, we provide technology-driven transformative solutions to improve quality of life for all walks of life. Our Geospatial Division provides professional services and exclusively distributes Esri ArcGIS technology – the world's leading geographic information system, smart mapping and location analytics platform – to major markets in the Asia Pacific. The software creates digital infrastructure solutions and digital twins that enable smart nations, smart cities and smart communities to solve the world's most complex problems through effective and sustainable improvement of human wellbeing and ecosystems, and planning and management of key infrastructure and resources. Our Healthcare Division provides innovative medical solutions that address niche age-related chronic diseases and mobility issues, with a focus on rehabilitative care and sports science in the Asia Pacific.

With a vast global network stretching across Asia, Australia, Europe, Africa and the Americas, we are ready to serve the world. To date, we have undertaken projects in 90 countries and territories globally.

In 2008 and 2009, we were recognised in the prestigious Forbes Asia 200 Best Under A Billion as one of the Asia Pacific's 200 best public-listed corporations under US\$1 billion in revenue. In 2017, we were ranked by FinanceAsia as Singapore's Best Small-Cap in the annual Asia's Best Companies Poll. In 2019, we were awarded the Most Transparent Company in the Industrials Category and Sustainability Award (Runner-Up) in the Mid Cap Category by the Securities Investors Association (Singapore). For the second successive year in 2021, we were ranked among Singapore's Best Employers, at 40th overall and 1st under our respective category of Business Services & Supplies (including Real Estate) in an evaluation encompassing 1,700 large corporations. We are also listed on the MSCI World Micro Cap Index, FTSE Global Small Cap Index, FTSE Developed Small Cap Index and FTSE ST Industrials Index.

Visit us at www.boustead.sg.

(Incorporated in Singapore. Registration Number 197501036K) AND ITS SUBSIDIARIES

## **CONDENSED INTERIM FINANCIAL STATEMENTS**

For the six months financial period ended 30 September 2021

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## A) CONDENSED INTERIM CONSOLIDATED INCOME STATEMENT

For the six months financial period ended 30 September 2021

		6 month	s ended	
	Note	30 Sep 2021 \$'000	30 Sep 2020 \$'000	Inc/(Dcr) %
		*	•	,,
Revenue	4	340,321	289,664	17%
Cost of sales		(259,786)	(203,090)	28%
Gross profit		80,535	86,574	-7%
Other income	5	4,143	2,482	67%
Other gains/(losses) – net	6	4,117	(5,886)	NM
Impairment loss on financial assets and contract assets		(816)	-	NM
Expenses				
- Selling and distribution		(22,309)	(19,051)	17%
- Administrative		(31,266)	(30,180)	4%
- Finance		(931)	(2,014)	-54%
Share of profit/(loss) of associates and joint ventures		1,965	(94)	NM
Profit before income tax		35,438	31,831	11%
Income tax expense	7	(9,586)	(9,048)	6%
Total profit		25,852	22,783	13%
Profit attributable to:				
Equity holders of the Company		21,307	21,811	-2%
Non-controlling interests		4,545	972	368%
		25,852	22,783	13%
Earnings per share for profit attributable to equity holders of the Company (cents per share)				
- Basic	15	4.4	4.5	
- Diluted	15	4.4	4.5	

NM – not meaningful

## B) CONDENSED INTERIM CONSOLIDATED COMPREHENSIVE INCOME

For the six months financial period ended 30 September 2021

	6 months ended		
	30 Sep 2021 \$'000	30 Sep 2020 \$'000	Inc/(Dcr) %
Total profit	25,852	22,783	13%
Other comprehensive (loss)/income:			
Items that may be reclassified subsequently to profit or loss:			
Share of other comprehensive loss of associates	(12)	-	NM
Currency translation differences arising from consolidation	(3,014)	3,666	NM
Items that will not be reclassified subsequently to profit or loss:			
Non-controlling interests' share of currency translation differences arising from consolidation	(112)	442	NM
Other comprehensive (loss)/income, net of tax	(3,138)	4,108	NM
Total comprehensive income	22,714	26,891	-16%
Total comprehensive income attributable to:			
Equity holders of the Company	18,287	25,477	-28%
Non-controlling interests	4,427	1,414	213%
	22,714	26,891	-16%

NM – not meaningful

## C) CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION

As at 30 September 2021

	GRO	UP	COMP	ANY
Note	30 Sep 2021	31 Mar 2021	30 Sep 2021	31 Mar 2021
	\$'000	\$'000	\$'000	\$'000
8			72,664	71,861
	·		-	-
	75,492	67,358		3,260
		<del>-</del>	33,308	33,086
			-	-
			-	-
		•	-	-
9			2,097	5,183
_			7	<u> </u>
_	722,227	789,094	111,329	113,390
	16 010	20 211		
			-	-
			_	_
٥	-		-	-
			361	386
10			301	300
			-	-
11			-	-
11	·		30	30
			30	30
			-	-
	07,001	70,123	21 670	80,142
	390	-	01,079	00,142
		13 602	-	-
_			00.070	00.550
-				80,558 193,948
-	1,007,100	1,104,200	130,033	100,040
	208.447	252.704	5.582	7,478
		•	-	, <u>-</u>
			305	509
	,	-		88,360
	97.387	94.411	-	_
12			_	_
			17	95
-	339,723	384,759	105,804	96,442
_				
		- ,	-	-
	·		-	-
			-	-
12			-	-
			-	-
_			-	-
_			-	-
_				96,442
_	631,825	665,673	87,595	97,506
13	74,443	74,443	74,443	74,443
13	(12,627)	(11,766)	(12,627)	(11,766)
13			. , . ,	
13		(986)	2.398	2.398
13	(4,024)	(986) 385.262	2,398 23.381	2,398 32.431
-	(4,024) 372,969	385,262	23,381	32,431
-	(4,024)			
	9 10 11 12 12	Note \$\frac{30 \text{ Sep 2021}}{\\$'000}\$  8 \$\frac{370,912}{113,654}\$ \tau5,492\$ \tau-4,222\$ \tau592 \text{ 94,459} 9 \$\frac{62,185}{711}\$ \tau722,227  \$\frac{16,010}{60,868}\$ \tau8 \text{ 28} 9 \$\frac{32,785}{10}\$ \tau28,738 \tau0,507 \tau0,507 \tau0,578 \tau1 \$\text{ 87,459}\$ \tau1,160 \tau22,555 \tau67,651 \tau-380 \tau6,163 \tau364,882 \tau1,087,109  \$\frac{208,447}{3,590}\$ \tau8,250 \tau-97,387 \tau2 \$\tau0,32\$ \tau7 \$\tau339,723  \$\frac{56,083}{51,700}\$ \tau524 \tau2 \$\tau5,124 \tau8 \$\tau81 \tau15,561 \tau455,284 \tau631,825	\$'000 \$'000  8 370,912 479,791 113,654 116,067 75,492 67,358 4,222 6,931 592 430 94,459 111,706 9 62,185 5,183 711 1,628 722,227 789,094  16,010 20,211 60,868 61,118 28 8,853 9 32,785 32,785 10 28,738 29,596 10,507 13,204 20,578 20,794  11 87,459 82,588 1,160 1,396 22,555 20,836 67,651 70,123	Note         30 Sep 2021 \$'000         31 Mar 2021 \$'000         30 Sep 2021 \$'000           8         370,912 113,654 116,067 75,492 67,358 4,222 6,931 94,459 94,459 111,706 - 962,185 5,183 2,097 711 1,628 722,227 789,094 111,329         3,253 - 333,308 4,222 6,931 - 592 430 - 711 1,628 7 722,227 789,094 111,329           16,010 60,868 61,118 - 28 8,853 - 28 8,853 - 210,507 10,507 13,204 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 20,578 20,794 - 330 - 11,160 1,396 30 - 22,555 20,836 - 67,651 70,123 - 10,87,109 1,164,200 193,399         30 - 81,679 30 - 364,882 375,106 364,882 375,106 364,882 375,106 364,882 375,106 382,070 1,087,109 1,164,200 193,399         3,582 3,590 4,363 - 28,250 30,212 305 - 30,212 305 - 99,900 97,387 94,411 - 208,447 252,704 339,723 339,723 338,759 105,804         30 - 99,900 193,399           208,447 252,704 3,590 4,363 - 99,900 97,387 94,411 - 99,900 97,387 94,411 - 12 2,032 2,541 3,590 4,363 3 2,250 3,590 4,363 3 2,251 3,590 4,363 3 2,251 3,590 4,363 3 2,251 3,590 4,363 3 2,251 3,590 4,363 3 2,251 3,590 4,363 3 2,251 3,590 4,363 3 2,251 3,590 4,411 - 3,290 105,804           208,447 2,51 3,390 3,412 - 3,524 7,51 - 3,524 7,534 8,527 105,804 631,825 665,673 87,595           455,284 498,527 105,804 631,825 665,673 87,595            455,284 498,527 105,804 631,825 665,673 87,595           465,284 48,527 105,804 631,825 665,673

### D) CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY

For the six months financial period ended 30 September 2021

			(	O	ther reserv	/es		)				
	Share capital \$'000	Treasury shares \$'000	Foreign currency translation reserve \$'000	Share-based compensation reserve \$'000	Capital reserve \$'000	Fair value reserve \$'000	Hedging reserve \$'000	Subtotal	Retained profits \$'000	Equity attributable to equity holders of the Company \$'000	Non- controlling interests \$'000	Total equity \$'000
GROUP												
Balance at 1 April 2021 Profit for the period	74,443 -	(11,766) -	6,280	65 -	(13,074) -	5,743 -	-	(986) -	385,262 21,307	446,953 21,307	218,720 4,545	665,673 25,852
Other comprehensive loss for the period Total comprehensive	-		(3,014)	-			(6)	(3,020)		(3,020)	(118)	(3,138)
(loss)/income for the period	_	<b>.</b>	(3,014)	-	_	_	(6)	(3,020)	21,307	18,287	4,427	22,714
Employee share-based compensation - Value of employee services	-	-	-	(1)	600	-	-	599	-	599	538	1,137
<ul> <li>Treasury shares re-issued by a subsidiary</li> </ul>	-	-	-	(64)	1,084	-	-	1,020	-	1,020	913	1,933
Dividends - In cash	-	-	-	-	-	-	-	-	(33,882)	(33,882)	(23,056)	(56,938)
Purchase of treasury shares Purchase of treasury shares by	-	(861)	-	-	-	-	-	-	-	(861)	-	(861)
a subsidiary	-	-	-	-	(167)	-	-	(167)	-	(167)	(149)	(316)
Effect of acquisition of shares from non-controlling interests	-	_		-	(1,478)	8	_	(1,470)	282	(1,188)	(329)	(1,517)
Total transactions with owners, recognised directly in equity	-	(861)		(65)	39	8	-	(18)	(33,600)	(34,479)	(22,083)	(56,562)
Balance at 30 September 2021	74,443	(12,627)	3,266	-	(13,035)	5,751	(6)	(4,024)	372,969	430,761	201,064	631,825

## CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY (CONT'D) For the six months financial period ended 30 September 2021 D)

			(	Other	reserves		)				
	Share capital \$'000	Treasury shares \$'000	Foreign currency translation reserve \$'000	Share-based compensation reserve \$'000	Capital reserve \$'000	Fair value reserve \$'000	Subtotal \$'000	Retained profits \$'000	Equity attributable to equity holders of the Company \$'000	Non- controlling interests \$'000	Total equity \$'000
GROUP											
Balance at 1 April 2020	74,443	(9,309)	(3,952)	335	(12,050)	5,694	(9,973)	287,471	342,632	154,103	496,735
Profit for the period	_	-	-	-	-	-	-	21,811	21,811	972	22,783
Other comprehensive income for the period	_	_	3,666	-	-	-	3,666	-	3,666	442	4,108
Total comprehensive income for the period	-	_	3,666	-		_	3,666	21,811	25,477	1,414	26,891
Employee share-based compensation											
- Value of employee services	-	-	-	8	-	-	8	-	8	8	16
- Treasury shares re-issued by a subsidiary	-	-	-	(287)	287	-	-	-	-	-	-
Dividends											
- In cash	-	-	-	-	-	-	-	(9,743)	(9,743)	(1,180)	(10,923)
Purchase of treasury shares	_	(507)	-	-	-	-	-	-	(507)	-	(507)
Total transactions with owners, recognised directly in equity	-	(507)	-	(279)	287	_	8	(9,743)	(10,242)	(1,172)	(11,414)
Balance at 30 September 2020	74,443	(9,816)	(286)	56	(11,763)	5,694	(6,299)	299,539	357,867	154,345	512,212

## CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY (CONT'D) For the six months financial period ended 30 September 2021 D)

	Share capital \$'000	Treasury shares \$'000	Capital reserve \$'000	Retained profits \$'000	Total equity \$'000
COMPANY					
Balance at 1 April 2021	74,443	(11,766)	2,398	32,431	97,506
Profit for the period		<u>-</u>	<u>-</u>	24,832	24,832
Total comprehensive income for the period				24,832	24,832
Dividends					
- In cash	-	-	-	(33,882)	(33,882)
Purchase of treasury shares	-	(861)	-	-	(861)
Balance at 30 September 2021	74,443	(12,627)	2,398	23,381	87,595

	Share capital \$'000	Treasury shares \$'000	Capital reserve \$'000	Retained profits \$'000	Total equity \$'000
COMPANY					
Balance at 1 April 2020	74,443	(9,309)	2,398	36,290	103,822
Loss for the period	_		-	(1,976)	(1,976)
Other comprehensive loss for the period	-	-	-	(1,976)	(1,976)
Dividends					
- In cash	-	-	-	(9,743)	(9,743)
Purchase of treasury shares	_	(507)	-	-	(507)
Balance at 30 September 2020	74,443	(9,816)	2,398	24,571	91,596

### E) CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months financial period ended 30 September 2021

	6 months ended		
	30 Sep 2021 \$'000	30 Sep 2020 \$'000	
Cash flows from operating activities			
Profit before income tax	35,438	31,831	
Adjustments for:			
- Share of (profit)/loss of associates and joint ventures	(1,965)	94	
- Unrealised construction and project management margins	192	(95)	
- Depreciation expense	5,452	8,500	
- Amortisation expense	391	314	
- Loss/(Gain) on disposal of property, plant and equipment	100	(5)	
- Employee (including directors) share-based compensation expense	1,137	16	
- Loss on disposal of right-of-use assets	105	-	
- Fair value gains on financial assets, at FVPL	(1,330)	(473)	
- Finance expenses	931	2,014	
- Interest income	(4,143)	(2,482)	
- Unrealised currency exchange (gains)/losses	(9)	222	
	36,299	39,936	
Change in working capital:			
- Trade receivables, other receivables and prepayments	966	5,279	
- Inventories and contracts assets/liabilities	32,251	(3,051)	
- Trade and other payables	(44,731)	(19,565)	
- Derivative financial instruments	406	1,429	
Cash provided by operations	25,191	24,028	
Interest received	3,796	1,683	
Interest paid	(96)	(598)	
Income tax paid	(11,082)	(7,224)	
Net cash provided by operating activities	17,809	17,889	

## E) CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS (CONT'D)

For the six months financial period ended 30 September 2021

		6 month	s ended
	Note	30 Sep 2021	30 Sep 2020
		\$'000	\$'000
Cash flows from investing activities			
Proceeds from disposal of investment securities		2,836	10,277
Proceeds from disposal of property, plant and equipment		46	5
Repayment of loans by joint ventures		-	60,763
Dividends received from associates and joint ventures		3,644	1,450
Interest received on notes issued by an associate		1,358	-
Interest received on loans to related party		84	-
Interest received on loan to non-related party		42	51
Purchase of investment securities, at FVPL		(58,500)	-
Purchase of property, plant and equipment		(1,624)	(890)
Additions to investment property		(5,109)	(156)
Additions to intangible assets		(155)	(388)
Loan to a joint venture		-	(3,055)
Loan to an associate		-	(1,479)
Investment in associates		(576)	(576)
Deposits paid for investment	;	(6,475)	(2,773)
Net cash (used in)/provided by investing activities		(64,429)	63,229
Cash flows from financing activities			
Proceeds from borrowings		4,423	4,591
Proceeds from treasury shares re-issued by a subsidiary		1,934	,
Purchase of treasury shares		(861)	(507)
Purchase of treasury shares by a subsidiary		(316)	-
Repayment of borrowings		(3,243)	(60,697)
Principal payment of lease liabilities		(2,859)	(2,978)
Interest payment of lease liabilities		(835)	(1,416)
Payment to non-controlling shareholders for the purchase of shares in		(222)	(1,110)
subsidiaries		(1,517)	-
Dividends paid to non-controlling interests		(23,056)	(1,180)
Dividends paid to equity holders of the Company		(33,882)	(9,743)
Net cash used in financing activities		(60,212)	(71,930)
Net (decrease)/increase in cash and cash equivalents		(106,832)	9,188
Cash and cash equivalents			
Beginning of financial period		476,291	281,706
Effects of currency translation on cash and cash equivalents		(2,047)	3,691
End of financial period	8	367,412	294,585

#### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 1) Corporate information

Boustead Singapore Limited (the "Company") is listed on the Singapore Exchange and incorporated and domiciled in Singapore. The address of its registered office and principal place of business is 82 Ubi Avenue 4, #08-01 Edward Boustead Centre, Singapore 408832.

The principal activity of the Company is that of an investment holding company.

The principal activities of the Company and its subsidiaries (the "Group") are in providing:

- a) Design, engineering and supply of process heater systems and waste heat recovery units and associated heat transfer technology;
- b) Design, engineering and supply of process control systems;
- c) Design, engineering, full-fledged integrated digital delivery ("IDD"), project management and construction management, including design-and-build and property-related services;
- d) Real estate development management, asset management and leasing management, including the holding of property for rental income;
- e) Real estate fund management;
- f) Exclusive distributorship for Esri ArcGIS enterprise software and related professional services, maintenance, training and Cloud-based solutions; and
- g) Design, manufacturing, maintainence and distributorship for rehabilitation and sports science technology and solutions.

The condensed interim financial statements relate to the Company and the Group, along with the Group's interests in associates and joint ventures.

### 2) Basis of preparation

The condensed interim financial statements for the six months ended 30 September 2021 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last audited annual financial statements for the financial year ended 31 March 2021.

The condensed interim financial statements are presented in Singapore Dollars, which is the Group's functional currency. All financial information presented in Singapore Dollars have been rounded to the nearest thousand, unless otherwise stated.

The accounting policies and method of computations used in the condensed interim consolidated financial statements are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out as set out in Note 2.1 below.

#### 2.1) New and amended SFRS(I)s adopted by the Group

The Group has adopted the new and revised SFRS(I)s and SFRS(I) Interpretations and amendments to SFRS(I)s that are mandatory for application from 1 April 2021:

- Amendments to SFRS(I) 16: Covid-19-Related Rent Concessions beyond 30 June 2021
- Amendments to SFRS(I) 9, SFRS(I) 1-39, SFRS(I) 7, SFRS(I) 4 and SFRS(I) 16: Interest Rate Benchmark Reform - Phase 2

The adoption of the above amendments to SFRS(I)s did not result in material changes to the Group's accounting policies and have no material effect on the amounts reported for the current financial period.

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 2.2) Use of judgements and estimates

In preparing the condensed interim financial statements, management has applied judgements and made certain assumptions and estimations. Estimates, assumptions and judgements are based on historical experience and other factors and continually evaluated, including expectations of future events that are believed to be reasonable under the circumstances.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2021:

- a) Impact of Coronavirus Disease 2019 ("COVID-19") pandemic
- b) Revenue recognition of Engineering & Construction contracts
- c) Estimation of subcontractors' claim on variation orders
- d) Estimation of customers' claim on liquidated damages for delay in completion of projects

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

#### 3) Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors, notwithstanding pandemic-related impacts.

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 4) Segment and revenue information

Segment information is presented in respect of the Group's reportable segment provided to the Group's senior management for the purpose of resource allocation and assessment of segment performance.

Senior management considers the business from both a business and geographical segment perspective.

The Group's businesses comprise the following:

a)	Energy Engineering	systems, waste heat recovery units and process control systems for the global oil & gas and petrochemical sectors.
b)	Real Estate	: Smart eco-sustainable real estate solutions including engineering & construction ("E&C"), investment, development management, asset management, leasing management and fund management for business park and industrial

c)	Geospatial	: Exclusive distribution, professional services and solutions related to Esri ArcGIS,
		the world's leading geographic information system, smart mapping and location
		analytics platform – for major markets across Australia and parts of South East
		Asia.

developments in Singapore, China, Malaysia and Vietnam.

d)	Healthcare	: Distribution, services and solutions related to niche innovative medical solutions
		that address age-related chronic diseases and mobility issues, with a focus on
		rehabilitative care and sports science in the Asia Pacific.

e) HQ Activities : Management of the Group's divisions to maximise shareholders' returns.

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 4) Segment and revenue information (cont'd)

## 4.1) Reportable segments

### a) Segment revenue and results

	Energy Engineering	Real Estate	Geospatial	Healthcare	HQ Activities	GROUP
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
6 months ended 30 Sep 2021						
<u>Revenue</u>						
External sales	68,656	179,126	86,151	6,388	-	340,321
Dividend income		-	-	-	-	
Total revenue	68,656	179,126	86,151	6,388	-	340,321
<u>Results</u>						
Segment results	9,624	4,224	19,266	(2,420)	(433)	30,261
Share of profit of associates and joint ventures	_	1,096	_	869	_	1,965
Interest income	44	3,659	388	2	50	4,143
Finance expenses		,				(931)
Profit before income tax					-	35,438
Income tax expense						(9,586)
Total profit					<del>-</del>	25,852
					<u>-</u>	
Segment results include:	450	0.000	4 704	0.17	0.55	<b>5</b> 450
Depreciation expense Amortisation of intangible	458	2,229	1,761	647	357	5,452
assets	-	3	-	388	-	391
		ъ				
	Energy Fnaineering	Real Estate	Geospatial	Healthcare	HQ Activities	GROUP
	Engineering	Estate	Geospatial \$'000	Healthcare \$'000	Activities	GROUP \$'000
6 months ended 30 Sep 2020			Geospatial \$'000	Healthcare \$'000		GROUP \$'000
-	Engineering	Estate	-		Activities	
Revenue	Engineering \$'000	Estate \$'000	\$'000	\$'000	Activities	\$'000
Revenue External sales	Engineering	Estate	-		Activities \$'000	<b>\$'000</b> 289,484
Revenue External sales Dividend income	Engineering \$'000 109,272	<b>Estate</b> \$'000 87,713	\$'000 85,537	<b>\$'000</b> 6,962	Activities \$'000 - 180	\$' <b>000</b> 289,484 180
Revenue External sales	Engineering \$'000	Estate \$'000	\$'000	\$'000	Activities \$'000	<b>\$'000</b> 289,484
Revenue External sales Dividend income	Engineering \$'000 109,272	<b>Estate</b> \$'000 87,713	\$'000 85,537	<b>\$'000</b> 6,962	Activities \$'000 - 180	\$' <b>000</b> 289,484 180
Revenue External sales Dividend income Total revenue  Results Segment results	Engineering \$'000 109,272	<b>Estate</b> \$'000 87,713	\$'000 85,537	<b>\$'000</b> 6,962	Activities \$'000 - 180	\$' <b>000</b> 289,484 180
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397)	\$'000 85,537 - 85,537	\$' <b>000</b> 6,962 6,962 (558)	Activities \$'000 - 180 180	\$'000 289,484 180 289,664 31,457
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94)
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397)	\$'000 85,537 - 85,537	\$' <b>000</b> 6,962 6,962 (558)	Activities \$'000 - 180 180	\$'000 289,484 180 289,664 31,457 (94) 2,482
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014)
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses Profit before income tax	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014) 31,831
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses Profit before income tax Income tax expense	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014) 31,831 (9,048)
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses Profit before income tax	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014) 31,831
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses Profit before income tax Income tax expense	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014) 31,831 (9,048)
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses Profit before income tax Income tax expense Total profit Segment results include: Depreciation expense	Engineering \$'000 109,272 - 109,272	87,713 - 87,713 (1,397) (640)	\$'000 85,537 - 85,537 20,300	\$'000 6,962 - 6,962 (558) 546	Activities \$'000 - 180 180 (3,202)	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014) 31,831 (9,048)
Revenue External sales Dividend income Total revenue  Results Segment results Share of (loss)/profit of associates and joint ventures Interest income Finance expenses Profit before income tax Income tax expense Total profit Segment results include:	Engineering \$'000 109,272 - 109,272 16,314 - 150	87,713 - 87,713 (1,397) (640) 1,627	\$'000 85,537 - 85,537 20,300 - 613	\$'000 6,962 - 6,962 (558) 546 2	Activities \$'000 - 180 - 180 (3,202) - 90	\$'000 289,484 180 289,664 31,457 (94) 2,482 (2,014) 31,831 (9,048) 22,783

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 4) Segment and revenue information (cont'd)

## 4.1) Reportable segments (cont'd)

### b) Segment assets and liabilities

	Energy Engineering \$'000	Real Estate \$'000	Geospatial \$'000	Healthcare \$'000	HQ Activities \$'000	GROUP \$'000
As at 30 Sep 2021	<b>+</b> 555	<b>4</b> 000	<b>4 6 6 6</b>	<b>¥ 555</b>	<b>V</b> 000	<b>V</b> 000
Segment assets						
Segment assets	149,284	501,858	158,944	16,463	78,577	905,126
Investments in associates	-	5,346	-	17,209	-	22,555
Investments in joint ventures	-	67,651	-	-	-	67,651
Loan to associates	-	13,696	-	-	2,918	16,614
Notes issued by an associate	-	59,000	-	-	-	59,000
Deferred income tax assets					. <del>-</del>	16,163
Consolidated total assets					-	1,087,109
Additions to:	004	_	675	055	00	4 004
- Property, plant and equipment	261	5 5 400	675	655	28	1,624
<ul><li>Investment properties</li><li>Intangible assets</li></ul>	-	5,109	-	- 155	-	5,109 155
Investment securities	-	58,500	-	195	-	58,500
- Investment securities - Investments in associates	-	576	_	-	-	576
Segment liabilities Segment liabilities	53,639	214,081	104,525	9,375	7,463	389,083
Unrealised gain on disposal due	55,659	214,001	104,525	9,375	7,403	309,003
to retained interests	-	34,435	-	-	-	34,435
Share of accumulated loss	-	2,635	-	-	-	2,635
Income tax payable						28,250
Deferred income tax liabilities					-	881
Consolidated total liabilities					-	455,284
	Energy Engineering \$'000	Real Estate \$'000	Geospatial \$'000	Healthcare \$'000	HQ Activities \$'000	GROUP \$'000
As at 30 Sep 2020						
Segment assets						
Segment assets	169,421	491,850	139,934	18,141	82,248	901,594
Investments in associates	-	4,446	-	14,944	-	19,390
Investments in joint ventures	-	58,799	-	-	-	58,799
Loan to associates	-	15,834	-	-	1,479	17,313
Deferred income tax assets					-	9,770
Consolidated total assets					=	1,006,866
Additions to:						
- Property, plant and equipment	175	440	243	20	12	890
- Investment properties	-	156		-	-	156
- Intangible assets	_	-	_	388	_	388
- Investments in associates	_	576	-	-	_	576
- Investments in joint ventures	_	3,055	-	_	_	3,055
•		•				· · · · · ·

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 4) Segment and revenue information (cont'd)

### 4.1) Reportable segments (cont'd)

### b) Segment assets and liabilities (cont'd)

As at 30 Sep 2020	Energy Engineering \$'000	Real Estate \$'000	Geospatial \$'000	Healthcare \$'000	HQ Activities \$'000	GROUP \$'000
Segment liabilities						
Segment liabilities	93,389	270,004	91,732	6,696	6,860	468,681
Share of accumulated loss	-	1,442	-	-	-	1,442
Income tax payable						19,589
Deferred income tax liabilities					_	4,942
Consolidated total liabilities					_	494,654

### c) Geographical segment

	Revenue from external customers 6 months ended		
	30 Sep 2021	30 Sep 2020	
	\$'000	\$'000	
Singapore	158,143	85,499	
Australia	60,259	66,133	
Malaysia	42,863	21,946	
USA	17,415	26,485	
Europe	19,973	35,371	
Asia Pacific	18,590	21,357	
North and South America (excluding USA)	13,275	18,475	
Middle East and Africa	9,803	14,398	
	340,321	289,664	

The Group is implementing projects in six primary geographical areas – Singapore, Australia, Malaysia, United States of America ("USA"), Europe, Asia Pacific, North and South America, and Middle East and Africa.

Other than Singapore, Australia and Malaysia, no single country accounted for 10% or more of the Group's revenue for the six months ended 30 Sep 2021.

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 4) Segment and revenue information (cont'd)

### 4.2) Disaggregation of revenue

Healthcare

Disaggregation of revenue				
	6 months ended 30 Sep 2021			
	At a point in			
	time	Over time	Total	
	\$'000	\$'000	\$'000	
GROUP				
Revenue from contracts with customers				
Energy Engineering				
- Engineering contracts	-	65,444	65,444	
- Sale of products	1,103	613	1,716	
- Services	1,496	-	1,496	
Real Estate				
- E&C contracts	-	172,760	172,760	
- Management fee income	-	2,932	2,932	
Geospatial				
- Licences	14,662	8,008	22,670	
- Maintenance and other services	7,640	55,841	63,481	
	7,040	00,041	00,40	
Healthcare - Sale of products	4,624	_	4,624	
- Sale of products - Services		4 200		
- Services	564	1,200	1,764	
	30,089	306,798	336,887	
Revenue from other sources			3,558	
Property rental income				
Lance Covernment amount over a many and a many and			340,445	
Less: Government grant expense – rent concession			(124)	
Total		_	340,321	
		hs ended 30 Sep 2	2020	
	At a point in			
	time	Over time	Total	
	\$'000	\$'000	\$'000	
GROUP				
Revenue from contracts with customers				
Energy Engineering				
- Engineering contracts	-	106,173	106,173	
- Sale of products	2,523	-	2,523	
- Services	437	139	576	
Real Estate		70.607	70.60	
- E&C contracts	-	70,697	70,697	
- Management fee income	-	1,600	1,600	
Geospatial	00.004	0.000	00.00	
- Licence	23,804	6,863	30,667	
- Maintenance and other services	5,884	48,986	54,870	

- Sale of products - Services	5,132 857	- 973	5,132 1,830
	38,637	235,431	274,068
Revenue from other sources Property rental income Dividend income			17,004 180
Less: Government grant expense – rent concession Total		<u> </u>	291,252 (1,588) 289,664

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 5) Other income

	GRC 6 months	
	30 Sep 2021 \$'000	30 Sep 2020 \$'000
Interest income Finance income on sublease	3,796 347	2,140 342
	4,143	2,482

### 6) Other gains/(losses) - net

	GROUP 6 months ended		
	30 Sep 2021 \$'000	30 Sep 2020 \$'000	
Fair value (losses)/gains - Derivative financial instruments	<b>(406)</b> (1,429		
- Financial assets, at FVPL (Note 9)	1,33 <b>0</b>	473	
Currency exchange gains/(losses) – net	<b>3,193</b> (4,9		
	4,117	(5,886)	

### 7) Income tax expense

The major components of income tax expense in the condensed interim consolidated statement of comprehensive income are:

	GROUP 6 months ended		
	30 Sep 2021 \$'000	30 Sep 2020 \$'000	
Tax expense attributable to profit is made up of:			
- Current income tax	8,929	10,650	
- Deferred income tax	422	(1,686)	
	9,351	8,964	
- Under provision in prior financial years	235	84	
	9,586	9,048	

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 8) Cash and cash equivalents

For the purpose of presenting the consolidated statement of cash flows, cash and cash equivalents comprise the following:

	GROUP		
	30 Sep 2021 \$'000	31 Mar 2021 \$'000	
Total cash balances	370,912	479,791	
Less: Restricted bank deposit	(3,500)	(3,500)	
Cash and cash equivalents in the statement of cash flows	367,412	476,291	

### 9) Investment securities

	GROUP		COMPANY	
	30 Sep 2021 \$'000	31 Mar 2021 \$'000	30 Sep 2021 \$'000	31 Mar 2021 \$'000
Financial assets, at FVPL Financial assets, at FVOCI	63,549 31,421	6,547 31,421	2,097 -	5,183 -
Total	94,970	37,968	2,097	5,183
Less: Current portion	(62,185)	(5,183)	(2,097)	(5,183)
Non-current portion	32,785	32,785	-	-

During the six months ended 30 September 2021, the Group purchased \$58.5 million non-listed mezzanine debt issued by SC Aetas (Cayman) Ltd. The fair value of the investment is determined using the discounted cash flows model considering the present value of expected future payments, discounted using a credit-adjusted effective interest rate.

### 10) Property, plant and equipment

During the six months ended 30 September 2021, the Group acquired assets amounting to \$1,624,000 (30 September 2020: \$890,000) and disposed of assets amounting to \$491,000 (30 September 2020: \$267,000).

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 11) Investment properties

	Building and other costs \$'000	GROUP Right-of-use assets \$'000	Total \$'000
Cost			
Balance at 1 April 2021	71,494	28,070	99,564
Additions Currency translation differences	5,050 510	- 519	5,050 1,029
Balance at 30 September 2021	77,054	28,589	105,643
Balance at 50 deptember 2021	77,034	20,303	100,040
Accumulated depreciation			
Balance at 1 April 2021	13,426	3,550	16,976
Depreciation charge	837	332	1,169
Currency translation differences	10	29	39
Balance at 30 September 2021	14,273	3,911	18,184
Net book value			
Balance at 30 September 2021	62,781	24,678	87,459
Cost			
Balance at 1 April 2020	169,753	54,922	224,675
Additions	<sup>2</sup> 521	259	780
Currency translation differences	(203)	(337)	(540)
Balance at 30 September 2020	170,071	54,844	224,915
A considerated decreased their			
Accumulated depreciation	12 005	4.077	47.062
Balance at 1 April 2020 Depreciation charge	43,885 3,139	4,077 932	47,962 4,071
Currency translation differences	(2)	(2)	(4)
Balance at 30 September 2020	47,022	5,007	52,029
	,322	-,,,,,,	5=,5=0
Net book value			
Balance at 30 September 2020	123,049	49,837	172,886

The Group's investment properties are carried at cost less accumulated depreciation and impairment losses. The Group has considered that there are no impairment indicators on these investment properties as at 30 September 2021.

### 12) Borrowings

	GROUP	
	30 Sep 2021 \$'000	31 Mar 2021 \$'000
Amount repayable within one year or less, or on demand		
Secured	653	1,968
Unsecured	1,379	573
	2,032	2,541
Amount repayable after one year Unsecured	6,122	4,427

As at 30 September 2021, total borrowings of \$653,000 (31 March 2021: \$1,968,000) are secured by a banker's guarantee.

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 13) Share capital and treasury shares

	No. of ordina	ary shares	Amo	unt
	Issued share capital '000	Treasury shares '000	Share capital \$'000	Treasury shares \$'000
GROUP and COMPANY At 1 April 2021	500,067	(16,037)	74,443	(11,766)
Purchase of treasury shares		(872)		(861)
At 30 September 2021	500,067	(16,909)	74,443	(12,627)
At 1 April 2020 Purchase of treasury shares	500,067	(12,893) (3,144)	74,443	(9,309) (2,457)
At 31 March 2021	500,067	(16,037)	74,443	(11,766)

All issued ordinary shares are fully-paid. There is no par value for these ordinary shares.

Fully-paid ordinary shares carry one vote per share and carry a right to dividends as and when declared by the Company.

During the period, the issued and paid-up capital for the Company (excluding treasury shares) decreased from 484,030,129 ordinary shares to 483,157,729 ordinary shares. This resulted from the repurchase of a total of 872,400 ordinary shares pursuant to the existing Share Buy-Back Mandate.

As at 30 September 2021, there were a total of 16,909,500 treasury shares (30 September 2020: 13,631,800). The percentage of the number of treasury shares held against the total number of issued ordinary shares (excluding treasury shares) in the capital of the Company ("Shares") as at 30 September 2021 was approximately 3.5% (30 September 2020: 2.8%).

As at 30 September 2021 and 30 September 2020, the Company did not have any outstanding options or convertibles.

The Company's subsidiaries do not hold any shares in the Company as at 30 September 2021 and 31 March 2021.

#### 14) Dividends

	COMPANY 6 months ended	
	30 Sep 2021 \$'000	30 Sep 2020 \$'000
Ordinary dividend paid 3.0 cents (2020: 2.0 cents) final tax-exempt (one-tier) cash dividend per ordinary share paid in respect of the previous financial year	14,521	9,743
Special dividend paid 4.0 cents (2020: Nil cents) special tax-exempt (one-tier) cash dividend per ordinary share paid in respect of the previous financial year	19,361	-
	33,882	9,743

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 15) Earnings per share

#### a) Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial period.

	GROUP 6 months ended	
	30 Sep 2021	30 Sep 2020
Profit attributable to equity holders of the Company (\$'000)	21,307	21,811
Weighted average number of ordinary shares outstanding for basic earnings per share ('000)	483,851	487,051
Basic earnings per share (cents per share)	4.40	4.45

#### b) Diluted earnings per share

For the purpose of calculating diluted earnings per share, profit attributable to equity holders of the Company and the weighted average number of ordinary shares outstanding are adjusted for the effects of all potential dilutive ordinary shares.

The profit attributable to equity holders of the Company has been adjusted for the effects of conversion of potential dilutive ordinary shares of a subsidiary.

Diluted earnings per share attributable to equity holders of the Company is calculated as follows:

	GROUP 6 months ended	
	30 Sep 2021	30 Sep 2020
Profit attributable to equity holders of the Company (\$'000) Adjustment for potential dilutive ordinary shares of a subsidiary (\$'000)	21,307 15	21,811 4
Adjusted profit attributable to equity holders of the Company (\$'000)	21,322	21,815
Weighted average number of ordinary shares outstanding for diluted earnings per share ('000)	483,851	487,051
Diluted earnings per share (cents per share)	4.41	4.48

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

#### 16) Net asset value per share

	GRO	DUP	COME	PANY
	30 Sep 2021	31 Mar 2021	30 Sep 2021	31 Mar 2021
Net asset value per ordinary share (excluding treasury shares) (¢)	89.2	92.3	18.1	20.1
Number of issued shares (excluding treasury shares) as at the end of the period reported on ('000)	483,158	484,030	483,158	484,030

### 17) Financial risk management

### a) Financial value measurements

The Group classifies financial assets measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- i) Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- ii) Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- iii) Inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 17) Financial risk management (cont'd)

## b) Financial value measurements (cont'd)

	Level 1	Level 2	Level 3	Total
CROUR	\$'000	\$'000	\$'000	\$'000
GROUP 30 Sep 2021				
Assets				
Investment securities	-	2,097	92,873	94,970
Deriviative financial instruments	_	711	-	711
Total assets		2,808	92,873	95,681
31 Mar 2021				
Assets				
Investment securities	-	5,183	32,785	37,968
Deriviative financial instruments	-	1,628	-	1,628
Total assets	-	6,811	32,785	39,596
	Level 1	Level 2	Level 3	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000
COMPANY				\$'000
30 Sep 2021				\$'000
30 Sep 2021 Assets		\$'000		
30 Sep 2021 Assets Investment securities	\$ <sup>7</sup> 000 	\$'000 2,097	\$ <sup>7</sup> 000	2,097
30 Sep 2021 Assets		\$'000		
30 Sep 2021 Assets Investment securities Total assets	\$ <sup>7</sup> 000 	\$'000 2,097	\$ <sup>7</sup> 000	2,097
30 Sep 2021 Assets Investment securities Total assets 31 Mar 2021	\$ <sup>7</sup> 000 	\$'000 2,097	\$ <sup>7</sup> 000	2,097
30 Sep 2021 Assets Investment securities Total assets	\$ <sup>7</sup> 000 	\$'000 2,097 2,097	\$ <sup>7</sup> 000	2,097 2,097
30 Sep 2021 Assets Investment securities Total assets 31 Mar 2021 Assets	\$ <sup>7</sup> 000 	\$'000 2,097	\$'000 	2,097

### F) NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the six months financial period ended 30 September 2021

### 18) Related party transactions

In addition to the information disclosed elsewhere in the condensed interim consolidated financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

Lease payment to joint ventures         (181)         (834)           Project and development management fees from joint ventures*         9         71           Construction contract revenue from joint ventures*         5,140         9,648           Management fee from an associate         12         12           Sale of goods to associates         474         1,041           Payments made on behalf and reimbursement of expenses to an associate         -         9           Assets, property and lease management fees from joint ventures         1,508         1,530           Purchase of goods         -         (1,074)           Lease payment to an associate         (767)         -           Office expense to an associate         (20)         -           Rental rebate from joint ventures         -         390           Assets and property management fees from an associate         1,306         -           Interest income from:         -         -         -           - A related party (a subsidiary of an associate)         135         128           - A joint venture         -         164		GRO	
Lease payment to joint ventures(181)(834)Project and development management fees from joint ventures*971Construction contract revenue from joint ventures*5,1409,648Management fee from an associate1212Sale of goods to associates4741,041Payments made on behalf and reimbursement of expenses to an associate-9Assets, property and lease management fees from joint ventures1,5081,530Purchase of goods-(1,074)Lease payment to an associate(767)-Office expense to an associate(20)-Rental rebate from joint ventures-390Assets and property management fees from an associate1,306-Interest income from: Associates2,380457- A related party (a subsidiary of an associate)135128			
Lease payment to joint ventures Project and development management fees from joint ventures* Project and development management fees from joint ventures* Solution contract revenue from joint ventures* Management fee from an associate Management fee from an associate Sale of goods to associates Assets, property and lease management fees from joint ventures Assets, property and lease management fees from joint ventures Purchase of goods Lease payment to an associate (767) Coffice expense to an associate (20) Rental rebate from joint ventures Assets and property management fees from an associate Interest income from: Associates A related party (a subsidiary of an associate) 135		•	-
Project and development management fees from joint ventures*  Construction contract revenue from joint ventures*  Management fee from an associate  Sale of goods to associates  12  Sale of goods to associates  474  1,041  Payments made on behalf and reimbursement of expenses to an associate  Assets, property and lease management fees from joint ventures  1,508  Purchase of goods  - (1,074)  Lease payment to an associate  (767)  Office expense to an associate  (20)  Rental rebate from joint ventures  Assets and property management fees from an associate  1,306  - Interest income from:  - Associates  - A related party (a subsidiary of an associate)  135  128		ΨΟΟΟ	ΨΟΟΟ
Construction contract revenue from joint ventures*  Management fee from an associate  Sale of goods to associates  474  1,041  Payments made on behalf and reimbursement of expenses to an associate  - 9  Assets, property and lease management fees from joint ventures  1,508  1,530  Purchase of goods  - (1,074)  Lease payment to an associate  (767)  - Office expense to an associate  (20)  - Rental rebate from joint ventures  - 390  Assets and property management fees from an associate  1,306  - Interest income from:  - Associates  - A related party (a subsidiary of an associate)  128	Lease payment to joint ventures	(181)	(834)
Management fee from an associate1212Sale of goods to associates4741,041Payments made on behalf and reimbursement of expenses to an associate-9Assets, property and lease management fees from joint ventures1,5081,530Purchase of goods-(1,074)Lease payment to an associate(767)-Office expense to an associate(20)-Rental rebate from joint ventures-390Assets and property management fees from an associate1,306-Interest income from: Associates2,380457- A related party (a subsidiary of an associate)135128	Project and development management fees from joint ventures*	9	71
Sale of goods to associates  Payments made on behalf and reimbursement of expenses to an associate  Assets, property and lease management fees from joint ventures  1,508  1,530  Purchase of goods  - (1,074)  Lease payment to an associate  (767)  Office expense to an associate  (20)  Rental rebate from joint ventures  - 390  Assets and property management fees from an associate  Interest income from:  - Associates  - A related party (a subsidiary of an associate)  1,306  128	Construction contract revenue from joint ventures*	5,140	9,648
Payments made on behalf and reimbursement of expenses to an associate  Assets, property and lease management fees from joint ventures  1,508  1,530  Purchase of goods  - (1,074)  Lease payment to an associate  (767)  - Office expense to an associate  (20)  - Rental rebate from joint ventures  - 390  Assets and property management fees from an associate  1,306  - Interest income from:  - Associates  - A related party (a subsidiary of an associate)  135	Management fee from an associate	12	12
Assets, property and lease management fees from joint ventures  Purchase of goods  Lease payment to an associate  Office expense to an associate  Rental rebate from joint ventures  Assets and property management fees from an associate  Interest income from:  - Associates  A related party (a subsidiary of an associate)  1,508  (1,074)  (767)  - 390  - 390  - 390  - 457  - 128	Sale of goods to associates	474	1,041
Purchase of goods - (1,074) Lease payment to an associate (767) - Office expense to an associate (20) - Rental rebate from joint ventures - 390 Assets and property management fees from an associate 1,306 - Interest income from: - Associates 2,380 457 - A related party (a subsidiary of an associate) 135 128	Payments made on behalf and reimbursement of expenses to an associate	-	9
Lease payment to an associate(767)-Office expense to an associate(20)-Rental rebate from joint ventures-390Assets and property management fees from an associate1,306-Interest income from: Associates2,380457- A related party (a subsidiary of an associate)135128	Assets, property and lease management fees from joint ventures	1,508	1,530
Office expense to an associate  Rental rebate from joint ventures  Assets and property management fees from an associate Interest income from:  - Associates  - A related party (a subsidiary of an associate)  (20)  - 390  1,306  - 2,386  457  128	Purchase of goods	-	(1,074)
Rental rebate from joint ventures - 390 Assets and property management fees from an associate 1,306 - Interest income from: - Associates 2,380 457 - A related party (a subsidiary of an associate) 135 128	Lease payment to an associate	(767)	-
Assets and property management fees from an associate 1,306 - Interest income from: - Associates 2,380 457 - A related party (a subsidiary of an associate) 135 128	Office expense to an associate	(20)	-
Interest income from: - Associates 2,380 457 - A related party (a subsidiary of an associate) 135 128	Rental rebate from joint ventures	-	390
- Associates 2,380 457 - A related party (a subsidiary of an associate) 135 128	Assets and property management fees from an associate	1,306	-
- A related party (a subsidiary of an associate) 135 128	Interest income from:		
	- Associates	2,380	457
- A joint venture 164	- A related party (a subsidiary of an associate)	135	128
	- A joint venture	-	164

<sup>\*</sup> Transaction values disclosed are after elimination of the Group's share in the transaction.

### 19) Subsequent events

There are no known subsequent events which have led to adjustments to this set of interim financial statements.

#### G) OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

For the six months financial period ended 30 September 2021

#### 1) Review

The condensed statement of financial position of the Group as at 30 September 2021 and the related condensed consolidated profit or loss and other comprehensive income, statements of changes in equity and statement of cash flows for the six-month period then ended and certain explanatory notes have not been audited or reviewed.

#### 2) Review of performance of the Group

The Group's revenue is largely derived from project-oriented businesses and as such, half-year results would not accurately reflect the full-year performance. Full-year to full-year comparisons are more appropriate for analytical purposes.

For 1H FY2022, overall revenue was 17% higher year-on-year at \$340.3 million, with the COVID-19 pandemic appearing to have a marginal impact on the Group's overall revenue performance, although there was high variability in the impact on each division's revenue performance. Total profit was 13% higher year-on-year at \$25.9 million, while profit attributable to equity holders of the Company ("net profit") was 2% lower year-on-year at \$21.3 million. Net profit remained stable despite significant challenges posed by the pandemic, geoeconomic and geopolitical headwinds, mainly due to a resumption of more normalised revenue recognition at the Real Estate Division (Boustead Projects) counterbalancing the significantly lower revenue recognition at the Energy Engineering Division, and buffered by effective cost management measures, foreign exchange gains, lower finance expenses and share of profit of associates and joint ventures.

For a comparative review, after adjusting for other gains/losses net of non-controlling interests, impairments and the Jobs Support Scheme ("JSS"), net profit for 1H FY2022 would have been 24% lower year-on-year.

#### 1H FY2022 Division Revenue

Division 11	H FY2022	411 57/0004	
		1H FY2021	Change
	\$'m	\$'m	%
Energy Engineering	68.7	109.3	-37
Real Estate	179.1	87.7	+104
Geospatial	86.2	85.5	+1
Healthcare	6.4	7.0	-8
	340.3	289.5	+18
HQ Activities	0.0	0.2	-100
Group Total	340.3	289.7	+17

#### G) OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

For the six months financial period ended 30 September 2021

### 2) Review of performance of the Group (cont'd)

Each division's revenue performance for 1H FY2022 is summarised below.

The Energy Engineering Division continued to operate in a challenging global oil & gas ("O&G") environment, where the rising demand and prices of crude oil and natural gas did not translate into more investments by global O&G corporations. Instead, global O&G corporations have opted to delay final investment decisions amid uncertainty over longer term factors, leading to fewer new contracts. With a lower order backlog carried forward at the end of FY2021 as compared to FY2020 and fewer new contracts secured in FY2022 to date, the division's revenue was 37% lower year-on-year at \$68.7 million.

The Real Estate Division (Boustead Projects)'s revenue was 104% higher year-on-year at \$179.1 million, mainly due to the resumption of more normalised revenue recognition on Engineering & Construction ("E&C") projects in 1H FY2022. In 1H FY2021, most of the division's E&C projects were under a nationwide four-month closure imposed by the authorities in Singapore to contain the pandemic.

The Geospatial Division's revenue was comparable year-on-year at \$86.2 million, with firm and stable demand for geospatial technology and smart mapping capabilities across the region against the backdrop of the prolonged pandemic and currency exchange headwinds.

The Healthcare Division's revenue was 8% lower year-on-year at \$6.4 million. The pandemic continued to put pressure on the demand for the division's rehabilitative care and sports science solutions across South East Asia, with many clients placing continued focus on addressing the pandemic, resulting in a delay in orders.

#### 1H FY2022 Group Profitability

The Group's overall gross profit for 1H FY2022 was 7% lower year-on-year at \$80.5 million, with the overall gross margin decreasing to 24% as compared to 30% in 1H FY2021. There was margin pressure felt across most of the Group. Boustead Projects also registered a lower gross margin in 1H FY2022, following lower rental revenue at its Real Estate business segment after it divested interests in 14 properties to Boustead Industrial Fund in March 2021 (Real Estate business segment gross margins from rental revenue are higher as compared to E&C business segment gross margins from turnkey E&C projects).

Other income for 1H FY2022 was 67% higher year-on-year at \$4.1 million, mainly due to higher interest income from Boustead Projects' holdings of notes in Boustead Industrial Fund ("BIF").

Other gains for 1H FY2022 of \$4.1 million were mainly due to favourable currency exchange movements, a sharp reversal from other losses of \$5.9 million registered in the previous year's comparative period.

Overhead expenses for 1H FY2022 were 9% higher year-on-year at \$53.6 million (selling and distribution expenses of \$22.3 million and administrative expenses of \$31.3 million), following the removal of the Groupwide salary freeze that had been imposed on FY2021 and the significantly lower JSS support as compared to the previous year's comparative period.

Finance expenses for 1H FY2022 were 54% lower year-on-year at \$0.9 million, following the repayment of most bank borrowings after Boustead Projects' divestment of properties to BIF.

Share of profit of associates and joint ventures for 1H FY2022 of \$2.0 million was mainly due to improvements at Boustead Projects and the Healthcare Division, a reversal from a loss of \$0.1 million in the previous year's comparative period.

#### G) OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

For the six months financial period ended 30 September 2021

#### 2) Review of performance of the Group (cont'd)

Profit before income tax ("PBT") for 1H FY2022 was 11% higher year-on-year at \$35.4 million, mainly attributable to reasons mentioned earlier. A breakdown of PBT by division is provided below.

	PBT		Favourable/ Unfavourable
Division	1H FY2022	1H FY2021	Change
	\$'m	\$'m	%
Energy Engineering	*9.6	*16.4	-41%
Real Estate	8.4	-2.2	NM
Geospatial	**19.4	**20.7	-6%
Healthcare	***-1.7	***-0.1	NM
	35.7	34.9	+2%
HQ Activities	-0.3	-3.0	+90%
Group Total	35.4	31.8	+11%

Note: Any differences in summation are due to rounding differences.

NM - not meaningful

The recovery in the Real Estate Division (Boustead Projects)'s PBT helped to offset the significantly weaker PBT performances of the Energy Engineering Division and Healthcare Division. The Energy Engineering Division's PBT was 41% lower year-on-year at \$9.6 million due to lower revenue conversion as a result of the more challenging global O&G environment. The Healthcare Division's loss before income tax of \$1.7 million was aggravated by the poorer performance of South East Asia operations, despite the stronger performance of the division's associate in China.

The effective income tax expense rate for 1H FY2022 was 27% compared to 28% in 1H FY2021, in line with lower proportional contributions of profit from subsidiaries in higher tax jurisdictions.

Total profit for 1H FY2022 was 13% higher year-on-year at \$25.9 million due to reasons mentioned earlier.

Net profit for 1H FY2022 was 2% lower year-on-year at \$21.3 million, as Boustead Projects – with higher non-controlling interests – provided more profit proportionally to total profit.

<sup>\*</sup> Includes 1H FY2022 foreign exchange gain of \$1.8m and 1H FY2021 foreign exchange loss of \$1.6m respectively.

<sup>\*\*</sup> Includes 1H FY2022 foreign exchange loss of \$0.8m and 1H FY2021 foreign exchange loss of \$0.6m respectively.

<sup>\*\*\*</sup> Includes share of profit from associate in China in 1H FY2022 of \$0.8m and in 1H FY2021 of \$0.5m.

#### G) OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

For the six months financial period ended 30 September 2021

#### 2) Review of performance of the Group (cont'd)

#### 1H FY2022 Statement of Cash Flows

During 1H FY2022, cash and cash equivalents (after taking into account the effects of currency translation) decreased by \$108.9 million to \$370.9 million, driven by net cash outflows for investing and financing activities, in particular for Boustead Projects' purchase of mezzanine debt and the Group's payment of record dividends by both the Company and Boustead Projects.

Net cash inflow from operating activities amounted to \$17.8 million, after accounting for a negative change in working capital of \$11.1 million.

Net cash outflow from investing activities amounted to \$64.4 million, mainly due to Boustead Projects' purchase of mezzanine debt as mentioned earlier, a deposit paid for an investment in Vietnam and additions to investment properties.

Net cash outflow from financing activities amounted to \$60.2 million, mainly due to the Group's payment of record dividends as mentioned earlier and payments related to bank borrowings and lease liabilities, partially offset by new bank borrowings.

#### **Dividends**

As the Group delivered steady profitability from its core businesses and maintained a healthy net cash position, the Board of Directors has declared an interim dividend of 1.5 cents per share, a 50% increase over that of the previous year's comparative period.

#### Statement of Financial Position

At the end of 1H FY2022, the Group's financial position and shareholders' equity remained healthy.

Under assets, the decrease in cash and cash equivalents is explained earlier under the explanation for 1H FY2022 Statement of Cash Flows. Total trade receivables (both current and non-current) declined with payments received from clients. Total other receivables and prepayments (both current and non-current) rose, mainly due to Boustead Projects' deposit paid for an investment in Vietnam and the Geospatial Division's increase in prepayments. Current investment securities climbed to \$62.2 million due to Boustead Projects' purchase of mezzanine debt.

Under liabilities, total trade and other payables (both current and non-current) declined with payments made to subcontractors. There were also net contract liabilities at the end of 1H FY2022 as compared to net contract assets at the end of 1H FY2021, mainly due to a fall in contract assets as a result of significantly increased billing to a client in line with payment milestones.

Under equity, treasury shares increased after the Company conducted share buybacks during 1H FY2022.

The Group's net asset value per share was 89.2 cents at the end of 1H FY2022, compared to 92.3 cents at the end of FY2021 and 73.6 cents at the end of 1H FY2021. The net cash position (i.e. net of all bank borrowings) declined to \$362.8 million at the end of 1H FY2022, translating to a net cash per share position of 75.1 cents. In addition, the Group held \$95.0 million in investment securities at the end of 1H FY2022.

#### G) OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

For the six months financial period ended 30 September 2021

3) Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable.

4) A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months

The global business environment continues to be clouded by the COVID-19 pandemic and prolonged pandemic control measures, geoeconomic and geopolitical headwinds.

In FY2022 to date, the Group has been awarded approximately \$93 million in new contracts, with highly challenging conditions and global travel restrictions that made it difficult to conduct meaningful business development activities. This situation is expected to improve as borders reopen and vaccination rates improve globally. The current order backlog of \$342 million (unrecognised project revenue remaining at the end of 1H FY2022 plus the total value of new orders secured since then) – of which \$62 million is under the Energy Engineering Division and \$280 million is under the Real Estate Division – remains marginally healthy although it is significantly lower compared to \$650 million announced a year earlier. However, outside of the order backlog, the Geospatial Division maintained a healthy \$116 million in deferred services backlog at the end of 1H FY2022.

The Group continues to uphold a healthy balance sheet, net cash position and wide range of available financing options and is in a stable position to weather the highly challenging global landscape. The Group continues to review and apply strict cost management measures and a disciplined, prudent and risk-managed approach to capital allocation and investment decisions.

Barring unforeseen circumstances, the Group expects to deliver steady results for FY2022.

#### 5) Dividend

#### a) Current financial period reported on

Any dividend declared for the current financial period reported on?

Yes.

Name of Dividend	Interim
Dividend Type	Cash
Dividend Amount (per ordinary share)	\$0.015
Tax Rate	Tax exempt (1-tier)

#### b) Corresponding period of the immediately preceding financial year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes.

Name of Dividend	Interim declared
Dividend Type	Cash
Dividend Amount (per ordinary share)	\$0.01
Tax Rate	Tax exempt (1-tier)

#### G) OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

For the six months financial period ended 30 September 2021

#### 5) Dividend (cont'd)

### c) Date payable

1 December 2021.

### d) Books closure date

Notice is hereby given that the Transfer Books and Register of Members of the Company will be closed from 5.00pm on 22 November 2021 for the purpose of determining shareholders' entitlements to the interim dividend to be paid on 1 December 2021.

Duly completed transfers received by the Company's Registrar, Boardroom Corporate & Advisory Services Pte Ltd at 50 Raffles Place, #32-01 Singapore Land Tower, Singapore 048623 up to 5.00pm on 22 November 2021 will be registered before entitlements to the dividend are determined.

#### 6) Interested person transactions

The Company has not obtained a general mandate from shareholders for interested person transactions.

#### 7) Acquisition and realisation of shares

There was no acquisition or realisation of shares pursuant to Rule 706A during the six months ended 30 September 2021.

# 8) Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company has received undertaking from all its directors and executive officers in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the SGX-ST.

#### 9) Confirmation by the Board

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the financial statements for the six months ended 30 September 2021 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Wong Fong Fui Chairman Wong Yu Loon Director

Singapore 12 November 2021