

This is an appendix to the Annual Report of the Company for the financial year ended 31 December 2025. See Explanatory Notes to Resolution 10 of the Notice of Annual General Meeting dated 2 April 2026.

If you are in any doubt as to the course of action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.



VENTURE CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
Company Registration Number: 198402886H

LETTER TO SHAREHOLDERS

IN RELATION TO THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

Directors:

Wong Ngit Liong (Executive Chairman)
Tan Seok Hoong @Mrs Audrey Liow (Lead Independent Director)
Kuok Oon Kwong (Independent Non-Executive Director)
Wong Yew Meng (Non-Independent Non-Executive Director)
Han Thong Kwang (Non-Independent Non-Executive Director)
Chua Kee Lock (Independent Non-Executive Director)
Chong Siak Ching (Independent Non-Executive Director)
Robert William Mahlik (Independent Non-Executive Director)
Luo Dan (Independent Non-Executive Director)

Registered Office:

5006 Ang Mo Kio Ave 5
#05-01/12 TECHplace II
Singapore 569873

2 April 2026

To: The Shareholders of Venture Corporation Limited

Dear Sir/Madam

1. INTRODUCTION

1.1 Background

We refer to Ordinary Resolution 10 relating to the proposed renewal of the Share Purchase Mandate under the "Special Business" section of the Notice of Annual General Meeting dated 2 April 2026.

1.2 Letter to Shareholders

The purpose of this Letter is to provide Shareholders with information relating to, and to seek Shareholders' approval for, Ordinary Resolution 10 which will be tabled at the forthcoming AGM.

1.3 SGX-ST

The SGX-ST assumes no responsibility for the correctness of any of the statements made, opinions expressed or reports contained in this Letter.

1.4 Advice to Shareholders

Shareholders who are in any doubt as to the course of action they should take should consult their stockbroker, bank manager, solicitor, accountant or other professional advisers immediately.

1.5 Definitions

The capitalised terms used in this Letter shall have the meanings as defined in the Annexure to this Letter.

2. THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

2.1 Introduction

Shareholders had approved the renewal of the Share Purchase Mandate at the 2025 AGM. The authority and limitations of the Share Purchase Mandate were set out in the Letter to Shareholders and Notice of Annual General Meeting (Ordinary Resolution 11), both dated 2 April 2025.

The Share Purchase Mandate was expressed to take effect on 24 April 2025, the date of the 2025 AGM, and will expire on the date of the forthcoming AGM to be held on 24 April 2026, unless renewed at such meeting or unless it is varied or revoked by the Company in general meeting (if such variation or revocation is made prior to the forthcoming AGM). Accordingly, Shareholders' approval is being sought for the renewal of the Share Purchase Mandate at the forthcoming AGM.

As at the Latest Practicable Date, the Company had purchased or acquired by way of Market Purchases (as set out in paragraph 2.3.3(a) below) an aggregate of 260,900 Shares pursuant to the Share Purchase Mandate approved by Shareholders at the 2025 AGM. The highest and lowest prices paid were S\$15.75 and S\$10.97 per Share respectively and the total consideration paid for all purchases was S\$3,815,648.77 excluding commission, brokerage and goods and services tax.

As at the Latest Practicable Date, 1,340,000 Shares that were purchased or acquired by the Company are held as Treasury Shares.

2.2 Rationale for the Share Purchase Mandate

The rationale for the Company to undertake the purchase or acquisition of its Shares is as follows:

- (a) in managing its business, the Group always strives to increase shareholder value by improving, *inter alia*, the ROE of the Group. A share purchase can enhance ROE;
- (b) the Share Purchase Mandate will give the Company the flexibility to, subject to market conditions, undertake purchases or acquisitions of its Shares at any time during the period when the Share Purchase Mandate is in force; and
- (c) in line with international practice, the Share Purchase Mandate will give the Company greater flexibility over management of capital and maximising returns to Shareholders. In particular, the Share Purchase Mandate will facilitate the return of funds, which are in excess of the Company's financial and investment needs, to Shareholders in an expedient and cost-efficient manner.

It should be noted that the purchase or acquisition of Shares pursuant to the Share Purchase Mandate will only be undertaken if it benefits the Company and Shareholders. No purchase or acquisition of Shares will be made in circumstances which would have (or may have) a material adverse effect on the financial position of the Company and the Group and/or affect the listing status of the Company on the SGX-ST.

While the Share Purchase Mandate would authorise a purchase or acquisition of Shares up to the said 5% limit described in paragraph 2.3.1 below, Shareholders should note that purchases or acquisitions of Shares pursuant to the Share Purchase Mandate may not be carried out to the full 5% limit as authorised, and no purchases or acquisitions of Shares will be made in circumstances which would have (or may have) a material adverse effect on the financial position of the Group as a whole.

2.3 Authority and Limits of the Share Purchase Mandate

The authority and limitations placed on the Share Purchase Mandate, if renewed at the AGM, are the same as previously approved by Shareholders at the 2025 AGM, and are summarised below.

2.3.1 Maximum Number of Shares

The total number of Shares which may be purchased or acquired by the Company pursuant to the Share Purchase Mandate is limited to that number of Shares representing not more than 5% of the total number of issued Shares as at the date of the AGM at which the renewal of the Share Purchase Mandate is approved. Any subsidiary holdings and Shares which are held as Treasury Shares will be disregarded for purposes of computing the 5% limit.

Purely for illustrative purposes, on the basis of 287,575,277 Shares in issue as at the Latest Practicable Date (being 288,915,277 Shares in issue and disregarding 1,340,000 Treasury Shares), and assuming no further Shares are issued or repurchased and held as Treasury Shares, and that there are no subsidiary holdings, on or prior to the AGM, the purchase by the Company of up to the maximum limit of 5% of the total number of its issued Shares (excluding 1,340,000 Treasury Shares) will result in the purchase or acquisition of 14,378,763 Shares. As at the Latest Practicable Date, there are no subsidiary holdings.

2.3.2 Duration of Authority

Purchases or acquisitions of Shares may be made, at any time and from time to time, on and from the date of the AGM at which the Share Purchase Mandate is approved, up to:

- (a) the date on which the next annual general meeting of the Company is held or required by law to be held;
- (b) the date on which the authority conferred by the Share Purchase Mandate is revoked or varied by the Company in general meeting; or
- (c) the date on which purchases or acquisitions of Shares pursuant to the Share Purchase Mandate are carried out to the full extent mandated,

whichever is the earliest.

2.3.3 Manner of Purchase or Acquisition of Shares

Purchases or acquisitions of Shares may be made by way of:

- (a) on-market purchases (“**Market Purchases**”), transacted on the SGX-ST through the SGX-ST’s trading system, through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
- (b) off-market purchases (“**Off-Market Purchases**”) effected pursuant to an equal access scheme as defined in Section 76C of the Companies Act.

The Directors may impose such terms and conditions, which are not inconsistent with the Share Purchase Mandate, the Listing Manual and the Companies Act, as they consider to be fit and in the interests of the Company, in connection with or in relation to any equal access scheme or schemes.

An Off-Market Purchase must, however, satisfy all of the following conditions:

- (i) offers for the purchase or acquisition of Shares are to be made to every person who holds Shares to purchase or acquire the same percentage of their Shares;
- (ii) all of those persons have a reasonable opportunity to accept the offers made; and
- (iii) the terms of all the offers shall be the same, except that there must be disregarded: (1) differences in consideration attributable to the fact that offers relate to Shares with different accrued dividend entitlements; (2) differences in consideration attributable to the fact that the offers relate to Shares with different amounts remaining unpaid; and (3) differences in the offers introduced solely to ensure that each person is left with a whole number of Shares.

Under the Listing Manual, if the Company wishes to make an Off-Market Purchase in accordance with an equal access scheme, it must issue an offer document containing at least the following information:

- (1) terms and conditions of the offer;
- (2) period and procedures for acceptances; and
- (3) information required under Rules 883(2), (3), (4), (5) and (6) of the Listing Manual.

2.3.4 Purchase Price

The purchase price (excluding brokerage, commission, applicable goods and services tax and other related expenses) to be paid for a Share will be determined by the Directors (or a committee as authorised by the Directors).

The price to be paid for the Shares must not exceed:

- (a) in the case of a Market Purchase, 105% of the Average Closing Price of the Shares; and
- (b) in the case of an Off-Market Purchase, 110% of the Average Closing Price of the Shares,

in either case, excluding related expenses of the purchase or acquisition. For the above purposes:

“Average Closing Price” means the average of the Closing Market Prices (as defined herein) of the Shares for the five (5) consecutive Market Days on which the Shares were transacted on the SGX-ST immediately preceding the date of the Market Purchase by the Company, or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted in accordance with the Listing Manual for any corporate action during the relevant five-day period and the day on which the purchases are made or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase;

“Closing Market Prices” means the last dealt price for a Share transacted through the SGX-ST’s trading system as shown in any publication of the SGX-ST or other sources; and

“date of the making of the offer” means the date on which the Company makes an offer for the purchase or acquisition of Shares from holders of Shares, stating therein the relevant terms of the equal access scheme for effecting the Off-Market Purchase.

2.4 Status of Purchased Shares

Shares purchased or acquired by the Company are deemed cancelled immediately on purchase or acquisition (and all rights and privileges attached to the Shares will expire on such cancellation), unless such Shares are held by the Company as Treasury Shares. The total number of issued Shares will be reduced by the number of Shares purchased or acquired by the Company, which are cancelled and are not held as Treasury Shares.

2.5 Treasury Shares

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as Treasury Shares. Some of the provisions on Treasury Shares under the Companies Act are summarised below.

2.5.1 Maximum Holdings

The number of Shares held as Treasury Shares must not at any time exceed 10% of the total number of issued Shares.

2.5.2 Voting and Other Rights

The Company must not exercise any right in respect of Treasury Shares. In particular, the Company must not exercise any right to attend or vote at meetings and, for the purposes of the Companies Act, the Company is to be treated as having no right to vote and the Treasury Shares are to be treated as having no voting rights.

In addition, no dividend may be paid, and no other distribution of the Company’s assets may be made, to the Company in respect of Treasury Shares. However, the allotment of Shares as fully paid bonus Shares in respect of Treasury Shares is allowed. A subdivision or consolidation of any Treasury Share into Treasury Shares of a greater or smaller amount is also allowed so long as the total value of the Treasury Shares after the subdivision or consolidation is the same as before.

2.5.3 Disposal and Cancellation

Where Shares are held as Treasury Shares, the Company may at any time, but subject always to the provisions of the Take-over Code:

- (a) sell the Treasury Shares for cash;
- (b) transfer the Treasury Shares for the purposes of, or pursuant to, an employee share plan;
- (c) transfer the Treasury Shares as consideration for the acquisition of shares in or assets of another company, or assets of a person;
- (d) cancel the Treasury Shares or any of them; or
- (e) sell, transfer or otherwise use the Treasury Shares for such other purposes as may be prescribed by the Minister for Finance of Singapore.

Under the Listing Manual, an immediate announcement must be made of any sale, transfer, cancellation and/or use of Treasury Shares. Such announcement must include details such as the date of the sale, transfer and cancellation and/or use of such Treasury Shares, the purpose of such sale, transfer, cancellation and/or use of such Treasury Shares, the number of Treasury Shares which have been sold, transferred, cancelled and/or used, the number of Treasury Shares before and after such sale, transfer, cancellation and/or use, the percentage of the number of Treasury Shares against the total number of issued Shares outstanding (of the same class as the Treasury Shares) which are listed on the SGX-ST before and after such sale, transfer, cancellation and/or use, and the value of the Treasury Shares if they are used for a sale or transfer, or cancelled.

2.6 Source of Funds

The Company may purchase or acquire its own Shares out of capital, as well as from its distributable profits. The Company may use internal sources of funds, external borrowings or a combination of internal resources and external borrowings to finance the purchase or acquisition of its Shares. The Directors do not propose to exercise the Share Purchase Mandate in such a manner and to such an extent that would materially and adversely affect the working capital, financial flexibility or investment ability of the Group.

2.7 Financial Effects

The financial effects on the Group arising from purchases or acquisitions of Shares which may be made pursuant to the Share Purchase Mandate will depend on, *inter alia*, whether the Shares are purchased or acquired out of profits and/or capital of the Company, the number of Shares purchased or acquired and the price paid for such Shares, and whether the Shares purchased or acquired are held in treasury or cancelled. The financial effects on the Group, based on the audited financial statements of the Group for the financial year ended 31 December 2025, are based on the assumptions set out below.

2.7.1 Purchase or Acquisition out of Profits and/or Capital

Under the Companies Act, purchases or acquisitions of Shares by the Company may be made out of the Company's profits and/or capital so long as the Company is solvent.

Where the consideration paid by the Company for the purchase or acquisition of Shares is made out of profits, such consideration will correspondingly reduce the amount available for the distribution of cash dividends by the Company.

Where the consideration paid by the Company for the purchase or acquisition of Shares is made out of capital, the amount available for the distribution of cash dividends by the Company will not be reduced.

2.7.2 Number of Shares Acquired or Purchased

Based on the number of issued Shares as at the Latest Practicable Date (and disregarding Treasury Shares), and on the assumptions set out in paragraph 2.3.1 above, the purchase by the Company of up to the maximum limit of 5% of the total number of its issued Shares (excluding 1,340,000 Treasury Shares) will result in the purchase or acquisition of 14,378,763 Shares.

2.7.3 Maximum Price Paid for Shares Acquired or Purchased

In the case of the Market Purchases by the Company and assuming that the Company purchases or acquires 14,378,763 Shares at the Maximum Price of S\$16.50 for one (1) Share (being the price equivalent to 105% of the Average Closing Price of the Shares for the five (5) consecutive Market Days on which the Shares were traded on the SGX-ST immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 14,378,763 Shares is S\$237,249,589.50.

In the case of Off-Market Purchases by the Company and assuming that the Company purchases or acquires 14,378,763 Shares at the Maximum Price of S\$17.29 for one (1) Share (being the price equivalent to 110% of the Average Closing Price of the Shares for the five (5) consecutive Market Days on which the Shares were traded on the SGX-ST immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 14,378,763 Shares is S\$248,608,812.27.

2.7.4 Illustrative Financial Effects

The financial effects on the Group arising from purchases or acquisitions of Shares which may be made pursuant to the proposed Share Purchase Mandate will depend on, *inter alia*, whether the purchase or acquisition is made out of profits and/or capital, the aggregate number of Shares purchased or acquired, the consideration paid at the relevant time and whether the Shares purchased or acquired are cancelled or held in treasury.

For illustrative purposes only and on the basis of the assumptions set out in paragraphs 2.7.2 and 2.7.3 above, the financial effects of the purchase or acquisition of Shares by the Company pursuant to the Share Purchase Mandate on the audited financial statements of the Group for the financial year ended 31 December 2025 are set out below.

As at 31 December 2025	Before Share Purchase S\$'000	Group After Market Purchase S\$'000	After Off-Market Purchase S\$'000
Shareholder's Equity	2,792,741	2,555,491	2,544,132
NTA	2,149,943	1,912,693	1,901,334
Current assets	2,641,688	2,404,438	2,393,079
Current liabilities	791,558	791,558	791,558
Cash and cash equivalents	1,283,570	1,046,320	1,034,961
No. of issued and paid-up Shares	287,696,177	273,317,414	273,317,414
Financial Ratios			
NTA per Share (S\$)	7.47	7.00	6.96
NAV per Share (S\$)	9.71	9.35	9.31
Current Ratio (times)	3.34	3.04	3.02
Basic EPS (cents)	78.8	83.0	83.0
Return on Equity (%)	8.0	8.3	8.4

Notes:

- (1) The disclosed financial effects remain the same regardless of whether:
 - (a) the purchase of Shares is effected out of capital or profits; or
 - (b) the purchased Shares are held in treasury or cancelled.
- (2) NTA equals total net assets less intangible assets and goodwill.
- (3) The Share price of S\$16.50 was used in computing the financial effects of a Market Purchase.
- (4) The Share price of S\$17.29 was used in computing the financial effects of an Off-Market Purchase.

Shareholders should note that the financial effects set out above are based on the audited financial statements of the Group for the financial year ended 31 December 2025 and are for illustrative purposes only. The results of the Group for the financial year ended 31 December 2025 may not be representative of future performance.

Although the Share Purchase Mandate would authorise the Company to purchase or acquire up to 5% of the total number of its issued Shares (excluding Treasury Shares and subsidiary holdings), the Company may not necessarily purchase or acquire or be able to purchase or acquire the entire 5% of the total number of its issued Shares (excluding Treasury Shares and subsidiary holdings). In addition, the Company may cancel all or part of the Shares repurchased or hold all or part of the Shares repurchased in treasury.

The Company will take into account both financial and non-financial factors (for example, stock market conditions and the performance of the Shares) in assessing the relative impact of a Share purchase or acquisition before its execution.

2.8 Listing Status of the Shares

The Listing Manual requires a listed company to ensure that at least 10% of the total number of issued shares (excluding Treasury Shares, preference shares and convertible equity securities) in a class that is listed is at all times held by the public. As at the Latest Practicable Date, approximately 78.83% of the total number of issued Shares (excluding Treasury Shares) are held by public Shareholders. Assuming that the Company had purchased or acquired Shares from the public up to the full 5% limit pursuant to the proposed Share Purchase Mandate on the Latest Practicable Date and these Shares had been held as Treasury Shares, the percentage of issued Shares held by public Shareholders would be reduced to approximately 77.72% of the total number of issued Shares (excluding Treasury Shares).

Accordingly, the Company is of the view that there is a sufficient number of Shares in issue held by public Shareholders which would permit the Company to undertake purchases or acquisitions of its Shares through Market Purchases up to the full 5% limit pursuant to the proposed Share Purchase Mandate without affecting the listing status of the Shares on the SGX-ST, and that the number of Shares remaining in the hands of the public will not fall to such a level as to cause market illiquidity or affect orderly trading.

2.9 Take-over Implications

Appendix 2 of the Take-over Code contains the Share Buy-Back Guidance Note. The take-over implications arising from any purchase or acquisition by the Company of its Shares are set out below.

2.9.1 Obligation to make a Take-over Offer

If, as a result of any purchase or acquisition by the Company of its Shares, the proportionate interest in the voting capital of the Company of a Shareholder and persons acting in concert with him increases, such increase will be treated as an acquisition for the purposes of Rule 14 of the Take-over Code. Consequently, a Shareholder or a group of Shareholders acting in concert with a Director could obtain or consolidate effective control of the Company and become obliged to make an offer under Rule 14 of the Take-over Code.

2.9.2 Persons Acting in Concert

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), cooperate, through the acquisition by any of them of shares in a company to obtain or consolidate effective control of that company.

Unless the contrary is established, the Take-over Code presumes, *inter alia*, the following individuals and companies to be persons acting in concert with each other:

- (a) the following companies:
 - (i) a company;
 - (ii) the parent company of (i);
 - (iii) the subsidiaries of (i);

- (iv) the fellow subsidiaries of (i);
 - (v) the associated companies of any of (i), (ii), (iii) or (iv);
 - (vi) companies whose associated companies include any of (i), (ii), (iii), (iv) or (v);
 - (vii) any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the above for the purchase of voting rights; and
- (b) a company with any of its directors (together with their close relatives, related trusts as well as companies controlled by any of the directors, their close relatives and related trusts).

The circumstances under which the shareholders (including the directors) and persons acting in concert with them respectively will incur an obligation to make a take-over offer under Rule 14 of the Take-over Code, after a purchase or acquisition of Shares by the Company, are set out in Appendix 2 of the Take-over Code.

2.9.3 **Effect of Rule 14 and Appendix 2**

In general terms, the effect of Rule 14 and Appendix 2 of the Take-over Code is that, unless exempted, the Directors and persons acting in concert with them will incur an obligation to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring Shares, the voting rights of such Directors and their concert parties would increase to 30% or more, or in the event that such Directors and their concert parties hold between 30% and 50% of the Company's voting rights, if the voting rights of such Directors and their concert parties would increase by more than 1% in any period of six (6) months. In calculating the percentages of voting rights of such Directors and their concert parties, Treasury Shares shall be excluded.

Under Appendix 2 of the Take-over Code, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder would increase to 30% or more, or, if such Shareholder holds between 30% and 50% of the Company's voting rights, the voting rights of such Shareholder would increase by more than 1% in any period of six (6) months. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Purchase Mandate.

Based on Substantial Shareholder notifications received by the Company under Division 1, Part 7 of the SFA as at the Latest Practicable Date as set out in paragraph 3.2 below, the Substantial Shareholders would not become obliged to make a take-over offer for the Company under Rule 14 of the Take-over Code as a result of the purchase by the Company of the maximum limit of 5% of the total number of its issued Shares as at the Latest Practicable Date.

The Directors are not aware of any other Substantial Shareholder or Director who may become obligated to make a mandatory offer in the event that the Company purchases the maximum number of Shares under the Share Purchase Mandate.

Shareholders who are in doubt as to their obligations, if any, to make a mandatory take-over offer under the Take-over Code as a result of any purchase or acquisition of Shares by the Company should consult the Securities Industry Council and/or their professional advisers at the earliest opportunity.

2.10 Reporting Requirements

Within thirty (30) days of the passing of the Shareholders' resolution to approve the Share Purchase Mandate, the Company shall lodge a copy of such resolution with the Accounting and Corporate Regulatory Authority of Singapore ("ACRA").

Within thirty (30) days of a purchase of Shares on the SGX-ST or otherwise, the Company shall lodge with ACRA a notice of the purchase in the prescribed form, such notification including, the date of the purchase, the number of Shares purchased by the Company, the number of Shares cancelled, the number of Shares held as Treasury Shares, the Company's issued Share capital before and after the purchase, the amount of consideration paid by the Company for the purchase, whether the Shares were purchased or acquired out of the profits or capital of the Company and such other particulars as may be required in the prescribed form.

The Listing Manual specifies that a listed company shall report all purchases or acquisitions of its shares to the SGX-ST not later than 9.00 a.m. (a) in the case of a Market Purchase, on the Market Day following the day of purchase or acquisition of any of its shares, and (b) in the case of an Off-Market Purchase under an equal access scheme, on the second Market Day after the close of acceptances of the offer. Such announcement (which must be in the form of Appendix 8.3.1 of the Listing Manual) must include, *inter alia*, details of the date of the purchase, the total number of shares purchased, the number of shares cancelled, the number of shares held as treasury shares, the purchase price per share or the highest and lowest prices paid for such shares (as applicable), the total consideration (including stamp duties and clearing charges) paid or payable for the shares, the number of shares purchased as at the date of announcement (on a cumulative basis), the number of issued shares (excluding treasury shares and subsidiary holdings) and the number of treasury shares and subsidiary holdings held after the purchase.

2.11 No Purchases during Price Sensitive Developments

While the Listing Manual does not expressly prohibit any purchase or acquisition of shares by a listed company during any particular time or times, the Company will not undertake any purchase or acquisition of Shares pursuant to the proposed Share Purchase Mandate at any time after a price sensitive development has occurred or has been the subject of a decision until the price sensitive information has been publicly announced.

In particular, the Company will not purchase or acquire any Shares through Market Purchases during the period commencing two weeks before the announcement of a performance update for the first and third quarters of the Company's financial year (if applicable) and the period of one (1) month before the announcement of the Company's half-year and full-year financial statements.

2.12 Tax Implications

Shareholders who are in doubt as to their respective tax positions or the tax implications of Share purchases by the Company, or who may be subject to tax whether in or outside Singapore, should consult their own professional advisers.

3. INTERESTS OF DIRECTORS AND SUBSTANTIAL SHAREHOLDERS

3.1 Directors' Interests in Shares

The interests of the Directors in the Shares as at the Latest Practicable Date, as recorded in the Register of Directors' Shareholdings as maintained under the provisions of the Companies Act, are set out below:

Directors	Direct Interest		Deemed Interest		Number of Shares comprised in outstanding Options granted by the Company	Number of Shares comprised in outstanding Existing Awards granted by the Company
	Number of Shares	Percentage of the Company's issued Share capital (%) ⁽¹⁾	Number of Shares	Percentage of the Company's issued Share capital (%) ⁽¹⁾		
Wong Ngit Liong	20,747,219 ⁽²⁾	7.21	–	–	73,000	56,000
Tan Seok Hoong @Mrs Audrey Liow	3,000 ⁽²⁾	Negligible	–	–	–	–
Kuok Oon Kwong	–	–	–	–	–	–
Wong Yew Meng	–	–	–	–	–	–
Han Thong Kwang	–	–	–	–	–	–
Chua Kee Lock	–	–	30,000	0.01	–	–
Chong Siak Ching	–	–	–	–	–	–
Robert William Mahlik	–	–	–	–	–	–
Luo Dan	–	–	–	–	–	–

Notes:

(1) Based on 287,575,277 Shares in issue as at the Latest Practicable Date (being 288,915,277 Shares in issue and disregarding 1,340,000 Treasury Shares).

(2) Direct interest includes shares held under nominee account(s).

Purely for illustrative purposes, on the basis of 287,575,277 Shares in issue as at the Latest Practicable Date (being 288,915,277 Shares in issue and disregarding 1,340,000 Treasury Shares), and assuming that the Company purchases or acquires Shares from the public up to the full 5% limit pursuant to the Share Purchase Mandate, the interests of the Directors are set out below.

Directors	Direct Interest		Deemed Interest	
	Number of Shares	Percentage of the Company's issued Share capital (%)	Number of Shares	Percentage of the Company's issued Share capital (%)
Wong Ngit Liong	20,747,219	7.59	–	–
Tan Seok Hoong @Mrs Audrey Liow	3,000	Negligible	–	–
Kuok Oon Kwong	–	–	–	–
Wong Yew Meng	–	–	–	–
Han Thong Kwang	–	–	–	–

	Direct Interest		Deemed Interest	
	Number of Shares	Percentage of the Company's issued Share capital (%)	Number of Shares	Percentage of the Company's issued Share capital (%)
Directors				
Chua Kee Lock	–	–	30,000	0.01
Chong Siak Ching	–	–	–	–
Robert William Mahlik	–	–	–	–
Luo Dan	–	–	–	–

3.2 Substantial Shareholders' Interests in Shares

The interests of the Substantial Shareholders in the Shares, as at the Latest Practicable Date, as recorded in the Register of Substantial Shareholders maintained under the provisions of the SFA, and based on information received by the Company as at the Latest Practicable Date, are set out below:

	Direct Interest		Deemed Interest ⁽²⁾	
	Number of Shares	Percentage of the Company's issued Share capital (%) ⁽¹⁾	Number of Shares	Percentage of the Company's issued Share capital (%) ⁽¹⁾
Substantial Shareholders				
Ameriprise Financial, Inc. ⁽³⁾	–	–	17,048,280	5.93
Silchester International Investors LLP ⁽⁴⁾	–	–	22,637,500	7.87
Wong Ngit Liong ⁽⁵⁾	20,747,219	7.21	–	–

Notes:

- (1) Based on 287,575,277 Shares in issue as at the Latest Practicable Date (being 288,915,277 Shares in issue and disregarding 1,340,000 Treasury Shares).
- (2) Deemed interest refers to interests determined pursuant to Section 4 of the SFA.
- (3) Ameriprise Financial, Inc. is a Substantial Shareholder by virtue of its deemed interest in the Shares held by its various subsidiaries.
- (4) Silchester International Investors LLP is a Substantial Shareholder by virtue of its deemed interest in the Shares as it acts as investment manager for certain commingled funds and is given full discretion over their investments and is empowered to vote on behalf of such funds.
- (5) Dr Wong Ngit Liong's direct interest includes shares held under nominee account(s).

Purely for illustrative purposes, on the basis of 287,575,277 Shares in issue as at the Latest Practicable Date (being 288,915,277 Shares in issue and disregarding 1,340,000 Treasury Shares), and assuming that the Company purchases or acquires Shares from the public up to the full 5% limit pursuant to the Share Purchase Mandate, the interests of the Substantial Shareholders are set out below.

Substantial Shareholders	Direct Interest		Deemed Interest	
	Number of Shares	Percentage of the Company's issued Share capital (%)	Number of Shares	Percentage of the Company's issued Share capital (%) ⁽¹⁾
Ameriprise Financial, Inc.	–	–	17,048,280	6.24
Silchester International Investors LLP	–	–	22,637,500	8.29
Wong Ngit Liong	20,747,219	7.59	–	–

Save as disclosed above, the Directors and the Substantial Shareholders do not have any interest, whether direct or indirect, in the Shares.

4. DIRECTORS' RECOMMENDATIONS

4.1 The Proposed Renewal of the Share Purchase Mandate

The Directors are of the opinion that the proposed renewal of the Share Purchase Mandate is in the interests of the Company. Accordingly, they recommend that Shareholders vote in favour of Ordinary Resolution 10 relating to the proposed renewal of the Share Purchase Mandate to be proposed at the AGM.

5. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Letter and confirm, after making all reasonable enquiries, that to the best of their knowledge and belief, this Letter constitutes full and true disclosure of all material facts about the proposed renewal of the Share Purchase Mandate and the Group in relation to the proposed renewal of the Share Purchase Mandate, and the Directors are not aware of any facts the omission of which would make any statement in this Letter misleading.

Where any information in this Letter has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Letter in its proper form and context.

6. DOCUMENTS AVAILABLE FOR INSPECTION

Subject to prevailing regulations, orders, advisories and guidelines relating to safe distancing which may be issued by the relevant authorities, copies of the Annual Report of the Company for the financial year ended 31 December 2025 are available for inspection at the registered office of the Company at 5006 Ang Mo Kio Avenue 5, #05-01/12 TECHplace II, Singapore 569873, during normal business hours from the date hereof up to and including the date of the AGM.

Yours faithfully
for and on behalf of the Board of Directors of
Venture Corporation Limited

Wong Ngit Liong
Executive Chairman

DEFINITIONS

In this Letter, the following definitions apply throughout unless otherwise stated:

“2025 AGM”	:	The annual general meeting of the Company held on 24 April 2025.
“AGM”	:	The annual general meeting of the Company to be held on 24 April 2026 at 10.30 a.m.
“Award”	:	An award of Shares under the Venture Restricted Share Plans.
“Board”	:	The board of Directors as at the Latest Practicable Date.
“Companies Act”	:	The Companies Act 1967 of Singapore as amended, modified or supplemented from time to time.
“Company”	:	Venture Corporation Limited.
“Directors”	:	The directors of the Company as at the Latest Practicable Date, including for the avoidance of doubt, any independent directors and alternate directors.
“EPS”	:	Earnings per Share.
“Depositor”	:	An account holder or a depository agent but does not include a sub-account holder.
“Depository”	:	The Central Depository (Pte) Limited or any other corporation approved by the Monetary Authority of Singapore as a depository company or corporation for the purposes of the Securities and Futures Act 2011 of Singapore, which operates the Central Depository System for the holding and transfer of book-entry securities.
“Depository Register”	:	A register maintained by the Depository in respect of book-entry securities.
“Existing Awards”	:	Awards that have not been settled and that have not lapsed under the terms of the Venture Restricted Share Plans.
“Group”	:	The Company and its subsidiaries.
“Latest Practicable Date”	:	5 March 2026, being the latest practicable date prior to the release of this Letter for ascertaining certain information referred to herein.

“Letter”	:	This letter to Shareholders dated 2 April 2026.
“Listing Manual”	:	The listing manual of the SGX-ST as amended, modified or supplemented from time to time.
“Market Day”	:	A day on which the SGX-ST is open for trading in securities.
“Maximum Price”	:	The maximum price to be paid for Shares as determined by the Directors under paragraph 2.7.3 of this Letter.
“NAV”	:	Net asset value.
“NTA”	:	Net tangible assets.
“Option”	:	The right to acquire Shares granted or to be granted pursuant to the Venture Corporation Executives’ Share Option Scheme 2015 approved by the Shareholders of the Company at an extraordinary general meeting held on 25 April 2014 and commenced on 1 January 2015, or the Venture Corporation Executives’ Share Option Scheme 2025 approved by the Shareholders at the annual general meeting held on 26 April 2024 and commenced on 1 January 2025, as the case may be, each as from time to time amended, modified or supplemented.
“ROE”	:	Return on equity.
“RSP 2011”	:	The Venture Corporation Restricted Share Plan adopted by the Company on 28 April 2011 which expired on 27 April 2021.
“RSP 2021”	:	The Venture Corporation Restricted Share Plan adopted by the Company on 29 April 2021.
“SFA”	:	The Securities and Futures Act 2001 of Singapore, as amended, modified or supplemented from time to time.
“SGX-ST”	:	The Singapore Exchange Securities Trading Limited.
“Share Purchase Mandate”	:	The mandate to authorise the Directors to exercise all powers of the Company to purchase or otherwise acquire its issued Shares on the terms of such mandate.

“Shareholder”	:	<p>Means:</p> <p>(a) where the Depository is named in the register of members of the Company as the holder of Shares, a Depositor in respect of the number of Shares standing to the credit of his name in the Depository Register; and</p> <p>(b) in any other case, a person whose name appears on the register of members maintained by the Company pursuant to Section 190 of the Companies Act and/or any other applicable law.</p>
“Shares”	:	Ordinary shares in the capital of the Company.
“subsidiary”	:	<p>A corporation is, subject to subsection 5(3) of the Companies Act, deemed to be a subsidiary of another corporation, if:</p> <p>(a) that other corporation:</p> <p style="padding-left: 40px;">(i) controls the composition of the board of directors of the first-mentioned corporation; or</p> <p style="padding-left: 40px;">(ii) controls more than half of the voting power of the first-mentioned corporation; or</p> <p>(b) the first-mentioned corporation is a subsidiary of any corporation which is that other corporation’s subsidiary.</p>
“subsidiary holdings”	:	Shares referred to in sections 21(4), 21(4B), 21(6A) and 21(6C) of the Companies Act 1967 of Singapore.
“Substantial Shareholder”	:	A person who has an interest in one or more voting Shares (excluding Treasury Shares) in the Company and the total votes attached to such Share(s) is not less than 5% of the total votes attached to all the voting Shares (excluding Treasury Shares) in the Company.
“Take-over Code”	:	The Singapore Code on Take-overs and Mergers, as amended or modified from time to time.
“Treasury Shares”	:	Shares purchased or otherwise acquired by the Company in circumstances in which Section 76H of the Companies Act applies and held by the Company in accordance with Sections 76H to 76K of the Companies Act.
“Venture Restricted Share Plan”	:	Either the RSP 2011 or RSP 2021, and collectively, the “Venture Restricted Share Plans” .

“S\$”, “\$” and “cents” : Singapore dollars and cents, respectively.

“%” : Percentage or per centum.

Words importing the singular shall, where applicable, include the plural and vice versa, and words importing the masculine gender shall, where applicable, include the feminine and neuter genders.

References to persons shall include corporations.

Any reference to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined under the Companies Act or the Listing Manual or any modification thereof and used in this Letter shall, where applicable, have the meaning assigned to it under the Companies Act or the Listing Manual or such modification thereof, as the case may be.

Any reference to a time of day and date in this Letter shall be a reference to Singapore time and date, unless otherwise stated.

Rajah & Tann Singapore LLP has been appointed as the legal adviser to the Company as to Singapore law in relation to the proposed renewal of the Share Purchase Mandate.

