



SHENG SIONG

... all for you!



2Q2016 Results Presentation

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Financial Highlights for 2Q2016

Revenue

5.5%
yoy

S\$188.8 million

Gross profit margin

0.9 pp*

26.1%

Operating profit margin

0.7 pp*

9.6%

Net profit

11.3%
yoy

S\$15.2 million

Retail area

2.1%
yoy

434,800 sqft

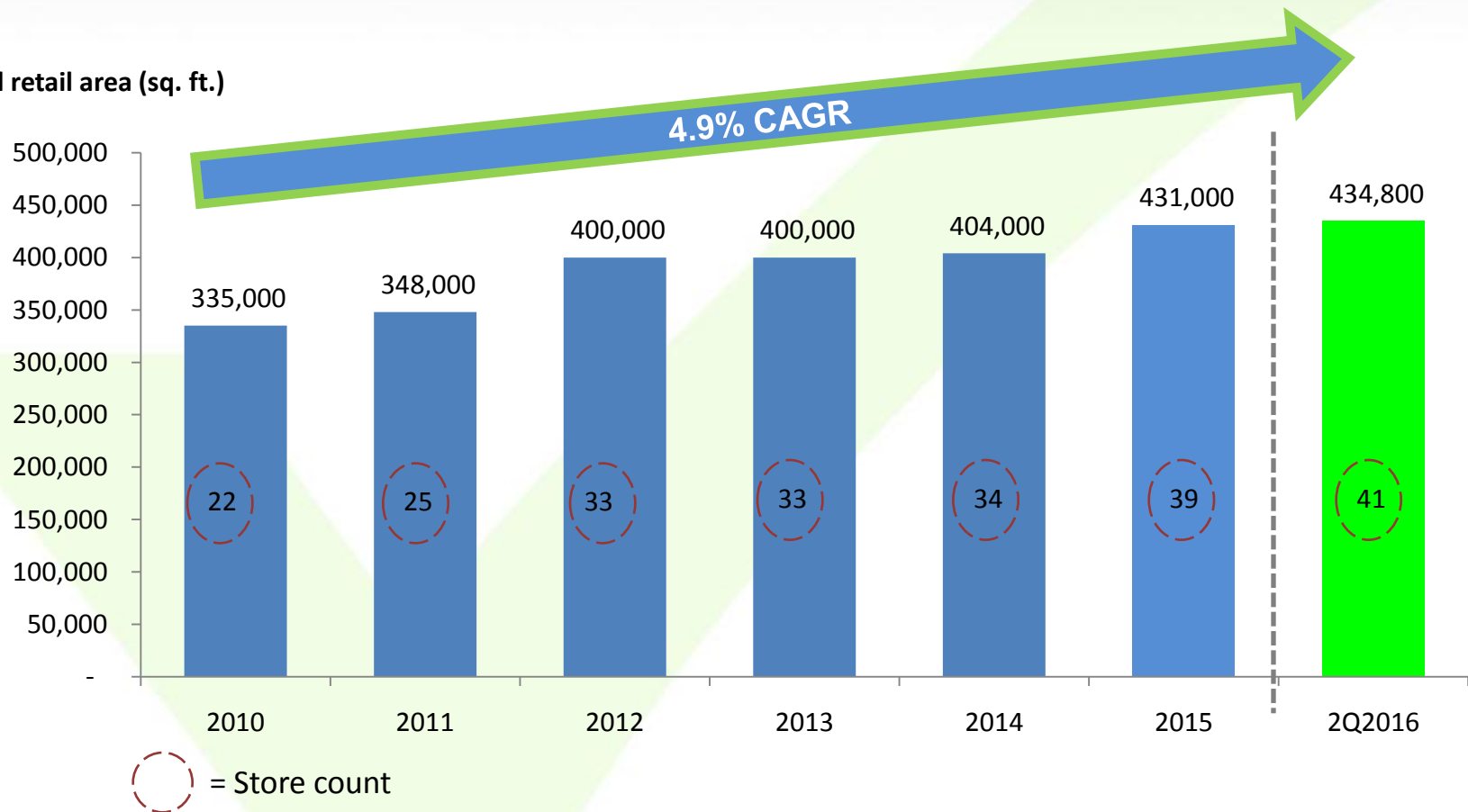
* pp denotes percentage points



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Retail Area

Total retail area (sq. ft.)

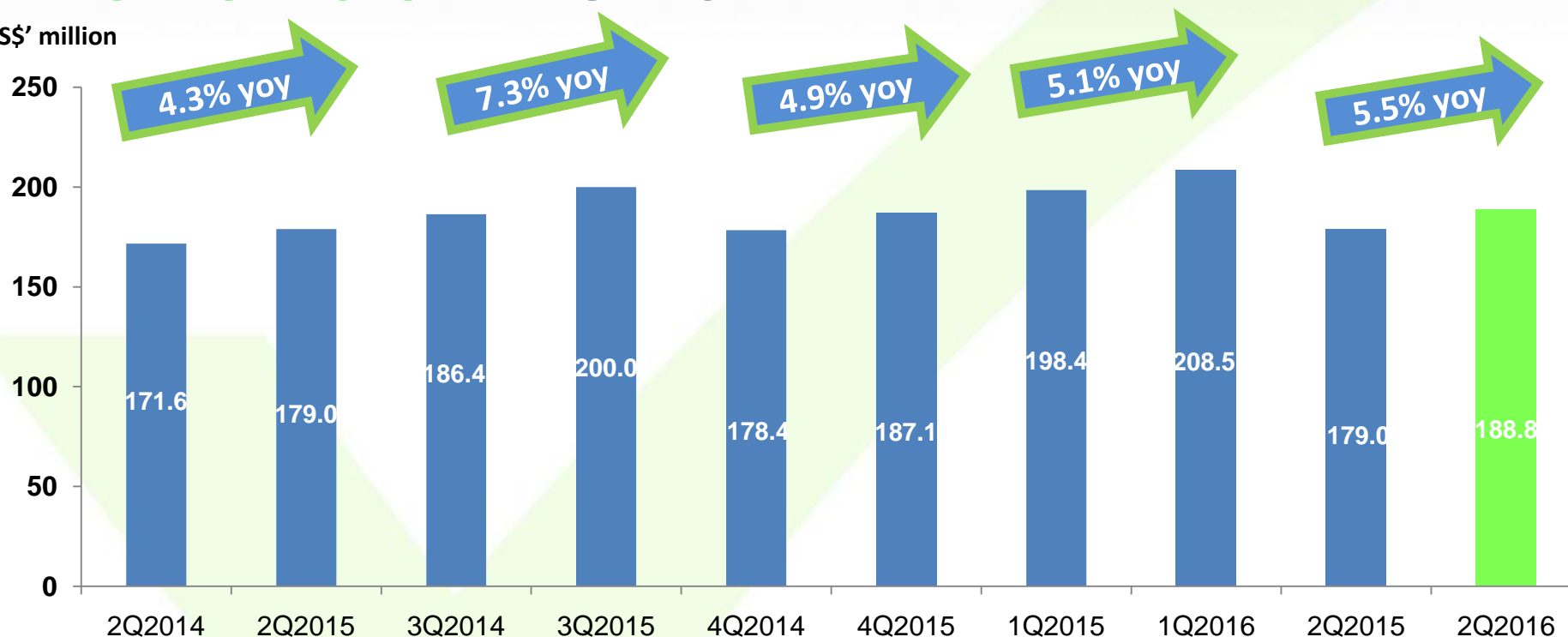


- Total stores increased to 41 as at 30 June 2016 (excluding the Loyang store), with the opening of the Circuit Road, Upper Boon Keng and Fernvale stores
- The key driver of our strategy will be to expand retail space in Singapore, particularly in areas where our potential customers are residing



Revenue Trend

S\$' million



- Revenue increased by 5.5% yoy in 2Q2016 of which 6.0% was contributed by the new stores, and 2.2% by comparable same store sales from the old stores (1.3% if McNair store is excluded), but was reduced by 2.7% due to the temporary closure of the Loyang store.
- Comparable same store sales grew because of a general recovery in older stores.



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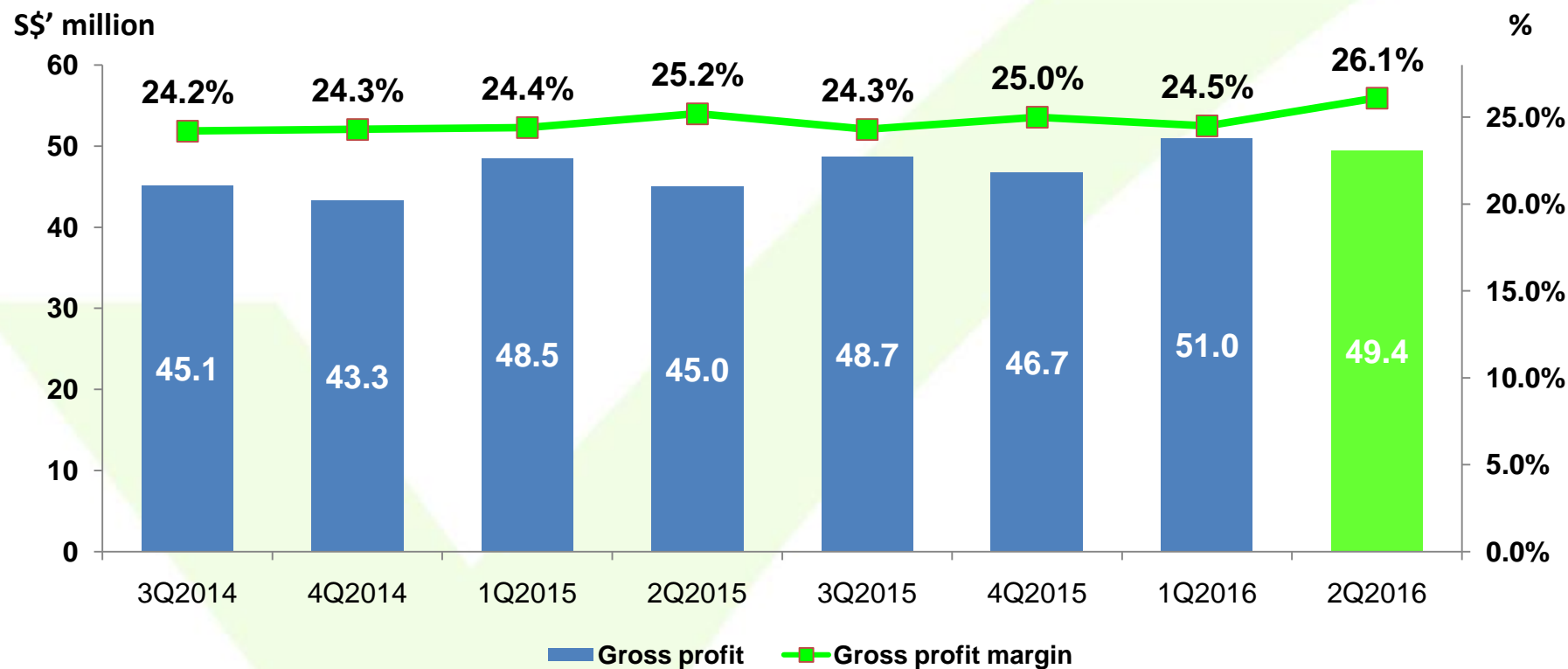
Breakdown of 2Q Revenue Growth

	2Q2016	2Q2015
New stores	6.0%	4.0%
*Comparable same store sales	2.2%	0.3%
Loyang Point (temporarily closed on 15 April 2016)	(2.7%)	-
Total revenue growth	5.5%	4.3%

- * If McNair store which was closed for renovation in 2Q2015 was excluded, the comparable same store sales would be 1.3% and 1.1% in 2Q2016 and 2Q2015 respectively.



Gross Profit Trend



- Gross margins increased to 26.1% in 2Q2016 compared with 25.2% in 2Q2015, mainly because of suppliers' rebates and lower input cost attributable to bulk handling.



Balance Sheet Highlights

S\$' Million	As at 30 June 2016	As at 31 Dec 2015
Inventories	50.6	52.4
Trade and other payables	98.4	108.7
Property, plant and equipment (PPE)	251.2	177.6
Cash and cash equivalents	50.8	125.9

- Inventories decreased by S\$1.8 million to S\$50.6 million.
- The decrease in Trade and other payables by S\$10.1 million was mainly because bonus provision accrued as at 31 December 2015 were paid in the 1H2016.
- 1H2016 capital expenditure of S\$81.3 million included:
 - Progress payments for the purchase of retail space at Yishun Junction 9 - S\$19.2 million;
 - Purchase of the Bedok store – S\$55.2 million
 - Fit-out new stores and upgrading and replacement of fittings at the old stores – S\$4.4 million;
 - Purchase additional equipments for the warehouse – S\$2.5 million
- Net property, plant and equipment increased by S\$73.6 million after offsetting depreciation charges.
- As at the end of 2Q2016, cash and cash equivalents was a healthy S\$50.8 million.



Outlook

Business Outlook

- Competition in the supermarket industry is likely to remain keen.

▪ Retail space:	Aug 2016	Yishun Junction 9	+15,500 square feet
	Mar 2017	Loyang (re-open)	+8,000 square feet
	Mar 2017	Tampines Central (closed)	-10,000 square feet
	May 2017	Tampines Central (re-open)	+25,000 square feet
	Jun 2017	Woodlands (closed)	- 41,500 square feet

Growth strategy

- Continue expanding network of stores in Singapore especially in areas without presence
- Nurture growth of new stores
- Rejuvenate old stores

Continue margin enhancement initiatives

- Increase direct sourcing and bulk handling
- Improve sales mix of higher margin products
- Increase selection and types of housebrand products

E-commerce initiatives

- Continue learning from the pilot project



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Questions & Answers

