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Singapore Exchange (SGX)
2 Shenton Way
19-00 SGX Centre 1
Singapore 068804

RE: CIMIC COMPANIES PREFERRED FOR MELBOURNE NORTH EAST LINK PPP

Please find attached a copy of a media release issued by CIMIC Group Limited, parent company of CIMIC Finance USA Pty Limited.

Yours faithfully
CIMIC GROUP LIMITED

Company Secretary

24 JUNE 2021**CIMIC COMPANIES PREFERRED FOR MELBOURNE
NORTH EAST LINK PPP**

CIMIC Group companies Pacific Partnerships, CPB Contractors and Ventia¹, together with other members of the Spark consortium, have been selected by the Victorian Government as the preferred proponent to deliver the North East Link Primary Package PPP in Melbourne.

The North East Link Primary Package PPP provides three-lane twin tunnels that will finally close the missing link in Melbourne's freeway network. Up to 135,000 vehicles will use North East Link every day, reducing congestion in the north-east while maintaining local roads for local trips.

The Primary Package PPP is the largest component of the North East Link project. Subject to contract execution later this year, revenue to CIMIC Group is expected to be approximately \$4 billion across the construction and operations phase (with operations running to 2051).

Other members of the Spark consortium include WeBuild, GS Engineering and Construction, China Construction Oceania, Capella Capital, John Laing Investments and DIF.

The North East Link Primary Package is Australia's first PPP contract procured through a collaborative model.

CIMIC Group Executive Chairman and Chief Executive Officer Juan Santamaria said: "We are pleased to be part of such an important project for the people of Victoria. CIMIC Group's role extends from end to end – from development to delivery and long term asset management – in the biggest road transport project in Victoria's history."

ENDS

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Authorised by the CIMIC Group Continuous Disclosure Committee

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CIMIC Group (ASX:CIM) is an engineering-led construction, mining, services and public private partnerships leader working across the lifecycle of assets, infrastructure and resources projects. CIMIC Group comprises our construction businesses CPB Contractors, Leighton Asia and Broad, our mining and mineral processing companies Thiess (joint control) and Sedgman, our services specialist UGL and our public private partnerships arm Pacific Partnerships – all supported by our in-house engineering consultancy EIC Activities. Our mission is to generate sustainable shareholder returns by delivering innovative and competitive solutions for clients and safe, fulfilling careers for our people. With a history since 1899, and around 32,000 people in 20 countries, we strive to be known for our principles of Integrity, Accountability, Innovation and Delivery, underpinned by Safety. CIMIC is a member of the S&P/ASX 200 index, the Dow Jones Sustainability Australia Index and FTSE4Good.

¹ CIMIC's 50% investment partnership