



Growth • Excellence • Integrity

**Kencana Agri Limited**



**1H 2026  
Performance Review**

# Overview of Group's Operations



## Plantation and Processing



Location :  
Sumatra, Kalimantan, Sulawesi



|                        |               |
|------------------------|---------------|
| Palm Oil Mills         | : 7           |
| Total Capacity         | : 335 MT/hour |
| Kernel Crushing Plants | : 2           |
| Total Capacity         | : 435 MT/day  |

## Products



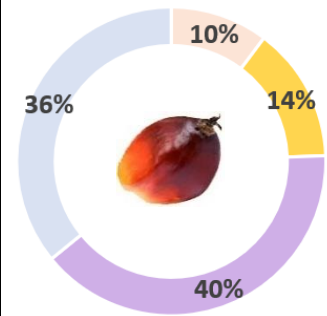
Main products:  
CPO (Crude Palm Oil)  
PK (Palm Kernel)

Renewable by-products:  
Empty Fruit Bunches, Liquid  
Waste, Kernel Shells, Fibre

# Planted Area



|         | Immature<br>(1-3 Years) | %   | Young<br>Mature<br>(4-6 Years) | %   | Prime<br>Mature<br>(7-18 Years) | %   | Old<br>Mature<br>(>18 Years) | %   | Total  | %    |
|---------|-------------------------|-----|--------------------------------|-----|---------------------------------|-----|------------------------------|-----|--------|------|
| Nucleus | 4,466                   | 9%  | 9,041                          | 18% | 20,131                          | 39% | 17,513                       | 34% | 51,151 | 100% |
| Plasma  | 2,490                   | 15% | 567                            | 3%  | 6,816                           | 41% | 6,838                        | 41% | 16,711 | 100% |
| Total   | 6,956                   | 10% | 9,608                          | 14% | 26,947                          | 40% | 24,351                       | 36% | 67,862 | 100% |



# Operational Performance



| <b>Production Highlights</b>       | <b>1H 2026</b> | <b>1H 2025</b> | <b>Change</b> |
|------------------------------------|----------------|----------------|---------------|
| <b>FFB Production (MT)</b>         | <b>378,225</b> | <b>394,131</b> | <b>-4.0%</b>  |
| - Nucleus                          | 306,385        | 322,466        | -5.0%         |
| - Plasma                           | 71,840         | 71,665         | 0.2%          |
| <b>FFB Processed (MT)</b>          | <b>463,104</b> | <b>448,088</b> | <b>3.4%</b>   |
| - Nucleus                          | 303,130        | 319,810        | -5.2%         |
| - Plasma                           | 71,388         | 71,281         | 0.1%          |
| - External Parties                 | 88,586         | 56,997         | 55.4%         |
| <b>Oil Extraction rates (%)</b>    |                |                |               |
| - CPO                              | 21.4%          | 21.0%          | 0.4pp         |
| <b>Oil Production (MT)</b>         |                |                |               |
| - CPO (MT)                         | 99,201         | 93,981         | 5.6%          |
| <b>FFB Yield (MT/ha) – Nucleus</b> | <b>6.6</b>     | <b>6.8</b>     | <b>-2.9%</b>  |

## FFB Production Trend (Nucleus)



# Financial Performance



| Financial Highlights                | 1H 2026 | 1H 2025              | Change |
|-------------------------------------|---------|----------------------|--------|
| <b>Sales Volume (MT)</b>            |         |                      |        |
| - CPO                               | 111,408 | 88,274 <sup>**</sup> | 26.2%  |
| <b>Sales Revenue (US\$'000)</b>     |         |                      |        |
| - CPO                               | 94,262  | 72,533               | 30.0%  |
| - OTHERS <sup>*</sup>               | 16,542  | 14,615               | 13.2%  |
| <b>Average Selling Price (US\$)</b> |         |                      |        |
| - CPO                               | 846     | 822 <sup>**</sup>    | 3.0%   |

(\*) Others include sales of palm kernel and FFB.

(\*\*) Restated from 79,013 MT and US\$918/MT previously reported. No impact on 1H 2025 revenue.

# Financial Performance



| Income Statement Highlights (US\$'000) | 1H 2026 | 1H 2025 | Change |
|----------------------------------------|---------|---------|--------|
| Revenue                                | 110,804 | 87,148  | 27.1%  |
| Gross profit                           | 32,083  | 28,211  | 13.7%  |
| Profit before tax                      | 18,860  | 13,132  | 43.6%  |
| Net profit                             | 11,800  | 9,782   | 20.6%  |
| EBITDA <sup>(*)</sup>                  | 33,092  | 29,941  | 10.5%  |
| Gross profit margin (%)                | 29.0    | 32.4    | -3.4pp |
| Net profit margin (%)                  | 10.6    | 11.2    | -0.6pp |
| EBITDA margin (%)                      | 29.9    | 34.4    | -4.5pp |

<sup>(\*)</sup> Profit before tax + interest expense – interest income + amortization/depreciation expenses + fair value change in biological assets and other receivables

## Balance Sheet Highlights (US\$'000)

|                                    | As at<br>30-Jun-26 | As at<br>31-Dec-25 | Change |
|------------------------------------|--------------------|--------------------|--------|
| <b>Current Assets</b>              | 79,154             | 76,173             | 3.9%   |
| <b>Non-current Assets</b>          | 175,605            | 187,385            | -6.3%  |
| <b>Total Assets</b>                | 254,759            | 263,558            | -3.3%  |
| <b>Current Liabilities</b>         | 88,131             | 79,169             | 11.3%  |
| <b>Non-current Liabilities</b>     | 104,794            | 127,512            | -17.8% |
| <b>Total Liabilities</b>           | 192,925            | 206,681            | -6.7%  |
| <b>Shareholders' Equity</b>        | 61,834             | 56,877             | 8.7%   |
| <b>Net Debt/Equity Ratio (x)</b>   | 1.8                | 2.3                | -21.7% |
| <b>Net Debt/Total Assets (x)</b>   | 0.4                | 0.5                | -20.0% |
| <b>Net Debt/EBITDA (x)</b>         | 1.7                | 2.3                | -26.1% |
| <b>EBITDA/Interest Expense (x)</b> | 6.2                | 4.3                | 44.2%  |

# Financial Performance



| <b>Cash Flow (US\$'000)</b>                                             | <b>1H 2026</b> | <b>1H 2025</b> | <b>Change</b> |
|-------------------------------------------------------------------------|----------------|----------------|---------------|
| <b>Cash at beginning of period</b>                                      | 16,927         | 9,393          | 80.2%         |
| <b>Net cash from operating activities</b>                               | 24,517         | 24,565         | -0.2%         |
| <b>Net cash used in investing activities</b>                            | (6,785)        | (5,370)        | 26.4%         |
| <b>Net cash used in financing activities</b>                            | (16,931)       | (13,702)       | 23.6%         |
| <b>Net increase in cash</b>                                             | 801            | 5,493          | -85.4%        |
| <b>Net effect of exchange rate changes on cash and cash equivalents</b> | (1,045)        | 24             | n/m           |
| <b>Cash at end of period</b>                                            | 16,683         | 14,910         | 11.9%         |

n/m : not meaningful



# Thank You

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