



TA CORPORATION LTD.

(Incorporated in the Republic of Singapore)

Company Registration No.: 201105512R

TRADING RESUMPTION PROPOSAL – RECEIPT OF NO-OBJECTION LETTER FROM SGX REGCO ON THE COMPANY’S APPLICATION FOR TRADING RESUMPTION

1. INTRODUCTION

The board of directors (the “**Board**”) of TA Corporation Ltd. (the “**Company**”, and together with its subsidiaries, the “**Group**”) refers to the Company’s announcements dated 1 April 2025, 8 April 2025, 23 April 2025 and 1 July 2025 (the “**Announcements**”).

Unless otherwise indicated, capitalised terms used in this announcement have the same meaning as those defined in the Announcements.

2. RECEIPT OF NO-OBJECTION LETTER FROM SGX REGCO ON THE COMPANY’S APPLICATION FOR TRADING RESUMPTION

2.1 The Board is pleased to announce that the Company has, on 24 November 2025, received a letter of no-objection from SGX RegCo confirming that it has no objection to the Resumption Proposal, subject to the following:

- (i) disclosure of the Board’s opinion on the Group’s ability to continue operating as a going concern and the bases of its opinion;
 - (ii) the Company obtaining shareholders’ approval for the allotment and issuance of the TAC Conversion Shares (whether pursuant to a general share issue mandate or specific shareholder approval);
 - (iii) SGX RegCo’s approval for the listing of and quotation for the TAC Conversion Shares on the Mainboard of the SGX-ST;
 - (iv) the Company obtaining shareholders’ approval for the allotment and issuance of the TAR Conversion Shares (whether pursuant to a general share issue mandate or specific shareholder approval);
 - (v) SGX RegCo’s approval for the listing of and quotation for the TAR Conversion Shares on the Mainboard of the SGX-ST; and
 - (vi) the completion of the Debt Restructuring Plan,
- (collectively, the “**Resumption Conditions**”).

- 2.2 SGX RegCo's decision will not be effective if any of the Resumption Conditions have not been fulfilled.
- 2.3 For the avoidance of doubt, the Company is required to seek separate concurrence from SGX RegCo on the date for resumption of trading when the Resumption Conditions have been fulfilled.
- 2.4 The Company is working towards the fulfilment of the Resumption Conditions and will make further announcements from time to time as may be necessary or appropriate in connection with the Resumption Proposal, including the fulfilment of any of the Resumption Conditions.

Trading of the Company's securities on the SGX-ST had been voluntarily suspended by the Company on 17 July 2023.

Shareholders of the Company and other stakeholders are advised to read this announcement and any further announcements by the Company carefully, and to exercise caution when dealing in the shares or other securities of the Company. Shareholders of the Company and other stakeholders should consult their stockbrokers, bank managers, solicitors, accountants, or other professional advisors if they have any doubt about the actions they should take.

BY ORDER OF THE BOARD

Foo Soon Soo/Chiang Yi Shin
Company Secretaries
Date: 26 November 2025