Natural Cool Holdings Limited
(Incorporated in the Republic of Singapore)
Company Registration No. 200509967G

RECONSTITUTION OF THE BOARD OF DIRECTORS AND BOARD COMMITTEES

The Board of Directors (the "**Board**") of Natural Cool Holdings Limited (the "**Company**", and together with its subsidiaries, the "**Group**") refers to its announcement "Retirement of Independent Non-Executive Director" dated 9 April 2021 and wishes to announce a reconstitution of its Board and Board Committees following the appointment of Mr Tan Siew Bin Ronnie as Independent Non-Executive Director on 28 July 2021.

With effect from 28 July 2021, the composition of the Board and Board Committees shall be reconstituted as follows:

Board of Directors

Mr Goh Teck Sia	-	Independent Non-Executive Chairman
Mr Tsng Joo Peng	-	Executive Director and Group Chief Executive Officer
Mr Choy Bing Choong	-	Executive Director and Group Chief Operating Officer
Madam Lau Lee Hua	-	Independent Non-Executive Director
Mr Tan Siew Bin Ronnie	-	Independent Non-Executive Director

Audit and Risk Committee

Madam Lau Lee Hua	-	Chairman
Mr Goh Teck Sia	-	Member
Mr Tan Siew Bin Ronnie	-	Member

Remuneration Committee

Mr Goh Teck Sia	-	Chairman
Madam Lau Lee Hua	-	Member
Mr Tan Siew Bin Ronnie	-	Member

Nominating Committee

Mr Tan Siew Bin Ronnie	-	Chairman
Mr Goh Teck Sia	-	Member
Madam Lau Lee Hua	-	Member

BY ORDER OF THE BOARD

Tsng Joo Peng
Group Chief Executive Officer

28 July 2021

About Natural Cool Holdings Limited

Established in 1989 and listed on Catalist (formerly known as SESDAQ) in May 2006, Natural Cool provides installation, maintenance, repair and replacement services for air-conditioning systems to the residential segment, both public and private; and commercial sectors, which includes factories, offices, condominiums, schools and hospitals, in Singapore. In addition, the Group sells air-conditioning components and tools used for the installation and servicing of air-conditioning business.

The Group is also engaged in manufacturing and sale of industrial paints and solvents, principally under the 'Cougar' brand.

In addition, the Group has a food and beverage division which manufactures, distributes and retails cooked dim sum and soya bean beverages in Singapore.

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*This announcement has been reviewed by the Company's sponsor, PrimePartners Corporate Finance Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document.*

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