



kin.

FY2025 Annual General Meeting

28 May 2026

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The contact person for the Sponsor is Ms Audrey Mok (Telephone: (65) 6232 3210), at 1 Robinson Road #21-01, AIA Tower, Singapore 048542

Agenda

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01

Financial
Performance

FY2025 Results

02

Business Updates

What's next for us?

03

Outlook

The Road Ahead

The logo for 'kin.' is displayed in a white, lowercase, sans-serif font. The period at the end of the word is a small, solid dot. The background of the slide is a dark blue with a subtle, light-colored geometric pattern of interconnected lines and dots, resembling a network or molecular structure.

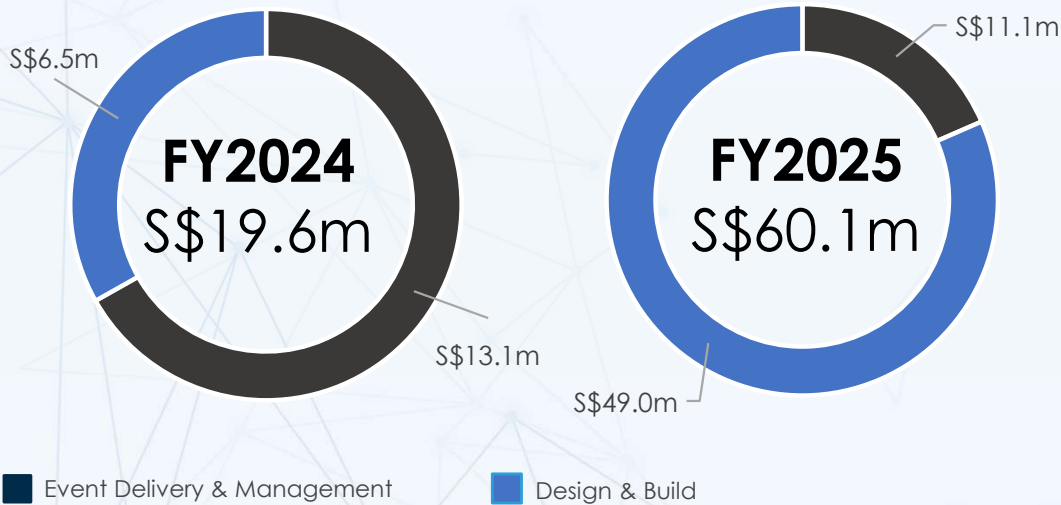
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SECTION 01

FY2025 Financial Performance

Financial Snapshot

SGD'M | FY2024 vs FY2025



OPERATING CASH FLOW

\$4.7m	- \$1.1m
FY 2025	FY 2024

CASH & CASH EQUIVALENTS

\$3.5m	\$1.6m
as at 31 December 2025	as at 31 December 2024

NET PROFIT ATTRIBUTABLE TO SHAREHOLDERS ("PATMI")

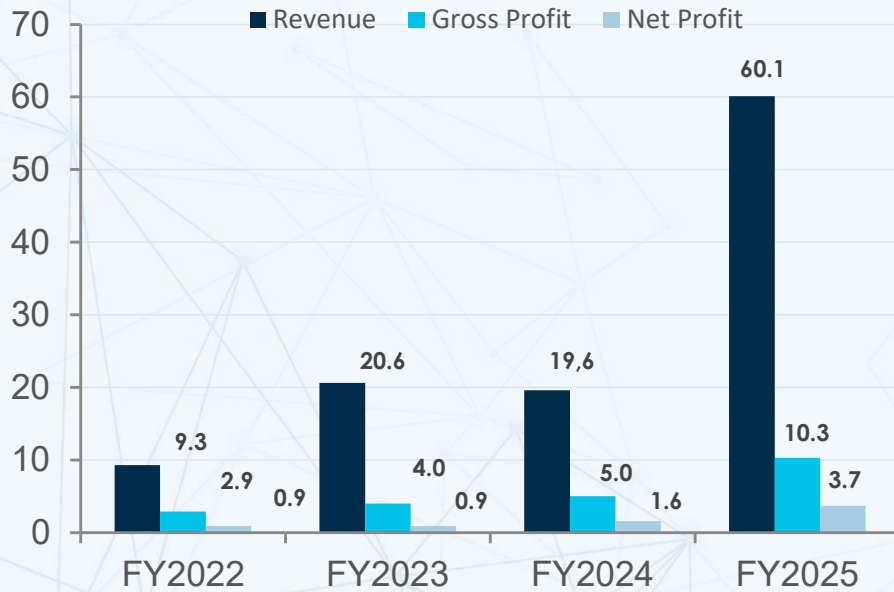
FY 2024	FY 2025
\$1.6m	Reported PATMI \$3.7m
	Add: IPO listing expenses: \$0.3m
	Adjusted PATMI \$4.0m

PROPOSED DIVIDEND

0.38¢
per ordinary share

Financial Highlights

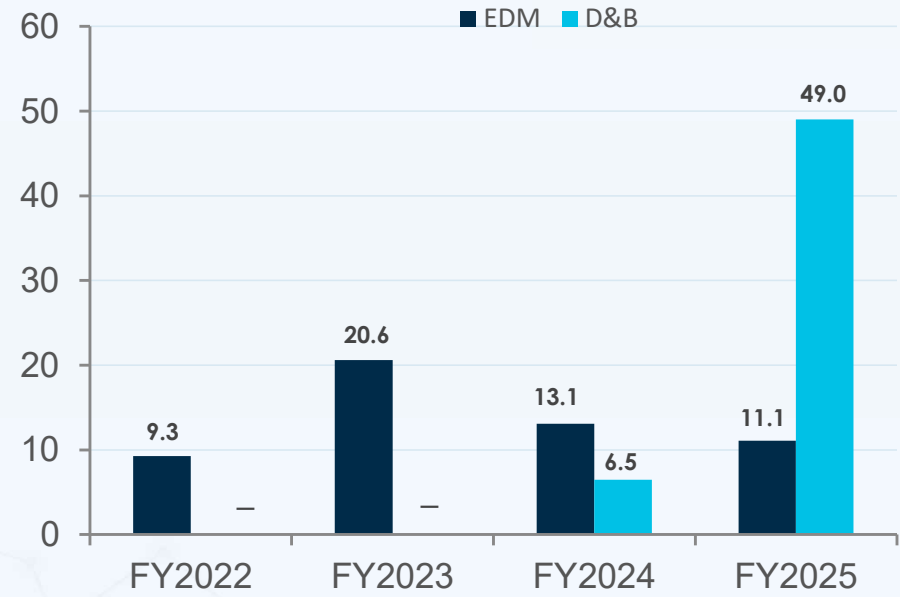
SGD'million



GPM	31.8%	19.2%	25.6%	17.1%
NPM	9.2%	4.1%	8.3%	6.1%

Segments Info

SGD'million



EDM GPM	31.8%	19.2%	31.8%	29.6%
D&B GPM	—	—	13.2%	14.2%

KEY TAKEAWAYS

Strong Revenue Growth

Revenue more than tripled to S\$60.1m in FY2025, driven by large-scale D&B projects.

Margin Mix Shift

Overall GPM moderated due to higher contribution from D&B segment with lower margin profile.

Profitable Growth

Growth in Profit despite margin normalisation with PATMI of S\$3.7m, and adjusted PATMI of S\$4.0m.

Strong Expansion

D&B recorded significant growth in FY2025 to S\$49m following delivery of large-scale projects.



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SECTION 02

Business Update

Our Upcoming Events & Investments

PPA ASIA500
SINGAPORE
OPEN
2026

ORGANISER / EVENT PROMOTER

Signed agreement with the United Pickleball Association Asia to be the event promoter for the Singapore Open.

We are moving up the value chain from event delivery to owning sports-related intellectual property.



IMBA Global Pte. Ltd.

7.5% Shareholding Interest

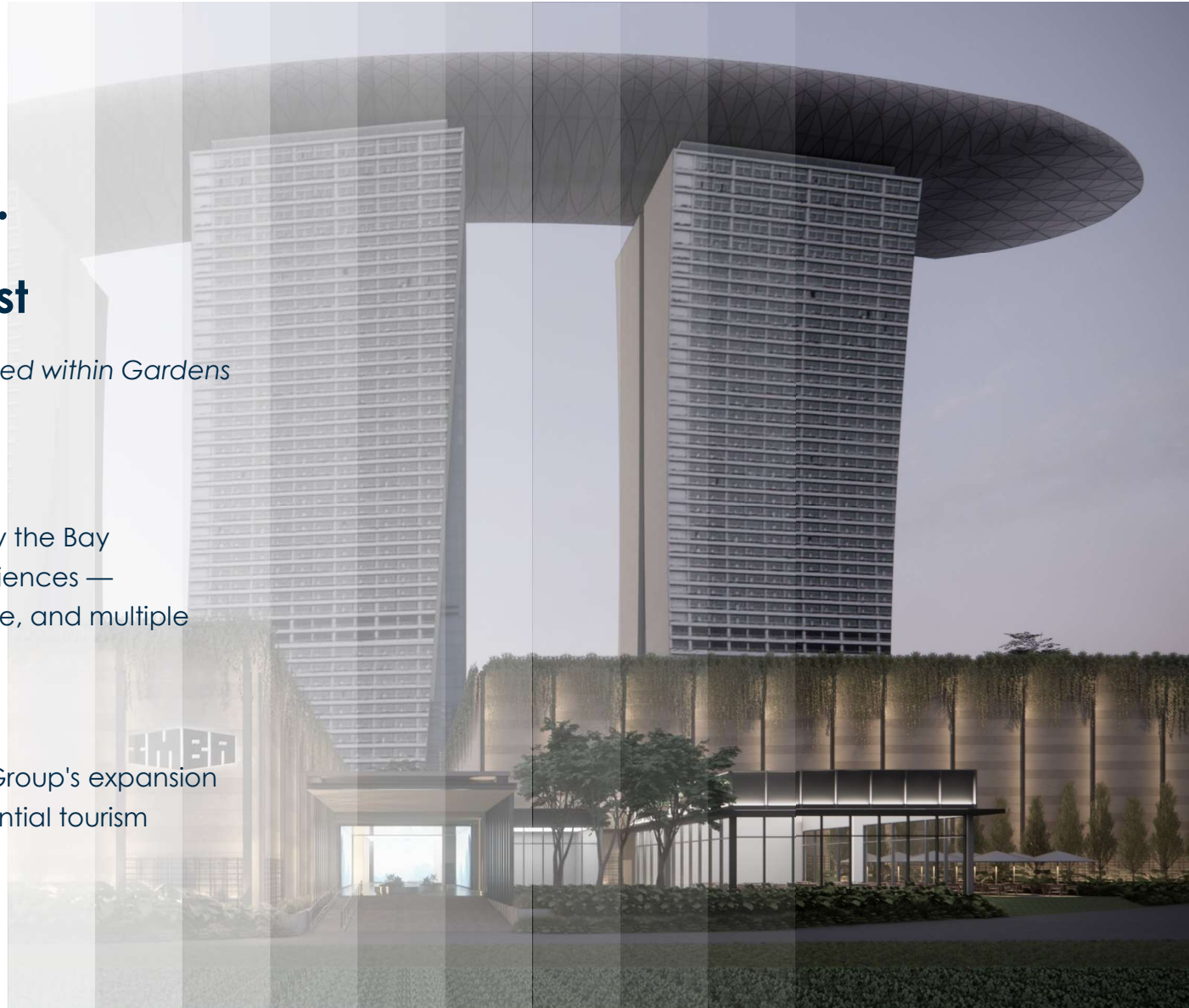
Immersive Media Based Arts Theatres located within Gardens by the Bay

About IMBA

A new 20,000 sq ft attraction at Gardens by the Bay dedicated to large-scale, immersive experiences — featuring a black box theatre, gallery space, and multiple retail and dining shops.

Strategic Rationale

Investment into IMBA Global supports the Group's expansion into new verticals and broadens its experiential tourism offerings.



SECTION 03

Outlook

The Road Ahead

Industry Outlook

Singapore as the Premier Events Destination



Vibrant Sporting & Entertainment Calendar

Home to F1 Grand Prix, World Aquatics Championships, HSBC SVNS, WTT Singapore Smash, Olympic Esports Week, PTO Asian Open, FIBA 3x3 and major international artists including Taylor Swift and Lady Gaga.



Strong Government Support for Sports & Infrastructure

S\$165m injection in Major Sports Events Fund (MCCY) · 30% growth in sports & lifestyle events vs 2019 · S\$400m/year Sports Facilities Master Plan · 5.7% CAGR in sports events management to S\$180m by 2029.



Multi-pillar Events Tourism Boost

Tourism 2040 targets S\$47–50bn in tourism receipts. Strong growth across Sports, MICE, Entertainment, Lifestyle & Experiential, and Arts & Cultural sectors.

Source; Euromonitor International, The Straits Times

EVENT TOURISM ECOSYSTEM

Singapore's multi-pillar events industry



Growth Strategy

Three pillars for expansion across the Events Tourism industry

01

Sports IP Ownership

Continue to expand core capabilities in Sports, including co-creating and co-owning intellectual property rights.

02

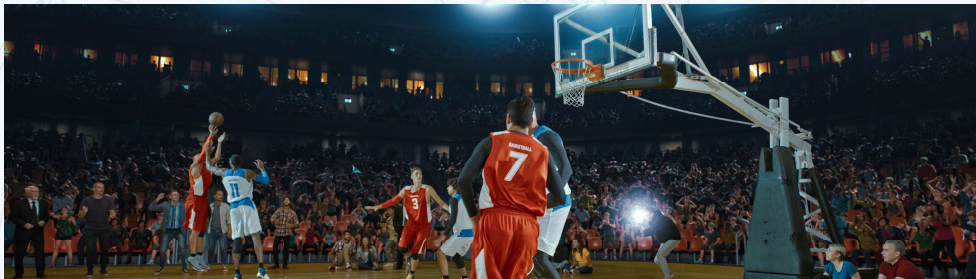
Events Tourism Expansion

Capture high-growth opportunities in other pillars — MICE, Entertainment, Lifestyle & Experiential, and Arts & Cultural.

03

Inorganic Growth

Expansion via M&A, joint ventures, and/or strategic alliances with key industry players.



Thank You

for your time and attention

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