Notification to Shareholders

SATS LTD.

(Incorporated in the Republic of Singapore) Company Registration No. 197201770G

20 June 2024

Dear Shareholder

We are pleased to enclose printed copies of the Notice of Annual General Meeting dated 20 June 2024 and Proxy Form for SATS' upcoming 51st Annual General Meeting which will be held at the Grand Ballroom, Level 4, Grand Copthorne Waterfront Hotel Singapore, 392 Havelock Road, Singapore 169663 on Friday, 19 July 2024 at 11.00 a.m.. The meeting will be held in a wholly physical format. There will be no option for shareholders to participate virtually.

In line with our continuing efforts to be environmentally friendly, the Letter to Shareholders dated 20 June 2024 ("Letter to Shareholders") and Annual Report for the financial year 2023-24 ("Annual Report") will be published on the SATS website at the URL https://www.sats.com.sg/AGM2024. These documents may be viewed using an internet browser or a PDF reader.

- To access the Letter to Shareholders, please click on the hyperlink for "Letter to Shareholders 2024" under "AGM 2024 Documents".
- To access the Annual Report, please click on the hyperlink for "SATS Annual Report FY2023-24" under "AGM 2024 Documents".

The Letter to Shareholders will be made available on the above website from 20 June 2024. The Annual Report, which will contain, amongst other things, the Directors' Statement, the full financial statements of SATS and the SATS Group for the financial year 2023-24 and the Auditors' Report, will be made available on the above website from 4 July 2024.

The above documents will also be made available on the SGX website from the dates specified above at the URL https://www.sgx.com/securities/company-announcements.

If you wish to receive printed copies of the Annual Report and/or the Letter to Shareholders, please complete the enclosed Request Form by ticking the appropriate box, and return it to us at the specified address, by no later than 8 July 2024. By completing, signing and returning the Request Form to us, you agree and acknowledge that we and/or our service provider(s) may collect, use and disclose your personal data, as contained in your submitted Request Form or which is otherwise collected from you (or your authorised representative(s)), for the purpose of processing and effecting your request.

The Sustainability Report for the financial year 2023-24 will also be published on the SATS website at the URL https://www.sats.com.sg/sustainable-business and the SGX website at the URL https://www.sgx.com/securities/company-announcements from 4 July 2024.

We will continue to keep in touch with our shareholders via digital channels. To facilitate communications, we encourage our shareholders to subscribe to any of the following channels to be kept informed of the latest news from SATS. Your privacy is important to us. We will use the channels of communication you choose only for the purpose of keeping you updated on developments at SATS.

- · Website: Subscribe to our mailing list at https://www.sats.com.sg/news#email
- LinkedIn: Follow SATS at https://www.linkedin.com/company/sats-ltd
- X: Follow SATS at https://x.com/satsgroup

Yours faithfully, FOR SATS Ltd.



Request Form

TO: The Company Secretary

SATS Ltd.

c/o Boardroom Corporate & Advisory Services Pte. Ltd. 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632 NB. Please tick accordingly. You may like to take note that incomplete or incorrectly completed forms will not be processed. [] Please send to me/us the Annual Report for the financial year 2023-24. [] Please send to me/us the Letter to Shareholders dated 20 June 2024. The shares are held by me/us under or through (please tick): [] CDP Account [] CPF Investment Scheme / SRS Account [] Physical Scrips Name(s) of Shareholder(s): Address: __ Signature(s):

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The Company Secretary SATS Ltd.

c/o Boardroom Corporate & Advisory Services Pte. Ltd.

1 Harbourfront Avenue

#14-07 Keppel Bay Tower

Singapore 098632