



Presentation on Far East Hospitality Trust

March 2018

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### I. Overview of Far East Hospitality Trust

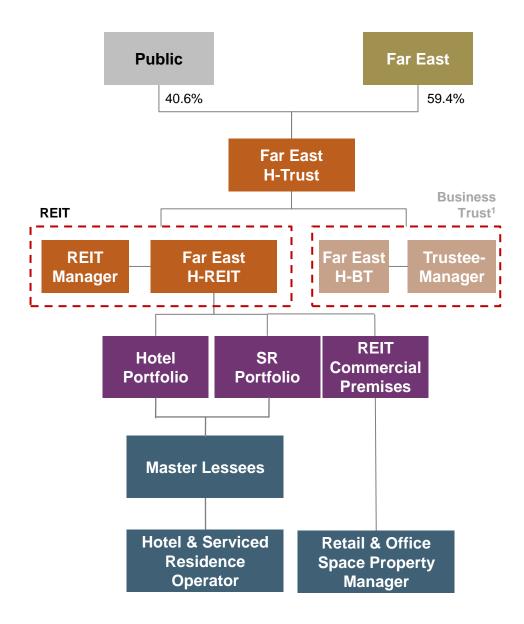






## **Overview of Far East H-Trust**

Issuer	Far East Hospitality Trust
Sponsor	Far East Organization group of companies
REIT Manager	FEO Hospitality Asset Management Pte. Ltd.
Investment Mandate	Hospitality and hospitality-related assets in Singapore
Dontfolio	12 properties valued at approximately S\$2.38 billion
Portfolio	8 hotel properties ("Hotels") and 4 serviced residences ("SR" or "Serviced Residences")
Hotel and SR Operator	Far East Hospitality Management (S) Pte Ltd
Retail & Office Space Property Manager	Jones Lang LaSalle Property Consultants Pte Ltd
Master Lessees	Sponsor companies, part of the Far East Organization group of companies





(1)

## Singapore-Focused Portfolio with High Quality Assets

### 12 Properties, totalling 2,829 hotel rooms and apartment units, valued at ~S\$2.38 bn¹

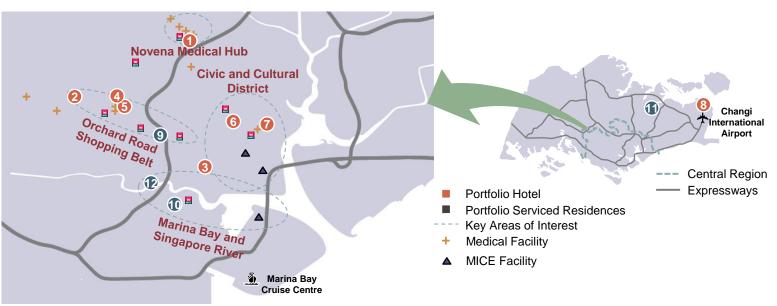






















Village Residence Robertson Quay (72 units)









# Sponsor & Master Lessee: FEO – Singapore's Largest Private Real Estate Developer

## Active developer with a track record of more than 50 years



Bid and won >60 land sites<sup>1</sup> since 2010 **Active Developer**  Totalling >13.0 m sqft of NLA Valued at >S\$6.0bn<sup>2</sup> "Best Developer in South East Asia and Singapore" at the South East Asia Awards in 2011 and 2015 **Awards Received** Winner of 10 FIABCI Prix d'Excellence awards #1 Market Share in Mid-Tier Hotels and Serviced Residences<sup>3</sup>: **Hospitality**  ~12% market share in Mid-Tier Hotels Business ~21% market share in SRs

FEO's >55% stake in Far East H-Trust is a strong demonstration of its ongoing support and confidence in the trust



<sup>1)</sup> In Singapore and overseas, including property acquisitions

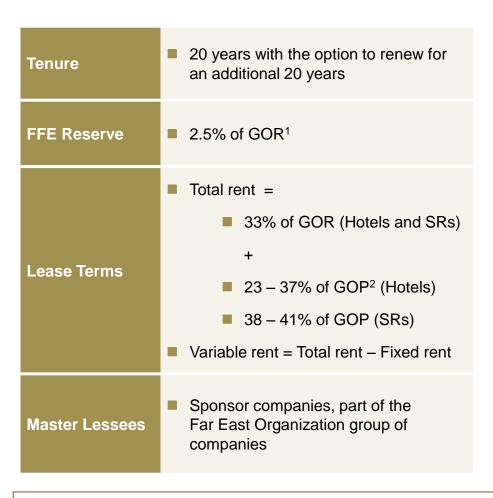
Including bids entered into through joint ventures

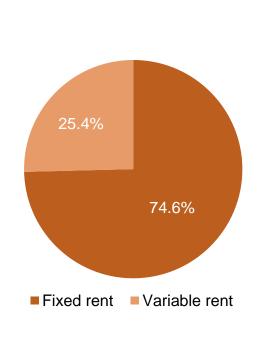
<sup>(3)</sup> IPO Prospectus

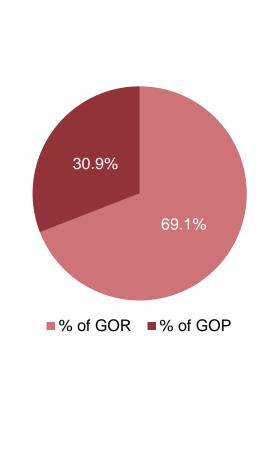
## **Attractive Master Lease Structure: Upside Sharing with Downside Protection**

### **Key Terms of the Master Lease Agreement**

### **Composition of the Master Lease Rental**







% of GOR component contributes > 60% of Far East H-Trust's Gross Revenue, ensuring less sensitivity to cost increases



GOR refers to the Gross Operating Revenue of the Property (2)

GOP refers to the Gross Operating Profit of the Property

## **REIT Commercial Premises**

### As at 31 December 2017

Types of Commercial Space	Retail, office and serviced offices
No. of Units / Tenants	286 units housed in 9 properties 162 tenants
Total NLA	Retail – 14,065 sqm Office – 7,101 sqm
Ave. Occupancy (FY 2017)	Retail – 92.9% Office – 85.1%
Revenue Contribution	\$22.7 million in FY 2017 (decrease of 1.6% year-on-year) 21.8% of total Far East H-Trust gross revenue in FY 2017



Rendezvous Gallery (Rendezvous Hotel Singapore)



Central Square Serviced Offices (Village Residence Clarke Quay)



## II. Financial Highlights







## **Executive Summary – FY 2017 vs FY 2016 Performance**

	FY 2017 \$	FY 2016 \$	Variance %
Gross Revenue (\$'000)	103,825	109,055	(4.8)
Net Property Income (\$'000)	93,154	98,355	(5.3)
Income Available for Distribution (\$'000)	72,013	78,142	(7.8)
Distribution per Stapled Security (cents)	3.90	4.33	(9.9)



### Portfolio Performance – Key Highlights for FY 2017

### **Hotels**

- Occupancy increased 0.5pp to 87.5% and ADR decreased 2.5% to \$155.
- Demand for hotel accommodation, particularly from the corporate segment, was generally soft. The supply of new hotels also continued to put downward pressure on rates.
- Revenue per Available Room ("RevPAR") declined 1.9% to \$136 in FY 2017.

#### Serviced Residences

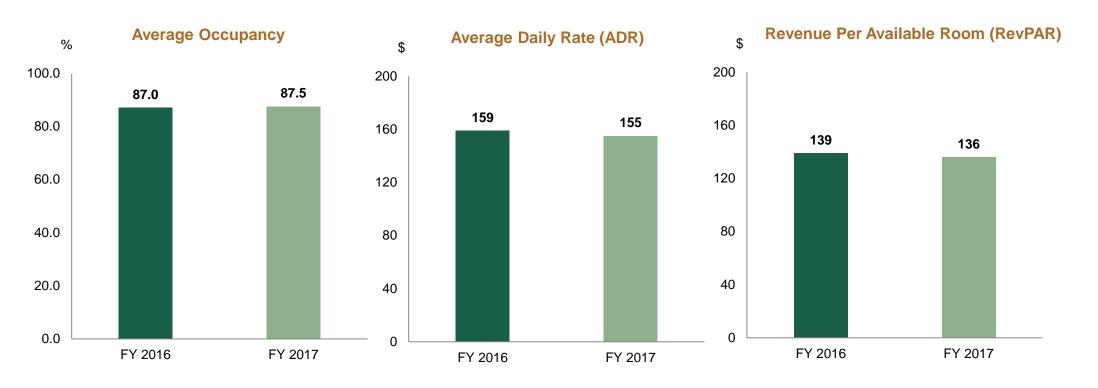
- The average occupancy was 5.0pp lower at 80.0% and ADR was a 1.3% decrease at \$219. Revenue per Available Unit ("RevPAU") was 7.1% lower at \$175.
- A pick-up in leisure bookings was not able to offset the lack of demand from corporate accounts and project groups.

#### **REIT Commercial Premises**

 Revenue from the retail and office spaces decreased 1.6% as a result of a slight decline in rental rates.



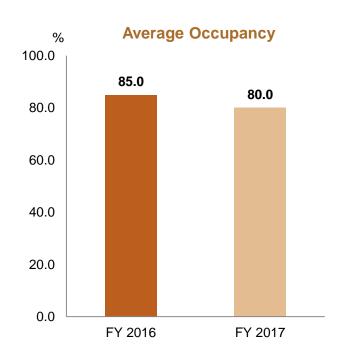
## Portfolio Performance FY 2017 - Hotels

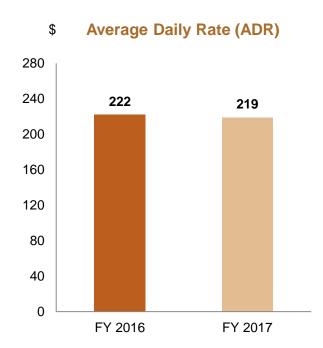


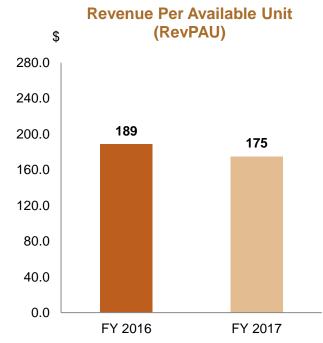
	FY 2016	FY 2017	Variance
Average Occupancy (%)	87.0	87.5	0.5рр
ADR (\$)	159	155	(2.5%)
RevPAR (\$)	139	136	(1.9%)



### Portfolio Performance FY 2017 – Serviced Residences



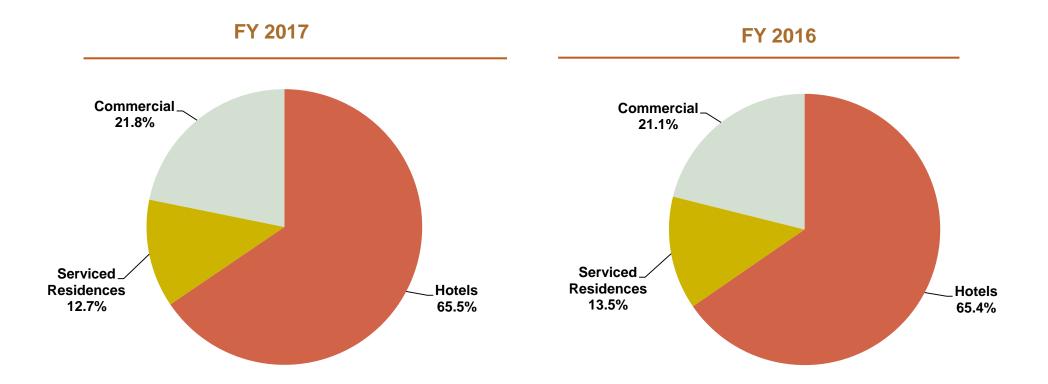




	FY 2016	FY 2017	Variance
Average Occupancy (%)	85.0	80.0	(5.0pp)
ADR (\$)	222	219	(1.3%)
RevPAU (\$)	189	175	(7.1%)



## **Breakdown of Gross Revenue – Total Portfolio**

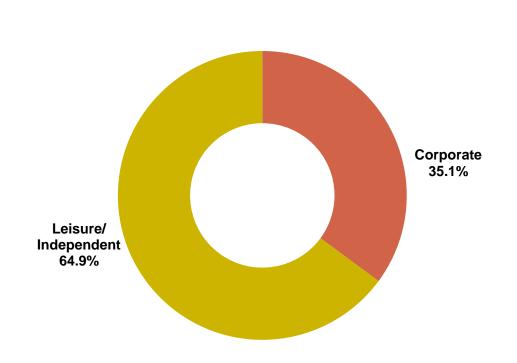


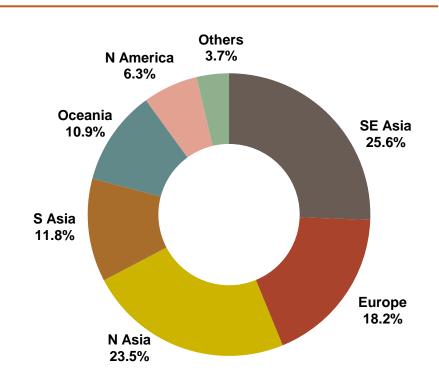


### **Market Segmentation FY 2017 - Hotels**

### **Hotels (by Revenue)**

### **Hotels (by Region)**





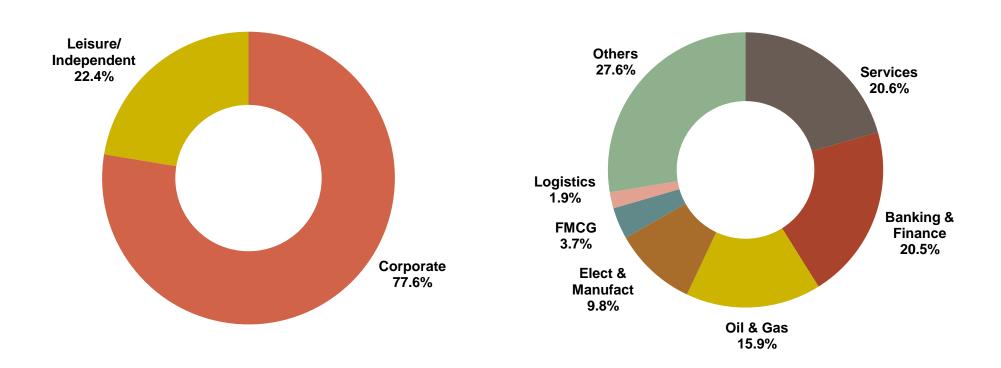
- Leisure segment contributed 64.9% of hotel revenue in FY 2017, compared to 62.4% a year ago.
- Revenue contribution from the top two regions, Southeast Asia and North Asia, increased year-on-year to 25.6% and 23.5% respectively.



## Market Segmentation FY 2017 – Serviced Residences

### **Serviced Residences (by Revenue)**

### **Serviced Residences (by Industry)**



- Corporate segment contributed 77.6% of revenue for serviced residences in FY 2017, compared with 84.5% a year ago.
- Growth in revenue contributions from Oil & Gas and Others (mainly online bookings) helped to partially offset the decline in Services.

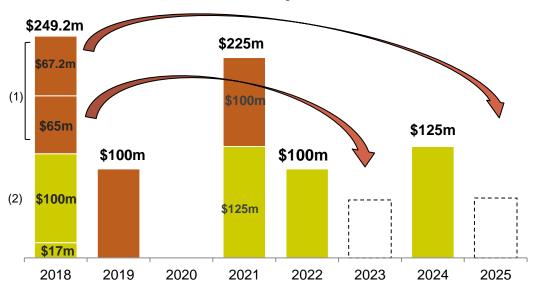


### **Capital Management**

### As at 31 December 2017

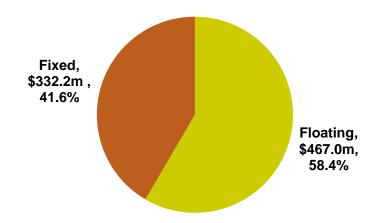
Total debt	\$799.2m
Available revolving facility	\$83m
Gearing ratio	34.4%
Unencumbered asset as % total asset	100%
Proportion of fixed rate	41.6%
Weighted average debt maturity	3.0 years
Average cost of debt	2.5%

### **Debt Maturity Profile**



- (1) To date, Far East H-REIT has received commitment to refinance \$65m and \$67.2m due in Aug 2018 with five and seven-year term loans respectively.
- (2) The REIT Manager is also assessing refinancing options for the \$100m due in Dec 2018.

#### **Interest Rate Profile**





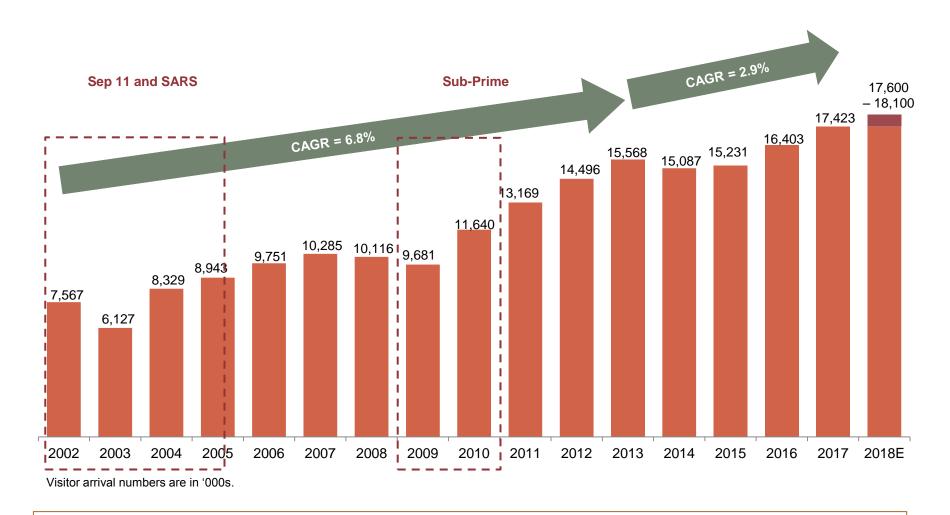
## **III.** Industry Outlook & Prospects







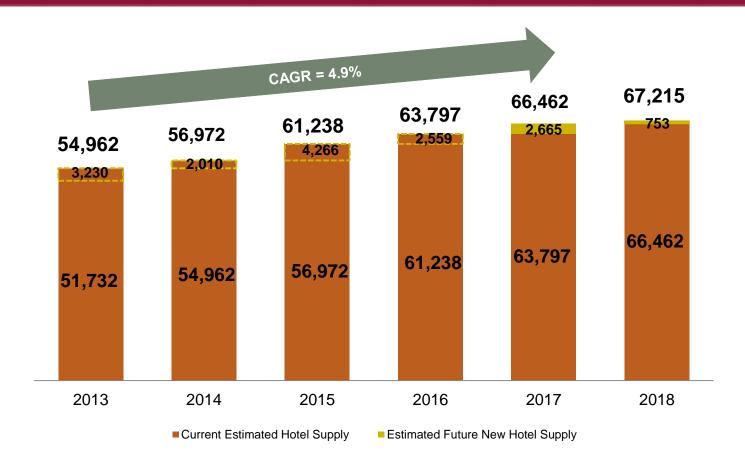
### Historical and Forecast Visitor Arrivals in Singapore



• Visitor arrivals grew at a CAGR of 2.9% from 2013 to 2017, and are projected to increase by 1-4% in 2018. Visitor arrivals increased 6.2% year-on-year in 2017.



### **Estimated Hotel Room Supply in Singapore**



- Hotel supply is expected to increase by about 750 rooms (an increase of 1.1%) in 2018
- No hotel sites introduced in Government Land Sales (GLS) programme since 2014
- Urban Redevelopment Authority (URA) has tightened approval for applications for new hotels, backpackers' hostels or boarding houses on sites that are not zoned for hotel use

Note: The above chart does not take into account the following closures for renovations and re-openings

Sources: CBRE report issued as at February 2018 and Far East H-Trust compilation

Urban Redevelopment Authority, Second Half 2014 Government Land Sales (GLS) Programme, 10 June 2014

Channel News Asia, "New hotels cannot be built on non-designated sites: URA", 7 July 2014



# Transformation of Tourism Landscape – Upcoming Developments & Events



Changi Airport Terminal 4 and Project Jewel (2017-2019)
Augmenting Changi Airport's status as a leading air hub



Major MICE and biennial events (2018)
Singapore's Chairmanship of ASEAN,
MICE and biennial events including
Singapore Airshow and Food & Hotel Asia
to attract regional attendees



(2017-2030)
AJ-Hackett bungee jump, Skyline Luge expansion, Merlion Gateway revamp, new outdoor attraction and SDC's "Sentosa day to night" destination masterplan



ASEAN Air and Land Links
Cooperation

Facilitate greater movement of people in ASEAN and expand tourism



Mandai Makeover (2023\*)

Wildlife and nature heritage project, integrating new attractions with the Singapore Zoo, Night Safari and River Safari



### **EU-ASEAN Open Skies**

Comprehensive air transport agreement that encourages growth in air traffic and better connectivity between the regions



### **IV. Growth Strategy**







## **Key Engines of Growth**

A

### **Driving Organic Growth**

- Optimising the performance of hospitality assets
- Growing contribution from commercial spaces

В

+

## **Executing Asset Enhancement Initiatives**

- Implementing refurbishment programmes to refresh and upgrade the properties
- Optimizing plant and equipment for greater energy efficiency and cost savings

### **Growing the Portfolio**

- Acquiring completed Sponsor ROFR properties
- Seeking suitable 3rd party acquisitions
- → Developing a new hotel with Sponsor

Key initiatives to drive both immediate and long-term growth



## Orchard Parade Hotel (Phase 1, completed in 2016)

Upgrading of swimming pool, pool deck, gym and meeting room







**Before** 



## Orchard Parade Hotel (Phase 2, completed in 2016)

Renovation of reception, lobby bar, function rooms and pre-function areas







**Before** 



Orchard Parade Hotel (Phase 3, completed in 1Q 2018)

Refurbishment of Superior, Deluxe Plus and Club guest rooms, suites and club lounge







**Before** 



## Orchard Parade Hotel (Phase 3, completed in 1Q 2018)

Refurbishment of Superior, Deluxe Plus and Club guest rooms, suites and club lounge





**After** 

**Before** 



Orchard Parade Hotel (Phase 3, completed in 1Q 2018)

Refurbishment of Superior, Deluxe Plus and Club guest rooms, suites and club lounge



After



**Before** 



## Potential Pipeline Projects from the Sponsor



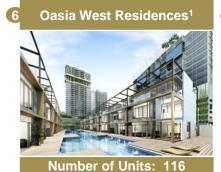


**Oasia Hotel Downtown** 

Number of Rooms: 314

Est. No of

**Expected** 





Village Hotel, The Outpost Hotel

ROFR Properties

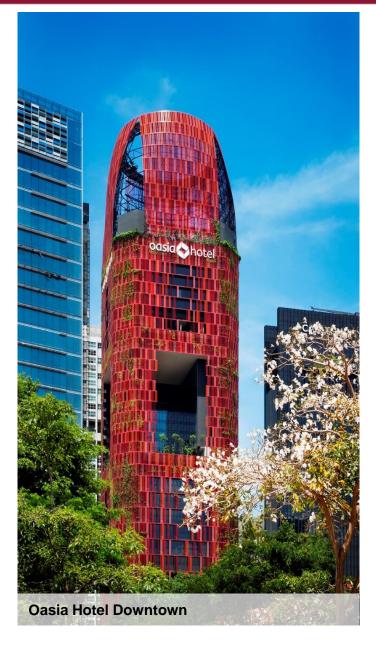
Existing Portfolio

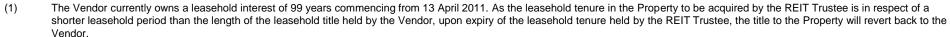




## **Acquisition of Oasia Hotel Downtown – Overview**

Location	100 Peck Seah Street, Singapore 079333
Tier	Upscale
Leasehold Tenure <sup>(1)</sup>	65 years commencing from the Completion Date
Number of Guest Rooms	314
Food & Beverage Outlets	3
Independent Valuation by Knight Frank	S\$210.0m (as at 5 January 2018)
Independent Valuation by Savills	S\$226.0m (as at 29 December 2017)
Purchase Consideration Amount	S\$210.0m
Price per Key	
ee poey	S\$668,789
Vendor and Master Lessee	S\$668,789  Far East SOHO Pte. Ltd.



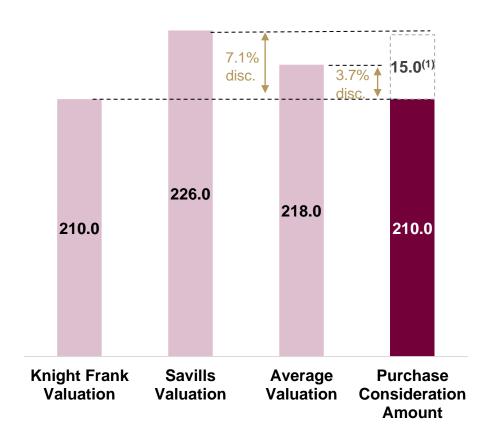


<sup>(2)</sup> Based on the NPI of the Property for the nine-month period ended 30 September 2017 ("9M2017") and annualised to full year.

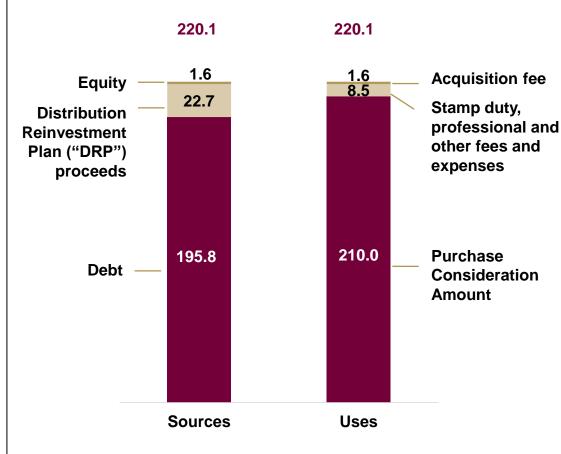


### Acquisition of Oasia Hotel Downtown – Valuations & Funding

Purchase Price Relative to Valuation (in S\$m)



Funding Sources and Uses of Proceeds (in S\$m)



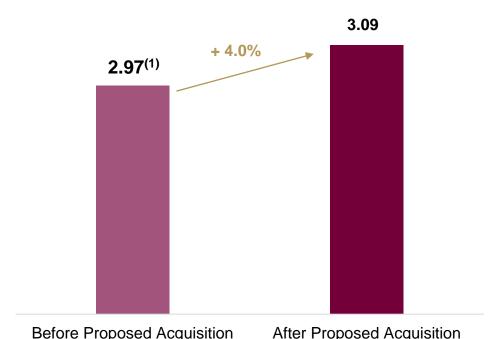


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# Acquisition of Oasia Hotel Downtown – Rationale for and Key Benefits of the Proposed Acquisition

**Yield Accretion** 

Distribution per Stapled Security for 9M2017 (in Singapore cents)



Stapled Securityholders would have enjoyed an increase in distribution per Stapled Security as a result of the Proposed Acquisition, assuming that the Property was acquired on 1 January 2017

High Quality Property with Strategic Location to Increase Exposure to Upscale Segment and Growth in Corporate Contribution



Oasia Hotel Downtown's proximity to the CBD appeals to business travellers, to drive mid-week corporate business

Its upscale positioning also creates a better balance between mid-tier and upscale hotel assets in the portfolio



Based on the distributable income divided by the number of Stapled Securities in issue, adjusted for the interest savings from the repayment of the revolving credit facilities ("RCF") using the DRP proceeds. The proceeds were temporarily utilised to repay the RCF pending the intended use to finance the Proposed Acquisition. The number of Stapled Securities in issue and issuable as at 30 September 2017 was adjusted for the approximately 36.5 million Stapled Securities issued under the DRP.

# Development with Sponsor – Village Hotel, The Outpost Hotel and The Barracks Hotel at Sentosa





- A 30% stake in a joint venture with Far East Organization
- Integrated development comprising 3 hotels and 839 rooms Village Hotel, The Outpost Hotel and The Barracks Hotel
- 60-year leasehold interest from 7 March 2014
- Far East H-REIT's agreed proportion of investment is approx \$133.1 million (of a total estimated cost of \$443.8 million)
- Far East H-REIT entitled to purchase remaining 70% of the development should a sale be contemplated by the Sponsor



# Development with Sponsor – Village Hotel, The Outpost Hotel and The Barracks Hotel at Sentosa



- Amara Sanctuary Resort Sentosa (140 keys)
- Capella Singapore (112 keys)
- Costa Sands Resort (49 keys)
- Le Meridien Singapore (191 keys)
- Shangri-La's Rasa Sentosa (454 keys)
- **Siloso Beach Resort** (196 keys)
- The Singapore Resort & Spa Sentosa (215 keys)
- W Singapore Sentosa Cove (240 keys)
- Resorts World Sentosa
  - Festive Hotel (387 keys)
  - Hard Rock Hotel (364 keys)
  - Hotel Michael (476 keys)
  - Equarius Hotel (183 keys)
  - Crockfords Tower (by invite only)
  - Beach Villas (22 keys)
  - Ocean Suites (11 keys)
  - TreeTop Lofts (2 keys)



## Development with Sponsor – Construction Progress

### Construction of the 839-room hotel project is expected to complete in 2019





## **Thank You**

**Key Contacts:** 

Gerald Lee

Chief Executive Officer
Tel: +65 6833 6600

Email: geraldlee@fareast.com.sg

Regina Yap
Chief Financial Officer
Tel: +65 6833 6677

Email: reginayap@fareast.com.sg

Denise Wong
Manager,
Investor Relations &
Asset Management

Tel: +65 6833 6607

Email:

denisewong@fareast.com.sg



## **Appendix**







## Far East H-Trust Asset Portfolio Overview

#### Hotels

















	Village Hotel Albert Court	Village Hotel Changi	The Elizabeth Hotel	Village Hotel Bugis		Orchard Parade Hotel	The Quincy Hotel	Rendezvous Hotel & Gallery	Total / Weighted Average
Market Segment	Mid-tier	Mid-tier	Mid-tier	Mid-tier	Mid-tier / Upscale	Mid-tier / Upscale	Upscale	Upscale	NA
Address	180 Albert Street, S'pore189971	1 Netheravon Road, S'pore 508502	24 Mount Elizabeth, S'pore 228518	390 Victoria Street, S'pore 188061	8 Sinaran Drive, S'pore 307470	1 Tanglin Road, S'pore 247905	22 Mount Elizabeth Road, S'pore 228517	9 Bras Basah Road, S'pore 189559	
Date of Completion	3 Oct 1994	30 Jan 1990 <sup>2</sup>	3 May 1993	19 Oct 1988	2 June 2011	20 June 1987 <sup>2</sup>	27 Nov 2008	5 June 2000 <sup>2</sup>	
# of Rooms	210	380	256	393	428	388	108	298	2,461
Lease Tenure <sup>1</sup>	70 years	60 years	70 years	61 years	87 years	45 years	70 years	66 years	NA
GFA/Strata Area (sq m)	11,426	22,826	11,723	21,676	22,457	34,072	4,810	19,720	
Retail NLA (sq m)	1,003	805	583	1,166	NA	3,778	NA	2,799	10,134
Office NLA (sq m)	NA	NA	NA	NA	NA	2,509	NA	NA	2,509
Master Lessee / Vendor	First Choice Properties Pte Ltd	Far East Organization Centre Pte. Ltd.	Golden Development Private Limited	Golden Landmark Pte. Ltd.	Transurban Properties Pte. Ltd.	Far East Orchard Limited	Golden Development Private Limited	Serene Land Pte Ltd	
Valuation (S\$ 'mil)1	123.3	216.0	162.6	232.0	330.0	421.5	81.4	275.9	1,842.7

<sup>&</sup>lt;sup>2</sup> Date of acquisition by Sponsor, as property was not developed by Sponsor



<sup>&</sup>lt;sup>1</sup> As at 31 December 2017

## **Far East H-Trust Asset Portfolio Overview**

#### **Serviced Residences**









Village Residence Clarke Quay

Village Residence Hougang

Village Residence Robertson Quay

Regency House

Total / Weighted Average

Clarke Quay	Hougang	Robertson Quay	House	Weighted Average
Mid-tier	Mid-tier	Mid-tier	Upscale	NA
20 Havelock Road, S'pore 059765	1 Hougang Street 91, S'pore 538692	30 Robertson Quay, S'pore 238251	121 Penang House, S'pore 238464	
19 Feb 1998	30 Dec 1999	12 July 1996	24 Oct 2000	
128	78	72	90	368
75 years	76 years	73 years	76 years	NA
17,858	14,257	10,570	10,723	53,408
2,213	NA	1,179	539	3,931
Office: 1,474 Serviced Office: 823	NA	NA	2,295	4,592
OPH Riverside Pte Ltd	Serene Land Pte Ltd	Riverland Pte Ltd	Oxley Hill Properties Pte Ltd	
197.4	64.5	107.7	168.5	538.1
	Mid-tier  20 Havelock Road, S'pore 059765  19 Feb 1998  128  75 years  17,858  2,213  Office: 1,474 Serviced Office: 823  OPH Riverside Pte Ltd	Mid-tier       Mid-tier         20 Havelock Road, S'pore 059765       1 Hougang Street 91, S'pore 538692         19 Feb 1998       30 Dec 1999         128       78         75 years       76 years         17,858       14,257         2,213       NA         Office: 1,474 Serviced Office: 823       NA         OPH Riverside Pte Ltd       Serene Land Pte Ltd	Mid-tier         Mid-tier         Mid-tier           20 Havelock Road, S'pore 059765         1 Hougang Street 91, S'pore 538692         30 Robertson Quay, S'pore 238251           19 Feb 1998         30 Dec 1999         12 July 1996           128         78         72           75 years         76 years         73 years           17,858         14,257         10,570           2,213         NA         1,179           Office: 1,474 Serviced Office: 823         NA         NA           OPH Riverside Pte Ltd         Serene Land Pte Ltd         Riverland Pte Ltd	Mid-tier         Mid-tier         Mid-tier         Upscale           20 Havelock Road, S'pore 059765         1 Hougang Street 91, S'pore 238251         30 Robertson Quay, S'pore 238251         121 Penang House, S'pore 238464           19 Feb 1998         30 Dec 1999         12 July 1996         24 Oct 2000           128         78         72         90           75 years         76 years         73 years         76 years           17,858         14,257         10,570         10,723           2,213         NA         1,179         539           Offfice: 1,474 Serviced Office: 823         NA         NA         2,295           OPH Riverside Pte Ltd         Serene Land Pte Ltd         Riverland Pte Ltd         Oxley Hill Properties Pte Ltd

