

**RESPONSE TO QUESTION FROM A SHAREHOLDER IN RELATION TO THE EXTRAORDINARY
GENERAL MEETING TO BE HELD ON 12 NOVEMBER 2021**

The Board of Directors (the “**Board**” or “**Directors**”) of Polaris Ltd. (the “**Company**” and together with its subsidiaries, the “**Group**”) refers to:

- (i) the circular to shareholders in relation to the potential material dilution of effective equity interest in a principal subsidiary, Marque Luxury America, LLC (“**MLA**”) (the “**Potential Dilution**”) dated 28 October 2021 (the “**Circular**”);
- (ii) the notice of extraordinary general meeting (“**EGM**”) issued by the Company on 28 October 2021 informing shareholders that the Company’s EGM will be convened and held by way of electronic means on Friday, 12 November 2021 at 10.00 a.m.; and
- (iii) the notes to the notice of EGM setting out, *inter alia*, the alternative arrangements for shareholders’ participation at the EGM, in particular, the invitation for shareholders to submit questions in advance of the EGM.

The Company would like to thank shareholders for submitting their questions in advance of the EGM. The Company also wishes to provide its responses to the question received from a shareholder, as set out below:

Question:

In its original wordings:

Potential dilution of company equity interest in MARQUE Luxury, what is the advance effect causes to the performance of the company revenue or profit?

The Company’s interpretation of the above question:

How will the Potential Dilution affect the Company’s revenue or profit?

Company’s response:

Following the Potential Dilution, the Company will continue developing sustainability related businesses and its core businesses as stated in the Circular.

Assuming the Potential Dilution is completed, MLA will cease to be a subsidiary of the Company and the Group will accordingly not book the profits (or revenue) of MLA in the Group’s statement of profit or loss. For the avoidance of doubt, this does not mean that the Company is not entitled to its portion of profits (or revenue) derived by MLA. The Company will instead book the investment value of MLA. Dividend distributions, if any, will also be made in proportion to its shareholding ownership.

BY ORDER OF THE BOARD
POLARIS LTD.

Soennerstedt Carl Johan Pontus
Executive Director and Chief Executive Officer
11 November 2021

*This announcement has been reviewed by the Company's sponsor, Stamford Corporate Services Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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