

In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notification of share transactions of a Director has been made on behalf of Jardine Matheson Holdings Limited:-

“JARDINE MATHESON HOLDINGS LIMITED

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Lincoln PAN

2 Reason for the notification

- a) Position/Status: Director
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:

Acquisition of a total of 14,800 ordinary shares

- | | | |
|------------------------------|--------------------------------|-----------|
| c) Price(s) and Volume(s): | Price(s) | Volume(s) |
| | (i) US\$68.3 | 7,400 |
| | (ii) US\$67.05 | 7,400 |
| d) Aggregated price: | US\$1,001,590 | |
| Aggregated volume: | 14,800 | |
| e) Date of the transaction: | (i) 10 December 2025 | |
| | (ii) 11 December 2025 | |
| f) Place of the transaction: | (i) Singapore Exchange (XSES) | |
| | (ii) Singapore Exchange (XSES) | |

Jonathan Lloyd, Jardine Matheson Limited
For and on behalf of Jardine Matheson Holdings Limited

11 December 2025”