(Company Registration No. 200300002K) (Incorporated in the Republic of Singapore)

GRANT OF AWARDS OF SHARES PURSUANT TO COMFORTDELGRO EXECUTIVE SHARE AWARD SCHEME

ComfortDelGro Corporation Limited (the "Company") wishes to announce that pursuant to Rule 704(29) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Company has granted share awards ("Awards") pursuant to the ComfortDelGro Executive Share Award Scheme ("CDG ESAS"), as follows:

(a) Date of grant : 7 May 2024

(b) Number of Shares Awards granted: 1,660,000 ordinary shares

under CDG ESAS

(c) Market price of each share of the : S\$1.42 (closing price as at 7 May 2024)

Company on the date of grant

(d) Number of shares granted to each director and controlling shareholder (and each of their associates), if any, under the

Awards

(i) Director(s) of the Company 200,000 ordinary shares granted to (and their associates) Mr Cheng Siak Kian

(ii) Employees of the Company 1,460,000 ordinary shares

(iii) Controlling Shareholders of the Company (and their associates)

Nil

(e) Validity period of the Award : Comprises two components as follows:

(1) Restricted Shares Component to be

vested over a 3-year period; and

(2) Performance Shares Component to be vested after a 3-year period, subject to

achievement of set targets.

BY ORDER OF THE BOARD COMFORTDELGRO CORPORATION LIMITED

Angeline Joyce Lee Siang Pohr Company Secretary