

MEDIA RELEASE

MSC STRENGTHENS LEADERSHIP WITH APPOINTMENT OF NEW CO-GROUP CHIEF EXECUTIVE OFFICERS

Kuala Lumpur and Singapore, 31 December 2025 – Tin miner and metal producer, Malaysia Smelting Corporation Berhad (“MSC” or “the Group”) announces today the appointment of Mr. Nicolas Chen Seong Lee and Mr. Lam Hoi Khong as Co-Group Chief Executive Officers, effective 1 January 2026.

This appointment follows the retirement of Dato’ Dr. (Ir.) Patrick Yong Mian Thong as Group Chief Executive Officer of MSC on 31 December 2025. He will continue to remain on the Board of MSC and support the Group as an Advisor, providing strategic guidance and overseeing new projects. The Board of Directors expresses its appreciation for Dato’ Patrick’s dedicated service and leadership, under which the Group achieved significant milestones and established a strong foundation for sustained growth.

Under the new leadership structure, Mr. Chen and Mr. Lam will jointly lead the Group, with the co-leadership model designed to strengthen operational effectiveness, reinforce the Group’s governance and enhance strategic execution, while ensuring continuity and sustainable growth.

In their respective roles, Mr. Chen will focus on the Group’s operational, corporate and institutional matters, while Mr. Lam will oversee the Group’s financial, sales/marketing, commercial and governance-related functions.

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ABOUT MALAYSIA SMELTING CORPORATION BERHAD

The MSC Group is currently one of the world's leading integrated producers of tin metal and tin-based products and a global leader in custom tin smelting since 1887. MSC which is a subsidiary of The Straits Trading Company Limited of Singapore is listed both on the Main Market of Bursa Malaysia and the Main Board of Singapore Exchange.

Released on behalf of Malaysia Smelting Corporation Berhad by Capital Front Investor Relations.

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