Notification to Shareholders

SATS Ltd.

(Incorporated in the Republic of Singapore) Company Registration No. 197201770G

26 June 2025

Dear Shareholder

We are pleased to enclose printed copies of the Notice of Annual General Meeting dated 26 June 2025 and Proxy Form for SATS' upcoming 52nd Annual General Meeting which will be held at the Grand Ballroom, Level 4, Grand Copthorne Waterfront Hotel Singapore, 392 Havelock Road, Singapore 169663 on Friday, 25 July 2025 at 11.00 a.m.. The meeting will be held in a wholly physical format. **There will be no option for shareholders to participate virtually.**

In line with our continuing efforts to be environmentally friendly, the Letter to Shareholders dated 26 June 2025 ("Letter to Shareholders") and Annual Report for the financial year ended 31 March 2025 ("FY2025") ("Annual Report") will be published on the SATS website at the URL https://www.sats.com.sg/AGM2025. These documents may be viewed using an internet browser or a PDF reader.

- To access the Letter to Shareholders, please click on the hyperlink for "Letter to Shareholders 2025" under "AGM 2025 Documents".
- To access the Annual Report, please click on the hyperlink for "SATS Annual Report FY2025" under "AGM 2025 Documents".

The Letter to Shareholders will be made available on the above website from 26 June 2025. The Annual Report, which will contain, amongst other things, the Directors' Statement, the full financial statements of SATS and the SATS Group for FY2025 and the Auditors' Report, will be made available on the above website from 10 July 2025.

The Letter to Shareholders and the Annual Report will also be made available on the SGX website from the dates specified above at the URL https://www.sgx.com/securities/company-announcements.

If you wish to receive printed copies of the Annual Report and/or the Letter to Shareholders, please complete the enclosed Request Form by ticking the appropriate box, and return it to us at the specified address, by no later than 14 July 2025. By completing, signing and returning the Request Form to us, you agree and acknowledge that we and/or our service provider(s) may collect, use and disclose your personal data, as contained in your submitted Request Form or which is otherwise collected from you (or your authorised representative(s)), for the purpose of processing and effecting your request.

The Sustainability Report for FY2025 will also be published on the SATS website at the URL https://www.sats.com.sg/sustainable-business and the SGX website at the URL https://www.sgx.com/securities/company-announcements from 10 July 2025.

We will continue to keep in touch with our shareholders via digital channels. To facilitate communications, we encourage our shareholders to subscribe to any of the following channels to be kept informed of the latest news from SATS. Your privacy is important to us. We will use the channels of communication you choose only for the purpose of keeping you updated on developments at SATS.

- · Website: Subscribe to our mailing list at https://www.sats.com.sg/news#email
- LinkedIn: Follow SATS at https://www.linkedin.com/company/sats-ltd
- X: Follow SATS at https://x.com/satsgroup

Yours faithfully, FOR SATS LTD.

lan Chye Company Secretary



Request Form

TO: The Company Secretary SATS Ltd.

c/o Boardroom Corporate & Advisory Services Pte. Ltd. 1 Harbourfront Avenue #14-07 Keppel Bay Tower Singapore 098632

NB. Please tick accor	dingly. You may like to take note that incomplete or incorrectly completed forms will not be processed.
Please sen	d to me/us the Annual Report for the financial year ended 31 March 2025.
Please sen	d to me/us the Letter to Shareholders dated 26 June 2025.
The shares are held b	y me/us under or through (please tick):
CDP Accou	ınt
CPF Invest	ment Scheme / SRS Account
Physical So	crips
Name(s) of Sharehold	er(s):
Address:	
Signaturo(s):	Date

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BUSINESS REPLY SERVICE PERMIT NO. 08403

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The Company Secretary SATS Ltd.

c/o Boardroom Corporate & Advisory Services Pte. Ltd.

1 Harbourfront Avenue

#14-07 Keppel Bay Tower
Singapore 098632