ASSURANCE HEALTHCARE LIMITED
(Incorporated in Singapore)
(Company Registration No: 201119167Z)
(the "**Company**")

MINUTES OF ANNUAL GENERAL MEETING

DATE	:	28 April 2026 (Tuesday)
TIME	:	3.00 p.m.
VENUE	:	ISCA House, 60 Cecil Street, Singapore 049709
CHAIRMAN	:	Mr Hor Siew Fu
PRESENT	:	<u>Board of Directors</u> Mr Hor Siew Fu – Chairman and Independent Director Mr Lim Soon Tong – Independent Director Mr Chew Eng Seng – Independent Director Mr Tan Kim Swee Bernard – Non-Independent, Non-Executive Director Ms Jennifer Zhang Dan – Executive Director, Group Financial Controller
IN ATTENDANCE	:	Shareholders, members of Management and other external professionals, as set out in the attendance records maintained by the Company.

1. INTRODUCTION & QUORUM

Mr Hor Siew Fu, Chairman of the Company, welcomed shareholders to the Company's Annual General Meeting ("**AGM**"). As a quorum was present, the Chairman declared the meeting open.

2. POLL VOTING & APPOINTMENT OF CHAIRMAN OF MEETING AS PROXY

In compliance with Rule 730A of Listing Manual Section B: Rules of Catalist ("**Catalist Rules**"), it was noted that all resolutions tabled at the meeting shall be conducted by way of poll. Boardroom Corporate & Advisory Services Pte. Ltd. ("**Boardroom**") and CitadelCorp Pte. Ltd. ("**CitadelCorp**") had been appointed as polling agent and independent scrutineer, respectively.

The validity of the proxies submitted by shareholders had been duly reviewed and the votes of all such valid proxies had been duly counted and verified.

The Chairman informed shareholders that he had been appointed as proxy by some shareholders and would be voting in accordance with their instructions.

3. QUESTIONS & ANSWERS ("Q&A") SESSION

The Chairman informed the meeting that there were no questions received from shareholders prior to the AGM.

Shareholders present at the AGM were invited to raise questions on the motions tabled at the AGM. There were no questions raised by shareholders at the AGM.

4. NOTICE OF AGM

The Notice convening the AGM dated 13 April 2026 (“**Notice**”) was taken as read and the Chairman proceeded to deal with the business of the AGM.

ORDINARY BUSINESS:

5. ORDINARY RESOLUTION 1 – DIRECTORS’ STATEMENT AND AUDITED FINANCIAL STATEMENTS

The motion to receive and adopt Directors' Statement and Audited Financial Statements together with the Auditors’ Report thereon, for the financial year ended 31 December 2025 was proposed by the Chairman.

There were no questions raised by shareholders in respect of the above motion.

6. ORDINARY RESOLUTION 2 – RE-ELECTION OF MR CHEW ENG SENG

The meeting noted that Mr Chew Eng Seng, who was retiring pursuant to Regulation 117 of the Company’s Constitution and Rule 720(4) of the Catalist Rules, had given his consent to seek re-election.

The Nominating Committee (“**NC**”) and the Board had reviewed and recommended Mr Chew’s re-election as a Director. It was noted that Mr Chew would, upon re-election, remain as an Independent Director of the Company, Chairman of the Remuneration Committee (“**RC**”), and as a member of the Audit & Risk Committee (“**ARC**”) and the NC.

The motion to approve the re-election of Mr Chew was proposed by the Chairman.

There were no questions raised by shareholders in respect of the above motion.

7. ORDINARY RESOLUTION 3 – RE-ELECTION OF MR TAN KIM SWEE BERNARD

The meeting noted that Mr Tan Kim Swee Bernard, who was retiring pursuant to Regulation 117 of the Company’s Constitution and Rule 720(4) of the Catalist Rules, had given his consent to seek re-election.

The NC and the Board had reviewed and recommended Mr Tan’s re-election as a Director. It was noted that Mr Tan would, upon re-election, remain as a Non-Independent, Non-Executive Director of the Company.

The motion to approve the re-election of Mr Tan was proposed by the Chairman.

There were no questions raised by shareholders in respect of the above motion.

8. ORDINARY RESOLUTION 4 – DIRECTORS’ FEES FOR FY2026

The motion to approve the payment of Directors’ fees of up to S$100,000/- for the financial year ending 31 December 2026, to be paid quarterly in arrears was proposed by the Chairman.

The meeting noted that Directors’ fees proposed were in respect of payment to Independent Directors of the Company.

There were no questions raised by shareholders in respect of the above motion.

9. ORDINARY RESOLUTION 5 – RE-APPOINTMENT OF AUDITORS

The motion to approve the re-appointment of auditors, Messrs CLA Global TS Public Accounting Corporation was proposed by the Chairman.

There were no questions raised by shareholders in respect of the above motion.

SPECIAL BUSINESS

There being no other ordinary business to be transacted at the meeting, the Chairman proceeded to deal with the special business of the AGM.

10. ORDINARY RESOLUTION 6 – AUTHORITY TO ALLOT AND ISSUE SHARES

The meeting noted that Resolution 6, if passed, would empower Directors of the Company from the date of this AGM until the date of the next AGM, or the date by which the next AGM is required by law to be held or the date such authority is revoked by the Company in a general meeting, whichever is the earliest, to allot and issue shares in the Company.

The motion was proposed by the Chairman.

There were no questions raised by shareholders in respect of the above motion.

11. ORDINARY RESOLUTION 7 – AUTHORITY TO ALLOT AND ISSUE SHARES UNDER THE REVEZ'S PERFORMANCE SHARE PLAN

The meeting noted that Resolution 7, if passed, would empower Directors of the Company from the date of this AGM until the date of the next AGM, or the date by which the next AGM is required by law to be held, whichever is the earlier, to allot and issue shares under the Revez's Performance Share Plan.

The motion was proposed by the Chairman.

There were no questions raised by shareholders in respect of the above motion.

12. POLL VOTING & POLL COUNT

The meeting proceeded to deal with the formalities of poll voting. The Chairman informed shareholders that the meeting would be adjourned for a short interval for the votes submitted to be counted and verified by Boardroom and CitadelCorp.

A short intermission was provided for the poll counting and verification process.

13. POLL VOTING RESULTS

The following poll results, which were duly verified, were announced by the Chairman:

Resolution Number and Details	For		Against		Total Number of Shares Represented by Votes For and Against the relevant resolution
	Number of Shares	As a percentage of total number of votes for and against the resolution (%)	Number of Shares	As a percentage of total number of votes for and against the resolution (%)	
Ordinary Resolution 1 Adoption of Directors' Statement and Audited Financial Statements together with the Auditors' Report thereon, for the financial year ended 31 December 2025.	161,635,138	100.00	0	0.00	161,635,138
Ordinary Resolution 2 Re-election of Mr Chew Eng Seng as a Director of the Company.	161,635,138	100.00	0	0.00	161,635,138
Ordinary Resolution 3 Re-election of Mr Tan Kim Swee Bernard as a Director of the Company.	161,635,138	100.00	0	0.00	161,635,138
Ordinary Resolution 4 Payment of Directors' fees of up to S$100,000 for the financial year ending 31 December 2026, to be paid quarterly in arrears.	161,635,138	100.00	0	0.00	161,635,138
Ordinary Resolution 5 Re-appointment of Messrs CLA Global TS Public Accounting Corporation as the Company's Auditors and to authorise the Company's Directors to fix their remuneration.	161,635,138	100.00	0	0.00	161,635,138
Ordinary Resolution 6 Authority to allot and issue Shares.	161,635,138	100.00	0	0.00	161,635,138
Ordinary Resolution 7 Authority to allot and issue Shares under the Revez's Performance Share Plan.	161,635,138	100.00	0	0.00	161,635,138

Based on the results of the poll, the Chairman declared that all resolutions carried.

IT WAS RESOLVED that:

(1) That the Directors' Statement and Audited Financial Statements together with the Auditors' Report thereon, for the financial year ended 31 December 2025 be received and adopted.

(2) That Mr Chew Eng Seng be re-appointed as a Director of the Company.

(3) That Mr Tan Kim Swee Bernard be re-appointed as a Director of the Company.

(4) That payment of Directors' fees of up to S$100,000/- for the financial year ending 31 December 2026, to be paid quarterly in arrears be approved.

(5) That Messrs CLA Global TS Public Accounting Corporation be re-appointed as Auditors of the Company and the Directors of the Company be authorised to fix their remuneration.

(6) That pursuant to Section 161 of the Companies Act 1967 (the "**Companies Act**") and Rule 806 of the Listing Manual Section B: Rules of Catalist ("**Catalist Rules**") of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"), authority be and is hereby given to the Directors of the Company to:

(a) (i) allot and issue shares in the Company ("**Shares**") whether by way of rights, bonus or otherwise; and/or

(ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued, including but not limited to, the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares, at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and

(b) notwithstanding the authority conferred by this Ordinary Resolution may have ceased to be in force, issue Shares in pursuance of any Instrument made or granted by the Directors of the Company while this Resolution was in force, provided that:

(i) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed 100% of the Company's total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (b)(ii) below), of which the aggregate number of Shares to be issued other than on a pro-rata basis to existing shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed 50% of the Company's total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (b)(ii) below);

(ii) subject to such calculation as may be prescribed by the SGX-ST, for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (b)(i) above, the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company, at the time this Resolution is passed after adjusting for:

(a) new Shares arising from the conversion or exercise of the Instruments or any convertible securities which are issued and outstanding or subsisting at the time of the passing of this Resolution;

(b) new Shares arising from exercising share options or vesting of share awards which are issued and outstanding or subsisting at the time of the passing of this Resolution, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of Catalist Rules; and

(c) any subsequent bonus issue, consolidation or subdivision of Shares;

provided that any adjustments made in accordance with (b)(ii)(a) or (b)(ii)(b) above are only to be made in respect of new Shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time this Resolution is passed;

(iii) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by SGX-ST) and the Company's Constitution; and

(iv) unless revoked or varied by the Company in a general meeting, such authority shall continue in force until (i) the conclusion of the next Annual General Meeting of the Company or (ii) the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier.

(7) That pursuant to Section 161 of the Companies Act, and the provisions of the Revez's Performance Share Plan ("**Share Plan**"), authority be and is hereby given to the Directors of the Company to allot and issue from time to time such number of Shares in the capital of the Company as may be required to be issued pursuant to the vesting of awards under the Share Plan, provided always that the aggregate number of additional ordinary Shares to be allotted and issued pursuant to the Share Plan shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time.

14. CONCLUSION

There being no other business to transact, the Chairman declared the AGM of the Company closed at 3.35 p.m. and thanked everyone for their support and attendance.

CONFIRMED AS A TRUE RECORD
OF PROCEEDINGS HELD

HOR SIEW FU
CHAIRMAN