JAPAN FOODS HOLDING LTD

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(Incorporated in the Republic of Singapore) (Company Registration No. 200722314M)

CHANGES IN COMPOSITION OF THE BOARD COMMITTEES AND RECONSTITUTION OF THE REMUNERATION COMMITTEE

The Board of Directors (the "**Board**") of Japan Foods Holding Ltd. (the "**Company**") wishes to announce that Mr Tan Lye Huat has stepped down as member of the Remuneration Committee and remains as Chairperson of the Audit and Risk Committee and a member of the Nominating Committee with effect from 20 July 2022.

Following the above changes, the committees will be reconstituted as follows:

Audit and Risk Committee

NamePositionMr Tan Lye HuatChairpersonMdm Constance LeeMemberMr Eugene WongMemberMdm Sylvia ChiaMember

Remuneration Committee

NamePositionMdm Constance LeeChairpersonMr Eugene WongMemberMdm Sylvia ChiaMember

Nominating Committee

NamePositionMdm Constance LeeChairpersonMr Tan Lye HuatMemberMr Eugene WongMemberMdm Sylvia ChiaMember

BY ORDER OF THE BOARD

TAKAHASHI KENICHI Executive Chairman and CEO

26 July 2022

This announcement has been prepared by the Company and its contents have been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "Sponsor") for compliance with the relevant rules of the Singapore Exchange Securities Trading Limited (the "SGX-ST") Listing Manual Section B: Rules of Catalist. This announcement has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this announcement, including the accuracy, completeness or correctness of any of the information, statements or opinions made or reports contained in this announcement. The contact person for the Sponsor is Mr Lance Tan, Senior Vice President, at 8 Anthony Road, #01-01, Singapore 229957, telephone (65) 6590 6881.