



Keppel Ltd.

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UEN 196800351N

MEMBER'S VOLUNTARY LIQUIDATION OF SUBSIDIARY

Keppel Ltd. (the "**Company**") wishes to announce that its wholly-owned subsidiary, Double Peak Holdings Limited, has been placed under member's voluntary liquidation.

The liquidation of the above-named subsidiary is not expected to have any material impact on the net tangible assets or earnings per share of the Company for the financial year ending 31 December 2026.

7 January 2026